



# County of San Diego

## CAO Proposed Operational Plan Change Letter Fiscal Years 2004-2005 & 2005-2006

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Second District	Dianne Jacob
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Chief Administrative Officer

**Donald F. Steuer**  
Chief Financial Officer

*"Supporting Kids, the Environment, and Safe & Livable Communities"*



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# Summary of Changes



## Total Appropriations by Agency/Group

Total appropriations in the Revised Operational Plan are \$4.05 billion for Fiscal Year 2004-05 and \$3.86 billion for Fiscal Year 2005-06. This is an increase of \$87.5 million (2.2%) in Fiscal Year 2004-05 over the CAO Proposed Operational Plan, for a total proposed decrease of \$39.0 million (-1.0%) from the Fiscal Year 2003-04 Adopted Budget.

Total Appropriations by Agency/Group (in millions)	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Public Safety Group	\$1,094.2	\$33.5	\$1,127.7	\$1,101.1	(\$0.6)	\$1,100.4
Health and Human Services Agency	\$1,747.9	\$3.1	\$1,751.0	\$1,734.3	\$3.2	\$1,737.5
Land Use and Environment Group	\$282.2	\$42.2	\$324.5	\$278.5	\$9.5	\$288.0
Community Services Group	\$230.7	(\$0.2)	\$230.5	\$228.6	(\$0.8)	\$227.8
Finance and General Government Group	\$276.5	\$0.0	\$276.5	\$273.3	\$0.0	\$273.3
Capital Program	\$5.4	\$2.8	\$8.2	\$3.4	\$0.0	\$3.4
Finance Other	\$326.9	\$6.0	\$332.9	\$230.0	\$0.0	\$230.0
<b>TOTAL</b>	<b>\$3,963.7</b>	<b>\$87.5</b>	<b>\$4,051.2</b>	<b>\$3,849.1</b>	<b>\$11.2</b>	<b>\$3,860.3</b>

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- \$19.6 million increase in appropriations for the Office of Emergency Services for domestic preparedness programs funded by State grants.
- \$5.4 million increase in appropriations in the Public Safety Group for Fire/Life/Safety helicopters, including \$3.5 million in re-budgeted appropriations.
- \$8.2 million in funds re-budgeted for the Public Safety Group for information technology projects, regional communications system expansion, and the East Mesa Juvenile Detention Facility.
- \$22.6 million increase in appropriations for several departments in the Land Use and Environment Group based on federal grant revenue for Hazardous Fuels Reduction activities.
- \$9.4 million net increase in the Department of Public Works' detailed work program based on program revenues and savings in the Road Fund.
- \$2.0 million increase in appropriations in the Health and Human Services Agency for the addition of 38.00 staff years for Medi-Cal eligibility services based on allocation changes.
- \$2.0 million increase in appropriations in each of the Capital Program and Finance Other for land acquisition for the Sheriff's substation in Rancho San Diego based on fund balance.
- \$4.0 million in appropriations in the Pension Obligation Bonds Fund to make the first debt service payment on the 2004 Pension Obligation Bonds, based on fund balance in that fund.



## Summary of Changes

### Total Appropriations by Category of Expenditure

The table below shows the Revised Operational Plan broken down by category of expenditures. As noted above, the Fiscal Year 2004–05 Revised Budget is increasing by \$87.5 million (2.2%) over the CAO Proposed Operational Plan, for a total proposed decrease of \$39.0 million (-1.0%) from the Fiscal Year 2003-04 Adopted Budget.

Total Appropriations by Category (in millions)	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Salaries & Employee Benefits	\$1,389.6	\$0.7	\$1,390.3	\$1,412.2	\$0.1	\$1,412.3
Services & Supplies	\$1,214.9	\$47.8	\$1,262.6	\$1,185.5	\$11.1	\$1,196.7
Other Charges	\$742.8	\$20.4	\$763.1	\$680.0	(\$0.1)	\$679.9
Capital Assets/Land Acquisition	\$7.7	\$3.6	\$11.4	\$4.3	\$0.0	\$4.3
Capital Assets Equipment	\$14.5	\$10.9	\$25.5	\$13.3	\$0.0	\$13.3
Expenditure Transfer & Reimbursements	(\$16.2)	\$0.0	(\$16.1)	(\$16.7)	\$0.0	(\$16.7)
Reserves	\$11.1	\$0.0	\$11.1	\$11.1	\$0.0	\$11.1
Reserve/Designation Increase	\$4.6	\$0.0	\$4.6	\$2.5	\$0.0	\$2.5
Operating Transfers Out	\$585.0	\$2.0	\$587.0	\$549.4	\$0.0	\$549.4
Management Reserves	\$9.6	\$2.0	\$11.7	\$7.5	\$0.0	\$7.5
<b>TOTAL</b>	\$3,963.7	\$87.5	\$4,051.2	\$3,849.1	\$11.2	\$3,860.3



### Total Staff Years by Agency/Group

The total staffing level in the Revised Operational Plan is 16,630.12 staff years for Fiscal Year 2004-05 and 16,626.62 staff years for Fiscal Year 2005-06. This is an increase of 28.00 staff years (0.2%) in Fiscal Year 2004-05 over the CAO Proposed Operational Plan, for a total proposed decrease of 1,272.15 staff years (-7.1%) below the Fiscal Year 2003-04 Adopted Budget.

Staffing (Full Time Equivalents)	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Public Safety Group	7,276.50	0.00	7,276.50	7,276.50	0.00	7,276.50
Health and Human Services Agency	5,586.62	34.00	5,620.62	5,586.62	34.00	5,620.62
Land Use and Environment Group	1,489.00	3.00	1,492.00	1,489.00	3.00	1,492.00
Community Services Group	982.50	(9.00)	973.50	982.50	(9.00)	973.50
Finance and General Government Group	1,267.50	0.00	1,267.50	1,264.00	0.00	1,264.00
<b>TOTAL</b>	16,602.12	28.00	16,630.12	16,598.62	28.00	16,626.62

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- 38.00 staff years added in Regional Operations of the Health & Human Services Agency to increase services for Medi-Cal eligibility.
- Decrease of 9.00 staff years in the Community Services Group in the Departments of General Services and Animal Services, in response to changes in demand for the services provided by these departments to internal and external customers.



## Summary of Changes

### Total Revenues by Source

Total resources available to support County services as proposed in the Revised Operational Plan are \$4.05 billion for Fiscal Year 2004-05 and \$3.86 billion for Fiscal Year 2005-06. This is an increase of \$87.5 million (2.2%) in Fiscal Year 2004-05 over the CAO Proposed Operational Plan, for a total proposed decrease of \$39.0 million (-1.0%) from the Fiscal Year 2003-04 Adopted Budget.

Total Revenues by Source (in millions)	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
State Aid	\$1,361.0	\$14.4	\$1,375.4	\$1,369.5	\$4.3	\$1,373.8
Federal & Other Governmental Aid	\$596.4	\$30.2	\$626.6	\$596.0	\$9.1	\$605.1
Interest, Misc., & Other Revenues	\$673.3	\$4.7	\$677.9	\$627.0	(\$0.2)	\$626.8
Charges for Services, Fees, & Fines	\$680.0	(\$0.8)	\$679.2	\$689.5	(\$1.5)	\$687.9
Property & Other Taxes	\$439.5	\$7.9	\$447.3	\$458.0	\$0.0	\$458.0
Fund Balance	\$213.6	\$31.1	\$244.7	\$109.2	(\$0.4)	\$108.7
<b>TOTAL</b>	\$3,963.7	\$87.5	\$4,051.2	\$3,849.1	\$11.2	\$3,860.3



# Public Safety Group Changes



## Public Safety Group Summary: Expenditures by Department

Public Safety Group expenditures in the Revised Operational Plan are \$1.13 billion for Fiscal Year 2004-05 and \$1.10 billion for Fiscal Year 2005-06. This is an increase of \$33.5 million (3.1%) in Fiscal Year 2004-05 over the CAO Proposed Operational Plan, for a total proposed increase of \$45.0 million (4.2%) over the Fiscal Year 2003-04 Adopted Budget.

EXPENDITURES BY DEPARTMENT	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Public Safety Group	\$208,757,412	\$3,500,000	\$212,257,412	\$219,905,594	\$0	\$219,905,594
District Attorney	\$106,825,118	\$158,400	\$106,983,518	\$104,299,615	\$0	\$104,299,615
Sheriff	\$451,772,004	\$7,478,143	\$459,250,147	\$454,162,661	(\$200,000)	\$453,962,661
Alternate Public Defender	\$12,365,745	\$0	\$12,365,745	\$12,845,354	\$0	\$12,845,354
Child Support Services	\$47,657,913	\$178,246	\$47,836,159	\$47,657,913	\$178,246	\$47,836,159
Citizens' Law Enforcement Review Board	\$507,280	\$0	\$507,280	\$490,425	\$0	\$490,425
Emergency Services	\$2,159,350	\$19,621,386	\$21,780,736	\$2,189,967	(\$77,921)	\$2,112,046
Medical Examiner	\$6,691,917	\$0	\$6,691,917	\$6,909,045	\$0	\$6,909,045
Probation Department	\$139,188,692	\$2,265,000	\$141,453,692	\$133,689,122	(\$735,000)	\$132,954,122
Public Defender	\$42,594,207	\$342,336	\$42,936,543	\$43,719,520	\$212,427	\$43,931,947
Contribution for Trial Courts	\$67,537,321	\$0	\$67,537,321	\$67,083,179	\$0	\$67,083,179
Defense Attorney / Contract Administration	\$8,099,440	\$0	\$8,099,440	\$8,099,440	\$0	\$8,099,440
<b>TOTAL</b>	<b>\$1,094,156,399</b>	<b>\$33,543,511</b>	<b>\$1,127,699,910</b>	<b>\$1,101,051,835</b>	<b>(\$622,248)</b>	<b>\$1,100,429,587</b>

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- \$19.6 million increase for a regional Homeland Security Emergency Exercise program (HSEEP) and other domestic preparedness programs funded by State grants in the Office of Emergency Services.
- \$3.5 million increase in the Public Safety Group for the re-budget of appropriations allocated for the purchase of a Fire/Life/Safety helicopter.
- \$1.9 million increase in the Sheriff's Department for the purchase and outfitting of a second helicopter.
- \$8.2 million increase for re-budgets in the Sheriff's and Probation Department for projects and grants including Jail Information Management System (JIMS), Community Oriented Policing Services (COPS), the Regional Communications Systems (RCS) Encinitas site project, and the East Mesa Juvenile Detention Facility.
- \$0.3 million increase in the Public Defender for the reinstatement of 3.00 staff years that had been deleted in the CAO Proposed Operational Plan.
- \$0.2 million increase in Child Support Services due to increased State allocations.



## Public Safety Group Changes

### Public Safety Group Summary: Staffing by Department

The Public Safety Group staffing level in the Revised Operational Plan is 7,276.50 staff years for Fiscal Year 2004-05 and 7,276.50 for Fiscal Year 2005-06. This is unchanged for Fiscal Year 2004-05 from the CAO Proposed Operational Plan, for a total proposed decrease of 639.5 staff years (-8.1%) below the Fiscal Year 2003-04 Adopted Budget.

<b>STAFFING BY DEPARTMENT</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Public Safety Group	9.00	0.00	9.00	9.00	0.00	9.00
District Attorney	1,038.00	0.00	1,038.00	1,038.00	0.00	1,038.00
Sheriff	4,010.50	0.00	4,010.50	4,010.50	0.00	4,010.50
Alternate Public Defender	80.00	0.00	80.00	80.00	0.00	80.00
Child Support Services	566.00	(3.00)	563.00	566.00	(3.00)	563.00
Citizens' Law Enforcement Review Board	4.00	0.00	4.00	4.00	0.00	4.00
Emergency Services	12.00	0.00	12.00	12.00	0.00	12.00
Medical Examiner	51.00	0.00	51.00	51.00	0.00	51.00
Probation Department	1,209.00	0.00	1,209.00	1,209.00	0.00	1,209.00
Public Defender	297.00	3.00	300.00	297.00	3.00	300.00
<b>TOTAL</b>	<b>7,276.50</b>	<b>0.00</b>	<b>7,276.50</b>	<b>7,276.50</b>	<b>0.00</b>	<b>7,276.50</b>

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- A net reduction of 3.00 staff years in Child Support Services due to adjustments in staffing levels and new vacancies resulting in the reinstatement of seven filled at-risk positions and the deletion of 10 vacant positions.
- The reinstatement of 3.00 staff years in the Public Defender's Office that had been deleted in the CAO Proposed Operational Plan.



## Executive Office

### Fiscal Year 2004-05

- Proposes the re-budget of \$3.5 million in appropriations allocated for the purchase of a Fire/Life/Safety helicopter. The purchase of the helicopter will not take place in Fiscal Year 2003-04 as was originally intended. The appropriations are offset by an increase in Fiscal Year 2003-04 Public Safety Group Fund Balance.

### Fiscal Year 2005-06

No changes from the CAO Proposed Operational Plan.

Public Safety Group Executive Office	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Public Safety Executive Office	9.00	0.00	9.00	9.00	0.00	9.00
Juvenile Justice Commission	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL</b>	9.00	0.00	9.00	9.00	0.00	9.00
<b>BUDGET BY PROGRAM</b>						
Public Safety Executive Office	\$6,790,500	\$3,500,000	\$10,290,500	\$6,628,535	\$0	\$6,628,535
Juvenile Justice Commission	\$0	\$0	\$0	\$0	\$0	\$0
Public Safety Proposition 172	\$201,966,912	\$0	\$201,966,912	\$213,277,059	\$0	\$213,277,059
<b>TOTAL</b>	\$208,757,412	\$3,500,000	\$212,257,412	\$219,905,594	\$0	\$219,905,594
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$1,227,906	\$0	\$1,227,906	\$1,231,842	\$0	\$1,231,842
Services & Supplies	\$5,122,594	\$0	\$5,122,594	\$4,956,693	\$0	\$4,956,693
Other Charges	\$400,000	\$0	\$400,000	\$400,000	\$0	\$400,000
Capital Assets Equipment	\$0	\$3,500,000	\$3,500,000	\$0	\$0	\$0
Expenditure Transfer & Reimbursements	\$40,000	\$0	\$40,000	\$40,000	\$0	\$40,000
Operating Transfers Out	\$201,966,912	\$0	\$201,966,912	\$213,277,059	\$0	\$213,277,059
Management Reserves	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$208,757,412	\$3,500,000	\$212,257,412	\$219,905,594	\$0	\$219,905,594
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fines, Forfeitures & Penalties	\$182,486	\$0	\$182,486	\$182,486	\$0	\$182,486
Revenue From Use of Money & Property	\$2,624,245	\$0	\$2,624,245	\$2,642,245	\$0	\$2,642,245
Intergovernmental Revenues	\$201,966,912	\$0	\$201,966,912	\$213,277,059	\$0	\$213,277,059
Charges For Current Services	\$400,000	\$0	\$400,000	\$400,000	\$0	\$400,000
Fund Balance	\$40,000	\$3,500,000	\$3,540,000	\$0	\$0	\$0
General Revenue Allocation	\$3,543,769	\$0	\$3,543,769	\$3,403,804	\$0	\$3,403,804
<b>TOTAL</b>	\$208,757,412	\$3,500,000	\$212,257,412	\$219,905,594	\$0	\$219,905,594



## Public Safety Group Changes

### District Attorney

#### Fiscal Year 2004-05

- Proposes the realignment of existing appropriations in Services and Supplies accounts throughout the department to reflect projected expenditures in the upcoming fiscal year. There is no net change in total department appropriations as a result of this request.
- Proposes an increase of \$158,400 in expenditures and revenue in the District Attorney Asset Forfeiture Program supported by Federal Asset Forfeiture Fund Balance. This is a re-budget of funds authorized by the Board of Supervisors in April 2004. These are funds to either purchase replacement copiers or purchase copy services under the County's cost-per-copy contract, which will not be available until early Fiscal Year 2004-2005.

#### Fiscal Year 2005-06

- Proposes the realignment of existing appropriations in Services and Supplies accounts throughout the department to reflect projected expenditures in this fiscal year. There is no net change in total department appropriations as a result of this request.

