

County of San Diego

Capital Program

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Capital Program

Capital Program Introduction

The County has a centralized, comprehensive capital facilities and space planning program Capital Improvement Needs Assessment (CINA) that is guided by Board Policy G-16, *Capital Facilities Planning*, which is described in more detail below. The CINA maintains a forward-looking perspective on the County's current capital facilities and the anticipated capital needs in the near- and long-term. To provide a formal groundwork for budgeting and accounting of capital assets that result from the CINA the Board of Supervisors adopted Policy B-37, *Use of the Capital Program Funds*. This policy establishes administration and control, and allowable uses of the Capital Program Funds (defined below). The CINA and Capital Program funds do not include appropriations for recurring capital expenses appropriated in departmental operating budgets nor recurring appropriations for capital projects that are managed and accounted for in the enterprise funds or special revenue funds (i.e. roads/airports). See the departmental Operational Plan narratives for amounts appropriated for recurring capital expenses.

The Chief Administrative Officer (CAO) established County of San Diego CAO Administrative Manual, Policy 0030-23, *Use of the Capital Program Funds, Capital Project Development and Budget Procedures*, to set forth procedures for developing the scope of capital projects, monitoring the expenditure of funds for capital projects, timely capitalization of assets, and the closure of capital projects within the Capital Program Funds.

The Capital Program Funds are composed of the following major funds:

Capital Outlay Fund

The Capital Outlay Fund provides centralized budgeting and accounting for the County's capital projects, and currently is used to account for the funding of land acquisitions and capital projects that do not fall within the scope of any of the other Capital Program Funds (listed below). Capital projects funded through the Capital Outlay Fund include the purchase or construction of buildings for the delivery of County services and the acquisition and development of open space and parkland, outside of the Multiple Species Conservation Program (MSCP) (see description below).

Major Maintenance Capital Outlay Fund

This fund was implemented for financial reporting purposes. This fund enables the County to capitalize those projects that meet the capitalization requirement per accounting rules. Such proj-



ects which are considered routine maintenance but require capitalization and are funded through the originating departmental operating budget.

County Health Complex Fund

The County Health Complex Fund provides centralized budgeting and accounting for capital projects related to the Rosecrans Health Complex and other County health facilities, excluding the recognition of the financial resources used for the reconstruction of the Edgemoor Skilled Nursing Facility. These transactions are accounted for in the Edgemoor Development Fund described below.

Justice Facility Construction Fund

The Justice Facility Construction Fund provides centralized budgeting and accounting for capital projects and capital improvements related to the County's justice and public safety, including detention facilities, Sheriff's stations, and other criminal justice facilities.

Library Projects Fund

The Library Projects Fund provides centralized budgeting and accounting for the acquisition and construction of County library facilities.

Multiple Species Conservation Program Fund

This fund provides centralized budgeting and accounting for the acquisition and improvement of land related to the Multiple Species Conservation Program (MSCP). The MSCP seeks to preserve San Diego's natural areas, native plants and animals, thereby conserving the quality of life for current and future generations.

Edgemoor Development Fund

Board of Supervisors Policy F-38, *Edgemoor Property Development*, provides guidelines for the use, development and disposition of County property located within the City of Santee, known as the Edgemoor property. The Edgemoor Development Fund was established pursuant to this policy and all of its revenues, mainly produced by the Edgemoor property itself and the lease and sale of land, are to fund the reconstruction of the Edgemoor Skilled Nursing Facility. As a fund established to account for the financial resources to be used for the acquisition or construction of a major capital facility, it is included in the Capital Program. A portion of the cost of replacing the Edgemoor Skilled Nursing Facility was funded by Certificates of Participation (COPs) executed and delivered in January 2005 and December 2006, both of which were refunded in 2014. The Edgemoor Development Fund provides funding for the repayment of the COPs.

Capital Program Funds are used for:

- ◆ The acquisition and construction of new public improvements, including buildings, initial furnishings and equipment.
- ◆ Land and permanent on-site and off-site improvements necessary for the completion of a capital project.
- ◆ The replacement or reconstruction of permanent public improvements which will extend the useful life of a structure, including changes in the use of a facility.

The following restrictions apply, and the following expenses are not to be funded from the Capital Program Funds:

- ◆ Roads, bridges, or other similar infrastructure projects that are provided for through special revenue funds, such as the Road Fund or enterprise funds.
- ◆ Expenditures which do not extend the useful life of a structure or will only bring the facility to a sound condition. These are considered maintenance expenses that do not meet the capitalization requirement per accounting rules, which are budgeted within departments.
- ◆ Feasibility studies, facility master plans or other analytical or research activities that do not relate directly to the implementation of a capital project.
- ◆ Furnishings or equipment not considered a permanent component of the facility, or other short-lived general fixed assets.

The Board of Supervisors may appropriate funding from any legal source to the Capital Program Funds for present or future capital projects. The Board of Supervisors has jurisdiction over the acquisition, use and disposal of County-owned real property and County-leased property under the authority of Government Code §23004. All proceeds from the sale of fixed assets (land and structures) are allocated to the Capital Program Funds unless

otherwise specifically directed by the Board of Supervisors. Administrative policies and procedures have been established to provide appropriate controls on the scope of projects and expenditure of funds.

The County's capital improvements planning process is outlined in Board of Supervisors' Policy G-16, *Capital Facilities Planning*. The process reflects the goals of the County's Five Year Strategic Plan and identifies General Services (GS) as steward for the management and planning of the County's capital facilities. GS coordinates the implementation of Policy G-16 by setting a schedule, designing a process and creating evaluation criteria for establishing the Capital Improvement Needs Assessment (CINA).

Once funding is identified, projects are included in the two-year Operational Plan, usually in the year they are to be initiated. In some instances, resources may be accumulated over time and the project is started only after all the funding has been identified. Each organizational group is responsible for identifying funding sources for its projects. Any long-term financial obligations required for implementation of the CINA must first be approved by the Debt Advisory Committee and then by the Board of Supervisors, as required by Board of Supervisors Policy B-65, *Long-Term Obligations and Financial Management Policy*.

The Board of Supervisors or the CAO also may recommend mid-year adjustments to the budget as circumstances warrant to meet emergent requirements or to benefit from unique development or purchase opportunities. A budget adjustment may be made if the project request meets at least one of the following criteria:

- ◆ Public or employee health/safety is threatened by existing or imminent conditions.
- ◆ The County will face financial harm (property damage, loss of revenue, litigation, etc.) if prompt action is not taken.
- ◆ The Board of Supervisors has approved a new program or program change which specifically includes additional space and funding for space-related costs.

Appropriations remaining for any given capital project at the end of the fiscal year will automatically carry forward into the next fiscal year along with any related encumbrances, until the project is completed.

Outstanding Capital Projects by Fund

The Outstanding Capital Projects by Fund report provides information for the County's current outstanding capital projects. This report is available at:

https://www.sandiegocounty.gov/content/sdc/general_services/Facility_Planning_Design_Construction.html



Existing Capital Projects

For reference here is a listing of outstanding capital projects.

