

*County of San Diego*

**Health and Human Services Agency  
Changes**

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# Health and Human Services Agency Summary



## Health and Human Services Agency Summary

### Total Staffing by Group

The Health and Human Services Agency staffing level in the revised Recommended Operational Plan is 6,772.50 staff years in Fiscal Year 2020-21 and 6,772.50 staff years in Fiscal Year 2021-22. This is a net increase of 1.00 staff year or 0.01% from the CAO Recommended Operational Plan and from the Fiscal Year 2019-20 Adopted Operational Plan to support the South County enhanced beach water quality monitoring program from the International Border to the City of Coronado. The revised Recommended Operational Plan also reflects the transfer of 12.00 staff years from Administrative Support to Public Health Services (PHS) to augment capacity in Epidemiology and HHS pharmacy operations.

#### Fiscal Year 2020-21

Recommended staffing changes for Fiscal Year 2020-21 from the CAO Recommended Operational Plan include the addition of 1.00 staff year in PHS and the inter-departmental transfer of 12.00 staff years from Administrative Support to PHS with no net impact to the total HHS staffing.

The increase of 1.00 staff year is attributable to the South County enhanced beach water quality monitoring program mentioned above and the inter-departmental transfer will augment capacity in Epidemiology and HHS pharmacy operations.

#### Fiscal Year 2021-22

No additional staffing changes are recommended for Fiscal Year 2021-22 from the revised CAO Recommended Operational Plan for Fiscal Year 2020-21.

### Total Appropriations by Group

The Health and Human Services Agency expenditure appropriations in the revised Recommended Operational Plan are \$2.5 billion in Fiscal Year 2020-21 and \$2.3 billion in Fiscal Year 2021-22. This is an increase of \$35.8 million or 1.5% in Fiscal Year 2020-21 from the CAO Recommended Operational Plan, for a total increase of \$241.3 million or 10.7% from the Fiscal Year 2019-20 Adopted Operational Plan.

#### Fiscal Year 2020-21

Significant changes from the CAO Recommended Operational Plan include:

- ◆ Increase of 1.00 staff year in PHS to support the South County enhanced beach water quality monitoring program and the transfer of 12.00 staff years from Administrative Support to PHS to augment capacity in Epidemiology and HHS pharmacy operations.
- ◆ Increase in Services & Supplies supporting testing, tracing and treating efforts for K-12 schools, and increases supporting behavioral health crisis stabilization services, including a new South Region Crisis Stabilization Unit (CSU) and phased-in Countywide Mobile Crisis Response Teams (MCRT).

- ◆ Increase in Management Reserves, supported by additional State General Fund (SGF) allocated to partially offset the loss of realignment revenue, to mitigate emergent issues and specifically to help cover additional COVID-19 response costs that may extend beyond the federal Coronavirus Aid, Relief, and Economic Security (CARES) Act eligibility period. Currently the County spends over \$20 million a month towards these efforts. It is highly likely that HHSA will continue to incur COVID-19 costs well past December 30, 2020, when the CARES Act funding is scheduled to end.
- ◆ Increase in Intergovernmental Revenues due to one-time CARES Act revenue to support testing, tracing and treatment efforts at K-12 schools and SGF allocated to partially offset the loss of realignment revenue tied to current economic conditions. The additional SGF will support increases tied to behavioral health crisis stabilization services noted above and replace unassigned General Fund fund balance to support various programs across the Agency.
- ◆ Increase in Miscellaneous Revenues tied to the South County enhanced beach and bay water quality monitoring program.
- ◆ Decrease in Use of Fund Balance due to increased SGF.

## Fiscal Year 2021–22

No additional changes from the CAO Recommended Operational Plan other than the increase in Salaries & Benefits tied to the addition of 1.00 staff year.

## HHSA

### Expenditures

Increase of \$35.8 million.

- ◆ Salaries & Benefits—increase of \$0.07 million tied to the increase of 1.00 staff year to support the South County enhanced beach water quality monitoring program.
- ◆ Services & Supplies—increase of \$15.9 million.
  - ◆ Increase of \$5.9 million to establish a new South Region Crisis Stabilization Unit (CSU) at Paradise Valley Hospital in National City that will provide the full array of crisis stabilization services and will result in enhanced access and improved quality of behavioral health care, as approved by the Board of Supervisors on August 4, 2020.
  - ◆ Increase of \$5.0 million to implement phased-in Countywide MCRT for an alternative to dispatching law enforcement when an individual is having a behavioral health or substance use crisis, as approved by the Board of Supervisors on June 23, 2020.
  - ◆ Increase of \$5.0 million supporting testing, tracing and treating efforts for K-12 schools.
- ◆ Management Reserves—increase of \$19.86 million.
  - ◆ Increase of \$19.86 million to reestablish management reserves to mitigate emergent issues and specifically to help cover COVID-19 response costs that may extend beyond the federal CARES Act eligibility period. Currently the County spends over \$20 million a month towards these efforts. It is highly likely that HHSA will continue to incur COVID-19 costs well past December 30, 2020, when the CARES Act funding is scheduled to end.

### Revenues

Increase of \$35.8 million.

- ◆ Intergovernmental Revenue—increase of \$46.76 million. The increase includes \$39.36 million of additional SGF allocated to partially offset the loss of realignment revenue, \$5.0 million in one-time CARES Act revenue to support testing, tracing and treatment efforts at K-12 schools, and \$2.4 million in federal Short Doyle Medi-Cal revenue.
  - ◆ Increase of \$30.76 million to support increases in Services & Supplies tied to behavioral health crisis stabilization services and Management Reserves noted above.
  - ◆ Increase of \$11.0 million to support the following programs:
    - ◆ \$3.8 million for the support of various Alzheimer’s programs and services including longer term case management, respite services for caregivers, community education, and overall efforts to improve and augment treatment, assessment, care and support services.
    - ◆ \$1.6 million for sustainability and emergency preparedness efforts in PHS.
    - ◆ \$1.2 million for the Community Care Coordination (C3) for Veterans program.
    - ◆ \$1.0 million for respite services to support caregivers licensed by the State in CWS.
    - ◆ \$0.4 million for the First Responder Pool of Funds.