District Attorney	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
General Criminal Prosecution	532.50	0.00	532.50	532.50	0.00	532.50
Specialized Criminal Prosecution	296.00	0.00	296.00	296.00	0.00	296.00
Juvenile Court	68.50	0.00	68.50	68.50	0.00	68.50
Public Assistance Fraud	97.00	0.00	97.00	97.00	0.00	97.00
District Attorney Administration	44.00	0.00	44.00	44.00	0.00	44.00
<b>TOTAL</b>	<b>1,038.00</b>	<b>0.00</b>	<b>1,038.00</b>	<b>1,038.00</b>	<b>0.00</b>	<b>1,038.00</b>
<b>BUDGET BY PROGRAM</b>						
General Criminal Prosecution	\$58,651,666	(\$179,637)	\$58,472,029	\$56,443,745	(\$179,097)	\$56,264,648
Specialized Criminal Prosecution	\$35,485,869	\$146,257	\$35,632,126	\$35,046,223	\$145,717	\$35,191,940
Child Support Enforcement	\$0	\$0	\$0	\$0	\$0	\$0
Juvenile Court	\$8,209,605	(\$1,620)	\$8,207,985	\$8,069,387	(\$1,620)	\$8,067,767
Public Assistance Fraud	(\$681,837)	\$0	(\$681,837)	(\$680,334)	\$0	(\$680,334)
District Attorney Administration	\$4,931,299	\$35,000	\$4,966,299	\$4,993,094	\$35,000	\$5,028,094
District Attorney Asset Forfeiture Program	\$228,516	\$158,400	\$386,916	\$427,500	\$0	\$427,500
<b>TOTAL</b>	<b>\$106,825,118</b>	<b>\$158,400</b>	<b>\$106,983,518</b>	<b>\$104,299,615</b>	<b>\$0</b>	<b>\$104,299,615</b>



## Public Safety Group Changes

<b>District Attorney</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$101,213,433	\$0	\$101,213,433	\$99,011,757	\$0	\$99,011,757
Services & Supplies	\$10,760,342	\$0	\$10,760,342	\$10,793,492	\$0	\$10,793,492
Other Charges	\$2,692,818	\$0	\$2,692,818	\$2,692,818	\$0	\$2,692,818
Capital Assets Equipment	\$63,416	\$158,400	\$221,816	\$63,416	\$0	\$63,416
Expenditure Transfer & Reimbursements	(\$8,104,891)	\$0	(\$8,104,891)	(\$8,461,868)	\$0	(\$8,461,868)
Operating Transfers Out	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
<b>TOTAL</b>	\$106,825,118	\$158,400	\$106,983,518	\$104,299,615	\$0	\$104,299,615
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$16,832,688	\$0	\$16,832,688	\$17,192,728	\$0	\$17,192,728
Charges For Current Services	\$1,988,716	\$0	\$1,988,716	\$2,020,747	\$0	\$2,020,747
Other Financing Sources	\$41,397,643	\$0	\$41,397,643	\$43,659,672	\$0	\$43,659,672
Fund Balance	\$9,262,465	\$158,400	\$9,420,865	\$2,761,449	\$0	\$2,761,449
General Revenue Allocation	\$37,343,606	\$0	\$37,343,606	\$38,665,019	\$0	\$38,665,019
<b>TOTAL</b>	\$106,825,118	\$158,400	\$106,983,518	\$104,299,615	\$0	\$104,299,615



## Public Safety Group Changes

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### Sheriff

#### Fiscal Year 2004-05

##### Detention Services

- Proposes an increase of \$126,336 due to the transfer of 2.00 Deputy Sheriff- Detentions/Court staff years from the Human Resource Services Bureau, Standards for Training in Corrections Unit, to the newly formed Detention Training Unit within the Detention Services Bureau. This transfer was officially authorized by the Sheriff subsequent to the closure of the Fiscal Year 2004-05 CAO Proposed Operational Plan.
- Proposes an increase of \$9,300 based on appropriations and related revenue from the San Diego Association of Governments (SANDAG) for a contract to provide security services during inmate drug use interviews conducted by the Association. This request was not included in Fiscal Year 2004-05 CAO Proposed Operational Plan due to the Board action being taken subsequent to closure of the CAO Proposed Operational Plan.

##### Law Enforcement Services

- Proposes a \$1.5 million increase in Capital Assets Equipment for the purchase of a helicopter based on revenue available from an Indian Gaming grant. Additionally, \$400,000 is budgeted based on revenue available from the Air Support To Regional Enforcement Agencies (ASTREA) Trust fund for the outfitting of the helicopter.
- Proposes a decrease of \$200,000 in minor equipment to offset a portion of the decrease in Contract City revenue due to service level changes in the Contract City contracts. This request was not included in the Fiscal Year 2004-05 CAO Proposed Operational Plan due to the timing of Contract City requests for service level decreases.

##### Human Resource Services

- Proposes a decrease of \$126,336 due to the transfer of 2.00 Deputy Sheriff-Detentions/Court staff years from the Human Resource Services Bureau, Standards for Training in Corrections Unit, to the newly formed Detention Training Unit within the Detention Services Bureau. This transfer was officially authorized by the Sheriff subsequent to the closure of the Fiscal Year 2004-05 CAO Proposed Operational Plan.

##### Management Services

- Proposes an increase of \$5.7 million due to the re-budget of several large projects:
  - Re-budgets \$1.1 million in Community Oriented Policing Services (COPS) Technology 2003 grant funds from the U.S. Department of Justice. Grant funds will be used to fund the eSUN system, which has been designed to replace the San Diego Users Network (SUN), shifting from a mainframe base to a series of secure web pages running in the Sheriff's environment. SUN is the application used to run license plate checks for stolen vehicles, to look for missing or wanted persons, or to inquire about stolen property. SUN is at the end of its useful life, and is not compliant with recent State and federal security mandates. The Board of Supervisors authorized acceptance of the grant in December 2003; however, due to required planning and procurement processes, funds have not been spent or encumbered in the current fiscal year.
  - Re-budgets \$1.5 million in Fiscal Year 2003-04 Sheriff's Fund Balance and \$953,554 in COPS More 2001 grant funds from the U.S. Department of Justice. The grant and matching funds are to be used for the implementation of the Sheriff's Automated Field Reporting/Records Management System (AFR/RMS). The scope of this system has changed due to the department offering other police departments the opportunity to share in a single system. This increased the complexity of the procurement process. Funds to implement the system cannot be encumbered prior to the end of the current fiscal year; therefore, the funds need to be re-budgeted in Fiscal Year 2004-05.
  - Re-budgets \$1.4 million for the Jail Information Management System (JIMS) retrofit project based on Fiscal Year 2003-04 Sheriff's Fund Balance. The JIMS system is critical to the Sheriff's core business of managing seven jails and 5,000+ inmates. This retrofit involves upgrading hardware, software, and networks to insure uninterrupted operations



and avert system failures. The complexity of JIMS demands careful evaluations and planning of the upgrade; therefore, all steps required to encumber these funds cannot be accomplished in the current fiscal year and need to be re-budgeted for Fiscal Year 2004-05.

- Re-budgets \$700,000 for upgrades to mobile data computers in the existing patrol fleet based on Fiscal Year 2003-04 Sheriff's Fund Balance. This upgrade would greatly enhance the mobile capabilities of Sheriff patrols by providing a more powerful unit to support the new Automated Field Reporting/Records Management System (AFR/RMS). The scope of the AFR/RMS has widened to involve other police agencies, which has increased the complexity of the project. These funds need to be re-budgeted, as they will be spent in Fiscal Year 2004-05 after AFR/RMS is implemented.
- Re-budgets \$42,000 for completion of the Regional Communications Services (RCS) Encinitas Site Project based on Fiscal Year 2003-04 Sheriff's Fund Balance. The current RCS voice radio system coverage provided in the coastal area of the City of Encinitas and the unincorporated area of Leucadia is weaker than expected and has occasionally resulted in serious officer safety issues when deputies have used their radio to call for help but were unable to be heard by dispatchers or other deputies nearby. The RCS Encinitas Site Project will add a radio system repeater that will improve RCS voice radio system coverage in the affected areas. Most of the funds have been encumbered in the current fiscal year; however, an additional \$42,000 will be needed to complete the project in Fiscal Year 2004-05 and needs to be re-budgeted.

### Fiscal Year 2005-06

#### Detention Services

- Proposes an increase of \$131,832 due to the transfer of 2.00 Deputy Sheriff-Detentions/Court staff years from the Human Resource Services Bureau, Standards for Training in Corrections Unit, to the newly formed Detention Training Unit within the Detention Services Bureau. This transfer was officially authorized by the Sheriff subsequent to the closure of the Fiscal Year 2005-06 CAO Proposed Operational Plan.

#### Law Enforcement Services

- Proposes a decrease of \$200,000 in minor equipment to offset a portion of the decrease in Contract City revenue due to service level changes. This request was not included in Fiscal Year 2005-06 CAO Proposed Operational Plan due to the timing of Contract City requests for service level decreases.

#### Human Resource Services

- Proposes a decrease of \$131,832 due to the transfer of 2.00 Deputy Sheriff-Detentions/Court staff years from the Human Resource Services Bureau, Standards for Training in Corrections Unit, to the newly formed Detention Training Unit within the Detention Services Bureau. This transfer was officially authorized by the Sheriff subsequent to the closure of the Fiscal Year 2005-06 CAO Proposed Operational Plan.



## Public Safety Group Changes

Sheriff	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Detention Services	1,805.50	2.00	1,807.50	1,805.50	2.00	1,807.50
Law Enforcement Services	1,329.00	0.00	1,329.00	1,329.00	0.00	1,329.00
Sheriff Court Services	467.00	0.00	467.00	467.00	0.00	467.00
Human Resources Services	153.00	(2.00)	151.00	153.00	(2.00)	151.00
Management Services	232.00	0.00	232.00	232.00	0.00	232.00
Sheriff's ISF / IT	9.00	0.00	9.00	9.00	0.00	9.00
Office of the Sheriff	15.00	0.00	15.00	15.00	0.00	15.00
<b>TOTAL</b>	<b>4,010.50</b>	<b>0.00</b>	<b>4,010.50</b>	<b>4,010.50</b>	<b>0.00</b>	<b>4,010.50</b>
<b>BUDGET BY PROGRAM</b>						
Detention Services	\$166,598,231	\$135,636	\$166,733,867	\$170,643,932	\$131,832	\$170,775,764
Law Enforcement Services	\$146,295,333	\$1,712,000	\$148,007,333	\$145,500,203	(\$200,000)	\$145,300,203
Sheriff Court Services	\$44,734,954	\$0	\$44,734,954	\$45,571,311	\$0	\$45,571,311
Human Resources Services	\$15,079,260	(\$126,336)	\$14,952,924	\$15,770,399	(\$131,832)	\$15,638,567
Management Services	\$27,029,111	\$5,756,843	\$32,785,954	\$25,871,836	\$0	\$25,871,836
Sheriff's ISF / IT	\$37,889,023	\$0	\$37,889,023	\$38,138,696	\$0	\$38,138,696
Office of the Sheriff	\$2,275,552	\$0	\$2,275,552	\$2,295,744	\$0	\$2,295,744
Sheriff Asset Forfeiture Program	\$1,100,000	\$0	\$1,100,000	\$1,100,000	\$0	\$1,100,000
Sheriff Jail Stores ISF	\$4,645,200	\$0	\$4,645,200	\$3,645,200	\$0	\$3,645,200
Sheriff's Inmate Welfare Fund	\$5,277,000	\$0	\$5,277,000	\$4,777,000	\$0	\$4,777,000
Countywide 800 MHZ CSA's	\$848,340	\$0	\$848,340	\$848,340	\$0	\$848,340
<b>TOTAL</b>	<b>\$451,772,004</b>	<b>\$7,478,143</b>	<b>\$459,250,147</b>	<b>\$454,162,661</b>	<b>(\$200,000)</b>	<b>\$453,962,661</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$364,976,410	(\$25,009)	\$364,951,401	\$373,738,141	(\$41,309)	\$373,696,832
Services & Supplies	\$73,788,831	\$4,737,137	\$78,525,968	\$69,533,080	(\$200,000)	\$69,333,080
Other Charges	\$14,567,116	\$0	\$14,567,116	\$14,567,116	\$0	\$14,567,116
Capital Assets/Land Acquisition	\$0	\$0	\$0	\$0	\$0	\$0
Capital Assets Equipment	\$639,387	\$2,724,706	\$3,364,093	\$200,000	\$0	\$200,000
Expenditure Transfer & Reimbursements	(\$6,965,340)	\$41,309	(\$6,924,031)	(\$7,141,276)	\$41,309	(\$7,099,967)
Operating Transfers Out	\$4,765,600	\$0	\$4,765,600	\$3,265,600	\$0	\$3,265,600
<b>TOTAL</b>	<b>\$451,772,004</b>	<b>\$7,478,143</b>	<b>\$459,250,147</b>	<b>\$454,162,661</b>	<b>(\$200,000)</b>	<b>\$453,962,661</b>





## Public Safety Group Changes

<b>Sheriff</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Licenses Permits & Franchises	\$233,500	\$0	\$233,500	\$233,500	\$0	\$233,500
Fines, Forfeitures & Penalties	\$8,838,585	\$0	\$8,838,585	\$8,838,585	\$0	\$8,838,585
Revenue From Use of Money & Property	\$7,432,595	\$0	\$7,432,595	\$7,412,595	\$0	\$7,412,595
Intergovernmental Revenues	\$35,254,987	\$2,814,535	\$38,069,522	\$34,051,564	\$724,864	\$34,776,428
Charges For Current Services	\$73,570,493	(\$924,864)	\$72,645,629	\$77,757,463	(\$924,864)	\$76,832,599
Miscellaneous Revenues	\$7,142,065	\$1,909,300	\$9,051,365	\$4,142,065	\$0	\$4,142,065
Other Financing Sources	\$149,959,346	\$0	\$149,959,346	\$155,876,449	\$0	\$155,876,449
Fund Balance	\$9,811,569	\$3,679,172	\$13,490,741	\$1,172,000	\$0	\$1,172,000
General Revenue Allocation	\$159,528,864	\$0	\$159,528,864	\$164,678,440	\$0	\$164,678,440
<b>TOTAL</b>	\$451,772,004	\$7,478,143	\$459,250,147	\$454,162,661	(\$200,000)	\$453,962,661



## Public Safety Group Changes

### Alternate Public Defender

No changes from the CAO Proposed Operational Plan.

Alternate Public Defender	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Administration	8.00	0.00	8.00	8.00	0.00	8.00
Juvenile Dependency	36.00	0.00	36.00	36.00	0.00	36.00
Juvenile Delinquency	7.00	0.00	7.00	7.00	0.00	7.00
Criminal Defense	29.00	0.00	29.00	29.00	0.00	29.00
<b>TOTAL</b>	<b>80.00</b>	<b>0.00</b>	<b>80.00</b>	<b>80.00</b>	<b>0.00</b>	<b>80.00</b>
<b>BUDGET BY PROGRAM</b>						
Administration	\$1,091,702	\$0	\$1,091,702	\$1,105,434	\$0	\$1,105,434
Juvenile Dependency	\$5,174,511	\$0	\$5,174,511	\$5,453,295	\$0	\$5,453,295
Juvenile Delinquency	\$1,172,299	\$0	\$1,172,299	\$1,212,875	\$0	\$1,212,875
Criminal Defense	\$4,927,233	\$0	\$4,927,233	\$5,073,750	\$0	\$5,073,750
<b>TOTAL</b>	<b>\$12,365,745</b>	<b>\$0</b>	<b>\$12,365,745</b>	<b>\$12,845,354</b>	<b>\$0</b>	<b>\$12,845,354</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$9,697,636	\$0	\$9,697,636	\$10,193,427	\$0	\$10,193,427
Services & Supplies	\$2,668,109	\$0	\$2,668,109	\$2,651,927	\$0	\$2,651,927
<b>TOTAL</b>	<b>\$12,365,745</b>	<b>\$0</b>	<b>\$12,365,745</b>	<b>\$12,845,354</b>	<b>\$0</b>	<b>\$12,845,354</b>
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fines, Forfeitures & Penalties	\$49,851	\$0	\$49,851	\$49,851	\$0	\$49,851
Intergovernmental Revenues	\$5,417,783	\$0	\$5,417,783	\$5,632,781	\$0	\$5,632,781
Miscellaneous Revenues	\$267,895	\$0	\$267,895	\$297,895	\$0	\$297,895
General Revenue Allocation	\$6,630,216	\$0	\$6,630,216	\$6,864,827	\$0	\$6,864,827
<b>TOTAL</b>	<b>\$12,365,745</b>	<b>\$0</b>	<b>\$12,365,745</b>	<b>\$12,845,354</b>	<b>\$0</b>	<b>\$12,845,354</b>



## Child Support Services

### Fiscal Year 2004-05

- Proposes a net reduction of 3.00 staff years in Child Support Services due to adjustments in staffing levels and new vacancies resulting in the reinstatement of seven filled at-risk positions and the deletion of 10 vacant positions. There is no net cost associated with this request.
- Proposes an increase in Services and Supplies of \$377,441 to cover higher lease costs due to delays in downsizing lease space and higher communications costs offset by savings from revised projected attrition rates.
- Proposes an increase of \$178,246 in Intergovernmental Revenue. The State allocation letter for Fiscal Year 2004-05, which provides initial planning amounts for administrative and information technology costs, was received subsequent to the CAO Proposed Operational Plan.