- ◆ 3rd Ave Mental Health Inpatient Facility
- ◆ Alpine Local Park Acquisition
- ◆ Borrego Springs Shadeway
- ◆ Boulder Oaks Preserve Trails and Improvements
- ◆ Boulder Oaks Animal Shelter PH 1
- ◆ Butterfield Ranch Acquisition
- ◆ Calavo Park
- ◆ Casa De Oro Library Park Amenities
- ◆ Collier Park Community Garden
- ◆ County Administration Center (CAC) Renovations
- ◆ Descanso Fire Station 45 Apparatus Bay
- ◆ Dos Picos Park Small Playground Equipment Replacement
- ◆ Dos Picos Playground Equipment
- ◆ East County Crisis Stabilization Unit (CSU) Hub/Network Plan
- ◆ East Otay Mesa Fire Station #38
- ◆ Edgemoor Psychiatric Unit
- ◆ East Region Community Based Care Facility
- ◆ El Monte River Valley
- ◆ Emergency Operations Center Sheriff Communication Center Mechanical System Renovation (MSRP) Project
- ◆ Emergency Vehicle Operations Course*
- ◆ Eucalyptus County Park New Playground Shade Structure
- ◆ Felicita County Park Electrical and Sewer
- ◆ Fiscal Year 17-18 Parks Playground Equipment
- ◆ Flinn Springs Playground Shade Structure
- ◆ Four Gee Park
- ◆ Goodland Acres Park New Playground Shade Structure
- ◆ Guajome County Park Camping Cabins
- ◆ Hall of Justice MSRP
- ◆ Health Service Complex
- ◆ Heise Park Playground Equipment
- ◆ Heritage Park Building
- ◆ Hidden Meadows Park Acquisition
- ◆ Hilton Head Playground Shade Structure
- ◆ I-15/76 Sheriff Station Acquisition
- ◆ Ildica Park Development*
- ◆ Jacumba Fire Station #43 Land Acquisition
- ◆ Jamul Fire Station 36 Land Acquisition
- ◆ Jess Martin Park Water Conservation
- ◆ Lakeside Baseball Field Pk Synthetic Turf Replacement and Energy Upgrades
- ◆ Lakeside Equestrian Facility
- ◆ Lakeside Soccer Fields Acquisition*
- ◆ Lamar Park Parking Lot Improvements
- ◆ Lamar Playground Shade Structure
- ◆ Liberty Park Playground Shade Structure
- ◆ Lindo Lake County Park Playground Equipment Replacement
- ◆ Lindo Lake Improvements & Phase 2
- ◆ Lindo Lake Park Photovoltaic Panels at Parking Areas
- ◆ Lonny Brewer Leash Free Area
- ◆ Los Peñasquitos Canyon Preserve Amphitheater
- ◆ Mira Mesa Epicentre Youth and Community Center
- ◆ Mount Laguna Fire Station
- ◆ Mount Woodson Acquisition and Parking Lot
- ◆ Multiple Species Conservation Plan Acquisition
- ◆ North Coastal Live Well Center Improvements*
- ◆ North Coastal Multiple Species Conservation Plan Acq
- ◆ Ohio Street Probation Renovation and Replacement*
- ◆ Old Ironside Volunteer Pads
- ◆ Otay Lakes County Park Electrical Upgrade
- ◆ Otay Lakes Park Sewer
- ◆ Otay Lakes Park Youth Campground
- ◆ Otay Valley Regional Park Heritage Staging Area Zone A
- ◆ Otay Valley Regional Park Community Garden
- ◆ Palomar Mountain Fire Station
- ◆ Patriot Park Playground Structure
- ◆ Pine Valley Park New Playground Shade Structure
- ◆ Potts Trail
- ◆ Ramona Grasslands Phase I
- ◆ Ramona Intergenerational Community Campus-HHSA Family Resource Live Well Center Phase 2
- ◆ Ramona Sheriff Station
- ◆ Ramona Sheriff Substation*
- ◆ Regional Communications System Upgrade
- ◆ Sage Hill Staging Area and Trail System Improvements
- ◆ San Diego Botanic Gardens Master Plan
- ◆ San Diego County Bicycle Skills Course
- ◆ San Diego County Psychiatric Hospital Facility
- ◆ San Diego Fire Training Center*
- ◆ San Diego Juvenile Justice Campus
- ◆ San Dieguito Local Park
- ◆ San Dieguito Playground Shade Structure
- ◆ San Luis Rey Land Improvements
- ◆ San Luis Rey River Park Bonsall Bridge Staging Area
- ◆ San Luis Rey River Park Duline Road Active Recreation Node
- ◆ San Luis Rey River Park Moosa Active Recreation Node 562



- ◆ San Luis Rey River Park Acquisition and Improvement
- ◆ Santa Maria Creek Greenway Acquisition
- ◆ Santa Ysabel East West Trail Cauzza
- ◆ Santa Ysabel Nature Center
- ◆ Sheriff Technology and Information Center COC Buildings 12 and 18*
- ◆ Smuggler’s Gulch Improvements
- ◆ South Lane Park
- ◆ Southeastern Live Well Center
- ◆ State Route 76 Middle Row Trail
- ◆ State Route 94 Safe Passage
- ◆ Steele Canyon Playground Shade Structure
- ◆ Steele Canyon Park New Playground Shade Structure
- ◆ Steele Canyon Park Playground Equipment Replacement
- ◆ Stelzer Park Ranger Station and Visitor Center
- ◆ Stowe Trail Acquisition
- ◆ Sweetwater Bike Skills Park Restroom
- ◆ Sweetwater Lane County Park Energy Upgrade
- ◆ Sweetwater Loop Trail Acquisition and Construction
- ◆ Sweetwater Regional Park Community Garden Construction
- ◆ Sweetwater Summit Regional Park Campground Expansion Phase 2
- ◆ Sycamore Canyon Trails Acquisition
- ◆ Sycuan Kumeyaay Village Dehesa Rd Sloan Canyon Rd Trail
- ◆ Tijuana River Valley Rehabilitation
- ◆ Tijuana River Valley Smugglers Gulch Basin
- ◆ Tijuana River Valley Sport Complex Concept Plan*
- ◆ Tri-City Healthcare District Psychiatric Health Facility
- ◆ Twin Oaks Local Park
- ◆ Valley Center Park Improvements
- ◆ Valley Center Senior Center
- ◆ Vista Detention Facility Modernization
- ◆ Waterfront Park Active Recreation
- ◆ Youth Transition Campus

The Finance Other section of the Operational Plan contains detailed information regarding lease payments that are used to repay long-term financing of capital projects.

* Project closed as of June 30,2024, and will no longer be displayed in future Operational Plans.

2024–25 Adopted Budget at a Glance: Capital Program

The Fiscal Years 2024–25 Adopted Operational Plan Program totals \$136.1 million which includes \$67.5 million in new appropriations for various capital projects, \$60.0 million for Major Maintenance projects required to be capitalized for financial reporting purposes and \$8.6 million in the Edgemoor Development Fund to support the costs associated with the Edgemoor Skilled Nursing Facility, including the lease payments related to long-term financings executed to help fund construction. The following table provides a list of capital appropriations in Fiscal Year 2024–25.

