# CSA 69 FY 2022-2023 1st Quarter Financial Overview





November 17, 2022







## Revenue:

Actual [Projected]	2021-22	[2022-23]	Trend
Ambulance Transports	9,660	9,636	
Resident Transports	6,962	7,308	5.0%
Non-Resident Transports	2,276	2,076	
Mutual Aid Transports	422	252	
Actual Projected	2021-22	[2022-23]	%
Ambulance Fees	\$ 5,305,256	\$ 4,996,162	
Resident Fees	\$ 3,962,499	\$ 4,007,351	1.1%
Non-Resident Fees (1)	\$ 1,342,757	\$ 988,811	
Mutual Aid Fees (1)	\$ 267,491	\$ 146,057	
Property Tax	\$ 738,330	\$ 859,096	16.4%
Benefit Fee	\$ 2,835,326	\$ 3,381,011	19.2%
Other <i>(2)</i>	\$ 445,767	\$ 633,236	42.1%
Total Other Revenue	\$ 4,019,423	\$ 4,873,343	21.2%
Total Revenue	\$ 9,324,679	\$ 9,869,505	5.8%
Net Ambulance Revenue per Transport	\$ 549.20	\$ 518.49	

- 1. Based on transport volume and \$ collected per transport
- 2. GEMT \$ are accrued, none received since FY 2016/17



**Current** 





## Revenue:

		Current						
Actual [Projected]	[2022-23]	Trend	[2023-24]	<b>%</b>	[2024-25]	<b>%</b>	[2025-26]	%
Ambulance Transports	9,636		10,013	2.7%	10,249	2.7%	10,492	2.7%
Resident Transports	7,308	5.0%	7,671	2.9%	7,894	2.9%	8,123	2.9%
Non-Resident Transports (1)	2,076		2,095	0.9%	2,114	0.9%	2,133	0.9%
Mutual Aid Transports (1)	252		247		242		237	

Povonuo [Projected]			Current									
Revenue [Projected]		[2022-23]	Trend		[2023-24]	<b>%</b>		[2024-25]	%		[2025-26]	%
Ambulance Fees (2)	\$	4,996,162		\$	5,204,220	4.2%	\$	5,335,188	2.5%	\$	5,469,775	2.5%
Resident Fees	\$	4,007,351	1.1%	\$	4,206,509	5.0%	\$	4,328,498	2.9%	\$	4,454,024	2.9%
Non-Resident Fees (1)	\$	988,811		\$	997,711	0.9%	\$	1,006,690	0.9%	\$	1,015,750	0.9%
Mutual Aid Fees (1)	\$	146,057		\$	143,136		\$	140,273		\$	137,468	
Property Tax	\$	859,096	16.4%	\$	951,878	10.8%	\$	1,054,681	10.8%	\$	1,168,587	10.8%
Benefit Fee	\$	3,381,011	19.2%	\$	3,732,636	10.4%	\$	4,120,830	10.4%	\$	4,549,397	10.4%
Other <i>(3)</i>	\$	633,236	42.1%	\$	696,560	10.0%	\$	766,216	10.0%	\$	842,837	10.0%
Total Other Revenue	\$	4,873,343	21.2%	\$	5,381,074	10.4%	\$	5,941,727	10.4%	\$	6,560,821	10.4%
Total Revenue	\$	9,869,505	5.8%	\$	10,585,294	5.8%	\$	11,276,915	5.8%	\$	12,030,595	6.7%
Net Ambulance Revenue per		-,,		Ċ	.,,		Ċ	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Ċ	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Transport	\$	518.49		\$	519.75	0.2%	\$	520.55	0.2%	\$	521.31	0.1%

- 1. Mutual Aid previously included in Non-Res fees
- 2. Based on transport volume and \$ collected per transport
- 3 GEMT \$ are accrued, none received since FY 2016/17