- ◆ \$0.4 million for the support of the Mental Health Senior Team to provide in home crisis assessment and assistance for persons aged sixty and older.
- ◆ \$0.4 million for landlord engagement and recruitment efforts.
- ◆ \$0.4 million for housing navigation services.
- ◆ \$0.3 million to support various intergenerational activities across all regions.
- ◆ \$0.3 million to support Feeling Fit and Chronic Disease Self-Management classes for seniors.
- ◆ \$0.3 million for contracted parenting education and peer support program costs in CWS.
- ◆ \$0.2 million to support the Residential Care Facilities for the Elderly Rating System.
- ◆ \$0.2 million for the support of the Linkages program to provide critical social support services and care coordination to disabled adults aged 18 and older.
- ◆ \$0.2 million for diabetes prevention activities.
- ◆ \$0.2 million for performance management efforts.
- ◆ \$0.1 million for Live Well @ Work.
- ❖ Increase of \$5.0 million in one-time CARES Act revenue to support increases in Services & Supplies tied to testing, tracing, treatment efforts at K-12 schools.
- ◆ Miscellaneous Revenues—increase of \$0.1 million in water testing fees tied to the increase of 1.00 staff year to support the South County enhanced beach water quality monitoring program.
- ◆ Use of Fund Balance—decrease of \$11.0 million of unassigned General Fund fund balance previously supporting the programs noted above, due to increased SGF.

### Fiscal Year 2021–22

No additional changes from the CAO Recommended Operational Plan other than the increase in Salaries & Benefits tied to the addition of 1.00 staff year.



Group Staffing by Department							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Self-Sufficiency Services	2,532.00	2,529.00	0.00	2,529.00	2,529.00	0.00	2,529.00
Aging & Independence Services	449.00	449.00	0.00	449.00	449.00	0.00	449.00
Behavioral Health Services	1,007.50	1,006.50	0.00	1,006.50	1,006.50	0.00	1,006.50
Child Welfare Services	1,493.00	1,492.00	0.00	1,492.00	1,492.00	0.00	1,492.00
Public Health Services	694.00	696.00	13.00	709.00	696.00	13.00	709.00
Administrative Support	468.00	469.00	(12.00)	457.00	469.00	(12.00)	457.00
Housing & Community Development Services	128.00	130.00	0.00	130.00	130.00	0.00	130.00
<b>Total</b>	<b>6,771.50</b>	<b>6,771.50</b>	<b>1.00</b>	<b>6,772.50</b>	<b>6,771.50</b>	<b>1.00</b>	<b>6,772.50</b>

Group Expenditures by Department							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Self-Sufficiency Services	\$ 527,258,244	\$ 548,805,344	\$ 0	\$ 548,805,344	\$ 559,566,301	\$ 0	\$ 559,566,301
Aging & Independence Services	183,094,858	192,318,978	0	192,318,978	197,985,696	0	197,985,696
Behavioral Health Services	712,886,993	762,164,308	10,900,000	773,064,308	718,923,804	0	718,923,804
Child Welfare Services	387,095,386	400,362,189	0	400,362,189	406,455,514	0	406,455,514
Public Health Services	161,968,043	175,575,833	6,490,637	182,066,470	171,700,536	1,607,127	173,307,663
Administrative Support	215,830,339	297,277,939	18,441,188	315,719,127	198,959,624	(1,529,826)	197,429,798
Housing & Community Development Services	66,991,500	83,740,529	0	83,740,529	60,670,896	0	60,670,896
County Successor Agency	7,460,304	7,778,656	0	7,778,656	7,778,656	0	7,778,656
<b>Total</b>	<b>\$ 2,262,585,667</b>	<b>\$ 2,468,023,776</b>	<b>\$ 35,831,825</b>	<b>\$ 2,503,855,601</b>	<b>\$ 2,322,041,027</b>	<b>\$ 77,301</b>	<b>\$ 2,322,118,328</b>





## Self-Sufficiency Services



No changes from the CAO Recommended Operational Plan.

Staffing by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Health Care Policy Administration	2.00	2.00	0.00	2.00	2.00	0.00	2.00
Eligibility Operations Administration	262.00	268.00	0.00	268.00	268.00	0.00	268.00
Regional Self-Sufficiency	2,268.00	2,259.00	0.00	2,259.00	2,259.00	0.00	2,259.00
<b>Total</b>	<b>2,532.00</b>	<b>2,529.00</b>	<b>0.00</b>	<b>2,529.00</b>	<b>2,529.00</b>	<b>0.00</b>	<b>2,529.00</b>

Budget by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Health Care Policy Administration	\$ 7,504,756	\$ 7,534,019	\$ 0	\$ 7,534,019	\$ 7,541,912	\$ 0	\$ 7,541,912
Eligibility Operations Administration	61,190,739	55,812,739	0	55,812,739	57,028,430	0	57,028,430
Assistance Payments	243,185,179	257,974,420	0	257,974,420	258,406,107	0	258,406,107
Regional Self-Sufficiency	215,377,570	227,484,166	0	227,484,166	236,589,852	0	236,589,852
<b>Total</b>	<b>\$ 527,258,244</b>	<b>\$ 548,805,344</b>	<b>\$ 0</b>	<b>\$ 548,805,344</b>	<b>\$ 559,566,301</b>	<b>\$ 0</b>	<b>\$ 559,566,301</b>

Budget by Categories of Expenditures							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Salaries & Benefits	\$ 218,697,176	\$ 235,779,481	\$ 0	\$ 235,779,481	\$ 246,108,751	\$ 0	\$ 246,108,751
Services & Supplies	111,117,510	104,120,715	0	104,120,715	104,552,402	0	104,552,402
Other Charges	197,443,558	208,905,148	0	208,905,148	208,905,148	0	208,905,148
<b>Total</b>	<b>\$ 527,258,244</b>	<b>\$ 548,805,344</b>	<b>\$ 0</b>	<b>\$ 548,805,344</b>	<b>\$ 559,566,301</b>	<b>\$ 0</b>	<b>\$ 559,566,301</b>