Capital Program Appropriations Summary	
Project	Fiscal Year 2024–25 Appropriations
Hall of Justice (HOJ) Major Systems Renovation Project (MSRP)	\$ 30,000,000
Stowe Trail	4,400,000
Lindo Lake Improvements Phase 2	4,000,000
Sycamore Canyon Trails	3,600,000
Calavo Park	10,000,000
Mira Mesa Epicentre	2,500,000
Casa de Oro Library	1,080,000
Butterfield Ranch/Star Valley Development	1,000,000
Encinitas Landfill Park Conversion	1,000,000
Dictionary Hills Trails	880,000
Capital Outlay Fund Total	\$ 58,460,000
Ramona Sheriff Station	5,000,000
Vista Detention Facility Modernization	500,000
Ramona Fire Station 80 Expansion and Remodel	250,000
San Diego County Fire Training Tower	150,000
Justice Total	\$ 5,900,000
Central Jail CCTV Replacement	17,000,000
George Bailey Detention Facility maintenance improvements	10,000,000
Las Colinas ADA Upgrade	6,500,000
Remaining Major Maintenance Capital Outlay Fund Projects	26,480,000
Major Maintenance Capital Outlay Fund Total	\$ 59,980,000
Multiple Species Conservation Program (MSCP) Land Acquisition	3,200,000
MSCP Total	\$ 3,200,000
Edgemoor Development Fund	\$ 8,606,965
Edgemoor Development Fund Total	\$ 8,606,965
Total Capital Program	\$ 136,146,965



Capital Appropriations: Fiscal Year 2024–25

The Fiscal Years 2024–26 Adopted Operational Plan includes \$67.5 million in new appropriations for various capital projects in the Capital Program for Fiscal Year 2024–25. This amount excludes \$60.0 million appropriated in Fiscal Year 2024–25 Major Maintenance Capital Outlay Fund to support costs associated with Major Maintenance projects funded by departmental operating budgets and required to be capitalized for financial reporting purposes. This amount also excludes \$8.6 million appropriated in Fiscal Year 2024–25 in the Edgemoor Development Fund to support the costs associated with the Edgemoor Skilled Nursing Facility, including the lease payments related to the long-term financings executed to help fund construction. The following section briefly describes the anticipated cost and purpose of each capital project.

Butterfield Ranch/Star Valley Development

Fiscal Year 2024-25 Appropriations: \$1,000,000
Project Number: 1026477
Estimated Total Project Cost: \$34,000,000
Funding Source(s): General Purpose Revenue \$1,000,000
Scope: Planning study to assess how anticipated amenities should be allocated at Butterfield Ranch and Star Valley. Both sites are being considered for an Intergenerational Center. Site specific design and environmental analysis will be performed in subsequent years.
Current Status: Planning
Anticipated Project Completion: TBD



Calavo Park

Fiscal Year 2024-25 Appropriations: \$10,000,000
Project Number: 1022858
Estimated Total Project Cost: \$19,204,000
Funding Source(s): General Purpose Revenue \$8,612,000; Parkland Dedication Ordinance Fund Balance \$1,340,000 and Naming Rights Trust Fund \$48,000
Scope: Design and environmental analysis of a new park on Calavo Drive in Spring Valley to include sport field and courts, all-wheel skate area, community garden, picnic areas, playgrounds, and other recreation amenities.
Current Status: Pre-construction *
Anticipated Project Completion: Summer 2025

*Project in Pre-Construction phase. Anticipated completion date is an estimate and may be subject to change.

Casa De Oro Library

Fiscal Year 2024-25 Appropriations: \$1,080,000
Project Number: 1020105
Estimated Total Project Cost: \$22,830,000
Funding Source(s): County Library Fund \$1,080,000
Scope: Land acquisition, environmental, design and construction of a new library.
Current Status: Construction
Anticipated Project Completion: Winter 2025



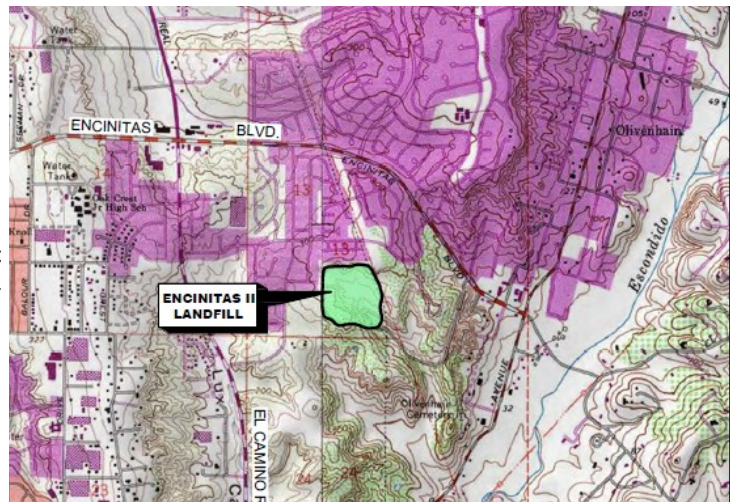
Dictionary Hills Trails

Fiscal Year 2024-25 Appropriations: \$880,000
Project Number: 1026819
Estimated Total Project Cost: \$3,960,000
Funding Source(s): General Purpose Revenue \$880,000
Scope: Design, environmental analysis and construction for trails identified in the Public Access Plan.
Current Status: Planning
Anticipated Project Completion: Summer 2027



Encinitas Landfill Park Conversion

Fiscal Year 2024-25 Appropriations: \$1,000,000
Project Number: 1026820
Estimated Total Project Cost: \$11,000,000
Funding Source(s): General Purpose Revenue \$1,000,000
Scope: Develop a site specific feasibility study to consider public access and passive park amenities at the former site of the Encinitas II Landfill.
Current Status: Planning
Anticipated Project Completion: TBD



**Project in Pre-Construction phase. Anticipated completion date is an estimate and may be subject to change.*



Hall of Justice (HOJ) Major Systems Renovation Project (MSRP) phased

Fiscal Year 2024-25 Appropriations: \$30,000,000

Project Number: 1023733

Estimated Total Project Cost: \$86,120,000

Funding Source(s): Judicial Council of California (\$12,072,000) and General Fund fund balance (\$17,928,000)

Scope: Replacement of life safety, mechanical, electrical, plumbing, and architectural items past their useful life and to meet current code.

Current Status: Construction

Anticipated Project Completion: Summer 2026

Lindo Lake Improvements Phase 2

Fiscal Year 2024-25 Appropriations: \$4,000,000

Project Number: 1025566

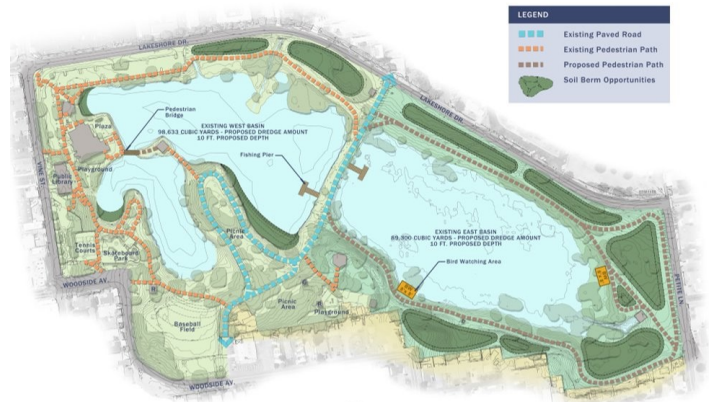
Estimated Total Project Cost: \$19,950,000

Funding Source(s): General Purpose Revenue 4,000,000

Scope: Design, environmental analysis, and construction to restore Lindo Lake by deepening the lakebed.

Current Status: Construction

Anticipated Project Completion: Spring 2026



Mira Mesa Epicentre

Fiscal Year 2024-25 Appropriations: \$2,500,000

Project Number: 1024823

Estimated Total Project Cost: \$10,500,000

Funding Source(s): General Purpose Revenue \$2,500,000

Scope: Design, environmental analysis and construction of upgrades to the existing Mira Mesa youth and Community Center.

Current Status: Pre-Acquisition *

Anticipated Project Completion: Spring 2026



*Project in Pre-Construction phase. Anticipated completion date is an estimate and may be subject to change.