### Fiscal Year 2005-06

- Proposes a net reduction of 3.00 staff years in Child Support Services due to adjustments in staffing levels and new vacancies resulting in the reinstatement of seven filled at-risk positions and the deletion of 10 vacant positions. There is no net cost associated with this request.
- Proposes an increase in Services and Supplies of \$249,018 to cover higher lease costs due to delays in downsizing lease space and higher communications costs offset by savings from revised projected attrition rates.
- Proposes an increase of \$178,246 in Intergovernmental Revenue. The State allocation letter for Fiscal Year 2004-05, which provides initial planning amounts for administrative and information technology costs, was received subsequent to the CAO Proposed Operational Plan.

Child Support Services	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Public Relations	5.00	0.00	5.00	5.00	0.00	5.00
Production Operations	495.00	(1.00)	494.00	495.00	(1.00)	494.00
Staff Development Division	22.00	(1.00)	21.00	22.00	(1.00)	21.00
Quality Assurance	2.00	0.00	2.00	2.00	0.00	2.00
Administrative Services (Child Support)	24.00	(1.00)	23.00	24.00	(1.00)	23.00
Recurring Maintenance and Operations	10.00	0.00	10.00	10.00	0.00	10.00
Help Desk Support	8.00	0.00	8.00	8.00	0.00	8.00
<b>TOTAL</b>	<b>566.00</b>	<b>(3.00)</b>	<b>563.00</b>	<b>566.00</b>	<b>(3.00)</b>	<b>563.00</b>



## Public Safety Group Changes

<b>Child Support Services</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY PROGRAM</b>						
Public Relations	\$395,868	\$0	\$395,868	\$411,918	\$0	\$411,918
Production Operations	\$41,094,501	\$293,650	\$41,388,151	\$40,975,770	\$297,178	\$41,272,948
Staff Development Division	\$1,595,670	(\$57,702)	\$1,537,968	\$1,667,138	(\$59,466)	\$1,607,672
Quality Assurance	\$196,109	\$0	\$196,109	\$202,554	\$0	\$202,554
Administrative Services (Child Support)	\$2,133,822	(\$57,702)	\$2,076,120	\$2,220,618	(\$59,466)	\$2,161,152
Recurring Maintenance and Operations	\$1,636,459	\$0	\$1,636,459	\$1,574,083	\$0	\$1,574,083
Maintenance and Operations	\$0	\$0	\$0	\$0	\$0	\$0
Help Desk Support	\$605,484	\$0	\$605,484	\$605,832	\$0	\$605,832
<b>TOTAL</b>	<b>\$47,657,913</b>	<b>\$178,246</b>	<b>\$47,836,159</b>	<b>\$47,657,913</b>	<b>\$178,246</b>	<b>\$47,836,159</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$38,713,694	(\$199,195)	\$38,514,499	\$40,902,285	(\$70,772)	\$40,831,513
Services & Supplies	\$8,810,654	\$377,441	\$9,188,095	\$6,755,628	\$249,018	\$7,004,646
Capital Assets Equipment	\$133,565	\$0	\$133,565	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$47,657,913</b>	<b>\$178,246</b>	<b>\$47,836,159</b>	<b>\$47,657,913</b>	<b>\$178,246</b>	<b>\$47,836,159</b>
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$47,639,913	\$178,246	\$47,818,159	\$47,639,913	\$178,246	\$47,818,159
Charges For Current Services	\$3,000	\$0	\$3,000	\$3,000	\$0	\$3,000
Miscellaneous Revenues	\$15,000	\$0	\$15,000	\$15,000	\$0	\$15,000
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$47,657,913</b>	<b>\$178,246</b>	<b>\$47,836,159</b>	<b>\$47,657,913</b>	<b>\$178,246</b>	<b>\$47,836,159</b>



### Citizens' Law Enforcement Review Board

No changes from the CAO Proposed Operational Plan.

<b>Citizens' Law Enforcement Review Board</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Law Enforcement Review Board	4.00	0.00	4.00	4.00	0.00	4.00
<b>TOTAL</b>	4.00	0.00	4.00	4.00	0.00	4.00
<b>BUDGET BY PROGRAM</b>						
Law Enforcement Review Board	\$507,280	\$0	\$507,280	\$490,425	\$0	\$490,425
<b>TOTAL</b>	\$507,280	\$0	\$507,280	\$490,425	\$0	\$490,425
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$395,955	\$0	\$395,955	\$390,448	\$0	\$390,448
Services & Supplies	\$111,325	\$0	\$111,325	\$99,977	\$0	\$99,977
<b>TOTAL</b>	\$507,280	\$0	\$507,280	\$490,425	\$0	\$490,425
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fund Balance	\$33,615	\$0	\$33,615	\$0	\$0	\$0
General Revenue Allocation	\$473,665	\$0	\$473,665	\$490,425	\$0	\$490,425
<b>TOTAL</b>	\$507,280	\$0	\$507,280	\$490,425	\$0	\$490,425



### Emergency Services

#### Fiscal Year 2004-05

- Proposes an increase of \$7.0 million in Services and Supplies due to re-budgets and the inclusion of additional grant funds approved by the Board of Supervisors subsequent to the CAO Proposed Operational Plan.
  - Proposes an increase of \$6.4 million in appropriations to support costs associated with the development, design and implementation of a regional Homeland Security Emergency Exercise program (HSEEP), the purchase of equipment to respond to terrorism events, and development and/or revision of evacuation plans, business continuity plans, and response protocols. These costs will be offset by revenue reimbursement from the State of California through the Fiscal Year 2003 State Homeland Security Grant Program Part II and the Fiscal Year 2004 State Homeland Security Grant Program.
  - Proposes the re-budget of \$0.6 million associated with the purchase of equipment to respond to terrorism events, the design and development of a regional Homeland Security Emergency Exercise program (HSEEP), and the maintenance of the E Team (crisis management) software. These costs will be offset by revenue reimbursed from the State of California through the Fiscal Year 2002 State Domestic Preparedness Equipment Program and Fiscal Year 2003 State Homeland Security Grant Program Part I.
- Proposes an increase of \$8.1 million in Other Charges due to re-budgets and the inclusion of additional grant funds approved by the Board of Supervisors subsequent to the CAO Proposed Operational Plan.
  - Proposes an increase of \$5.8 million in appropriations to support costs associated with the training of emergency response personnel and reimbursement to incorporated cities and fire protection districts for their purchase of equipment to respond to terrorism incidents. These costs will be offset by revenue reimbursement from the State of California through Fiscal Year 2003 State Homeland Security Grant Program Part II and Fiscal Year 2004 State Homeland Security Grant Program.
  - Proposes the re-budget of \$1.5 million associated with the reimbursement to the incorporated cities and fire protection districts for their purchase of equipment to respond to terrorism events. These costs will be offset by revenue from the State of California through the Fiscal Year 2002 State Domestic Preparedness Equipment Program and Fiscal Year 2003 State Homeland Security Grant Program Part I.
  - Proposes an increase of \$0.2 million in appropriations to support costs associated with the development of a training program for Community Emergency Response Teams (CERT). These costs will be offset by revenue reimbursement from the State of California through the Fiscal Year 2003 CERT Program and Fiscal Year 2004 Citizen Corps Program.
  - Proposes an increase of \$0.6 million in appropriations to support costs associated with the County of San Diego's hazard mitigation plan. These costs will be offset by revenue reimbursed by the State of California through the Fiscal Year 2003 Federal Disaster Mitigation Funds.
- Proposes an increase of \$4.5 million in appropriations in Capital Assets Equipment to support costs associated with the enhancement of the Regional Communications System (RCS) capabilities in South County and East County. These costs will be offset by revenue reimbursed by the State of California through the Fiscal Year 2003 State Homeland Security Grant Program Part II and Fiscal Year 2004 State Homeland Security Grant Program.

#### Fiscal Year 2005-06

- Proposes a reduction in appropriations of \$77,921. The costs associated with the Community Emergency Response Team (CERT) program were budgeted in the Fiscal Year 2005-06 CAO Proposed Operational Plan. Based on additional information from the State of California, it is anticipated that the activities will be completed and costs will be incurred in Fiscal Year 2004-05. The corresponding revenue from the State of California through the Fiscal Year 2004 Citizen Corps Program will be realized in Fiscal Year 2004-05.



## Public Safety Group Changes

<b>Emergency Services</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Emergency Services	12.00	0.00	12.00	12.00	0.00	12.00
<b>TOTAL</b>	12.00	0.00	12.00	12.00	0.00	12.00
<b>BUDGET BY PROGRAM</b>						
Emergency Services	\$2,159,350	\$19,621,386	\$21,780,736	\$2,189,967	(\$77,921)	\$2,112,046
<b>TOTAL</b>	\$2,159,350	\$19,621,386	\$21,780,736	\$2,189,967	(\$77,921)	\$2,112,046
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$1,298,568	\$0	\$1,298,568	\$1,318,917	\$0	\$1,318,917
Services & Supplies	\$475,991	\$7,018,936	\$7,494,927	\$486,259	(\$1,400)	\$484,859
Other Charges	\$384,791	\$8,102,450	\$8,487,241	\$384,791	(\$76,521)	\$308,270
Capital Assets Equipment	\$0	\$4,500,000	\$4,500,000	\$0	\$0	\$0
<b>TOTAL</b>	\$2,159,350	\$19,621,386	\$21,780,736	\$2,189,967	(\$77,921)	\$2,112,046
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$1,226,967	\$19,565,405	\$20,792,372	\$1,480,415	(\$77,921)	\$1,402,494
Charges For Current Services	\$209,950	\$0	\$209,950	\$209,950	\$0	\$209,950
Fund Balance	\$239,905	\$55,981	\$295,886	\$0	\$0	\$0
General Revenue Allocation	\$482,528	\$0	\$482,528	\$499,602	\$0	\$499,602
<b>TOTAL</b>	\$2,159,350	\$19,621,386	\$21,780,736	\$2,189,967	(\$77,921)	\$2,112,046



## Public Safety Group Changes

### Medical Examiner

No changes from the CAO Proposed Operational Plan.

<b>Medical Examiner</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Decedent Investigations	51.00	0.00	51.00	51.00	0.00	51.00
<b>TOTAL</b>	51.00	0.00	51.00	51.00	0.00	51.00
<b>BUDGET BY PROGRAM</b>						
Decedent Investigations	\$6,691,917	\$0	\$6,691,917	\$6,909,045	\$0	\$6,909,045
<b>TOTAL</b>	\$6,691,917	\$0	\$6,691,917	\$6,909,045	\$0	\$6,909,045
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$5,429,354	\$0	\$5,429,354	\$5,601,744	\$0	\$5,601,744
Services & Supplies	\$1,262,563	\$0	\$1,262,563	\$1,307,301	\$0	\$1,307,301
<b>TOTAL</b>	\$6,691,917	\$0	\$6,691,917	\$6,909,045	\$0	\$6,909,045
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Charges For Current Services	\$868,064	\$0	\$868,064	\$880,678	\$0	\$880,678
Miscellaneous Revenues	\$44,220	\$0	\$44,220	\$44,220	\$0	\$44,220
General Revenue Allocation	\$5,779,633	\$0	\$5,779,633	\$5,984,147	\$0	\$5,984,147
<b>TOTAL</b>	\$6,691,917	\$0	\$6,691,917	\$6,909,045	\$0	\$6,909,045





## Probation

### Fiscal Year 2004-05

- Proposes the re-budget of \$2.3 million for various Services and Supplies accounts, as well as startup costs, within the East Mesa Juvenile Detention Facility budget. The facility was scheduled to open in February 2004, however, due to construction delays, the facility will not open until the end of June 2004. This adjustment, funded with Fiscal Year 2003-04 Public Safety Group Fund Balance, will re-budget the necessary costs resulting from the delayed opening.
- Proposes a reduction of \$0.7 million in Aid from Other Governmental Agencies Revenue. This reduction reflects the depletion of the Local Juvenile Placement Trust Fund from Fiscal Year 2003-04, replaced by Fiscal Year 2003-04 Public Safety Group Fund Balance.

### Fiscal Year 2005-06

- Proposes a reduction of \$0.7 million in Salaries and Benefits and the corresponding Intergovernmental Revenue. This reduction reflects the depletion of the Local Juvenile Placement Trust Fund from Fiscal Year 2003-04.

Probation Department	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Adult Field Services	380.00	0.00	380.00	380.00	0.00	380.00
Institutional Services	384.00	0.00	384.00	384.00	0.00	384.00
Juvenile Field Services	346.00	0.00	346.00	346.00	0.00	346.00
Department Administration	99.00	0.00	99.00	99.00	0.00	99.00
<b>TOTAL</b>	<b>1,209.00</b>	<b>0.00</b>	<b>1,209.00</b>	<b>1,209.00</b>	<b>0.00</b>	<b>1,209.00</b>
<b>BUDGET BY PROGRAM</b>						
Adult Field Services	\$33,419,370	\$0	\$33,419,370	\$30,490,837	\$0	\$30,490,837
Institutional Services	\$36,716,317	\$2,265,000	\$38,981,317	\$34,075,924	(\$735,000)	\$33,340,924
Juvenile Field Services	\$55,939,181	\$0	\$55,939,181	\$57,262,764	\$0	\$57,262,764
Special Supervision	\$0	\$0	\$0	\$0	\$0	\$0
Department Administration	\$12,853,824	\$0	\$12,853,824	\$11,599,597	\$0	\$11,599,597
Probation Asset Forfeiture Program	\$35,000	\$0	\$35,000	\$35,000	\$0	\$35,000
Probation Inmate Welfare Fund	\$225,000	\$0	\$225,000	\$225,000	\$0	\$225,000
<b>TOTAL</b>	<b>\$139,188,692</b>	<b>\$2,265,000</b>	<b>\$141,453,692</b>	<b>\$133,689,122</b>	<b>(\$735,000)</b>	<b>\$132,954,122</b>



## Public Safety Group Changes

Probation Department	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$94,883,231	\$0	\$94,883,231	\$89,953,054	(\$735,000)	\$89,218,054
Services & Supplies	\$29,783,396	\$2,265,000	\$32,048,396	\$29,783,396	\$0	\$29,783,396
Other Charges	\$14,541,594	\$0	\$14,541,594	\$14,541,594	\$0	\$14,541,594
Capital Assets Equipment	\$89,000	\$0	\$89,000	\$89,000	\$0	\$89,000
Expenditure Transfer & Reimbursements	(\$677,922)	\$0	(\$677,922)	(\$677,922)	\$0	(\$677,922)
Management Reserves	\$569,393	\$0	\$569,393	\$0	\$0	\$0
<b>TOTAL</b>	\$139,188,692	\$2,265,000	\$141,453,692	\$133,689,122	(\$735,000)	\$132,954,122
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Revenue From Use of Money & Property	\$225,000	\$0	\$225,000	\$225,000	\$0	\$225,000
Intergovernmental Revenues	\$31,790,291	(\$735,000)	\$31,055,291	\$27,790,291	(\$735,000)	\$27,055,291
Charges For Current Services	\$8,084,311	\$0	\$8,084,311	\$8,084,311	\$0	\$8,084,311
Miscellaneous Revenues	\$64,864	\$0	\$64,864	\$64,864	\$0	\$64,864
Other Financing Sources	\$21,028,726	\$0	\$21,028,726	\$22,159,741	\$0	\$22,159,741
Fund Balance	\$5,035,000	\$3,000,000	\$8,035,000	\$35,000	\$0	\$35,000
General Revenue Allocation	\$72,960,500	\$0	\$72,960,500	\$75,329,915	\$0	\$75,329,915
<b>TOTAL</b>	\$139,188,692	\$2,265,000	\$141,453,692	\$133,689,122	(\$735,000)	\$132,954,122



## Public Defender

### Fiscal Year 2004-05

- Proposes an increase of \$0.3 million due to the addition of 3.00 staff years and the re-budgeting of Information Technology (IT) projects.
  - Proposes the addition of \$81,006 and 1.00 staff year for the Dependency program, which will be offset with additional revenue from Trial Court Funding. Adding back this position will help maintain the one attorney/one investigator team court standard in this division.
  - Proposes the addition of \$192,903 and 1.00 staff year as a correction to the CAO Proposed Operational Plan and the reinstatement of 1.00 staff year deleted in the CAO Proposed Operational Plan. The cost of these positions will be offset by additional revenue from attorney fee collections.
  - Proposes the re-budget of \$60,000 in Capital Equipment Assets offset by Public Safety Group Fund Balance. These funds will purchase imaging equipment.
  - Proposes the addition of \$8,427 in Services and Supplies for maintenance costs for a newly acquired video conferencing station in the Delinquency division. This is funded by an increase of \$72,153 in funding from a private agency for the expansion of the Homeless Court Program offset by a reduction of \$63,726 in Juvenile Justice funding from the State.

### Fiscal Year 2005-06

- Proposes an increase of \$212,427 due to the addition of 3.00 staff years.
  - Proposes the addition of 1.00 staff year for the Dependency program, which will be offset with additional revenue from Trial Court Funding. Adding back this position will help maintain the one attorney/one investigator team court standard in this division.
  - Proposes the addition of 1.00 staff year as a correction to the CAO Proposed Operational Plan and the reinstatement of 1.00 staff year deleted in the CAO Proposed Operational Plan. The cost of these positions will be offset by additional revenue from attorney fee collections.