Budget by Categories of Revenues							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Fines, Forfeitures & Penalties	\$ 3,800,000	\$ 3,800,000	\$ 0	\$ 3,800,000	\$ 3,800,000	\$ 0	\$ 3,800,000
Revenue From Use of Money & Property	248,605	248,605	0	248,605	248,605	0	248,605
Intergovernmental Revenues	481,114,850	504,916,270	0	504,916,270	516,508,613	0	516,508,613
Charges For Current Services	270,000	270,000	0	270,000	270,000	0	270,000
Miscellaneous Revenues	1,722,999	2,204,385	0	2,204,385	2,204,385	0	2,204,385
Other Financing Sources	1,000,000	1,000,000	0	1,000,000	1,000,000	0	1,000,000
Fund Balance Component Decreases	3,829,117	0	0	0	0	0	0
Use of Fund Balance	0	3,831,386	0	3,831,386	3,000,000	0	3,000,000
General Purpose Revenue Allocation	35,272,673	32,534,698	0	32,534,698	32,534,698	0	32,534,698
<b>Total</b>	<b>\$ 527,258,244</b>	<b>\$ 548,805,344</b>	<b>\$ 0</b>	<b>\$ 548,805,344</b>	<b>\$ 559,566,301</b>	<b>\$ 0</b>	<b>\$ 559,566,301</b>



## Aging & Independence Services



### Fiscal Year 2020–21

#### Staffing

No changes from the CAO Recommended Operational Plan.

#### Expenditures

No changes from the CAO Recommended Operational Plan.

#### Revenues

No net changes.

- ◆ Intergovernmental Revenues—increase of \$5.2 million tied to additional State General Fund (SGF) allocated to partially offset the loss of realignment revenue tied to current economic conditions. The additional SGF is budgeted for the following:
  - ◆ \$3.8 million for the support of various Alzheimer’s programs and services including longer term case management, respite services for caregivers, community education, and overall efforts to improve and augment treatment, assessment, care and support services.
  - ◆ \$0.4 million for the support of Mental Health Senior Team to provide in home crisis assessment and assistance for persons aged sixty and older.
  - ◆ \$0.3 million to support various intergenerational activities across all regions.
  - ◆ \$0.3 million to support Feeling Fit and Chronic Disease Self-Management classes for seniors.
  - ◆ \$0.2 million to support the Residential Care Facilities for the Elderly Rating System.
  - ◆ \$0.2 million for the support of the Linkages program to provide critical social support services and care coordination to disabled adults aged 18 and older.
- ◆ Use of Fund Balance—decrease of \$5.2 million of unassigned general Fund fund balance previously supporting the programs noted above, due to increased SGF.

### Fiscal Year 2021–22

No changes from the CAO Recommended Operational Plan.

Staffing by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
In-Home Supportive Services	213.00	210.00	0.00	210.00	210.00	0.00	210.00
Senior Health and Social Services	40.00	41.00	0.00	41.00	41.00	0.00	41.00
Protective Services	110.00	112.00	0.00	112.00	112.00	0.00	112.00
Administrative and Other Services	29.00	29.00	0.00	29.00	29.00	0.00	29.00
Public Administrator/ Guardian/Conservator	57.00	57.00	0.00	57.00	57.00	0.00	57.00
<b>Total</b>	<b>449.00</b>	<b>449.00</b>	<b>0.00</b>	<b>449.00</b>	<b>449.00</b>	<b>0.00</b>	<b>449.00</b>

Budget by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
In-Home Supportive Services	\$ 131,607,069	\$ 136,592,930	\$ 0	\$ 136,592,930	\$ 142,215,891	\$ 0	\$ 142,215,891
Senior Health and Social Services	17,938,999	19,768,895	0	19,768,895	19,848,977	0	19,848,977
Protective Services	18,194,646	19,488,186	0	19,488,186	19,343,904	0	19,343,904
Administrative and Other Services	6,617,159	7,224,371	0	7,224,371	7,113,948	0	7,113,948
Public Administrator/ Guardian/Conservator	8,736,985	9,244,596	0	9,244,596	9,462,976	0	9,462,976
<b>Total</b>	<b>\$ 183,094,858</b>	<b>\$ 192,318,978</b>	<b>\$ 0</b>	<b>\$ 192,318,978</b>	<b>\$ 197,985,696</b>	<b>\$ 0</b>	<b>\$ 197,985,696</b>

Budget by Categories of Expenditures							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Salaries & Benefits	\$ 52,269,937	\$ 55,591,021	\$ 0	\$ 55,591,021	\$ 57,408,145	\$ 0	\$ 57,408,145
Services & Supplies	100,533,109	103,423,592	0	103,423,592	104,593,035	0	104,593,035
Other Charges	250,000	250,000	0	250,000	250,000	0	250,000
Expenditure Transfer & Reimbursements	(127,869)	0	0	0	0	0	0
Operating Transfers Out	30,169,681	33,054,365	0	33,054,365	35,734,516	0	35,734,516
<b>Total</b>	<b>\$ 183,094,858</b>	<b>\$ 192,318,978</b>	<b>\$ 0</b>	<b>\$ 192,318,978</b>	<b>\$ 197,985,696</b>	<b>\$ 0</b>	<b>\$ 197,985,696</b>