Multiple Species Conservation Program (MSCP) Land Acquisition

Fiscal Year 2024-25 Appropriations: \$3,200,000

Project Number: 1015029

Estimated Total Project Cost: \$225,420,846

Funding Source(s): General Purpose Revenue \$3,200,000

Scope: Acquisition, design, environmental analysis and construction of remaining acres projected for existing South County, proposed North County and future East County MSCP through at least 2041.

Current Status: Acquisition

Anticipated Project Completion: Ongoing



Ramona Fire Station 80 Expansion and Remodel

Fiscal Year 2024-25 Appropriations: \$250,000

Project Number: 1026821

Estimated Total Project Cost: \$2,500,000

Funding Source(s): Fire Mitigation Fees \$250,000

Scope: Design, environmental and construction to expand and remodel the living quarters of station #80 to meet County Fire Station standards.

Current Status: Planning

Anticipated Project Completion: Summer 2028

Ramona Sheriff Station

Fiscal Year 2024-25 Appropriations: \$5,000,000

Project Number: 1026160

Estimated Total Project Cost: \$41,519,449

Funding Source(s): General Fund fund balance \$5,000,000

Scope: Design, environmental and construction of new Sheriff Station on existing site in Ramona, CA.

Current Status: Pre-Construction *

Anticipated Project Completion: Summer 2027



**Project in Pre-Construction phase. Anticipated completion date is an estimate and may be subject to change.*



San Diego County Fire Training Tower

Fiscal Year 2024-25 Appropriations: \$150,000

Project Number: 1026822

Estimated Total Project Cost: \$1,650,000

Funding Source(s): Fire Mitigation Fees \$150,000

Scope: Design, environmental construction of training tower at existing San Diego County Fire Training Site.

Current Status: Planning

Anticipated Project Completion: Summer 2028

Stowe Trail

Fiscal Year 2024-25 Appropriations: \$4,400,000

Project Number: 1026154

Estimated Total Project Cost: \$4,500,000

Funding Source(s): General Purpose Revenue \$4,400,000

Scope: Acquisition of Stowe Trail to provide regional trail connectivity to Sycamore Canyon/Goodan Ranch County Preserve and Trans County Trail.

Current Status: Pre-Acquisition

Anticipated Project Completion: Summer 2025



**Project in Pre-Construction phase. Anticipated completion date is an estimate and may be subject to change.*



Sycamore Canyon Trails

Fiscal Year 2024-25 Appropriations: \$3,600,000

Project Number: 1021908

Estimated Total Project Cost: \$4,200,000

Funding Source(s): General Purpose Revenue \$3,600,000

Scope: Implementation of public access plan including construction of new trails, improvements to existing trails, construction of a new staging area, and erosion repairs.

Current Status: Pre-Acquisition

Anticipated Project Completion: Summer 2025

Vista Detention Facility Modernization

Fiscal Year 2024-25 Appropriations: \$500,000

Project Number: 1026161

Estimated Total Project Cost: \$314,500,000

Funding Source(s): Criminal Justice Construction Fund \$500,000

Scope: Planning, environmental, design and construction of Vista Detention Facility modernization.

Current Status: Planning

Anticipated Project Completion: TBD



**Project in Pre-Construction phase. Anticipated completion date is an estimate and may be subject to change.*



Capital Program: All Funds Summary

Budget by Fund

	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Capital Outlay Fund	\$ 58,136,649	\$ 80,843,147	\$ 406,517,645	\$ 96,625,542	\$ 58,460,000	\$ —
Major Maintenance Capital Outlay Fund	34,209,432	13,586,200	178,718,978	52,794,249	59,980,000	—
County Health Complex Fund	45,637,081	145,143,150	245,416,735	67,097,495	—	—
Justice Facility Construction Fund	61,179,569	3,000,000	34,983,706	24,316,035	5,900,000	—
Library Projects Fund	7,013,082	—	33,063,600	7,399,627	—	—
Multiple Species Conservation Fund	2,415,353	7,500,000	31,571,079	7,294,501	3,200,000	—
Edgemoor Development Fund	8,592,781	8,831,564	8,831,564	8,647,508	8,606,965	8,832,900
Total	\$ 217,183,947	\$ 258,904,061	\$ 939,103,306	\$ 264,174,957	\$ 136,146,965	\$ 8,832,900

Budget by Categories of Expenditures

	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Services & Supplies	\$ 4,524,349	\$ 310,800	\$ 3,769,438	\$ 3,595,382	\$ 265,775	\$ 265,775
Capital Assets/Land Acquisition	200,037,833	250,072,497	926,127,757	251,383,464	127,540,000	—
Capital Assets Equipment	2,400,104	—	685,347	685,347	—	—
Operating Transfers Out	10,221,661	8,520,764	8,520,764	8,510,764	8,341,190	8,567,125
Total	\$ 217,183,947	\$ 258,904,061	\$ 939,103,306	\$ 264,174,957	\$ 136,146,965	\$ 8,832,900

Budget by Categories of Revenues

	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Revenue From Use of Money & Property	\$ 530,918	\$ 388,792	\$ 388,792	\$ 1,947,124	\$ 422,175	\$ 459,906
Intergovernmental Revenues	14,120,541	36,869,721	121,162,251	38,015,722	12,763,427	710,156
Charges For Current Services	2,281,181	13,300,000	35,101,101	4,576,758	—	—
Miscellaneous Revenues	75,513	—	11,313,485	1,247,855	48,000	—
Other Financing Sources	195,636,355	207,122,774	769,914,902	222,796,077	122,913,363	5,672,277
Use of Fund Balance	4,539,439	1,222,774	1,222,774	(4,108,579)	—	1,990,561
Total	\$ 217,183,947	\$ 258,904,061	\$ 939,103,306	\$ 264,174,957	\$ 136,146,965	\$ 8,832,900

CAPITAL PROGRAM: ALL FUNDS SUMMARY

Revenue Detail						
	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Interest on Deposits & Investments	\$ 201,993	\$ 50,000	\$ 50,000	\$ 1,618,200	\$ 83,383	\$ 121,114
Base Lease Revenue	328,924	338,792	338,792	328,924	338,792	338,792
Aid From Other Cities	46,358	—	—	—	—	—
State Aid for Corrections	999,926	—	—	—	—	—
State Aid Mental Health	—	—	10,000,000	455,881	—	—
State Aid Other State	323,657	24,000,000	24,847,213	6,137,685	—	—
State Aid Future of PH	—	—	2,615,917	2,615,917	—	—
State Aid Community Co	—	—	41,809	41,809	—	—
Behavioral Health Realignment	529,836	—	29,470,164	3,758,769	—	—
Fed Treasury 21.027 ARPA CSLFRF	—	—	20,313,699	9,707	—	—
Federal Aid HUD CDBG 14.218	122,816	—	1,156,379	1,058,817	—	—
Federal HHS 93.778 Medical Assistance Program	812,689	797,721	797,721	808,963	691,427	710,156
Federal HHS 93.323 EPID	3,716,834	—	15,126,272	6,393,109	—	—
Other Intergovernmental Revenue	7,568,424	12,072,000	16,793,076	16,735,066	12,072,000	—
Charges in Parkland Dedication Funds	—	2,000,000	—	—	—	—
Institutional Care Hospital	2,229,594	11,300,000	34,902,689	4,378,345	—	—
Other Services to Government	51,587	—	198,412	198,413	—	—
Other Settlement Funds	—	—	9,800,000	943,904	—	—
Miscellaneous Revenue Other	75,425	—	1,346,608	298,408	480,000	—
Other Miscellaneous	88	—	166,878	5,543	—	—
Operating Transfer From General Fund	134,053,495	59,454,200	582,035,066	153,076,888	112,100,000	—
Operating Transfer From Internal Service Funds	320,415	—	3,177,872	219,804	—	—
Operating Transfer From Capital Outlay Funds	1,742,400	—	—	—	—	—
Operating Transfer From Parkland Dedication	1,598,563	—	16,734,563	4,562,225	1,340,000	—
Operating Transfer From Other/ Special District	3,183,650	—	18,632,680	14,357,829	900,000	—
Operating Transfer From Library Fund	1,052,755	—	3,752,403	641,395	1,080,000	—
Operating Transfer From Prop 172	3,180,269	1,000,000	1,000,000	91,587	—	—
Reimbursement from SANCAL - Bond Proceeds	49,537,472	140,246,297	138,160,041	39,536,398	—	—
Gain on Sale of Fixed Assets	967,336	6,422,277	6,422,277	10,009,950	7,493,363	5,672,277
Use of Fund Balance	4,539,439	1,222,774	1,222,774	(4,108,579)	—	1,990,561
Total	\$ 217,183,947	\$ 258,904,061	\$ 939,103,306	\$ 264,174,957	\$ 136,146,965	\$ 8,832,900