Public Defender	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Indigent Defense	297.00	3.00	300.00	297.00	3.00	300.00
<b>TOTAL</b>	297.00	3.00	300.00	297.00	3.00	300.00
<b>BUDGET BY PROGRAM</b>						
Indigent Defense	\$42,594,207	\$342,336	\$42,936,543	\$43,719,520	\$212,427	\$43,931,947
<b>TOTAL</b>	\$42,594,207	\$342,336	\$42,936,543	\$43,719,520	\$212,427	\$43,931,947
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$37,616,817	\$273,909	\$37,890,726	\$38,742,130	\$212,427	\$38,954,557
Services & Supplies	\$4,977,390	\$8,427	\$4,985,817	\$4,977,390	\$0	\$4,977,390
Capital Assets Equipment	\$0	\$60,000	\$60,000	\$0	\$0	\$0
<b>TOTAL</b>	\$42,594,207	\$342,336	\$42,936,543	\$43,719,520	\$212,427	\$43,931,947



## Public Safety Group Changes

<b>Public Defender</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$5,475,786	\$14,298	\$5,490,084	\$5,475,786	\$16,542	\$5,492,328
Charges For Current Services	\$1,107,328	\$195,885	\$1,303,213	\$1,107,328	\$195,885	\$1,303,213
Miscellaneous Revenues	\$237,110	\$72,153	\$309,263	\$237,110	\$0	\$237,110
Other Financing Sources	\$72,239	\$0	\$72,239	\$72,239	\$0	\$72,239
Fund Balance	\$0	\$60,000	\$60,000	\$0	\$0	\$0
General Revenue Allocation	\$35,701,744	\$0	\$35,701,744	\$36,827,057	\$0	\$36,827,057
<b>TOTAL</b>	\$42,594,207	\$342,336	\$42,936,543	\$43,719,520	\$212,427	\$43,931,947

# Health and Human Services Agency Changes



## Health and Human Services Agency Summary: Expenditures by Program

Health and Human Services Agency expenditures in the Revised Operational Plan are \$1.75 billion for Fiscal Year 2004-05, and \$1.74 billion for Fiscal Year 2005-06. This is an increase of \$3.1 million (0.2%) in Fiscal Year 2004-05 over the CAO Proposed Operational Plan, for a total increase of \$6.9 million (0.4%) over the Fiscal Year 2003-04 Adopted Budget.

<b>EXPENDITURES BY PROGRAM</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Regional Operations	\$465,174,464	\$2,000,000	\$467,174,464	\$464,955,788	\$2,056,448	\$467,012,236
Regional Program Support	\$91,080,554	\$0	\$91,080,554	\$90,880,452	\$0	\$90,880,452
Aging and Independence Services	\$245,282,918	\$0	\$245,282,918	\$244,713,671	\$0	\$244,713,671
Behavioral Health Services	\$260,117,228	\$1,102,104	\$261,219,332	\$252,647,747	\$1,102,104	\$253,749,851
Child Welfare Services	\$230,268,230	\$0	\$230,268,230	\$228,808,953	\$0	\$228,808,953
Public Health Services	\$78,114,410	\$0	\$78,114,410	\$78,704,705	\$0	\$78,704,705
Administrative Support	\$64,065,115	\$0	\$64,065,115	\$61,374,062	\$0	\$61,374,062
Realignment Revenue Funds	\$286,479,064	\$0	\$286,479,064	\$284,913,344	\$0	\$284,913,344
Tobacco Settlement Funds	\$27,300,000	\$0	\$27,300,000	\$27,300,000	\$0	\$27,300,000
<b>TOTAL</b>	<b>\$1,747,881,983</b>	<b>\$3,102,104</b>	<b>\$1,750,984,087</b>	<b>\$1,734,298,722</b>	<b>\$3,158,552</b>	<b>\$1,737,457,274</b>

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- \$2.0 million increase in Salaries and Benefits, and Service and Supplies in Regional Operations associated with the addition of 38.00 staff years for Medi-Cal eligibility services.
- \$1.1 million increase in Behavioral Health Services for contracted Alcohol & Drug Services due to an increase in their State allocation.



## Health and Human Services Agency Changes

### Health and Human Services Agency Summary: Staffing by Program

Health and Human Services Agency staffing levels in the Revised Operational Plan are 5,620.62 staff years for both Fiscal Year 2004-05 and Fiscal Year 2005-06. This is an increase of 34.00 staff years (0.6%) over the CAO Proposed Operational Plan, but an overall decrease of 433.65 (-7.2%) from the Fiscal Year 2003-04 Adopted Budget.

<b>STAFFING BY PROGRAM</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Regional Operations	2,625.75	38.00	2,663.75	2,625.75	38.00	2,663.75
Regional Program Support	137.00	0.00	137.00	137.00	0.00	137.00
Aging and Independence Services	715.50	0.00	715.50	715.50	0.00	715.50
Behavioral Health Services	640.00	(1.00)	639.00	640.00	(1.00)	639.00
Child Welfare Services	746.00	0.00	746.00	746.00	0.00	746.00
Public Health Services	380.87	(3.00)	377.87	380.87	(3.00)	377.87
Administrative Support	341.50	0.00	341.50	341.50	0.00	341.50
Realignment Revenue Funds	0.00	0.00	0.00	0.00	0.00	0.00
Tobacco Settlement Funds	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL</b>	5,586.62	34.00	5,620.62	5,586.62	34.00	5,620.62

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- The addition of 38.00 staff years in Regional Operations for Medi-Cal eligibility activities. This increase is associated with an increase in the Medi-Cal allocation.
- The deletion of 1.00 staff year in Behavioral Health Services, Adult Mental Health Services and the deletion of 3.00 staff years in Public Health Services. All four staff years are vacant positions that are being deleted to align positions with available funding.



## Regional Operations

### Fiscal Year 2004-05

- Proposes the addition of 38.00 staff years for Medi-Cal eligibility services. This increase is associated with an increase in the Medi-Cal allocation.

### Fiscal Year 2005-06

- Proposes the addition of 38.00 staff years for Medi-Cal eligibility services. This increase is associated with an increase in the Medi-Cal allocation.

Regional Operations	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Regional Self Suffic Elig	1,012.00	38.00	1,050.00	1,012.00	38.00	1,050.00
Regional Child Welfare Svcs	609.00	0.00	609.00	609.00	0.00	609.00
Central Region	252.00	0.00	252.00	252.00	0.00	252.00
East Region	199.50	0.00	199.50	199.50	0.00	199.50
North Central Region	315.75	0.00	315.75	315.75	0.00	315.75
North Coastal Region	92.00	0.00	92.00	92.00	0.00	92.00
North Inland Region	68.00	0.00	68.00	68.00	0.00	68.00
South Region	77.50	0.00	77.50	77.50	0.00	77.50
<b>TOTAL</b>	2,625.75	38.00	2,663.75	2,625.75	38.00	2,663.75
<b>BUDGET BY PROGRAM</b>						
Regional Self Suffic Elig	\$62,740,763	\$2,000,000	\$64,740,763	\$62,499,271	\$2,056,448	\$64,555,719
Regional Child Welfare Svcs	\$46,138,579	\$0	\$46,138,579	\$48,295,622	\$0	\$48,295,622
Central Region	\$86,921,793	\$0	\$86,921,793	\$83,950,998	\$0	\$83,950,998
East Region	\$106,948,632	\$0	\$106,948,632	\$107,285,123	\$0	\$107,285,123
North Central Region	\$62,942,222	\$0	\$62,942,222	\$63,731,704	\$0	\$63,731,704
North Coastal Region	\$19,923,708	\$0	\$19,923,708	\$20,112,349	\$0	\$20,112,349
North Inland Region	\$26,282,249	\$0	\$26,282,249	\$26,347,957	\$0	\$26,347,957
South Region	\$53,276,518	\$0	\$53,276,518	\$52,732,764	\$0	\$52,732,764
<b>TOTAL</b>	\$465,174,464	\$2,000,000	\$467,174,464	\$464,955,788	\$2,056,448	\$467,012,236
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$175,567,688	\$1,909,476	\$177,477,164	\$179,859,653	\$1,965,924	\$181,825,577
Services & Supplies	\$44,717,614	\$90,524	\$44,808,138	\$40,515,574	\$90,524	\$40,606,098
Other Charges	\$244,889,162	\$0	\$244,889,162	\$244,580,561	\$0	\$244,580,561
<b>TOTAL</b>	\$465,174,464	\$2,000,000	\$467,174,464	\$464,955,788	\$2,056,448	\$467,012,236



## Health and Human Services Agency Changes

<b>Regional Operations</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Licenses Permits & Franchises	\$879,120	\$0	\$879,120	\$879,120	\$0	\$879,120
Intergovernmental Revenues	\$424,055,499	\$2,000,000	\$426,055,499	\$420,395,120	\$2,056,448	\$422,451,568
Charges For Current Services	\$1,611,080	\$0	\$1,611,080	\$1,611,080	\$0	\$1,611,080
Miscellaneous Revenues	\$2,749,125	\$0	\$2,749,125	\$2,749,125	\$0	\$2,749,125
Other Financing Sources	\$15,036,365	\$0	\$15,036,365	\$14,509,354	\$0	\$14,509,354
General Revenue Allocation	\$20,843,275	\$0	\$20,843,275	\$24,811,989	\$0	\$24,811,989
<b>TOTAL</b>	\$465,174,464	\$2,000,000	\$467,174,464	\$464,955,788	\$2,056,448	\$467,012,236





## Regional Program Support

No changes from the CAO Proposed Operational Plan.

Regional Program Support	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Administration	52.00	0.00	52.00	52.00	0.00	52.00
County Medical Services	25.00	0.00	25.00	25.00	0.00	25.00
Self Sufficiency Services and Support	60.00	0.00	60.00	60.00	0.00	60.00
<b>TOTAL</b>	<b>137.00</b>	<b>0.00</b>	<b>137.00</b>	<b>137.00</b>	<b>0.00</b>	<b>137.00</b>
<b>BUDGET BY PROGRAM</b>						
Administration	\$15,404,410	\$0	\$15,404,410	\$15,514,387	\$0	\$15,514,387
County Medical Services	\$66,483,159	\$0	\$66,483,159	\$66,282,069	\$0	\$66,282,069
Child Care Planning Council	\$1,009,545	\$0	\$1,009,545	\$1,009,545	\$0	\$1,009,545
Self Sufficiency Services and Support	\$8,183,440	\$0	\$8,183,440	\$8,074,451	\$0	\$8,074,451
<b>TOTAL</b>	<b>\$91,080,554</b>	<b>\$0</b>	<b>\$91,080,554</b>	<b>\$90,880,452</b>	<b>\$0</b>	<b>\$90,880,452</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$10,212,096	\$0	\$10,212,096	\$10,523,142	\$0	\$10,523,142
Services & Supplies	\$80,355,100	\$0	\$80,355,100	\$79,843,952	\$0	\$79,843,952
Other Charges	\$513,358	\$0	\$513,358	\$513,358	\$0	\$513,358
Capital Assets Equipment	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$91,080,554</b>	<b>\$0</b>	<b>\$91,080,554</b>	<b>\$90,880,452</b>	<b>\$0</b>	<b>\$90,880,452</b>
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fines, Forfeitures & Penalties	\$2,500,000	\$0	\$2,500,000	\$2,500,000	\$0	\$2,500,000
Intergovernmental Revenues	\$29,649,017	\$0	\$29,649,017	\$29,514,017	\$0	\$29,514,017
Charges For Current Services	\$3,781,598	\$0	\$3,781,598	\$3,781,598	\$0	\$3,781,598
Miscellaneous Revenues	\$1,224,819	\$0	\$1,224,819	\$999,819	\$0	\$999,819
Other Financing Sources	\$58,032,639	\$0	\$58,032,639	\$57,831,549	\$0	\$57,831,549
General Revenue Allocation	(\$4,107,519)	\$0	(\$4,107,519)	(\$3,746,531)	\$0	(\$3,746,531)
<b>TOTAL</b>	<b>\$91,080,554</b>	<b>\$0</b>	<b>\$91,080,554</b>	<b>\$90,880,452</b>	<b>\$0</b>	<b>\$90,880,452</b>



## Health and Human Services Agency Changes

### Aging and Independence Services

No changes from the CAO Proposed Operational Plan.

Aging and Independence Services	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
In Home Supportive Services	148.00	0.00	148.00	148.00	0.00	148.00
Edgemoor	350.00	0.00	350.00	350.00	0.00	350.00
Veterans Services	8.00	0.00	8.00	8.00	0.00	8.00
Public Administrator / Guardian	38.00	0.00	38.00	38.00	0.00	38.00
Senior Health and Social Services	50.00	0.00	50.00	50.00	0.00	50.00
Protective Services	94.50	0.00	94.50	94.50	0.00	94.50
Administrative and Other Services	27.00	0.00	27.00	27.00	0.00	27.00
<b>TOTAL</b>	<b>715.50</b>	<b>0.00</b>	<b>715.50</b>	<b>715.50</b>	<b>0.00</b>	<b>715.50</b>
<b>BUDGET BY PROGRAM</b>						
In Home Supportive Services	\$187,839,619	\$0	\$187,839,619	\$187,735,394	\$0	\$187,735,394
Edgemoor	\$27,663,584	\$0	\$27,663,584	\$27,928,728	\$0	\$27,928,728
Veterans Services	\$695,128	\$0	\$695,128	\$696,293	\$0	\$696,293
Public Administrator / Guardian	\$3,151,971	\$0	\$3,151,971	\$3,161,034	\$0	\$3,161,034
Senior Health and Social Services	\$12,719,412	\$0	\$12,719,412	\$11,706,264	\$0	\$11,706,264
Protective Services	\$8,744,633	\$0	\$8,744,633	\$9,130,689	\$0	\$9,130,689
Administrative and Other Services	\$4,468,571	\$0	\$4,468,571	\$4,355,269	\$0	\$4,355,269
<b>TOTAL</b>	<b>\$245,282,918</b>	<b>\$0</b>	<b>\$245,282,918</b>	<b>\$244,713,671</b>	<b>\$0</b>	<b>\$244,713,671</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURES</b>						
Salaries & Employee Benefits	\$48,076,325	\$0	\$48,076,325	\$48,290,924	\$0	\$48,290,924
Services & Supplies	\$186,967,212	\$0	\$186,967,212	\$186,183,366	\$0	\$186,183,366
Other Charges	\$230,000	\$0	\$230,000	\$230,000	\$0	\$230,000
Capital Assets Equipment	\$26,757	\$0	\$26,757	\$26,757	\$0	\$26,757
Operating Transfers Out	\$9,982,624	\$0	\$9,982,624	\$9,982,624	\$0	\$9,982,624
<b>TOTAL</b>	<b>\$245,282,918</b>	<b>\$0</b>	<b>\$245,282,918</b>	<b>\$244,713,671</b>	<b>\$0</b>	<b>\$244,713,671</b>



## Health and Human Services Agency Changes

<b>Aging and Independence Services</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fines, Forfeitures & Penalties	\$175,200	\$0	\$175,200	\$175,200	\$0	\$175,200
Revenue From Use of Money & Property	\$179,437	\$0	\$179,437	\$179,437	\$0	\$179,437
Intergovernmental Revenues	\$167,810,586	\$0	\$167,810,586	\$166,933,373	\$0	\$166,933,373
Charges For Current Services	\$22,951,988	\$0	\$22,951,988	\$22,951,988	\$0	\$22,951,988
Miscellaneous Revenues	\$1,290,518	\$0	\$1,290,518	\$1,215,518	\$0	\$1,215,518
Other Financing Sources	\$42,152,285	\$0	\$42,152,285	\$42,152,285	\$0	\$42,152,285
General Revenue Allocation	\$10,722,904	\$0	\$10,722,904	\$11,105,870	\$0	\$11,105,870
<b>TOTAL</b>	\$245,282,918	\$0	\$245,282,918	\$244,713,671	\$0	\$244,713,671



## Health and Human Services Agency Changes

### Behavioral Health Services

#### Fiscal Year 2004-05

- Proposes the deletion of 1.00 staff year in Adult Mental Health Services due to a vacant position being deleted to align positions with available funding.
- Proposes the addition of \$1.1 million for contracted Alcohol & Drug Services due to an increase in the allocation from the State.

#### Fiscal Year 2005-06

- Proposes the deletion of 1.00 staff year in Adult Mental Health Services due to a vacant position being deleted to align positions with available funding.
- Proposes the addition of \$1.1 million for contracted Alcohol & Drug Services due to an increase in the allocation from the State.