Budget by Categories of Revenues							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Licenses Permits & Franchises	\$ 57,772	\$ 57,772	\$ 0	\$ 57,772	\$ 57,772	\$ 0	\$ 57,772
Fines, Forfeitures & Penalties	172,489	172,489	0	172,489	172,489	0	172,489
Revenue From Use of Money & Property	65,000	85,000	0	85,000	85,000	0	85,000
Intergovernmental Revenues	163,959,896	172,314,411	5,229,989	177,544,400	177,991,129	0	177,991,129
Charges For Current Services	750,000	730,000	0	730,000	730,000	0	730,000
Miscellaneous Revenues	1,846,529	1,783,939	0	1,783,939	1,783,939	0	1,783,939
Other Financing Sources	100,000	100,000	0	100,000	100,000	0	100,000
Fund Balance Component Decreases	1,453,673	387,985	0	387,985	0	0	0
Use of Fund Balance	0	5,868,110	(5,229,989)	638,121	6,246,095	0	6,246,095
General Purpose Revenue Allocation	14,689,499	10,819,272	0	10,819,272	10,819,272	0	10,819,272
<b>Total</b>	<b>\$ 183,094,858</b>	<b>\$ 192,318,978</b>	<b>\$ 0</b>	<b>\$ 192,318,978</b>	<b>\$ 197,985,696</b>	<b>\$ 0</b>	<b>\$ 197,985,696</b>





## Behavioral Health Services



### Fiscal Year 2020–21

#### Staffing

No changes from the CAO Recommended Operational Plan.

#### Expenditures

Increase of \$10.9 million.

- ◆ Services & Supplies—increase of \$10.9 million.
  - ◆ Increase of \$5.9 million to establish a new South Region Crisis Stabilization Unit (CSU) at Paradise Valley Hospital in National City that will provide the full array of crisis stabilization services and will result in enhanced access and improved quality of behavioral health care, as approved by the Board of Supervisors on August 4, 2020.
  - ◆ Increase of \$5.0 million to implement phased-in Countywide Mobile Crisis Response Teams (MCRT) for an alternative to dispatching law enforcement when an individual is having a behavioral health or substance use crisis, as approved by the Board of Supervisors on June 23, 2020.

#### Revenues

Increase of \$10.9 million.

- ◆ Intergovernmental Revenue—increase of \$10.9 million to support services noted above. The increase includes \$8.5 million of additional State General Fund allocated to partially offset the loss of realignment revenue tied to current economic conditions and \$2.4 million in federal Short Doyle Medi-Cal revenue.

### Fiscal Year 2021–22

No changes from the CAO Recommended Operational Plan.

Staffing by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Alcohol and Other Drug Services	55.00	32.00	0.00	32.00	32.00	0.00	32.00
Mental Health Services	206.50	209.50	0.00	209.50	209.50	0.00	209.50
Inpatient Health Services	583.00	580.00	0.00	580.00	580.00	0.00	580.00
Behavioral Health Svcs Administration	163.00	185.00	0.00	185.00	185.00	0.00	185.00
<b>Total</b>	<b>1,007.50</b>	<b>1,006.50</b>	<b>0.00</b>	<b>1,006.50</b>	<b>1,006.50</b>	<b>0.00</b>	<b>1,006.50</b>

Budget by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Alcohol and Other Drug Services	\$ 186,138,067	\$ 173,205,615	\$ 0	\$ 173,205,615	\$ 176,821,732	\$ 0	\$ 176,821,732
Mental Health Services	411,591,965	463,751,767	10,900,000	474,651,767	413,976,399	0	413,976,399
Inpatient Health Services	89,362,095	93,867,957	0	93,867,957	95,753,437	0	95,753,437
Behavioral Health Svcs Administration	25,794,866	31,338,969	0	31,338,969	32,372,236	0	32,372,236
<b>Total</b>	<b>\$ 712,886,993</b>	<b>\$ 762,164,308</b>	<b>\$ 10,900,000</b>	<b>\$ 773,064,308</b>	<b>\$ 718,923,804</b>	<b>\$ 0</b>	<b>\$ 718,923,804</b>

Budget by Categories of Expenditures							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Salaries & Benefits	\$ 114,338,599	\$ 125,621,157	\$ 0	\$ 125,621,157	\$ 129,815,802	\$ 0	\$ 129,815,802
Services & Supplies	607,820,893	645,949,570	10,900,000	656,849,570	598,514,421	0	598,514,421
Other Charges	20,000	20,000	0	20,000	20,000	0	20,000
Capital Assets Equipment	186,500	186,500	0	186,500	186,500	0	186,500
Expenditure Transfer & Reimbursements	(9,478,999)	(9,612,919)	0	(9,612,919)	(9,612,919)	0	(9,612,919)
<b>Total</b>	<b>\$ 712,886,993</b>	<b>\$ 762,164,308</b>	<b>\$ 10,900,000</b>	<b>\$ 773,064,308</b>	<b>\$ 718,923,804</b>	<b>\$ 0</b>	<b>\$ 718,923,804</b>







Budget by Categories of Revenues							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Intergovernmental Revenues	\$ 620,575,856	\$ 621,859,826	\$ 10,900,000	\$ 632,759,826	\$ 609,390,464	\$ 0	\$ 609,390,464
Charges For Current Services	45,040,047	67,262,556	0	67,262,556	50,244,541	0	50,244,541
Miscellaneous Revenues	1,239,578	27,559,578	0	27,559,578	2,559,578	0	2,559,578
Other Financing Sources	4,400,000	8,400,000	0	8,400,000	8,400,000	0	8,400,000
Fund Balance Component Decreases	0	6,340,116	0	6,340,116	0	0	0
Use of Fund Balance	0	0	0	0	17,586,989	0	17,586,989
General Purpose Revenue Allocation	41,631,512	30,742,232	0	30,742,232	30,742,232	0	30,742,232
<b>Total</b>	<b>\$ 712,886,993</b>	<b>\$ 762,164,308</b>	<b>\$ 10,900,000</b>	<b>\$ 773,064,308</b>	<b>\$ 718,923,804</b>	<b>\$ 0</b>	<b>\$ 718,923,804</b>



## Child Welfare Services



### Fiscal Year 2020–21

#### Staffing

No changes from the CAO Recommended Operational Plan.

#### Expenditures

No changes from the CAO Recommended Operational Plan.

#### Revenues

No net changes.