Capital Program: All Funds Detail

Capital Outlay Fund

Budget by Categories of Expenditures						
	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Services & Supplies	\$ 261,647	\$ —	\$ 446,105	\$ 446,105	\$ —	\$ —
Capital Assets/Land Acquisition	56,110,052	80,843,147	405,963,583	96,071,480	58,460,000	—
Capital Assets Equipment	22,550	—	107,957	107,957	—	—
Operating Transfers Out	1,742,400	—	—	—	—	—
Total	\$ 58,136,649	\$ 80,843,147	\$ 406,517,645	\$ 96,625,542	\$ 58,460,000	\$ —

Budget by Categories of Revenues						
	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Intergovernmental Revenues	\$ 5,631,755	\$ 12,072,000	\$ 46,346,669	\$ 23,941,275	\$ 12,072,000	\$ —
Charges For Current Services	51,588	2,000,000	198,413	198,413	—	—
Miscellaneous Revenues	75,513	—	1,483,325	313,901	48,000	—
Other Financing Sources	52,377,793	66,771,147	358,489,238	72,171,954	46,340,000	—
Total	\$ 58,136,649	\$ 80,843,147	\$ 406,517,645	\$ 96,625,542	\$ 58,460,000	\$ —

Major Maintenance Capital Outlay Fund

Budget by Categories of Expenditures						
	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Services & Supplies	\$ 452,416	\$ —	\$ 300,656	\$ 300,656	\$ —	\$ —
Capital Assets/Land Acquisition	33,757,016	13,586,200	178,418,322	52,493,593	59,980,000	—
Total	\$ 34,209,432	\$ 13,586,200	\$ 178,718,978	\$ 52,794,249	\$ 59,980,000	\$ —

CAPITAL PROGRAM: ALL FUNDS DETAIL

Revenues						
	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Intergovernmental Revenues	\$ 2,229,501	\$ —	\$ —	\$ —	\$ —	\$ —
Other Financing Sources	31,979,931	13,586,200	178,718,978	52,794,249	59,980,000	—
Total	\$ 34,209,432	\$ 13,586,200	\$ 178,718,978	\$ 52,794,249	\$ 59,980,000	\$ —

County Health Complex Fund

Budget by Categories of Expenditures						
	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Services & Supplies	\$ 4,328	\$ —	\$ 23,550	\$ 23,550	\$ —	\$ —
Capital Assets/Land Acquisition	45,632,753	145,143,150	245,190,185	66,870,945	—	—
Special Department Expense	—	—	203,000	203,000	—	—
Total	\$ 45,637,081	\$ 145,143,150	\$ 245,416,735	\$ 67,097,495	\$ —	\$ —

Budget by Categories of Revenues						
	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Intergovernmental Revenues	\$ 4,246,670	\$ 24,000,000	\$ 73,976,052	\$ 13,223,676	\$ —	\$ —
Charges For Current Services	2,229,594	11,300,000	34,902,689	4,378,345	—	—
Miscellaneous Revenue	—	—	9,800,000	943,904	—	—
Other Financing Sources	39,160,817	109,843,150	126,737,994	48,551,570	—	—
Total	\$ 45,637,081	\$ 145,143,150	\$ 245,416,735	\$ 67,097,495	\$ —	\$ —



Justice Facility Construction Fund

Budget by Categories of Expenditures						
	Fiscal Year 2022-23 Actuals	Fiscal Year 2023-24 Adopted Budget	Fiscal Year 2023-24 Amended Budget	Fiscal Year 2023-24 Actuals	Fiscal Year 2024-25 Adopted Budget	Fiscal Year 2025-26 Approved Budget
Services & Supplies	\$ 2,877,732	\$ —	\$ 2,665,847	\$ 2,665,847	\$ —	\$ —
Capital Assets/Land Acquisition	56,361,103	3,000,000	31,943,471	21,275,798	5,900,000	—
Capital Assets Equipment	1,940,734	—	374,390	374,390	—	—
Total	\$ 61,179,569	\$ 3,000,000	\$ 34,983,706	24,316,035	5,900,000	\$ —

Budget by Categories of Revenues						
	Fiscal Year 2022-23 Actuals	Fiscal Year 2023-24 Adopted Budget	Fiscal Year 2023-24 Amended Budget	Fiscal Year 2023-24 Actuals	Fiscal Year 2024-25 Adopted Budget	Fiscal Year 2025-26 Approved Budget
Intergovernmental Revenues	\$ 999,926	\$ —	\$ 41,809	\$ 41,809	\$ —	\$ —
Miscellaneous Revenues	—	—	—	—	—	—
Other Financing Sources	60,179,643	3,000,000	34,941,897	24,274,226	5,900,000	—
Total	\$ 61,179,569	\$ 3,000,000	\$ 34,983,706	24,316,035	5,900,000	\$ —

Library Projects Fund

Budget by Categories of Expenditures						
	Fiscal Year 2022-23 Actuals	Fiscal Year 2023-24 Adopted Budget	Fiscal Year 2023-24 Amended Budget	Fiscal Year 2023-24 Actuals	Fiscal Year 2024-25 Adopted Budget	Fiscal Year 2025-26 Approved Budget
Services & Supplies	\$ 814,705	\$ —	\$ 22,480	\$ 22,480	\$ —	\$ —
Capital Assets/Land Acquisition	5,761,557	—	33,041,119	7,377,147	—	—
Capital Assets Equipment	436,820	—	—	—	—	—
Total	\$ 7,013,082	\$ —	\$ 33,063,600	7,399,627	\$ —	\$ —

Budget by Categories of Revenues						
	Fiscal Year 2022-23 Actuals	Fiscal Year 2023-24 Adopted Budget	Fiscal Year 2023-24 Amended Budget	Fiscal Year 2023-24 Actuals	Fiscal Year 2024-25 Adopted Budget	Fiscal Year 2025-26 Approved Budget
Other Financing Sources	\$ 7,013,082	\$ —	\$ 33,063,600	\$ 7,399,627	\$ —	\$ —
Total	\$ 7,013,082	\$ —	\$ 33,063,600	7,399,627	\$ —	\$ —

Multiple Species Acquisition Program Fund

Budget by Categories of Expenditures						
	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Capital Assets/Land Acquisition	\$ 2,415,353	\$ 7,500,000	\$ 31,571,079	\$ 7,294,501	\$ 3,200,000	\$ —
Total	\$ 2,415,353	\$ 7,500,000	\$ 31,571,079	\$ 7,294,501	\$ 3,200,000	\$ —