Behavioral Health Services	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Alcohol and Other Drug Services	42.00	0.00	42.00	42.00	0.00	42.00
Adult Mental Health Services	401.75	(1.00)	400.75	401.75	(1.00)	400.75
Children's Mental Health Services	196.25	0.00	196.25	196.25	0.00	196.25
<b>TOTAL</b>	640.00	(1.00)	639.00	640.00	(1.00)	639.00
<b>BUDGET BY PROGRAM</b>						
Alcohol and Other Drug Services	\$46,793,478	\$1,102,104	\$47,895,582	\$44,826,285	\$1,102,104	\$45,928,389
Adult Mental Health Services	\$127,928,178	\$0	\$127,928,178	\$123,381,954	\$0	\$123,381,954
Children's Mental Health Services	\$85,395,572	\$0	\$85,395,572	\$84,439,508	\$0	\$84,439,508
<b>TOTAL</b>	\$260,117,228	\$1,102,104	\$261,219,332	\$252,647,747	\$1,102,104	\$253,749,851
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$50,156,153	\$0	\$50,156,153	\$49,900,536	\$0	\$49,900,536
Services & Supplies	\$207,661,013	\$1,102,104	\$208,763,117	\$200,449,274	\$1,102,104	\$201,551,378
Other Charges	\$2,333,369	\$0	\$2,333,369	\$2,331,244	\$0	\$2,331,244
Capital Assets Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Expenditure Transfer & Reimbursements	(\$33,307)	\$0	(\$33,307)	(\$33,307)	\$0	(\$33,307)
<b>TOTAL</b>	\$260,117,228	\$1,102,104	\$261,219,332	\$252,647,747	\$1,102,104	\$253,749,851



## Health and Human Services Agency Changes

<b>Behavioral Health Services</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$144,051,166	\$1,102,104	\$145,153,270	\$138,975,164	\$1,102,104	\$140,077,268
Charges For Current Services	\$973,751	\$0	\$973,751	\$723,751	\$0	\$723,751
Miscellaneous Revenues	\$5,024,050	\$0	\$5,024,050	\$4,095,000	\$0	\$4,095,000
Other Financing Sources	\$89,434,947	\$0	\$89,434,947	\$89,396,793	\$0	\$89,396,793
Fund Balance	\$2,000,000	\$0	\$2,000,000	\$0	\$0	\$0
General Revenue Allocation	\$18,633,314	\$0	\$18,633,314	\$19,457,039	\$0	\$19,457,039
<b>TOTAL</b>	\$260,117,228	\$1,102,104	\$261,219,332	\$252,647,747	\$1,102,104	\$253,749,851



## Health and Human Services Agency Changes

### Child Welfare Services

No changes from the CAO Proposed Operational Plan.

Child Welfare Services	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Child Welfare Services	486.00	0.00	486.00	486.00	0.00	486.00
Foster Care	123.00	0.00	123.00	123.00	0.00	123.00
Adoptions	137.00	0.00	137.00	137.00	0.00	137.00
<b>TOTAL</b>	<b>746.00</b>	<b>0.00</b>	<b>746.00</b>	<b>746.00</b>	<b>0.00</b>	<b>746.00</b>
<b>BUDGET BY PROGRAM</b>						
Child Welfare Services	\$56,222,155	\$0	\$56,222,155	\$53,964,015	\$0	\$53,964,015
Foster Care	\$162,145,483	\$0	\$162,145,483	\$162,485,986	\$0	\$162,485,986
Adoptions	\$11,900,592	\$0	\$11,900,592	\$12,358,952	\$0	\$12,358,952
<b>TOTAL</b>	<b>\$230,268,230</b>	<b>\$0</b>	<b>\$230,268,230</b>	<b>\$228,808,953</b>	<b>\$0</b>	<b>\$228,808,953</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$52,911,445	\$0	\$52,911,445	\$52,763,291	\$0	\$52,763,291
Services & Supplies	\$22,635,353	\$0	\$22,635,353	\$21,324,230	\$0	\$21,324,230
Other Charges	\$154,721,432	\$0	\$154,721,432	\$154,721,432	\$0	\$154,721,432
<b>TOTAL</b>	<b>\$230,268,230</b>	<b>\$0</b>	<b>\$230,268,230</b>	<b>\$228,808,953</b>	<b>\$0</b>	<b>\$228,808,953</b>
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Revenue From Use of Money & Property	\$584,308	\$0	\$584,308	\$584,308	\$0	\$584,308
Intergovernmental Revenues	\$167,511,638	\$0	\$167,511,638	\$167,511,638	\$0	\$167,511,638
Charges For Current Services	\$284,270	\$0	\$284,270	\$284,270	\$0	\$284,270
Miscellaneous Revenues	\$755,472	\$0	\$755,472	\$755,472	\$0	\$755,472
Other Financing Sources	\$46,570,228	\$0	\$46,570,228	\$46,570,228	\$0	\$46,570,228
General Revenue Allocation	\$14,562,314	\$0	\$14,562,314	\$13,103,037	\$0	\$13,103,037
<b>TOTAL</b>	<b>\$230,268,230</b>	<b>\$0</b>	<b>\$230,268,230</b>	<b>\$228,808,953</b>	<b>\$0</b>	<b>\$228,808,953</b>



## Public Health Services

### Fiscal Year 2004-05

- Proposes the deletion of 3.00 staff years, all vacant positions, to align positions with available funding.
- Proposes a shift of \$0.01 million from Prevention Services to Infectious Disease Control and Surveillance as part of an administrative reorganization that will have no impact on services.

### Fiscal Year 2005-06

- Proposes the deletion of 3.00 staff years, all vacant positions, to align positions with available funding.
- Proposes a shift of \$0.01 million from Prevention Services to Infectious Disease Control and Surveillance as part of an administrative reorganization that will have no impact on services.

Public Health Services	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Administration and Other Services	42.50	0.00	42.50	42.50	0.00	42.50
Bioterrorism / EMS	39.50	(1.00)	38.50	39.50	(1.00)	38.50
Infectious Disease Control	126.70	(2.00)	124.70	126.70	(2.00)	124.70
Surveillance	94.50	0.00	94.50	94.50	0.00	94.50
Prevention Services	77.67	0.00	77.67	77.67	0.00	77.67
<b>TOTAL</b>	<b>380.87</b>	<b>(3.00)</b>	<b>377.87</b>	<b>380.87</b>	<b>(3.00)</b>	<b>377.87</b>
<b>BUDGET BY PROGRAM</b>						
Administration and Other Services	\$11,639,623	\$0	\$11,639,623	\$11,219,728	\$0	\$11,219,728
Bioterrorism / EMS	\$12,186,250	\$0	\$12,186,250	\$12,166,657	\$0	\$12,166,657
Infectious Disease Control	\$23,935,001	\$6,364	\$23,941,365	\$23,992,546	\$6,652	\$23,999,198
Surveillance	\$11,021,745	\$6,275	\$11,028,020	\$11,222,726	\$6,565	\$11,229,291
Prevention Services	\$14,584,133	(\$12,639)	\$14,571,494	\$14,950,034	(\$13,217)	\$14,936,817
Ambulance CSA's - Health & Human Services	\$4,747,658	\$0	\$4,747,658	\$5,153,014	\$0	\$5,153,014
<b>TOTAL</b>	<b>\$78,114,410</b>	<b>\$0</b>	<b>\$78,114,410</b>	<b>\$78,704,705</b>	<b>\$0</b>	<b>\$78,704,705</b>



## Health and Human Services Agency Changes

<b>Public Health Services</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$31,376,580	\$0	\$31,376,580	\$31,930,926	\$0	\$31,930,926
Services & Supplies	\$45,338,730	\$0	\$45,338,730	\$45,383,402	\$0	\$45,383,402
Other Charges	\$1,500,000	\$0	\$1,500,000	\$1,500,000	\$0	\$1,500,000
Capital Assets Equipment	\$96,000	\$0	\$96,000	\$87,277	\$0	\$87,277
Expenditure Transfer & Reimbursements	(\$196,900)	\$0	(\$196,900)	(\$196,900)	\$0	(\$196,900)
<b>TOTAL</b>	\$78,114,410	\$0	\$78,114,410	\$78,704,705	\$0	\$78,704,705
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Taxes Current Property	\$915,675	\$0	\$915,675	\$1,024,104	\$0	\$1,024,104
Taxes Other Than Current Secured	\$17,206	\$0	\$17,206	\$17,524	\$0	\$17,524
Licenses Permits & Franchises	\$338,507	\$0	\$338,507	\$338,507	\$0	\$338,507
Fines, Forfeitures & Penalties	\$1,869,630	\$0	\$1,869,630	\$1,869,630	\$0	\$1,869,630
Revenue From Use of Money & Property	\$44,000	\$0	\$44,000	\$44,000	\$0	\$44,000
Intergovernmental Revenues	\$39,608,404	\$0	\$39,608,404	\$39,403,878	\$0	\$39,403,878
Charges For Current Services	\$7,769,876	\$0	\$7,769,876	\$8,073,527	\$0	\$8,073,527
Miscellaneous Revenues	\$834,938	\$0	\$834,938	\$844,619	\$0	\$844,619
Other Financing Sources	\$24,666,142	\$0	\$24,666,142	\$25,038,885	\$0	\$25,038,885
Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
General Revenue Allocation	\$2,050,032	\$0	\$2,050,032	\$2,050,031	\$0	\$2,050,031
<b>TOTAL</b>	\$78,114,410	\$0	\$78,114,410	\$78,704,705	\$0	\$78,704,705





## Administrative Support

No changes from the CAO Proposed Operational Plan.

Administrative Support	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Agency Executive Office	19.50	0.00	19.50	19.50	0.00	19.50
Agency Contract Support	22.00	0.00	22.00	22.00	0.00	22.00
Financial Services Division	184.00	0.00	184.00	184.00	0.00	184.00
Human Resources	62.00	0.00	62.00	62.00	0.00	62.00
Information Technology	12.00	0.00	12.00	12.00	0.00	12.00
Proposition 10	16.00	0.00	16.00	16.00	0.00	16.00
Strategy and Planning Division	26.00	0.00	26.00	26.00	0.00	26.00
<b>TOTAL</b>	341.50	0.00	341.50	341.50	0.00	341.50
<b>BUDGET BY PROGRAM</b>						
Agency Executive Office	\$10,518,570	\$0	\$10,518,570	\$6,267,802	\$0	\$6,267,802
Agency Contract Support	\$2,403,372	\$0	\$2,403,372	\$2,420,254	\$0	\$2,420,254
Financial Services Division	\$23,384,494	\$0	\$23,384,494	\$23,489,754	\$0	\$23,489,754
Human Resources	\$5,642,042	\$0	\$5,642,042	\$5,681,461	\$0	\$5,681,461
Information Technology	\$15,604,860	\$0	\$15,604,860	\$16,937,662	\$0	\$16,937,662
Proposition 10	\$1,268,538	\$0	\$1,268,538	\$1,311,796	\$0	\$1,311,796
Strategy and Planning Division	\$5,243,239	\$0	\$5,243,239	\$5,265,333	\$0	\$5,265,333
<b>TOTAL</b>	\$64,065,115	\$0	\$64,065,115	\$61,374,062	\$0	\$61,374,062
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$26,316,686	\$0	\$26,316,686	\$27,043,151	\$0	\$27,043,151
Services & Supplies	\$35,123,049	\$0	\$35,123,049	\$31,705,531	\$0	\$31,705,531
Other Charges	\$5,000	\$0	\$5,000	\$5,000	\$0	\$5,000
Capital Assets Equipment	\$120,380	\$0	\$120,380	\$120,380	\$0	\$120,380
Management Reserves	\$2,500,000	\$0	\$2,500,000	\$2,500,000	\$0	\$2,500,000
<b>TOTAL</b>	\$64,065,115	\$0	\$64,065,115	\$61,374,062	\$0	\$61,374,062
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$40,961,273	\$0	\$40,961,273	\$37,980,513	\$0	\$37,980,513
Charges For Current Services	\$676,663	\$0	\$676,663	\$676,663	\$0	\$676,663
Miscellaneous Revenues	\$540,223	\$0	\$540,223	\$540,223	\$0	\$540,223
Other Financing Sources	\$23,262,170	\$0	\$23,262,170	\$24,583,992	\$0	\$24,583,992
Fund Balance	\$2,500,000	\$0	\$2,500,000	\$2,500,000	\$0	\$2,500,000
General Revenue Allocation	(\$3,875,214)	\$0	(\$3,875,214)	(\$4,907,329)	\$0	(\$4,907,329)
<b>TOTAL</b>	\$64,065,115	\$0	\$64,065,115	\$61,374,062	\$0	\$61,374,062



# Land Use and Environment Group Changes



## Land Use and Environment Group Summary: Expenditures by Department

Land Use and Environment Group expenditures in the Revised Operational Plan are \$324.5 million for Fiscal Year 2004-05 and \$288.0 million for Fiscal Year 2005-06. This is an increase of \$42.2 million (15.0%) in Fiscal Year 2004-05 from the CAO Proposed Operational Plan, for a total proposed increase of \$18.9 million (6.2%) above the Fiscal Year 2003-04 Adopted Budget.

<b>EXPENDITURES BY DEPARTMENT</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Land Use and Environment Group	\$3,625,592	\$2,000,000	\$5,625,592	\$3,784,124	\$0	\$3,784,124
San Diego Geographic Information Source (SanGIS)	\$689,334	\$0	\$689,334	\$716,399	\$0	\$716,399
Trade and Business Development	\$0	\$0	\$0	\$0	\$0	\$0
Agriculture, Weights and Measures	\$11,874,721	\$163,280	\$12,038,001	\$11,994,970	\$116,885	\$12,111,855
Air Pollution Control District	\$22,477,834	\$0	\$22,477,834	\$23,206,950	\$0	\$23,206,950
Environmental Health	\$30,053,095	\$0	\$30,053,095	\$30,883,509	\$0	\$30,883,509
Farm and Home Advisor	\$569,785	\$435,000	\$1,004,785	\$592,979	\$0	\$592,979
Parks and Recreation	\$19,702,743	\$4,983,405	\$24,686,148	\$20,136,402	\$0	\$20,136,402
Planning and Land Use	\$25,480,486	\$14,615,000	\$40,095,486	\$25,640,428	\$10,000,000	\$35,640,428
Public Works	\$167,774,595	\$20,033,318	\$187,807,913	\$161,541,942	(\$614,305)	\$160,927,637
<b>TOTAL</b>	<b>\$282,248,185</b>	<b>\$42,230,003</b>	<b>\$324,478,188</b>	<b>\$278,497,703</b>	<b>\$9,502,580</b>	<b>\$288,000,283</b>

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- Departments in the Land Use and Environment Group (LUEG) have received the Board of Supervisors' approval to accept three federal grants totaling \$39.9 million for Hazardous Fuels Reduction activities over a four year period. The purpose of these grants is to expand efforts to remove dead, dying or diseased trees, thus reducing the threat of more deadly fuel-driven fires. In addition, the Board has allocated another \$5.0 million to establish the Fire Safety and Fuels Reduction Program, which will allow the County to effectively manage grant funds and develop a comprehensive regional program that will address all at-risk San Diego County communities. These funds are allocated as follows;
  - Agriculture Weights and Measures - \$163,280.
  - Farm and Home Advisor - \$435,000.
  - Parks and Recreation - \$600,000.
  - Planning and Land Use - \$12.2 million.
  - Public Works - \$9.2 million.



## Land Use and Environment Group Changes

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- Firestorm 2003;
  - Rebudgets \$3.7 million for rebuilding parks and trails.
  - Rebudgets \$800,000 for processing permits and for removing damaged vehicles.
- Other proposed changes;
  - Proposes a net increase of \$9.4 million in the Detailed Work Program for changes due to updated project costs and timelines offset by program revenue and savings in the Road Fund.
  - Proposes the re-budget of \$2.0 million in the Group's Management Reserve based on Fiscal Year 2003-04 LUEG Fund Balance. This will be used for the departments shared major maintenance and Information Technology (IT) costs.



### Land Use and Environment Group Summary: Staffing by Department

Land Use and Environment Group staffing level in the Revised Operational Plan is 1,492.00 staff years for both Fiscal Years 2004-05 and 2005-06. This total is an increase of 3.00 (0.2%) from the staffing included in the CAO Proposed Operational Plan, for a total proposed decrease of 37.00 staff years (-2.5%) from the Fiscal Year 2003-04 Adopted Budget.