- ◆ Intergovernmental Revenues—increase of \$1.3 million tied to additional State General Fund (SGF) allocated to partially offset the loss of realignment revenue tied to current economic conditions. The additional SGF is budgeted for the following:
  - ◆ \$1.0 million for respite services to support caregivers licensed by the State.
  - ◆ \$0.3 million for contracted parenting education and peer support program costs.
- ◆ Use of Fund Balance—decrease of \$1.3 million of unassigned General Fund fund balance previously supporting the programs noted above, due to increased SGF.

### Fiscal Year 2021–22

No changes from the CAO Recommended Operational Plan.

Staffing by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Child Welfare Services	1,312.00	1,316.00	0.00	1,316.00	1,316.00	0.00	1,316.00
CWS Eligibility	64.00	63.00	0.00	63.00	63.00	0.00	63.00
Adoptions	117.00	113.00	0.00	113.00	113.00	0.00	113.00
<b>Total</b>	<b>1,493.00</b>	<b>1,492.00</b>	<b>0.00</b>	<b>1,492.00</b>	<b>1,492.00</b>	<b>0.00</b>	<b>1,492.00</b>

Budget by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Child Welfare Services	\$ 218,407,498	\$ 227,980,285	\$ 0	\$ 227,980,285	\$ 233,428,053	\$ 0	\$ 233,428,053
CWS Eligibility	5,588,546	5,663,796	0	5,663,796	5,890,196	0	5,890,196
CWS Assistance Payments	149,453,653	153,031,161	0	153,031,161	153,031,161	0	153,031,161
Adoptions	13,645,689	13,686,947	0	13,686,947	14,106,104	0	14,106,104
<b>Total</b>	<b>\$ 387,095,386</b>	<b>\$ 400,362,189</b>	<b>\$ 0</b>	<b>\$ 400,362,189</b>	<b>\$ 406,455,514</b>	<b>\$ 0</b>	<b>\$ 406,455,514</b>

Budget by Categories of Expenditures							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Salaries & Benefits	\$ 162,071,280	\$ 172,047,884	\$ 0	\$ 172,047,884	\$ 178,141,209	\$ 0	\$ 178,141,209
Services & Supplies	73,367,722	73,315,413	0	73,315,413	73,315,413	0	73,315,413
Other Charges	151,682,947	155,025,455	0	155,025,455	155,025,455	0	155,025,455
Expenditure Transfer & Reimbursements	(26,563)	(26,563)	0	(26,563)	(26,563)	0	(26,563)
<b>Total</b>	<b>\$ 387,095,386</b>	<b>\$ 400,362,189</b>	<b>\$ 0</b>	<b>\$ 400,362,189</b>	<b>\$ 406,455,514</b>	<b>\$ 0</b>	<b>\$ 406,455,514</b>





## Budget by Categories of Revenues

	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Licenses Permits & Franchises	\$ 654,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Revenue From Use of Money & Property	681,211	681,211	0	681,211	681,211	0	681,211
Intergovernmental Revenues	369,520,362	365,869,091	1,220,000	367,089,091	374,862,943	0	374,862,943
Charges For Current Services	1,464,490	1,464,490	0	1,464,490	1,464,490	0	1,464,490
Miscellaneous Revenues	1,996,500	187,510	0	187,510	177,510	0	177,510
Fund Balance Component Decreases	2,400,194	2,250,000	0	2,250,000	0	0	0
Use of Fund Balance	0	4,106,550	(1,220,000)	2,886,550	3,466,023	0	3,466,023
General Purpose Revenue Allocation	10,378,629	25,803,337	0	25,803,337	25,803,337	0	25,803,337
<b>Total</b>	<b>\$ 387,095,386</b>	<b>\$ 400,362,189</b>	<b>\$ 0</b>	<b>\$ 400,362,189</b>	<b>\$ 406,455,514</b>	<b>\$ 0</b>	<b>\$ 406,455,514</b>





# Public Health Services



## Fiscal Year 2020–21

### Staffing

Increase of 13.00 staff years.

- ◆ Increase of 10.00 staff years to augment capacity in Epidemiology to strengthen efforts to identify and investigate current and future outbreaks of infectious diseases.
- ◆ Increase of 2.00 staff years to bolster support of HSA pharmacy operations spanning public health and behavioral health programs.
- ◆ Increase of 1.00 staff year to support the South County enhanced beach water quality monitoring program from the International Border to the City of Coronado.

### Expenditures

Net Increase of \$6.5 million.

- ◆ Salaries & Benefits—increase of \$1.5 million due to the addition noted above.
- ◆ Services & Supplies—increase of \$5.0 million supporting testing, tracing and treating efforts for K-12 schools.

### Revenues

Increase of \$6.5 million.

- ◆ Intergovernmental Revenues—increase of \$8.9 million.
  - ❖ Increase of \$5.0 million in one-time CARES Act revenue to support increases in Services & Supplies for testing, tracing and treating efforts for K-12 schools.
  - ❖ Increase of \$2.5 million tied to additional State general Fund (SGF) allocated to partially offset the loss of realignment revenue tied to current economic conditions. The additional SGF is budgeted for the following:
    - ◆ \$1.6 million for sustainability and emergency preparedness efforts.
    - ◆ \$0.4 million for First Responder Pool of Funds.
    - ◆ \$0.2 million for diabetes prevention activities.
    - ◆ \$0.2 million for performance management efforts.
    - ◆ \$0.1 million for Live Well @ Work.
  - ❖ Increase of \$1.4 million due to a transfer of Realignment revenue from Administrative Support to fund the addition of staff years noted above.
- ◆ Miscellaneous Revenues—increase of \$0.1 million in water testing fees tied to the increase of 1.00 staff year to support the South County enhanced beach water quality monitoring program.
- ◆ Use of Fund Balance—decrease of \$2.5 million of unassigned General Fund fund balance previously supporting the programs noted above, due to increased SGF.