Budget by Categories of Revenues						
	Fiscal Year 2022–23 Actuals	Fiscal Year 2023–24 Adopted Budget	Fiscal Year 2023–24 Amended Budget	Fiscal Year 2023–24 Actuals	Fiscal Year 2024–25 Adopted Budget	Fiscal Year 2025–26 Approved Budget
Intergovernmental Revenues	\$ 200,000	\$ —	\$ —	\$ —	\$ —	\$ —
Miscellaneous Revenues	—	—	30,160	—	—	—
Other Financing Sources	2,215,353	7,500,000	31,540,919	7,294,501	3,200,000	—
Total	\$ 2,415,353	\$ 7,500,000	\$ 31,571,079	\$ 7,294,501	\$ 3,200,000	\$ —



Edgemoor Development Fund

Budget by Categories of Expenditures						
	Fiscal Year 2022-23 Actuals	Fiscal Year 2023-24 Adopted Budget	Fiscal Year 2023-24 Amended Budget	Fiscal Year 2023-24 Actuals	Fiscal Year 2024-25 Adopted Budget	Fiscal Year 2025-26 Approved Budget
Services & Supplies	\$ 113,520	\$ 310,800	\$ 310,800	\$ 136,744	\$ 265,775	\$ 265,775
Operating Transfers Out	8,479,261	8,520,764	8,341,190	8,510,764	8,341,190	8,567,125
Total	\$ 8,592,781	\$ 8,831,564	\$ 8,831,564	\$ 8,647,508	\$ 8,606,965	\$ 8,832,900

Budget by Categories of Revenues						
	Fiscal Year 2022-23 Actuals	Fiscal Year 2023-24 Adopted Budget	Fiscal Year 2023-24 Amended Budget	Fiscal Year 2023-24 Actuals	Fiscal Year 2024-25 Adopted Budget	Fiscal Year 2025-26 Approved Budget
Revenue From Use of Money & Property	\$ 537,917	\$ 388,792	\$ 388,792	\$ 1,947,124	\$ 422,175	\$ 459,906
Intergovernmental Revenues	812,689	797,721	797,721	808,963	691,427	710,156
Miscellaneous Revenues	—	—	—	(9,950)	—	—
Other Financing Sources	2,709,736	6,422,277	6,422,277	10,009,950	7,493,363	5,672,277
Use of Fund Balance	4,539,439	1,222,774	1,222,774	(4,108,579)	—	1,990,561
Total	\$ 8,592,781	\$ 8,831,564	\$ 8,831,564	\$ 8,647,508	\$ 8,606,965	\$ 8,832,900





Capital Improvement Needs Assessment: Fiscal Years 2024–29

The County’s capital improvement planning process is guided by Board of Supervisors Policy G-16, Capital Facilities Planning. The process is designed to align capital projects planning with the County of San Diego's strategic initiatives and the County's Five-Year Strategic Plan. Policy G-16, identifies General Services (GS) as steward for the management and planning of the County's capital facilities. The policy establishes a strategy for GS to manage and plan for current and long-term capital needs that results in the development of the Capital Improvement Needs Assessment (CINA), a planning document that includes a comprehensive

list of capital projects over a five year period that require funding.

In accordance with Board Policy G-16, the CINA is prepared and presented annually to the Board of Supervisors to guide the development and funding of both immediate and long-term capital projects. Capital projects include new County buildings, new infrastructure, land acquisitions, and major systems renovations that directly support existing County services and programs for our residents.

The development of the CINA involves the following annual process:

Annual Capital Improvement Needs Assessment Process	
August	Call for Projects - departments submit capital priorities based on programmatic and operational needs, community feedback, and Board of Supervisor initiatives to their respective Groups for review and evaluation. Project submittals must include objectives and description, estimated costs and level of available funding.
September	Groups will review and prioritize the capital priorities and forward to the Facilities Planning Board for consideration. The Facility Planning Board consists of the Director of the Office of Financial Planning, the Group Finance Directors, and the Director of GS. This review and prioritization will result in a Preliminary CINA which reflects the County's facility priorities using the below methodology: <ul style="list-style-type: none"> ◆ Promotes sustainability, ◆ Advances equity, ◆ Empowers the workforce and promotes transparency, accountability and innovation, ◆ Strengthen community engagement and quality of life, and ◆ Promotes justice
October	Preliminary CINA posted on GS website - Drafts of the CINA are posted publicly on an engagement website so stakeholders have an opportunity to review and comment at any time during the CINA development cycle. Additionally, an annual community workshop is hosted in October so departments can present their draft CINA plans, answer questions and engage with community stakeholders.
December	The draft CINA which incorporates public comment is provided to the Group General Managers, and Chief Financial Officer for review and comment before it is presented to the Chief Administrative Officer, and Board Offices.
January	The draft CINA is presented to the Chief Administrative Officer and Board Offices before presenting to the Board of Supervisors.
March	Final CINA is presented to the Board of Supervisors for approval and in turn refers it to the CAO for determining project timing and funding action as the Capital Improvement Plan.

The County owns extensive land and facility assets throughout the region and employs a strategy to manage and plan for current and long-term capital and space needs. The Board, through its policies and commitment to capital investment and facility management, has shown that the County is a leader in managing its capital assets by replacing outdated and functionally obsolete buildings. The County is also committed to the Multiple Species Conservation Program (MSCP) land acquisition program, as well as maintaining and expanding its park facilities.

ery efficiency and compliance with regulatory requirements, and ultimately recommended for revitalization, replacement or disposition. To the greatest practical extent, the County will improve the sustainability of its own operations by reducing, reusing, and recycling resources, and using environmentally friendly practices in maintenance and replacement of infrastructure. The County's capital program anticipates new facilities will attain Leadership in Energy and Environmental Design (LEED) certification and be Zero Net Energy (ZNE), include public electric vehicle charging infrastructure and avoid the use of equipment that requires natural gas. Although all or partial funding has been identified for some capital projects, others may be financed by non-County sources, such as Statewide bonds and State and federal grants.

Over the mid- and long-term, the County will continue to take an active approach to maintain the physical environment, modernize and replace aging facilities, and maximize the public return on investments. Aging facilities, particularly those whose major systems are reaching life expectancy, are analyzed for program deliv-

The Facilities Planning Board is responsible for creating a Capital Improvement Needs Assessment (CINA) in conformance with the County of San Diego's General Management System and Board of Supervisors (Board) Policy G-16, Capital Facilities Planning. The CINA, a planning document that includes land acquisitions, new infrastructure, major systems renovations, and capital improvements over a five year period, is reviewed and revised annually. The total estimated cost of these priority projects for Fiscal Years 2024–25 thru 2028–29 is \$1.2 billion, of which \$15.0 million is funded (excludes Major Maintenance Capital Outlay Fund and Edgemoor Development Fund). Estimated Project Costs in the below table are the latest estimates based on preliminary scoping and are subject to change. Updated estimates will be required

before progressing to the implementation/construction bid phase for each project. A description of Current Status in the below table is described at the end of the end of this section.

In an effort to revitalize the County building infrastructure and reduce ongoing maintenance and repair costs the County has implemented a process to identify aged facilities for major systems renovation or replacement. This process helps categorize and prioritize County-owned structures and infrastructure which are greater than 40 years old. Based on the results of a critical systems assessment, aged facilities are recommended for major systems renovation or complete replacement. Projects that involve consolidation of multiple facilities are identified as aged facilities if one or more of the buildings being consolidated is greater than 40 years old. The projects identified as aged facilities are listed in **bold** font for easier reference.