<b>STAFFING BY DEPARTMENT</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Land Use and Environment Group	16.00	0.00	16.00	16.00	0.00	16.00
San Diego Geographic Information Source (SanGIS)	5.00	0.00	5.00	5.00	0.00	5.00
Trade and Business Development	0.00	0.00	0.00	0.00	0.00	0.00
Agriculture, Weights and Measures	135.50	0.00	135.50	135.50	0.00	135.50
Air Pollution Control District	147.00	0.00	147.00	147.00	0.00	147.00
Environmental Health	270.00	0.00	270.00	270.00	0.00	270.00
Farm and Home Advisor	7.50	0.00	7.50	7.50	0.00	7.50
Parks and Recreation	161.00	1.00	162.00	161.00	1.00	162.00
Planning and Land Use	221.00	0.00	221.00	221.00	0.00	221.00
Public Works	526.00	2.00	528.00	526.00	2.00	528.00
<b>TOTAL</b>	<b>1,489.00</b>	<b>3.00</b>	<b>1,492.00</b>	<b>1,489.00</b>	<b>3.00</b>	<b>1,492.00</b>

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- Proposes the addition of 1.00 staff year, at risk from General Services, for park maintenance at Heritage Park, funded by savings in appropriations for temporary extra help.
- Includes the transfer of 2.00 staff years (one each from HHSA and CSG) for the Countywide Performance Management Team as approved by the Board of Supervisors in May 2004.



## Land Use and Environment Group Changes

### Executive Office

Proposes the re-budget of \$2.0 million in the Group's Management Reserve based on Fiscal Year 2003-04 Land Use and Environment Group (LUEG) Fund Balance in order make resources available for its departments' shared major maintenance and Information Technology (IT) costs. Some departments do not have the available resources to offset the costs of one-time only shared major maintenance projects. In addition, these monies will be used for the start-up costs of various IT projects. For example, the departments of Planning and Land Use, Environmental Health, and Public Works are currently reviewing the feasibility of an Interactive Voice Response system (IVR). Implementing such technology will continue to enhance service delivery to the Group's customers.

Land Use and Environment Group	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Land Use and Environment Executive Office	16.00	0.00	16.00	16.00	0.00	16.00
<b>TOTAL</b>	16.00	0.00	16.00	16.00	0.00	16.00
<b>BUDGET BY PROGRAM</b>						
Land Use and Environment Executive Office	\$3,625,592	\$2,000,000	\$5,625,592	\$3,784,124	\$0	\$3,784,124
<b>TOTAL</b>	\$3,625,592	\$2,000,000	\$5,625,592	\$3,784,124	\$0	\$3,784,124
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$2,457,690	\$0	\$2,457,690	\$2,478,658	\$0	\$2,478,658
Services & Supplies	\$726,293	\$0	\$726,293	\$863,857	\$0	\$863,857
Management Reserves	\$441,609	\$2,000,000	\$2,441,609	\$441,609	\$0	\$441,609
<b>TOTAL</b>	\$3,625,592	\$2,000,000	\$5,625,592	\$3,784,124	\$0	\$3,784,124
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Miscellaneous Revenues	\$27,306	\$0	\$27,306	\$27,306	\$0	\$27,306
Fund Balance	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0
General Revenue Allocation	\$3,598,286	\$0	\$3,598,286	\$3,756,818	\$0	\$3,756,818
<b>TOTAL</b>	\$3,625,592	\$2,000,000	\$5,625,592	\$3,784,124	\$0	\$3,784,124



### San Diego Geographic Information Source (SanGIS)

No changes from the CAO Proposed Operational Plan.

<b>San Diego Geographic Information Source (SanGIS)</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
San Diego Geographic Information Source (SanGIS)	5.00	0.00	5.00	5.00	0.00	5.00
<b>TOTAL</b>	5.00	0.00	5.00	5.00	0.00	5.00
<b>BUDGET BY PROGRAM</b>						
San Diego Geographic Information Source (SanGIS)	\$689,334	\$0	\$689,334	\$716,399	\$0	\$716,399
<b>TOTAL</b>	\$689,334	\$0	\$689,334	\$716,399	\$0	\$716,399
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$393,104	\$0	\$393,104	\$420,169	\$0	\$420,169
Services & Supplies	\$296,230	\$0	\$296,230	\$296,230	\$0	\$296,230
<b>TOTAL</b>	\$689,334	\$0	\$689,334	\$716,399	\$0	\$716,399
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$393,104	\$0	\$393,104	\$420,169	\$0	\$420,169
General Revenue Allocation	\$296,230	\$0	\$296,230	\$296,230	\$0	\$296,230
<b>TOTAL</b>	\$689,334	\$0	\$689,334	\$716,399	\$0	\$716,399



## Land Use and Environment Group Changes

### Trade and Business Development

No changes from the CAO Proposed Operational Plan.

<b>Trade and Business Development</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Trade and Business Development	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Trade and Business Development	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Services & Supplies	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$0	\$0	\$0	\$0	\$0	\$0





## Agriculture, Weights & Measures

### Fiscal Year 2004-05

- Proposes the increase of \$163,280 in appropriations for fire safety activities, which consist of development and printing of public education materials, surveying for non-native weed infestations in tree removal project areas, and planning of priority fuel reduction projects. Funding for this item includes \$113,280 from a federal grant for Hazardous Fuels Reduction Activities and \$50,000 from Fiscal Year 2003-04 County General Fund Fund Balance.

### Fiscal Year 2005-06

- Proposes an increase of \$116,885 in appropriations for fire safety activities, which consist of development and printing of public education materials, surveying for non-native weed infestations in tree removal project areas, and planning of priority fuel reduction projects. Funding for this item is from a federal grant for Hazardous Fuels Reduction Activities.

Agriculture, Weights and Measures	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Agriculture, Weights and Measures	135.50	0.00	135.50	135.50	0.00	135.50
<b>TOTAL</b>	135.50	0.00	135.50	135.50	0.00	135.50
<b>BUDGET BY PROGRAM</b>						
Agriculture, Weights and Measures	\$11,835,221	\$163,280	\$11,998,501	\$11,955,470	\$116,885	\$12,072,355
Fish and Wildlife Fund	\$39,500	\$0	\$39,500	\$39,500	\$0	\$39,500
<b>TOTAL</b>	\$11,874,721	\$163,280	\$12,038,001	\$11,994,970	\$116,885	\$12,111,855
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$9,650,327	\$0	\$9,650,327	\$9,747,069	\$0	\$9,747,069
Services & Supplies	\$2,188,894	\$163,280	\$2,352,174	\$2,212,401	\$116,885	\$2,329,286
Other Charges	\$35,500	\$0	\$35,500	\$35,500	\$0	\$35,500
Capital Assets Equipment	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$11,874,721	\$163,280	\$12,038,001	\$11,994,970	\$116,885	\$12,111,855
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Licenses Permits & Franchises	\$1,736,550	\$0	\$1,736,550	\$1,736,550	\$0	\$1,736,550
Fines, Forfeitures & Penalties	\$16,250	\$0	\$16,250	\$16,250	\$0	\$16,250
Intergovernmental Revenues	\$5,534,614	\$113,280	\$5,647,894	\$5,534,614	\$116,885	\$5,651,499
Charges For Current Services	\$803,500	\$0	\$803,500	\$803,500	\$0	\$803,500
Miscellaneous Revenues	\$80,236	\$0	\$80,236	\$81,202	\$0	\$81,202
Fund Balance	\$773,250	\$50,000	\$823,250	\$773,250	\$0	\$773,250
General Revenue Allocation	\$2,930,321	\$0	\$2,930,321	\$3,049,604	\$0	\$3,049,604
<b>TOTAL</b>	\$11,874,721	\$163,280	\$12,038,001	\$11,994,970	\$116,885	\$12,111,855



## Land Use and Environment Group Changes

### Air Pollution Control District

No changes from the CAO Proposed Operational Plan.

Air Pollution Control District	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Air Pollution Control District Programs	147.00	0.00	147.00	147.00	0.00	147.00
<b>TOTAL</b>	147.00	0.00	147.00	147.00	0.00	147.00
<b>BUDGET BY PROGRAM</b>						
General Fund Contribution to APCD	\$0	\$0	\$0	\$0	\$0	\$0
Air Pollution Control District Programs	\$22,477,834	\$0	\$22,477,834	\$23,206,950	\$0	\$23,206,950
<b>TOTAL</b>	\$22,477,834	\$0	\$22,477,834	\$23,206,950	\$0	\$23,206,950
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$14,198,277	\$0	\$14,198,277	\$14,772,717	\$0	\$14,772,717
Services & Supplies	\$3,973,613	\$0	\$3,973,613	\$4,079,412	\$0	\$4,079,412
Other Charges	\$33,749	\$0	\$33,749	\$34,626	\$0	\$34,626
Capital Assets Equipment	\$82,350	\$0	\$82,350	\$130,350	\$0	\$130,350
Operating Transfers Out	\$4,189,845	\$0	\$4,189,845	\$4,189,845	\$0	\$4,189,845
<b>TOTAL</b>	\$22,477,834	\$0	\$22,477,834	\$23,206,950	\$0	\$23,206,950
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Licenses Permits & Franchises	\$7,507,972	\$0	\$7,507,972	\$7,742,267	\$0	\$7,742,267
Fines, Forfeitures & Penalties	\$665,320	\$0	\$665,320	\$665,320	\$0	\$665,320
Revenue From Use of Money & Property	\$200,000	\$0	\$200,000	\$215,000	\$0	\$215,000
Intergovernmental Revenues	\$7,328,320	\$0	\$7,328,320	\$7,426,738	\$0	\$7,426,738
Charges For Current Services	\$1,056,983	\$0	\$1,056,983	\$1,134,720	\$0	\$1,134,720
Miscellaneous Revenues	\$119,000	\$0	\$119,000	\$127,925	\$0	\$127,925
Other Financing Sources	\$4,189,844	\$0	\$4,189,844	\$4,504,083	\$0	\$4,504,083
Fund Balance	\$1,410,395	\$0	\$1,410,395	\$1,390,897	\$0	\$1,390,897
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$22,477,834	\$0	\$22,477,834	\$23,206,950	\$0	\$23,206,950



## Environmental Health

No changes from the CAO Proposed Operational Plan.

<b>Environmental Health</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Environmental Health	270.00	0.00	270.00	270.00	0.00	270.00
<b>TOTAL</b>	270.00	0.00	270.00	270.00	0.00	270.00
<b>BUDGET BY PROGRAM</b>						
Environmental Health	\$30,053,095	\$0	\$30,053,095	\$30,883,509	\$0	\$30,883,509
<b>TOTAL</b>	\$30,053,095	\$0	\$30,053,095	\$30,883,509	\$0	\$30,883,509
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$23,729,596	\$0	\$23,729,596	\$24,560,010	\$0	\$24,560,010
Services & Supplies	\$6,303,499	\$0	\$6,303,499	\$6,303,499	\$0	\$6,303,499
Capital Assets Equipment	\$20,000	\$0	\$20,000	\$20,000	\$0	\$20,000
<b>TOTAL</b>	\$30,053,095	\$0	\$30,053,095	\$30,883,509	\$0	\$30,883,509
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Licenses Permits & Franchises	\$16,596,817	\$0	\$16,596,817	\$17,427,231	\$0	\$17,427,231
Fines, Forfeitures & Penalties	\$426,195	\$0	\$426,195	\$426,195	\$0	\$426,195
Intergovernmental Revenues	\$1,555,580	\$0	\$1,555,580	\$1,555,580	\$0	\$1,555,580
Charges For Current Services	\$9,111,394	\$0	\$9,111,394	\$9,111,394	\$0	\$9,111,394
Miscellaneous Revenues	\$972,714	\$0	\$972,714	\$972,714	\$0	\$972,714
Other Financing Sources	\$1,390,395	\$0	\$1,390,395	\$1,390,395	\$0	\$1,390,395
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$30,053,095	\$0	\$30,053,095	\$30,883,509	\$0	\$30,883,509



## Land Use and Environment Group Changes

### Farm and Home Advisor

#### Fiscal Year 2004-05

- Proposes an increase in appropriations of \$435,000 based on Fiscal Year 2003-04 County General Fund Fund Balance, to help augment the grant activities related to the Fire Safety and Fuels Reduction Program. The Farm and Home Advisor has the academic expertise and experience to help develop outreach materials for the citizens of San Diego County. Existing resources can be used, particularly the Master Gardeners and other volunteers, to provide demonstrations and applied research to better understand fire ecology and manage landscapes to reduce fire risk. This will provide a sustained effort to assist residents in coping with fire aftermath and reduce future fire potential.

#### Fiscal Year 2005-06

No changes from the CAO Proposed Operational Plan.

<b>Farm and Home Advisor</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Farm and Home Advisor	7.50	0.00	7.50	7.50	0.00	7.50
<b>TOTAL</b>	7.50	0.00	7.50	7.50	0.00	7.50
<b>BUDGET BY PROGRAM</b>						
Farm and Home Advisor	\$569,785	\$435,000	\$1,004,785	\$592,979	\$0	\$592,979
<b>TOTAL</b>	\$569,785	\$435,000	\$1,004,785	\$592,979	\$0	\$592,979
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$446,502	\$0	\$446,502	\$465,181	\$0	\$465,181
Services & Supplies	\$123,283	\$435,000	\$558,283	\$127,798	\$0	\$127,798
<b>TOTAL</b>	\$569,785	\$435,000	\$1,004,785	\$592,979	\$0	\$592,979
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fund Balance	\$0	\$435,000	\$435,000	\$0	\$0	\$0
General Revenue Allocation	\$569,785	\$0	\$569,785	\$592,979	\$0	\$592,979
<b>TOTAL</b>	\$569,785	\$435,000	\$1,004,785	\$592,979	\$0	\$592,979



## Parks and Recreation

### Fiscal Year 2004-05

#### Parks and Recreation

- Proposes the addition of 1.00 staff year for park maintenance at Heritage Park, offset by a decrease in temporary and extra help appropriations.
- Proposes the following re-budgets:
  - Firestorm 2003 - \$3.7 million in expenditures to rebuild parks and trails using Fiscal Year 2003-04 Land Use and Environment Group (LUEG) Fund Balance; \$400,000 in expenditures for fire fuel removal at William Heise Regional Park offset with grant revenue from the California Department of Forestry; and \$200,000 funded by County General Fund Fund Balance, to contract a registered Forester as a consultant for fire fuel and vegetation management at William Heise Regional Park to augment the Fire Safety and Fuels Reduction program.
  - Sweetwater Valley Little League Complex synthetic turf, \$300,000 in expenditures using Fiscal Year 2003-04 LUEG Fund Balance.
  - Warner Ranch House - \$150,000 in expenditures for a Joint Powers Agreement (JPA) with Vista Irrigation District, offset with grant revenue from the California Heritage Fund; and \$10,000 for restoration expenditures using Fiscal Year 2003-04 LUEG Fund Balance.
  - Otay Valley Regional Park cleanup contract with the State of California, \$46,500 in expenditures using Fiscal Year 2003-04 LUEG Fund Balance. An additional \$46,500 is proposed to be included in the contract as a joint effort between the County of San Diego and the City of Chula Vista for a contract total of \$93,000. The additional \$46,500 is offset by revenue from the City of Chula Vista.
  - Environmental studies for Lakeside ballfields, \$6,662 in expenditures using Fiscal Year 2003-04 LUEG Fund Balance.
- Proposes \$100,000 in appropriations to purchase barbecues/fire rings for various parks funded by a grant from the State of California.

#### Park Special Districts

- Proposes the re-budgeting of \$25,000 in County Service Area (CSA) 81 Fallbrook Park District based upon the CSA's Fund Balance to provide for contingency funding in Fiscal Year 2004-05.

### Fiscal Year 2005-06

#### Parks and Recreation

- Proposes the addition of 1.00 staff year for park maintenance at Heritage Park, offset by a decrease in temporary and extra help appropriations.

Parks and Recreation	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Parks and Recreation	158.00	1.00	159.00	158.00	1.00	159.00
Park Special Districts	3.00	0.00	3.00	3.00	0.00	3.00
<b>TOTAL</b>	161.00	1.00	162.00	161.00	1.00	162.00



## Land Use and Environment Group Changes

<b>Parks and Recreation</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY PROGRAM</b>						
Parks and Recreation	\$17,608,267	\$4,958,405	\$22,566,672	\$18,013,827	\$0	\$18,013,827
Park Land Dedication	\$72,400	\$0	\$72,400	\$72,400	\$0	\$72,400
Park Special Districts	\$2,022,076	\$25,000	\$2,047,076	\$2,050,175	\$0	\$2,050,175
<b>TOTAL</b>	\$19,702,743	\$4,983,405	\$24,686,148	\$20,136,402	\$0	\$20,136,402
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$12,741,100	\$0	\$12,741,100	\$13,182,368	\$0	\$13,182,368
Services & Supplies	\$5,919,689	\$4,823,405	\$10,743,094	\$5,890,005	\$0	\$5,890,005
Other Charges	\$217,055	\$160,000	\$377,055	\$217,055	\$0	\$217,055
Capital Assets Equipment	\$119,974	\$0	\$119,974	\$119,974	\$0	\$119,974
Reserves	\$35,000	\$0	\$35,000	\$35,000	\$0	\$35,000
Operating Transfers Out	\$669,925	\$0	\$669,925	\$692,000	\$0	\$692,000
<b>TOTAL</b>	\$19,702,743	\$4,983,405	\$24,686,148	\$20,136,402	\$0	\$20,136,402
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Taxes Current Property	\$903,855	\$0	\$903,855	\$903,855	\$0	\$903,855
Taxes Other Than Current Secured	\$12,010	\$0	\$12,010	\$12,010	\$0	\$12,010
Licenses Permits & Franchises	\$57,400	\$0	\$57,400	\$57,400	\$0	\$57,400
Revenue From Use of Money & Property	\$587,750	\$0	\$587,750	\$587,750	\$0	\$587,750
Intergovernmental Revenues	\$129,318	\$696,500	\$825,818	\$129,318	\$0	\$129,318
Charges For Current Services	\$3,974,153	\$0	\$3,974,153	\$4,047,229	\$0	\$4,047,229
Other Financing Sources	\$669,925	\$0	\$669,925	\$669,925	\$0	\$669,925
Fund Balance	\$693,648	\$4,286,905	\$4,980,553	\$564,747	\$0	\$564,747
General Revenue Allocation	\$12,674,684	\$0	\$12,674,684	\$13,164,168	\$0	\$13,164,168
<b>TOTAL</b>	\$19,702,743	\$4,983,405	\$24,686,148	\$20,136,402	\$0	\$20,136,402



## Planning and Land Use

### Fiscal Year 2004-05

#### Multiple Species Conservation Program

- North County and East County Subarea Plans - Proposes the re-budget of \$500,000 in expenditures using Fiscal Year 2003-04 Land Use and Environment Group (LUEG) Fund Balance. The Board of Supervisors allocated these one-time funds in February 2004; however, they will not be encumbered prior to the end of Fiscal Year 2003-2004.