## Fiscal Year 2021–22

No additional changes from the CAO Recommended Operational Plan other than the increase in Salaries & Benefits tied to the addition of 1.00 staff year.







Staffing by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Administration and Other Services	29.00	30.00	0.00	30.00	30.00	0.00	30.00
Bioterrorism	20.00	18.00	0.00	18.00	18.00	0.00	18.00
Infectious Disease Control	122.25	123.25	0.00	123.25	123.25	0.00	123.25
Surveillance	92.00	93.00	11.00	104.00	93.00	11.00	104.00
Prevention Services	85.00	83.00	0.00	83.00	83.00	0.00	83.00
California Childrens Services	141.75	142.75	0.00	142.75	142.75	0.00	142.75
Regional Public Health Services	152.00	152.00	0.00	152.00	152.00	0.00	152.00
Medical Care Services Division	52.00	54.00	2.00	56.00	54.00	2.00	56.00
<b>Total</b>	<b>694.00</b>	<b>696.00</b>	<b>13.00</b>	<b>709.00</b>	<b>696.00</b>	<b>13.00</b>	<b>709.00</b>

Budget by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Administration and Other Services	\$ 9,876,332	\$ 12,327,817	\$ 0	\$ 12,327,817	\$ 10,585,941	\$ 0	\$ 10,585,941
Bioterrorism	4,521,954	4,471,918	0	4,471,918	4,558,458	0	4,558,458
Infectious Disease Control	32,959,689	35,812,980	0	35,812,980	35,771,235	0	35,771,235
Surveillance	16,917,919	18,206,509	6,131,621	24,338,130	18,172,733	1,219,995	19,392,728
Prevention Services	23,394,472	25,669,414	0	25,669,414	22,866,471	0	22,866,471
California Childrens Services	21,922,883	23,117,012	0	23,117,012	23,719,751	0	23,719,751
Regional Public Health Services	22,513,868	23,617,624	0	23,617,624	24,237,541	0	24,237,541
Medical Care Services Division	16,174,976	18,156,290	359,016	18,515,306	17,139,855	387,132	17,526,987
Ambulance CSA's - Health & Human Services	13,685,950	14,196,269	0	14,196,269	14,648,551	0	14,648,551
<b>Total</b>	<b>\$ 161,968,043</b>	<b>\$ 175,575,833</b>	<b>\$ 6,490,637</b>	<b>\$ 182,066,470</b>	<b>\$ 171,700,536</b>	<b>\$ 1,607,127</b>	<b>\$ 173,307,663</b>



Budget by Categories of Expenditures							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Salaries & Benefits	\$ 89,241,605	\$ 96,711,358	\$ 1,490,637	\$ 98,201,995	\$ 100,000,776	\$ 1,607,127	\$ 101,607,903
Services & Supplies	70,669,183	76,511,727	5,000,000	81,511,727	69,347,012	0	69,347,012
Other Charges	2,448,228	2,623,228	0	2,623,228	2,623,228	0	2,623,228
Capital Assets Equipment	88,000	88,000	0	88,000	88,000	0	88,000
Expenditure Transfer & Reimbursements	(478,973)	(358,480)	0	(358,480)	(358,480)	0	(358,480)
<b>Total</b>	<b>\$ 161,968,043</b>	<b>\$ 175,575,833</b>	<b>\$ 6,490,637</b>	<b>\$ 182,066,470</b>	<b>\$ 171,700,536</b>	<b>\$ 1,607,127</b>	<b>\$ 173,307,663</b>

Budget by Categories of Revenues							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Taxes Current Property	\$ 1,891,472	\$ 2,348,672	\$ 0	\$ 2,348,672	\$ 2,410,901	\$ 0	\$ 2,410,901
Taxes Other Than Current Secured	33,303	32,533	0	32,533	32,533	0	32,533
Licenses Permits & Franchises	290,399	290,399	0	290,399	290,399	0	290,399
Fines, Forfeitures & Penalties	3,433,231	3,433,231	0	3,433,231	3,433,231	0	3,433,231
Revenue From Use of Money & Property	329,198	351,118	0	351,118	351,118	0	351,118
Intergovernmental Revenues	127,699,515	119,640,424	8,968,921	128,609,345	116,694,658	1,529,826	118,224,484
Charges For Current Services	10,691,844	17,698,164	0	17,698,164	15,847,634	0	15,847,634
Miscellaneous Revenues	793,779	793,679	71,727	865,406	867,971	77,301	945,272
Other Financing Sources	500,000	5,612,638	0	5,612,638	5,612,638	0	5,612,638
Fund Balance Component Decreases	0	2,850,000	0	2,850,000	0	0	0
Use of Fund Balance	0	4,860,367	(2,550,011)	2,310,356	8,494,845	0	8,494,845
General Purpose Revenue Allocation	16,305,302	17,664,608	0	17,664,608	17,664,608	0	17,664,608
<b>Total</b>	<b>\$ 161,968,043</b>	<b>\$ 175,575,833</b>	<b>\$ 6,490,637</b>	<b>\$ 182,066,470</b>	<b>\$ 171,700,536</b>	<b>\$ 1,607,127</b>	<b>\$ 173,307,663</b>



## Administrative Support



### Fiscal Year 2020–21

#### Staffing

Decrease of 12.00 staff years due to a transfer to Public Health Services (PHS) to augment capacity in Epidemiology and HHS pharmacy operations.

#### Expenditures

Net Increase of \$18.4 million.

- ◆ Salaries & Benefits—decrease of \$1.42 million due to the decrease noted above.
- ◆ Management Reserves—increase of \$19.86 million to reestablish management reserves to mitigate emergent issues and specifically to help cover COVID-19 response costs that may extend beyond the federal Coronavirus Aid, Relief, and Economic Security (CARES) Act eligibility period. Currently the County spends over \$20 million a month towards these efforts. It is highly likely that HHS will continue to incur COVID-19 costs well past December 30, 2020, when the CARES Act funding is scheduled to end.

#### Revenues

Net increase of \$18.4 million.