Capital Improvement Needs Assessment: Fiscal Years 2024-29			
Project Title	Current Status	Estimated Project Cost	Project Description
4S Ranch Library Expansion	Pre-Construction	\$ 14,300,000	Design, environmental and expansion of the community room to allow for cultural events and educational programming.
Boulder Oaks Preserve Trails and Improvements	Pre-Construction	4,400,000	Construction of preserve infrastructure to allow public access. Improvements include approximately 8 miles of new and existing multi-use trails and one ADA accessible trail, restrooms, driveway and road improvements, staging areas, and shaded picnic areas. Year 2 construction includes: construction of new trails and trail amenities such as additional signage, shade and picnic areas.
Butterfield Ranch/Star Valley Development	Planning	34,000,000	Planning study to assess how anticipated amenities should be allocated at Butterfield Ranch and Star Valley. Both sites are considered for an Intergenerational Center. Site specific design and environmental analysis will be performed in subsequent years.
Calavo Park	Pre-Construction	19,204,000	Design, environmental and construction of a new park on Calavo Drive in Spring Valley to include sport field and courts, all-wheel skate area, community garden, picnic areas, playgrounds, and other recreation amenities.
Casa de Oro Library	Construction	22,830,000	Land acquisition, environmental, design and construction of a new library.
Central Region Behavioral Health Community-Based Care	Planning	70,000,000	Design, environmental, and construction of a residential facility located in the Central region of the County. Home-like environment providing an array of residential services for adults living with behavioral health conditions.

* Projects listed above in **BOLD** are County-owned structures identified as aged facilities.



Capital Improvement Needs Assessment: Fiscal Years 2024-29			
Project Title	Current Status	Estimated Project Cost	Project Description
Descanso Fire Station 45	Pre-Construction	\$ 25,875,340	Potential land acquisition, design, environmental and construction of a new fire station to replace Station #45.
Dictionary Hill Trails	Planning	3,960,000	Design, environmental analysis and construction for trails identified in the Public Access Plan, which is currently underway.
East County Road Maintenance Station & Fleet Garage	Planning	11,000,000	Rehabilitation of fleet garage to provide the necessary infrastructure to maintain county vehicles which are geographically located in this area.
Emergency Operations Center/ Sheriff Communications Center	Pre-Construction	40,500,000	Major Systems Replacement Project (MSRP) at Emergency Operations Center (EOC) and Sheriff Communications Center.
Encinitas Landfill Park Conversion	Planning	11,000,000	Project to develop a site specific feasibility study to consider public access and passive park amenities at the former site of the Encinitas II Landfill. Fiscal Year 2024–25 request to include, which will include regulatory permitting, in-depth site specific geo-tech analysis and inventory.
EV Roadmap	Construction	12,160,000	Installation of electric vehicle charging infrastructure at various locations to support the County's fleet of electric vehicles.
Green Fleet Action Plan (GFAP)	Planning	350,000,000	The 2023 County Green Fleet Action Plan (GFAP) outlines a series of actions and measures to operate a 100% zero-emissions fleet, market permitting, by 2045. It aligns with the GHG emissions reduction targets in the County's Climate Action Plan and from the California Air Resources Board. This project includes planning and implementation of a medium and heavy duty vehicle electrification strategy for the County fleet.
Hall of Justice (HOJ)	Pre-Construction	86,120,000	Replacement of Life Safety, Mechanical, Electrical, Plumbing, and Architectural items past their useful life and to meet current code.
Hidden Meadows Park	Pre-Construction	10,700,000	Acquisition, design, environmental and construction of a new approximately two acre County park.
I-15 and SR-76 Sheriff Station	Pre-Construction	94,775,864	Design, environmental, and construction of a Sheriff station with a helipad (Type 1 capable) and County Fire Protection District apparatus staging on owned site in North County San Diego.

* Projects listed above in BOLD are County-owned structures identified as aged facilities.

Capital Improvement Needs Assessment: Fiscal Years 2024-29			
Project Title	Current Status	Estimated Project Cost	Project Description
Keys Creek Preserve	Planning	\$ 4,180,000	Design, environmental and construction of Via Piedra Rd to create a staging area driveway that safely connects with public road W. Lilac Rd. Amenities to include parking space, fencing, benches, signage, kiosks, and trash receptacles.
Lindo Lake Improvements Phase 2	Pre-Construction	19,950,000	Design, environmental analysis, and construction to restore Lindo Lake by deepening the lakebed. Construction will occur in two phases. Phase 1 is complete.
Maintenance Buildings for Storage and Security Systems	Planning	4,510,000	Design, environmental analysis and construction of 3 maintenance buildings/storage buildings for replacement parts for park playgrounds and other assets. Buildings will be geographically dispersed in north, south and east county.
Mira Mesa Epicentre	Pre-Construction	10,500,000	Design, environmental analysis, and construction of upgrades to the existing Mira Mesa Youth and Community Center.
Multiple Species Conservation Program (MSCP) Land Acquisition (CAP)	Acquisition	225,420,846	Acquisition, design, environmental and construction of remaining acres projected for existing South County, proposed North County and future East County MSCP through at least 2041. The Multiple Species Conservation Program preserves San Diego's unique native habitats, supports climate action plan and sustainability initiatives. The County acquires natural lands for the preservation of wildlife and to provide appropriate public access and conservation programs for the enjoyment of future generations.
Otay Valley Regional Park (OVRP): Active Recreation Site 3, Area A, Area B, Area C	Pre-Construction	75,177,5530	Design, environmental analysis and build out of Regional Park including land acquisition, trail construction, staging areas, and an active recreation area. Project is phased.
Potts Trail	Construction	1,556,265	Improvements to newly acquired primitive trail and to add interpretive signage along the historic flume trail. The subject parcel is located south of El Monte Road along 2.3 miles of the historic San Diego Flume alignment between El Capitan Reservoir and Lake Jennings.
Ramona Fire Station 80 Expansion and Remodel	Planning	2,500,000	Design, environmental and construction to expand and remodel the living quarters of station #80 to meet County Fire Station Standards.

* Projects listed above in BOLD are County-owned structures identified as aged facilities.



Capital Improvement Needs Assessment: Fiscal Years 2024-29

Project Title	Current Status	Estimated Project Cost	Project Description
Ramona Grasslands Preserve Phase 1, 2 & 3	Pre-Construction	\$ 7,408,500	Design, environmental analysis and construction of an additional 5.5-mile multi-use trail system connecting the three portions of the Preserve. The trail system will utilize existing ranch roads and trails, with some new trail construction and a crossing of Santa Maria Creek.
Ramona Intergenerational Community Campus (RICC) Active Recreation	Planning	35,750,000	Design, environmental analysis and construction of a new recreation amenities at the Ramona Intergenerational Community Campus. Amenities include a skate park and active recreation.
Ramona Sheriff Station	Pre-Construction	41,519,449	Design, environmental and construction of new Sheriff Substation on existing site in Ramona, CA.
San Diego Botanic Gardens Master Plan	Pre-Construction	15,700,000	Design, environmental and construction of new visitor center, parking lots, new gardens, greenhouse and nursery.
San Diego County Fire Training Tower	Planning	1,650,000	Design, environmental and construction of training tower at existing San Diego County Fire Training Site.
San Diego County Psychiatric Hospital Conversion to Subacute Care	Planning	82,086,520	Design and construction to convert the San Diego County Psychiatric Hospital (SDCPH) site to include subacute care and identify the optimal array of new services which will likely include a smaller psychiatric acute inpatient unit, a crisis stabilization unit (CSU) adult residential facility (ARF), and other long-term care components.
San Dieguito Local Park	Pre-Construction	19,210,000	Acquisition, design, environmental analysis and construction of a new local park in San Dieguito. Project will be partially funded with PEI.
San Luis Rey River Park (SLRRP) Acquisition and Improvement	Pre-Construction	71,717,483	Acquisition, design, environmental analysis of development of planned 1600-acre San Luis Rey River Park (SLRRP). Project is phased.
Santa Maria Creek Greenway	Pre-Construction	6,600,000	Acquisition, design, environmental analysis and construction of approximately 2.5 mile multi-use community pathway along the Santa Maria Creek from Wellfield Park to Ramona Grasslands. Connects to the RICC.