#### Building Division

- Departments in LUEG have received the Board of Supervisors' approval to accept three (3) federal grants totaling \$39.9 million for Hazardous Fuels Reduction Activities spanning a four-year period. The purpose of these grants is to expand efforts to remove dead, dying or diseased trees thus reducing the threat of more deadly fuel driven fires. Additionally, the County has allocated another \$5.0 million to establish the Fire Safety and Fuels Reduction Program, which will integrate grant activities into the County's comprehensive regional program for prevention and outreach.
  - The Department of Planning and Land Use (DPLU) will oversee implementation of the Emergency Watershed Protection (EWP) grant of \$25.0 million and the County's Fire Safety and Fuels Reduction Program of \$5.0 million, with assistance from other LUEG departments. DPLU proposes an increase in appropriations of \$8.0 million for oversight of the Emergency Watershed Protection grant utilizing federal grant funding and an increase of \$4.2 million for hazardous fuels reduction activities related to the County's comprehensive regional program using Fiscal Year 2003-04 General Fund Fund Balance.
- Firestorm 2003 - Proposes the re-budget of \$300,000 in one-time funding to cover the cost of processing permits for Firestorm 2003 victims. Of the initial appropriation of \$1.0 million, approved by the Board of Supervisors in February 2004, \$200,000 was for temporary staffing and \$800,000 was for overflow consultant costs, plan check, and inspection. All of the funds for staffing will be spent in Fiscal Year 2003-04; however, only \$500,000 of the \$800,000 will be encumbered in Fiscal Year 2003-04. The funding for this request is Fiscal Year 2003-04 LUEG Fund Balance.
- Information Technology (IT) Development Q-matic System - Proposes the re-budget of \$100,000 for Pennant Alliance development costs. These costs were budgeted to complete the upgrade to the department's customer queuing system at the Ruffin Road Annex. This system will enable customers to be processed at several counters at once, thus reducing overall customer application filing and wait times. The software has been purchased, however, due to other IT Initiatives, actual development and implementation has been delayed. The funding for this request is Fiscal Year 2003-04 LUEG Fund Balance.

#### Code Enforcement

- Firestorm 2003 - Proposes the re-budget of \$500,000 to cover the cost of removing vehicles and other damaged items. The Board of Supervisors allocated these one-time funds in February 2004; however, they will not be encumbered prior to the end of Fiscal Year 2003-2004. The funding for this request is Fiscal Year 2003-04 LUEG Fund Balance.

#### General Plan 2020

- Proposes the re-budget of \$1.0 million in one-time only consultant costs, approved by the Board of Supervisors in February 2004, related to expenditures for planning, environmental, and ordinance revision activities necessary to complete the comprehensive update of the County's General Plan. Funding for this request is Fiscal Year 2003-04 LUEG Fund Balance.



## Land Use and Environment Group Changes

### Fiscal Year 2005-06

#### Building Division

- Utilizing funding from the federal grants received for the County's hazardous fuels reduction activities, an increase in appropriations of \$10.0 million is proposed for the continued oversight of the Emergency Watershed Protection grant.

Planning and Land Use	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Support Services	17.00	0.00	17.00	17.00	0.00	17.00
Current Planning	73.00	0.00	73.00	73.00	0.00	73.00
Multi-Species Conservation	11.00	0.00	11.00	11.00	0.00	11.00
Building	92.00	0.00	92.00	92.00	0.00	92.00
Codes Enforcement	15.00	0.00	15.00	15.00	0.00	15.00
General Plan 2020	13.00	0.00	13.00	13.00	0.00	13.00
<b>TOTAL</b>	<b>221.00</b>	<b>0.00</b>	<b>221.00</b>	<b>221.00</b>	<b>0.00</b>	<b>221.00</b>
<b>BUDGET BY PROGRAM</b>						
Support Services	\$2,216,956	\$0	\$2,216,956	\$2,274,463	\$0	\$2,274,463
Current Planning	\$7,535,977	\$0	\$7,535,977	\$7,812,674	\$0	\$7,812,674
Resource Planning	\$0	\$0	\$0	\$0	\$0	\$0
Multi-Species Conservation	\$2,198,168	\$500,000	\$2,698,168	\$1,580,335	\$0	\$1,580,335
Building	\$10,690,743	\$12,615,000	\$23,305,743	\$11,077,974	\$10,000,000	\$21,077,974
Codes Enforcement	\$1,435,698	\$500,000	\$1,935,698	\$1,492,274	\$0	\$1,492,274
General Plan 2020	\$1,402,944	\$1,000,000	\$2,402,944	\$1,402,708	\$0	\$1,402,708
<b>TOTAL</b>	<b>\$25,480,486</b>	<b>\$14,615,000</b>	<b>\$40,095,486</b>	<b>\$25,640,428</b>	<b>\$10,000,000</b>	<b>\$35,640,428</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$20,168,604	\$0	\$20,168,604	\$21,149,246	\$0	\$21,149,246
Services & Supplies	\$5,311,882	\$14,615,000	\$19,926,882	\$4,491,182	\$10,000,000	\$14,491,182
<b>TOTAL</b>	<b>\$25,480,486</b>	<b>\$14,615,000</b>	<b>\$40,095,486</b>	<b>\$25,640,428</b>	<b>\$10,000,000</b>	<b>\$35,640,428</b>
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Licenses Permits & Franchises	\$5,405,489	\$0	\$5,405,489	\$5,735,304	\$0	\$5,735,304
Fines, Forfeitures & Penalties	\$302,714	\$0	\$302,714	\$302,714	\$0	\$302,714
Intergovernmental Revenues	\$1,410,000	\$8,000,000	\$9,410,000	\$882,408	\$10,000,000	\$10,882,408
Charges For Current Services	\$9,570,363	\$0	\$9,570,363	\$10,848,893	\$0	\$10,848,893
Fund Balance	\$3,501,062	\$6,615,000	\$10,116,062	\$2,364,878	\$0	\$2,364,878
General Revenue Allocation	\$5,290,858	\$0	\$5,290,858	\$5,506,231	\$0	\$5,506,231
<b>TOTAL</b>	<b>\$25,480,486</b>	<b>\$14,615,000</b>	<b>\$40,095,486</b>	<b>\$25,640,428</b>	<b>\$10,000,000</b>	<b>\$35,640,428</b>





### Public Works

#### Fiscal Year 2004-05

##### Transportation

- Proposes an increase of \$63,054 and 1.00 staff year based on an analysis of needs within the department. This additional position is offset by the deletion of one position in Engineering Services.

##### Engineering Services

- Proposes a net increase of \$9.4 million. The proposed increase of \$9.5 million in Services and Supplies and Other Charges is for changes in the Detailed Work Program. Proposed changes include \$6.4 million for South Santa Fe, \$1.5 million for Valley Center North, \$0.6 million for Wildcat Canyon Road and \$1.0 million for various projects due to changes in project costs and timelines. Program revenues and savings realized elsewhere in the Road Fund offset all increases. Salaries and Benefits are proposed to decrease by \$80,000 due to the deletion of 1.00 staff year based on an analysis of needs within the department.

##### Solid Waste Management

- Proposes a net increase of \$583,160 in Services and Supplies. Appropriations are proposed to increase by \$783,160 for the Jamacha Landfill Stormwater Basin and reduced by \$200,000 for legal services. Revenue from the Environmental Trust Fund will be used to fund this item.

##### Management Services

- Proposes a decrease of \$625,646 in Salaries and Benefits due to Workers Compensation and Public Liability adjustments.

##### General Fund Activities

- Departments in the Land Use and Environment Group (LUEG) have received the Board of Supervisors' approval to accept three federal grants totaling \$39.9 million for Hazardous Fuels Reduction Activities spanning a four-year period. The purpose of these grants is to expand efforts to remove dead, dying or diseased trees thus reducing the threat of more deadly fuel driven fires. Additionally, the County has allocated another \$5.0 million to establish the Fire Safety and Fuels Reduction Program, which will integrate grant activities into the County's comprehensive regional program for prevention and outreach.
  - The Department of Public Works (DPW) will oversee the grant for the removal of dead and dying trees in the road right-of-way in the amount of \$7.8 million of which \$400,000 is for the Department of Parks and Recreation. DPW will also oversee a grant for mulching, compost and salvaging timber from downed trees in the amount of \$1.7 million. Of these funds, \$100,000 was expended in Fiscal Year 2003-2004. DPW proposes the addition of \$9.0 million in appropriations using funding from State grants. In addition, an increase of \$100,000 is proposed for the County's comprehensive regional program using Fiscal Year 2003-04 General Fund Fund Balance.
- Proposes an increase of \$902,565 for the following: Salaries and Benefits are proposed to increase by \$156,132 due to the transfer of two positions, approved by the Board of Supervisors in May 2004, for the Countywide Performance Management Team. Staffing costs are offset by Fiscal Year 2003-04 General Fund Fund Balance; Services and Supplies are proposed to increase by \$746,433 due to the re-budget of \$725,000 for Stormwater-related Capital Projects using Fiscal Year 2003-04 Land Use and Environment Group Fund Balance, and \$21,433 in appropriations for the Watershed Protection Program based on grant revenue from the State Integrated Pest Management Program.



## Land Use and Environment Group Changes

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### Airports

- Proposes a net increase of \$431,807 in Services and Supplies. The increase is the net result of additional appropriations for the purchase of three lots at Palomar Airport, reductions in capital projects, and the deletion of appropriations for the contracted Ramona Control Tower staff as this function was transferred to the Federal Aviation Administration. Funding for this item is revenue from the Federal Aviation Administration.

### Sanitation Districts

- Proposes an increase of \$25,160 in appropriations as a result of changes in project costs and timelines since the CAO Proposed Budget was developed. Funding for this item is Fiscal Year 2003-04 Sanitation District Fund Balance.

### Flood Control District

- Proposes a net increase of \$70,158 as a result of the addition of \$113,000 for various projects and a correction to the Fiscal Year 2004-05 CAO Proposed Budget, a reduction of \$42,842. This net increase is offset by revenue from the Flood Control District and from developer deposits.

### Fiscal Year 2005-06

#### Transportation

- Proposes an increase of \$64,998 and 1.00 staff year based on an analysis of needs within the department. This additional position is offset by the deletion of one position in Engineering Services.

#### Engineering Services

- Proposes a net decrease of \$45,195. Salaries and Benefits are proposed to decrease by \$82,506 due to the deletion of 1.00 staff year based on an analysis of needs within the department. Services and Supplies are proposed to increase by \$37,311 as a result of changes in the Detailed Work Program.

#### Solid Waste Management

- Proposes a decrease of \$200,000 in Services and Supplies due to a reduction in legal services.

#### Management Services

- Proposes a decrease of \$573,583 in Salaries and Benefits due to Workers Compensation and Public Liability adjustments.

#### General Fund Activities

- Proposes a net increase of \$182,317 due to the following: Salaries and Benefits are proposed to increase by \$160,884 from the transfer of two positions, approved by the Board of Supervisors in May 2004, for the Countywide Performance Management Team. Services and Supplies are proposed to increase by \$21,433 in the Watershed Protection Program based on grant revenue from the State Integrated Pest Management Program.

#### Flood Control District

- Proposes a decrease of \$42,842 due to a correction to the Fiscal Year 2004-05 CAO Proposed Budget.



## Land Use and Environment Group Changes

<b>Public Works</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Transportation Program	203.00	1.00	204.00	203.00	1.00	204.00
Land Development Program	102.00	0.00	102.00	102.00	0.00	102.00
Engineering Services Program	69.00	(1.00)	68.00	69.00	(1.00)	68.00
Solid Waste Management Program	18.00	0.00	18.00	18.00	0.00	18.00
Management Services Program	41.00	0.00	41.00	41.00	0.00	41.00
General Fund Activities Program	22.00	2.00	24.00	22.00	2.00	24.00
Airports Program	32.00	0.00	32.00	32.00	0.00	32.00
Wastewater Management Program	39.00	0.00	39.00	39.00	0.00	39.00
<b>TOTAL</b>	526.00	2.00	528.00	526.00	2.00	528.00
<b>BUDGET BY PROGRAM</b>						
Transportation Program	\$26,013,635	\$63,054	\$26,076,689	\$26,673,596	\$64,998	\$26,738,594
Land Development Program	\$13,574,659	\$0	\$13,574,659	\$13,952,041	\$0	\$13,952,041
Engineering Services Program	\$32,409,163	\$9,408,060	\$41,817,223	\$34,118,790	(\$45,195)	\$34,073,595
Solid Waste Management Program	\$14,071,975	\$583,160	\$14,655,135	\$13,867,701	(\$200,000)	\$13,667,701
Management Services Program	\$8,157,169	(\$625,646)	\$7,531,523	\$8,064,106	(\$573,583)	\$7,490,523
General Fund Activities Program	\$5,093,619	\$10,077,565	\$15,171,184	\$5,186,069	\$182,317	\$5,368,386
Airports Program	\$11,854,945	\$431,807	\$12,286,752	\$9,471,005	\$0	\$9,471,005
Wastewater Management Program	\$5,253,294	\$0	\$5,253,294	\$5,344,254	\$0	\$5,344,254
Sanitation Districts	\$28,308,391	\$25,160	\$28,333,551	\$22,294,682	\$0	\$22,294,682
Flood Control	\$5,248,926	\$70,158	\$5,319,084	\$5,248,926	(\$42,842)	\$5,206,084
County Service Areas	\$10,444,434	\$0	\$10,444,434	\$10,427,575	\$0	\$10,427,575
Equipment ISF Program	\$7,344,385	\$0	\$7,344,385	\$6,893,197	\$0	\$6,893,197
<b>TOTAL</b>	\$167,774,595	\$20,033,318	\$187,807,913	\$161,541,942	(\$614,305)	\$160,927,637



## Land Use and Environment Group Changes

<b>Public Works</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$50,057,485	(\$529,348)	\$49,528,137	\$51,814,032	(\$473,049)	\$51,340,983
Services & Supplies	\$99,317,624	\$11,645,171	\$110,962,795	\$97,119,554	(\$141,256)	\$96,978,298
Other Charges	\$5,326,496	\$8,097,000	\$13,423,496	\$4,214,863	\$0	\$4,214,863
Capital Assets/Land Acquisition	\$7,725,667	\$820,495	\$8,546,162	\$4,278,000	\$0	\$4,278,000
Capital Assets Equipment	\$3,957,255	\$0	\$3,957,255	\$3,257,255	\$0	\$3,257,255
Reserves	\$0	\$0	\$0	\$0	\$0	\$0
Reserve/Designation Increase	\$0	\$0	\$0	\$15,191	\$0	\$15,191
Operating Transfers Out	\$1,390,068	\$0	\$1,390,068	\$843,047	\$0	\$843,047
<b>TOTAL</b>	\$167,774,595	\$20,033,318	\$187,807,913	\$161,541,942	(\$614,305)	\$160,927,637
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Taxes Current Property	\$3,806,403	\$0	\$3,806,403	\$3,806,403	\$0	\$3,806,403
Taxes Other Than Current Secured	\$13,567,602	\$7,859,860	\$21,427,462	\$12,957,475	\$0	\$12,957,475
Licenses Permits & Franchises	\$128,036	\$0	\$128,036	\$142,096	\$0	\$142,096
Fines, Forfeitures & Penalties	\$36,011	\$0	\$36,011	\$36,011	\$0	\$36,011
Revenue From Use of Money & Property	\$15,161,633	\$0	\$15,161,633	\$13,389,606	\$0	\$13,389,606
Intergovernmental Revenues	\$48,461,447	\$9,938,497	\$58,399,944	\$51,364,849	\$21,433	\$51,386,282
Charges For Current Services	\$43,792,553	\$719,160	\$44,511,713	\$44,186,019	\$0	\$44,186,019
Miscellaneous Revenues	\$14,385,890	\$696,160	\$15,082,050	\$14,156,530	(\$200,000)	\$13,956,530
Other Financing Sources	\$1,896,420	\$0	\$1,896,420	\$1,366,978	\$0	\$1,366,978
Reserve/Designation Decreases	\$1,723,495	\$0	\$1,723,495	\$16,135	\$0	\$16,135
Fund Balance	\$22,183,242	\$819,641	\$23,002,883	\$17,380,843	(\$435,738)	\$16,945,105
General Revenue Allocation	\$2,631,863	\$0	\$2,631,863	\$2,738,997	\$0	\$2,738,997
<b>TOTAL</b>	\$167,774,595	\$20,033,318	\$187,807,913	\$161,541,942	(\$614,305)	\$160,927,637

# Community Services Group Changes



## Community Services Group Summary: Expenditures by Department

Community Services Group expenditures in the Revised Operational Plan are \$230.5 million for Fiscal Year 2004-05 and \$227.8 million for Fiscal Year 2005-06. This is a decrease of \$0.2 million (-0.1%) in Fiscal Year 2004-05 below the CAO Proposed Operational Plan, for a total proposed decrease of \$21.2 million (-8.4%) below the Fiscal Year 2003-04 Adopted Budget.