#### Expense:

CSA Actual [Projected]	2021-22	[2022-23]	%
Lakeside Fire Protection District (1)	\$ 3,693,032	\$ 3,898,458	5.6%
City of Santee (1)	\$ 3,997,125	\$ 4,246,304	6.2%
Billing Contractor	\$ 245,744	\$ 164,162	
Willdan	\$ 5,019	\$ 8,000	5.0%
DPC	\$ 48,817	\$ 52,030	6.6%
County Admin Services	\$ 178,132	\$ 218,225	22.5%
GEMT/QAF	\$ 323,907	\$ 327,817	1.2%
Dissolution Expense	\$ 30,019		
CSA Business Consultant	\$ 61,794	\$ 64,885	0.0%
Total Expenses	\$ 8,583,588	\$ 8,979,881	3.3%
Operating Retained Earnings	\$ 741,091	\$ 889,624	9.0%





- 1. Lakeside FPD and City of Santee both have additional, as needed, surge funding of \$70,000 each year. Percent increase will change annually depending on surge funding used.
- 2. 9.0% is the actual Retained Earnings as a % of revenue. % change from FY 2020/21 is 20.0%



#### Expense:

CSA Actual [Projected]	[2022-23]	[2023-24]	%	[2024-25]	%	[2025-26]	%
Lakeside Fire Protection District	\$ 3,898,458	\$ 4,049,600	3.9%	\$ 4,206,602	4.0%	\$ 4,373,000	4.0%
City of Santee	\$ 4,246,304	\$ 4,436,213	4.5%	\$ 4,634,615	4.6%	\$ 4,850,074	4.6%
Billing Contractor	\$ 164,162	\$ 170,564		\$ 177,216	3.9%	\$ 184,128	3.9%
Willdan	\$ 8,000	\$ 8,400	5.0%	\$ 8,820	5.0%	\$ 9,261	5.0%
DPC	\$ 52,030	\$ 55,455	6.6%	\$ 59,105	6.6%	\$ 62,996	6.6%
County Admin Services	\$ 218,225	\$ 267,342	5.0%	\$ 280,709	5.0%	\$ 294,744	5.0%
GEMT/QAF	\$ 327,817	\$ 331,727	1.2%	\$ 335,684	1.2%	\$ 344,747	2.7%
CSA Business Consultant	\$ 64,885	\$	0.0%	\$	0.0%	\$	0.0%
Total Expenses	\$ 8,979,881	\$ 9,319,301	3.8%	\$ 9,702,751	4.1%	\$ 10,118,950	4.3%
Operating Retained Earnings	\$ 889,624	\$ 1,265,993	12.0%	\$ 1,574,164	14.0%	\$ 1,911,645	15.9%





1. Lakeside FPD and City of Santee both have additional, as needed, surge funding of \$70,000 each year. Percent increase will change annually depending on surge funding used.



# Reserve Analysis:

	[2022-23]	<b>%</b>	[2023-24]	%
Beginning Balance	\$ 10,127,363	7.9%	\$ 11,016,987	8.8%
Credit (Debit) Amount	\$ 889,624	20.0%	\$ 1,265,993	42.3%
New Balance	\$ 11,016,987	8.8%	\$ 12,282,980	11.5%
Required Reserve	\$ 4,489,940	4.6%	\$ 4,659,650	3.8%
Excess Reserve	\$ 6,527,047	11.8%	\$ 7,623,330	16.8%

	[	2024-25]	%	I	2025-26]	%	
Beginning Balance	\$	12,282,980	11.5%	\$	13,857,144	12.8%	
Credit (Debit) Amount	\$	1,574,164	24.3%	\$	1,911,645	21.4%	
New Balance	\$	13,857,144	12.8%	\$	15,768,789	13.8%	
Required Reserve	\$	4,851,376	4.1%	\$	5,059,475	4.3%	
Excess Reserve	\$	9,005,768	18.1%	\$	10,709,314	18.9%	