* Projects listed above in BOLD are County-owned structures identified as aged facilities.

Capital Improvement Needs Assessment: Fiscal Years 2024-29			
Project Title	Current Status	Estimated Project Cost	Project Description
Santa Ysabel East-West Trail (Cauzza)	Pre-Construction	\$ 6,105,000	Design, environmental analysis and construction of trail alignment to provide an east-west trail connecting between west Santa Ysabel property/trails to east Santa Ysabel property/trails.
Santee Library	Planning	26,730,000	Possible land acquisition, design, environmental, and construction of a new and larger facility library in Santee.
South Lane Park Improvements	Pre-Construction	3,675,000	Construction improvements to existing park.
SR-94 Safe Passage	Pre-Construction	3,475,000	Acquisition (trail easements), design, environmental analysis and construction of two trail crossings under SR-94 through Sweetwater River. Requires significant engineering due to the bridge, rip rap, and permitting/mitigation costs.
Stormwater Program	Construction	267,665,809	Design and construct large-scale (regional) green infrastructure projects and other stormwater projects identified to meet statewide stormwater mandates.
Stowe Trail	Pre-Acquisition	4,500,000	Acquisition of Stowe Trail to provide regional trail connectivity to Sycamore Canyon/Goodan Ranch County Preserve and Trans County Trail.
Sweetwater Loop Trail Acquisition/ Construction: Segment 10	Construction	7,775,000	Acquisition, design, environmental analysis and permitting, mitigation and construction the multi-use Sweetwater Loop Trail Segments along the Sweetwater Reservoir. This project will be completed in segments.
Sycamore Canyon Trails	Pre-Construction	4,200,000	Implementation of public access plan, including construction of new trails, improvements to existing trails, construction of a new staging area, and erosion repairs.
Sycuan Kumeyaay Village Dehesa Road/ Sloane Canyon Road Trail	Pre-Construction	15,235,000	Design, environmental analysis and construction of an estimated 4.9 miles of trail Sycuan and KDLC property along Dehesa road and Sloane Canyon Road (a DPW maintained road). Proposed trail provides an important regional trail connection between Regional Sweetwater Loop Trail to Regional California Riding and Hiking Trail. Project is phased.
Twin Oaks Local Park	Pre-Construction	17,435,000	Acquisition, design, environmental analysis and construction of a new local park in the Twin Oaks community.

* Projects listed above in BOLD are County-owned structures identified as aged facilities.



Capital Improvement Needs Assessment: Fiscal Years 2024-29

Project Title	Current Status	Estimated Project Cost	Project Description
Vista Detention Facility Modernization	Planning	\$ 314,500,000	Planning, environmental, design and construction of Vista Detention Facility modernization. VDF is a booking, intake and detention facility serving the North County Region. It is approximately 185,000 square feet with an 800 bed capacity.
		\$ 2,107,557,629	

* Projects listed above in BOLD are County-owned structures identified as aged facilities.

The Capital Program section of this Operational Plan highlights major projects and provides project details on all outstanding capital projects. The Finance Other section includes information of lease-purchase payments related to previously debt-financed projects.





Operating Impact of Capital Program: Fiscal Years 2024–26

The County of San Diego considers each capital project in terms of its potential impact on the operating budget. Typical areas of impact include: one-time furniture, fixtures and equipment (FF&E) costs, ongoing operations and maintenance (O&M) costs which include facility and staff impacts, and necessary additional staffing (staff years). The following major capital projects are currently in progress and are scheduled for completion during Fiscal Years 2024–26.

2024–25 Operating Impact of Capital Program							
Project Name	Description of Operating Impact	Estimated Total Project Cost	Estimated Completion Date	Estimated FF&E Costs	Estimated Ongoing Annual O&M Costs	Estimated Increase in Staff Years	Estimated Revenue for Ongoing Costs
Tri-City Healthcare District Psychiatric Health Facility	Operating impact for this facility will include \$0.8 million in FF&E costs and \$0.0 million in operations, maintenance, contracted services and utility costs to operate the 13,560 square feet facility.	\$ 27,600,000	July 2024	\$ 750,000	\$ —	—	\$ —
County Operations Center Parking Garage Addition	Operating impact for this facility will include \$0.3 million in operations, maintenance, contracted services and utility costs to operate the 240,505 square feet garage.	35,000,000	September 2024	—	336,653	—	336,653
Ramona HHSA Community Resource Center	Operating impact for this facility will include \$0.6 million in FF&E costs and \$0.2 million in operations, maintenance, contracted services and utility costs to operate the 7,400 square feet facility.	15,000,000	November 2024	550,000	167,857	—	167,857
Magnolia Safe Parking	Operating impact for this location will be \$0.7 million in operations, maintenance, contracted services and utility costs to operate.	3,175,057	December 2024	—	749,790	—	749,790
Bancroft Safe Parking	Operating impact for this location will be \$0.9 million in operations, maintenance, contracted services and utility costs to operate.	3,725,057	April 2025	—	941,000	—	941,000
County Public Health Laboratory	Operating impact for this facility will include \$1.1 million in FF&E costs and \$0.3 million in operations, maintenance, contracted services and utility costs to operate the 52,000 square feet facility.	92,100,000	May 2025	1,072,500	310,601	—	310,601
2024–25 Total Operating Impact		\$ 176,600,114		\$ 2,372,500	\$ 2,505,901	\$ —	\$ 2,505,901

2025–26 Operating Impact of Capital Program							
Project Name	Description of Operating Impact	Estimated Total Project Cost	Estimated Completion Date	Estimated FF&E Costs	Estimated Ongoing Annual O&M Costs	Estimated Increase in Staff Years	Estimated Revenue for Ongoing Costs
East County Crisis Stabilization Unit	Operating impact for this facility will include \$0.5 million in FF&E costs and \$0.9 million in operations, maintenance, contracted services and utility costs to operate the 14,300 square feet facility.	\$ 28,750,000	August 2025	\$ 500,000	\$ 896,571	—	\$ 896,571
San Diego Animal Shelter	Operating impact for this facility will include \$1.0 million in FF&E costs and \$0.2 million in operations, maintenance, contracted services and utility costs to operate the 20,000 square feet facility.	37,573,133	December 2025	1,000,000	227,743	—	227,743
Casa de Oro Library	Operating impact for this facility will include \$1.0 million in FF&E costs and \$0.2 million in operations, maintenance, contracted services and utility costs to operate the 12,000 square feet facility.	22,830,000	April 2026	1,000,000	194,292	2.25	194,292
2025–26 Total Operating Impact		\$ 89,153,133		\$ 2,500,000	\$ 1,318,606	2.25	\$ 1,318,606