- ◆ Intergovernmental Revenue—net increase of \$19.64 million.
  - ◆ Increase of \$21.06 million in additional State General Fund (SGF) allocated to partially offset the loss of realignment revenue tied to current economic conditions.
    - ◆ Increase of \$19.86 of million to support Management Reserves noted above.
    - ◆ Increase of \$1.2 million to support the Community Care Coordination (C3) for Veterans program.
  - ◆ Decrease of \$1.42 million due to a transfer of Realignment revenue to PHS tied to the decrease of staff years noted above.
- ◆ Use of Fund Balance—decrease of \$1.2 million of unassigned General Fund fund balance previously supporting C3 for Veterans program, due to increased SGF.

### Fiscal Year 2021–22

No significant changes aside from Fiscal Year 2020-21 recommendations.

Staffing by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Agency Executive Office	28.00	29.00	(3.00)	26.00	29.00	(3.00)	26.00
Agency Contract Support	25.00	25.00	0.00	25.00	25.00	0.00	25.00
Financial Services Division	176.00	176.00	0.00	176.00	176.00	0.00	176.00
Human Resources	84.00	84.00	0.00	84.00	84.00	0.00	84.00
Management Support	26.00	26.00	0.00	26.00	26.00	0.00	26.00
Proposition 10	14.00	14.00	(1.00)	13.00	14.00	(1.00)	13.00
Regional Administration	43.00	43.00	(4.00)	39.00	43.00	(4.00)	39.00
Office of Military & Veterans Affairs	21.00	21.00	(1.00)	20.00	21.00	(1.00)	20.00
Office of Strategy and Innovation	30.00	30.00	(3.00)	27.00	30.00	(3.00)	27.00
Integrative Services	21.00	21.00	0.00	21.00	21.00	0.00	21.00
<b>Total</b>	<b>468.00</b>	<b>469.00</b>	<b>(12.00)</b>	<b>457.00</b>	<b>469.00</b>	<b>(12.00)</b>	<b>457.00</b>

Budget by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Agency Executive Office	\$ 49,255,163	\$ 132,099,820	\$ 19,455,219	\$ 151,555,039	\$ 31,852,785	\$ (416,597)	\$ 31,436,188
Agency Contract Support	4,119,007	4,235,468	0	4,235,468	4,352,616	0	4,352,616
Financial Services Division	52,739,504	38,020,739	0	38,020,739	38,835,366	0	38,835,366
Human Resources	13,387,537	13,591,870	0	13,591,870	14,154,497	0	14,154,497
Management Support	46,263,807	43,501,360	0	43,501,360	44,640,255	0	44,640,255
Proposition 10	1,647,061	1,777,132	(144,696)	1,632,436	1,845,091	(155,268)	1,689,823
Regional Administration	12,813,672	9,946,161	(363,165)	9,582,996	10,145,857	(389,595)	9,756,262
Office of Military & Veterans Affairs	3,774,862	4,086,726	(73,443)	4,013,283	4,186,706	(78,489)	4,108,217
Office of Strategy and Innovation	6,815,297	6,850,483	(432,727)	6,417,756	6,665,281	(489,877)	6,175,404
Integrative Services	18,814,429	27,855,542	0	27,855,542	26,968,532	0	26,968,532
Tobacco Settlement Fund	6,200,000	15,312,638	0	15,312,638	15,312,638	0	15,312,638
<b>Total</b>	<b>\$ 215,830,339</b>	<b>\$ 297,277,939</b>	<b>\$ 18,441,188</b>	<b>\$ 315,719,127</b>	<b>\$ 198,959,624</b>	<b>\$ (1,529,826)</b>	<b>\$ 197,429,798</b>





Budget by Categories of Expenditures							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Salaries & Benefits	\$ 58,311,143	\$ 61,953,255	\$ (1,418,910)	\$ 60,534,345	\$ 64,428,285	\$ (1,529,826)	\$ 62,898,459
Services & Supplies	134,812,469	221,562,046	0	221,562,046	119,418,701	0	119,418,701
Expenditure Transfer & Reimbursements	0	(6,500,000)	0	(6,500,000)	0	0	0
Operating Transfers Out	6,706,727	20,262,638	0	20,262,638	15,112,638	0	15,112,638
Management Reserves	16,000,000	0	19,860,098	19,860,098	0	0	0
<b>Total</b>	<b>\$ 215,830,339</b>	<b>\$ 297,277,939</b>	<b>\$ 18,441,188</b>	<b>\$ 315,719,127</b>	<b>\$ 198,959,624</b>	<b>\$ (1,529,826)</b>	<b>\$ 197,429,798</b>

Budget by Categories of Revenues							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Licenses Permits & Franchises	\$ 0	\$ 654,000	\$ 0	\$ 654,000	\$ 654,000	\$ 0	\$ 654,000
Fines, Forfeitures & Penalties	38,000	38,338	0	38,338	38,338	0	38,338
Revenue From Use of Money & Property	1,900,000	1,900,000	0	1,900,000	1,900,000	0	1,900,000
Intergovernmental Revenues	131,285,806	234,900,253	19,641,188	254,541,441	131,599,434	(1,529,826)	130,069,608
Charges For Current Services	27,229,871	29,777,065	0	29,777,065	33,003,528	0	33,003,528
Miscellaneous Revenues	100,000	100,000	0	100,000	100,000	0	100,000
Fund Balance Component Decreases	7,753,171	2,370,714	0	2,370,714	2,370,714	0	2,370,714
Use of Fund Balance	35,864,033	15,738,978	(1,200,000)	14,538,978	14,612,638	0	14,612,638
General Purpose Revenue Allocation	11,659,458	11,798,591	0	11,798,591	14,680,972	0	14,680,972
<b>Total</b>	<b>\$ 215,830,339</b>	<b>\$ 297,277,939</b>	<b>\$ 18,441,188</b>	<b>\$ 315,719,127</b>	<b>\$ 198,959,624</b>	<b>\$ (1,529,826)</b>	<b>\$ 197,429,798</b>





## Housing & Community Development Services



### Fiscal Year 2020–21

#### Staffing

No changes from the CAO Recommended Operational Plan.

#### Expenditures

No changes from the CAO Recommended Operational Plan.

#### Revenues

No net changes.

- ◆ Intergovernmental Revenues—increase of \$0.8 million tied to additional State General Fund (SGF) allocated to partially offset the loss of realignment revenue tied to current economic conditions. The additional SGF is budgeted for the following:
  - ◆ \$0.4 million for landlord engagement and recruitment efforts.
  - ◆ \$0.4 million for housing navigation services.
- ◆ Use of Fund Balance—decrease of \$0.8 million of unassigned General Fund fund balance previously supporting the programs noted above, due to increased SGF.

### Fiscal Year 2021–22

No changes from the CAO Recommended Operational Plan.

Staffing by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Housing & Community Development	128.00	130.00	0.00	130.00	130.00	0.00	130.00
<b>Total</b>	<b>128.00</b>	<b>130.00</b>	<b>0.00</b>	<b>130.00</b>	<b>130.00</b>	<b>0.00</b>	<b>130.00</b>

Budget by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Housing & Community Development	\$ 19,161,278	\$ 32,860,125	\$ 0	\$ 32,860,125	\$ 20,976,395	\$ 0	\$ 20,976,395
County Successor Agency - Housing	13,500	28,500	0	28,500	28,500	0	28,500
HCD - Multi-Year Projects	47,816,722	50,851,904	0	50,851,904	39,666,001	0	39,666,001
<b>Total</b>	<b>\$ 66,991,500</b>	<b>\$ 83,740,529</b>	<b>\$ 0</b>	<b>\$ 83,740,529</b>	<b>\$ 60,670,896</b>	<b>\$ 0</b>	<b>\$ 60,670,896</b>

Budget by Categories of Expenditures							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Salaries & Benefits	\$ 14,110,101	\$ 15,621,449	\$ 0	\$ 15,621,449	\$ 16,320,042	\$ 0	\$ 16,320,042
Services & Supplies	48,687,754	78,355,504	0	78,355,504	40,641,884	0	40,641,884
Other Charges	4,373,170	4,168,101	0	4,168,101	3,813,495	0	3,813,495
Expenditure Transfer & Reimbursements	(179,525)	(14,404,525)	0	(14,404,525)	(104,525)	0	(104,525)
<b>Total</b>	<b>\$ 66,991,500</b>	<b>\$ 83,740,529</b>	<b>\$ 0</b>	<b>\$ 83,740,529</b>	<b>\$ 60,670,896</b>	<b>\$ 0</b>	<b>\$ 60,670,896</b>







Budget by Categories of Revenues							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Revenue From Use of Money & Property	\$ 4,591	\$ 4,591	\$ 0	\$ 4,591	\$ 4,591	\$ 0	\$ 4,591
Intergovernmental Revenues	51,287,568	63,523,801	800,000	64,323,801	51,454,168	0	51,454,168
Charges For Current Services	3,000	3,000	0	3,000	3,000	0	3,000
Miscellaneous Revenues	10,287,945	10,876,945	0	10,876,945	2,776,945	0	2,776,945
Fund Balance Component Decreases	500,000	0	0	0	0	0	0
Use of Fund Balance	136,150	3,985,611	(800,000)	3,185,611	1,085,611	0	1,085,611
General Purpose Revenue Allocation	4,772,246	5,346,581	0	5,346,581	5,346,581	0	5,346,581
<b>Total</b>	<b>\$ 66,991,500</b>	<b>\$ 83,740,529</b>	<b>\$ 0</b>	<b>\$ 83,740,529</b>	<b>\$ 60,670,896</b>	<b>\$ 0</b>	<b>\$ 60,670,896</b>





# County Successor Agency



No changes from the CAO Recommended Operational Plan.

Staffing by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
County Successor Agency	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

Budget by Program							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
County Successor Agency	\$ 7,460,304	\$ 7,778,656	\$ 0	\$ 7,778,656	\$ 7,778,656	\$ 0	\$ 7,778,656
<b>Total</b>	<b>\$ 7,460,304</b>	<b>\$ 7,778,656</b>	<b>\$ 0</b>	<b>\$ 7,778,656</b>	<b>\$ 7,778,656</b>	<b>\$ 0</b>	<b>\$ 7,778,656</b>

Budget by Categories of Expenditures							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Services & Supplies	\$ 30,000	\$ 30,000	\$ 0	\$ 30,000	\$ 30,000	\$ 0	\$ 30,000
Other Charges	2,241,012	2,320,600	0	2,320,600	2,320,600	0	2,320,600
Operating Transfers Out	5,189,292	5,428,056	0	5,428,056	5,428,056	0	5,428,056
<b>Total</b>	<b>\$ 7,460,304</b>	<b>\$ 7,778,656</b>	<b>\$ 0</b>	<b>\$ 7,778,656</b>	<b>\$ 7,778,656</b>	<b>\$ 0</b>	<b>\$ 7,778,656</b>

Budget by Categories of Revenues							
	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2020-21 Recommended Budget	Fiscal Year 2020-21 Change	Fiscal Year 2020-21 Revised Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Change	Fiscal Year 2021-22 Revised Budget
Taxes Other Than Current Secured	\$ 2,227,242	\$ 2,350,600	\$ 0	\$ 2,350,600	\$ 2,350,600	\$ 0	\$ 2,350,600
Other Financing Sources	5,189,292	5,428,056	0	5,428,056	5,428,056	0	5,428,056
Use of Fund Balance	43,770	0	0	0	0	0	0
General Purpose Revenue Allocation	0	0	0	0	0	0	0
<b>Total</b>	<b>\$ 7,460,304</b>	<b>\$ 7,778,656</b>	<b>\$ 0</b>	<b>\$ 7,778,656</b>	<b>\$ 7,778,656</b>	<b>\$ 0</b>	<b>\$ 7,778,656</b>