<b>EXPENDITURES BY DEPARTMENT</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Community Services Group Executive Office	\$5,611,808	\$35,552	\$5,647,360	\$4,272,362	\$36,584	\$4,308,946
Animal Services	\$11,025,398	(\$202,628)	\$10,822,770	\$11,394,423	(\$207,188)	\$11,187,235
County Library	\$27,747,640	\$554,500	\$28,302,140	\$28,148,294	\$0	\$28,148,294
General Services	\$117,063,144	(\$609,198)	\$116,453,946	\$118,293,495	(\$625,188)	\$117,668,307
Housing & Community Development	\$41,073,285	\$0	\$41,073,285	\$38,351,987	\$0	\$38,351,987
Purchasing and Contracting	\$9,177,430	\$0	\$9,177,430	\$9,072,163	\$0	\$9,072,163
San Diego County Redevelopment Agency	\$9,720,524	\$0	\$9,720,524	\$9,736,241	\$0	\$9,736,241
Registrar of Voters	\$9,294,418	\$0	\$9,294,418	\$9,321,622	\$0	\$9,321,622
<b>TOTAL</b>	<b>\$230,713,647</b>	<b>(\$221,774)</b>	<b>\$230,491,873</b>	<b>\$228,590,587</b>	<b>(\$795,792)</b>	<b>\$227,794,795</b>

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- \$0.6 million decrease in General Services Fleet Internal Service Fund (ISF) as a result of a deletion of 7.00 staff years in response to available resources.
- \$0.5 million increase in the Library for implementation of the Program Services Strategic Plan, shelving and furniture for the new Campo Library and miscellaneous grant awards.
- \$0.2 million decrease in Animal Services as a result of the deletion of 2.00 staff years in the contract cities.



## Community Services Group Changes

### Community Services Group Summary: Staffing by Department

Community Services Group staffing level in the Revised Operational Plan is 973.50 staff years for both Fiscal Year 2004-05 and Fiscal Year 2005-06. This is a decrease of 9.00 staff years (-0.9%) in Fiscal Year 2004-05 from the CAO Proposed Operational Plan, for a total proposed decrease of 125.75 staff years (-11.4%) below the Fiscal Year 2003-04 Adopted Budget.

<b>STAFFING BY DEPARTMENT</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Community Services Group Executive Office	8.00	0.00	8.00	8.00	0.00	8.00
Animal Services	121.00	(2.00)	119.00	121.00	(2.00)	119.00
County Library	277.75	0.00	277.75	277.75	0.00	277.75
General Services	329.75	(7.00)	322.75	329.75	(7.00)	322.75
Housing & Community Development	121.00	0.00	121.00	121.00	0.00	121.00
Purchasing and Contracting	75.00	0.00	75.00	75.00	0.00	75.00
San Diego County Redevelopment Agency	0.00	0.00	0.00	0.00	0.00	0.00
Registrar of Voters	50.00	0.00	50.00	50.00	0.00	50.00
<b>TOTAL</b>	982.50	(9.00)	973.50	982.50	(9.00)	973.50

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- The deletion of 7.00 staff years in General Services Fleet Internal Service Fund (ISF) in response to available resources.
- The deletion of 2.00 staff years in Animal Services as a cost containment measure in the contract cities.



**Executive Office**

**Fiscal Year 2004-05**

- Proposes an increase of \$35,552 in Management Reserves as a contingency against unanticipated needs, based on savings in General Purpose Revenue from reduced expenditures in the Department of Animal Services.

**Fiscal Year 2005-06**

- Proposes an increase of \$36,584 in Management Reserves as a contingency against unanticipated needs, based on savings in General Purpose Revenue from reduced expenditures in the Department of Animal Services.

<b>Community Services Group Executive Office</b>	<b>Fiscal Year 2004-2005 Proposed Budget</b>	<b>Fiscal Year 2004-2005 Change</b>	<b>Fiscal Year 2004-2005 Revised Budget</b>	<b>Fiscal Year 2005-2006 Proposed Budget</b>	<b>Fiscal Year 2005-2006 Change</b>	<b>Fiscal Year 2005-2006 Revised Budget</b>
<b>STAFFING BY PROGRAM</b>						
Community Services Executive Office	8.00	0.00	8.00	8.00	0.00	8.00
<b>TOTAL</b>	8.00	0.00	8.00	8.00	0.00	8.00
<b>BUDGET BY PROGRAM</b>						
Community Services Executive Office	\$5,611,808	\$35,552	\$5,647,360	\$4,272,362	\$36,584	\$4,308,946
<b>TOTAL</b>	\$5,611,808	\$35,552	\$5,647,360	\$4,272,362	\$36,584	\$4,308,946
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$1,095,374	\$0	\$1,095,374	\$1,103,810	\$0	\$1,103,810
Services & Supplies	\$1,860,744	\$0	\$1,860,744	\$1,874,612	\$0	\$1,874,612
Management Reserves	\$2,655,690	\$35,552	\$2,691,242	\$1,293,940	\$36,584	\$1,330,524
<b>TOTAL</b>	\$5,611,808	\$35,552	\$5,647,360	\$4,272,362	\$36,584	\$4,308,946
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Charges For Current Services	\$288,564	\$0	\$288,564	\$288,564	\$0	\$288,564
Fund Balance	\$3,392,940	\$0	\$3,392,940	\$2,000,690	\$0	\$2,000,690
General Revenue Allocation	\$1,930,304	\$35,552	\$1,965,856	\$1,983,108	\$36,584	\$2,019,692
<b>TOTAL</b>	\$5,611,808	\$35,552	\$5,647,360	\$4,272,362	\$36,584	\$4,308,946



## Community Services Group Changes

### Animal Services

#### Fiscal Year 2004-05

- Proposes a reduction of \$134,628 in Salaries and Benefits, \$68,000 in Services and Supplies, and \$167,076 in revenues due to the reduction of 2.00 staff years as a cost containment measure for contract cities.

#### Fiscal Year 2005-06

- Proposes a reduction of \$139,188 in Salaries and Benefits, \$68,000 in Services and Supplies, and \$170,604 in revenues due to the reduction of 2.00 staff years as a cost containment measure in the contract cities.

<b>Animal Services</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Animal Services	121.00	(2.00)	119.00	121.00	(2.00)	119.00
<b>TOTAL</b>	121.00	(2.00)	119.00	121.00	(2.00)	119.00
<b>BUDGET BY PROGRAM</b>						
Animal Services	\$11,025,398	(\$202,628)	\$10,822,770	\$11,394,423	(\$207,188)	\$11,187,235
<b>TOTAL</b>	\$11,025,398	(\$202,628)	\$10,822,770	\$11,394,423	(\$207,188)	\$11,187,235
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$8,148,735	(\$134,628)	\$8,014,107	\$8,482,232	(\$139,188)	\$8,343,044
Services & Supplies	\$2,876,663	(\$68,000)	\$2,808,663	\$2,912,191	(\$68,000)	\$2,844,191
<b>TOTAL</b>	\$11,025,398	(\$202,628)	\$10,822,770	\$11,394,423	(\$207,188)	\$11,187,235
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Licenses Permits & Franchises	\$2,220,900	\$0	\$2,220,900	\$2,220,900	\$0	\$2,220,900
Fines, Forfeitures & Penalties	\$9,000	\$0	\$9,000	\$9,000	\$0	\$9,000
Charges For Current Services	\$6,950,652	(\$167,076)	\$6,783,576	\$7,269,724	(\$170,604)	\$7,099,120
Miscellaneous Revenues	\$19,567	\$0	\$19,567	\$19,590	\$0	\$19,590
General Revenue Allocation	\$1,825,279	(\$35,552)	\$1,789,727	\$1,875,209	(\$36,584)	\$1,838,625
<b>TOTAL</b>	\$11,025,398	(\$202,628)	\$10,822,770	\$11,394,423	(\$207,188)	\$11,187,235





## County Library

### Fiscal Year 2004-05

- Proposes an increase of \$66,500 for grant funding, contingent upon award, as follows: State Global Language Materials Grant, \$40,000, to purchase multicultural library materials; State administered Federal Library Services and Technology Act Targeted Grant for California Cultural Crossroad, \$25,000, to develop a formal joint venture with an ethnic cultural arts entity resulting in ongoing cultural ethnic programming; and an American Library Association "Let's Talk About It: Jewish Literature Identity and Imagination" grant, \$1,500, to plan a series of reading and discussion programs around Jewish literature and culture.
- Proposes an increase of \$211,000 for shelving and furniture for the new Campo Library, funded by Fiscal Year 2003-04 Fund Balance.
- Proposes an increase of \$270,000 to implement the Program Services Strategic Plan, funded by Fiscal Year 2003-04 Fund Balance.
- Proposes an increase of \$7,000 for tuition reimbursement funded by Fiscal Year 2003-04 Fund Balance.

### Fiscal Year 2005-06

No changes from the CAO Proposed Operational Plan.

County Library	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Library Operations and Administration	17.25	0.00	17.25	17.25	0.00	17.25
Library Professional & Technical Support Service	46.00	0.00	46.00	46.00	0.00	46.00
Library Branch Operations	214.50	0.00	214.50	214.50	0.00	214.50
<b>TOTAL</b>	<b>277.75</b>	<b>0.00</b>	<b>277.75</b>	<b>277.75</b>	<b>0.00</b>	<b>277.75</b>
<b>BUDGET BY PROGRAM</b>						
Library Operations and Administration	\$3,068,838	\$7,000	\$3,075,838	\$3,105,662	\$0	\$3,105,662
Library Professional & Technical Support Service	\$6,191,145	\$336,500	\$6,527,645	\$6,314,724	\$0	\$6,314,724
Library Branch Operations	\$18,487,657	\$211,000	\$18,698,657	\$18,727,908	\$0	\$18,727,908
<b>TOTAL</b>	<b>\$27,747,640</b>	<b>\$554,500</b>	<b>\$28,302,140</b>	<b>\$28,148,294</b>	<b>\$0</b>	<b>\$28,148,294</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$16,819,919	\$0	\$16,819,919	\$17,516,172	\$0	\$17,516,172
Services & Supplies	\$10,927,721	\$554,500	\$11,482,221	\$10,632,122	\$0	\$10,632,122
<b>TOTAL</b>	<b>\$27,747,640</b>	<b>\$554,500</b>	<b>\$28,302,140</b>	<b>\$28,148,294</b>	<b>\$0</b>	<b>\$28,148,294</b>



## Community Services Group Changes

County Library	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Taxes Current Property	\$20,784,012	\$0	\$20,784,012	\$21,395,666	\$0	\$21,395,666
Taxes Other Than Current Secured	\$583,171	\$0	\$583,171	\$583,171	\$0	\$583,171
Revenue From Use of Money & Property	\$187,600	\$0	\$187,600	\$187,600	\$0	\$187,600
Intergovernmental Revenues	\$935,329	\$66,500	\$1,001,829	\$724,329	\$0	\$724,329
Charges For Current Services	\$1,613,528	\$0	\$1,613,528	\$1,613,528	\$0	\$1,613,528
Miscellaneous Revenues	\$594,000	\$0	\$594,000	\$594,000	\$0	\$594,000
Other Financing Sources	\$3,050,000	\$0	\$3,050,000	\$3,050,000	\$0	\$3,050,000
Fund Balance	\$0	\$488,000	\$488,000	\$0	\$0	\$0
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$27,747,640	\$554,500	\$28,302,140	\$28,148,294	\$0	\$28,148,294



## General Services

### Fiscal Year 2004-05

#### Fleet Management ISF

- Proposes a reduction of \$609,198 due to the deletion of 7.00 Senior Fleet Technician staff years in response to available resources.

### Fiscal Year 2005-06

#### Fleet Management ISF

- Proposes a reduction of \$625,188 due to the deletion of 7.00 Senior Fleet Technician staff years in response to available resources.

General Services	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Facilities Management Internal Service Fund	260.75	0.00	260.75	260.75	0.00	260.75
Fleet Management Internal Service Fund	69.00	(7.00)	62.00	69.00	(7.00)	62.00
<b>TOTAL</b>	<b>329.75</b>	<b>(7.00)</b>	<b>322.75</b>	<b>329.75</b>	<b>(7.00)</b>	<b>322.75</b>
<b>BUDGET BY PROGRAM</b>						
Facilities Management Internal Service Fund	\$80,899,452	\$0	\$80,899,452	\$82,067,922	\$0	\$82,067,922
Fleet Management Internal Service Fund	\$36,026,912	(\$609,198)	\$35,417,714	\$36,225,573	(\$625,188)	\$35,600,385
Document Services Internal Service Fund	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Contribution to GS ISF's	\$136,780	\$0	\$136,780	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$117,063,144</b>	<b>(\$609,198)</b>	<b>\$116,453,946</b>	<b>\$118,293,495</b>	<b>(\$625,188)</b>	<b>\$117,668,307</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$26,887,269	(\$609,198)	\$26,278,071	\$27,896,917	(\$625,188)	\$27,271,729
Services & Supplies	\$69,886,348	\$0	\$69,886,348	\$70,243,831	\$0	\$70,243,831
Other Charges	\$9,648,607	\$0	\$9,648,607	\$9,648,607	\$0	\$9,648,607
Capital Assets Equipment	\$9,156,000	\$0	\$9,156,000	\$9,156,000	\$0	\$9,156,000
Reserves	\$100,000	\$0	\$100,000	\$100,000	\$0	\$100,000
Operating Transfers Out	\$1,384,920	\$0	\$1,384,920	\$1,248,140	\$0	\$1,248,140
<b>TOTAL</b>	<b>\$117,063,144</b>	<b>(\$609,198)</b>	<b>\$116,453,946</b>	<b>\$118,293,495</b>	<b>(\$625,188)</b>	<b>\$117,668,307</b>



## Community Services Group Changes

<b>General Services</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Revenue From Use of Money & Property	\$960,444	\$0	\$960,444	\$960,444	\$0	\$960,444
Intergovernmental Revenues	\$660,909	\$0	\$660,909	\$671,790	\$0	\$671,790
Charges For Current Services	\$104,163,585	(\$609,198)	\$103,554,387	\$105,493,039	(\$625,188)	\$104,867,851
Miscellaneous Revenues	\$871,272	\$0	\$871,272	\$898,068	\$0	\$898,068
Other Financing Sources	\$1,884,920	\$0	\$1,884,920	\$1,884,920	\$0	\$1,884,920
Fund Balance	\$8,385,234	\$0	\$8,385,234	\$8,385,234	\$0	\$8,385,234
General Revenue Allocation	\$136,780	\$0	\$136,780	\$0	\$0	\$0
<b>TOTAL</b>	\$117,063,144	(\$609,198)	\$116,453,946	\$118,293,495	(\$625,188)	\$117,668,307



## Housing and Community Development

No changes from the CAO Proposed Operational Plan.

Housing & Community Development	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Housing & Community Development	121.00	0.00	121.00	121.00	0.00	121.00
<b>TOTAL</b>	121.00	0.00	121.00	121.00	0.00	121.00
<b>BUDGET BY PROGRAM</b>						
Housing & Community Development	\$11,722,449	\$0	\$11,722,449	\$12,143,455	\$0	\$12,143,455
HCD - Multi-Year Projects	\$29,350,836	\$0	\$29,350,836	\$26,208,532	\$0	\$26,208,532
<b>TOTAL</b>	\$41,073,285	\$0	\$41,073,285	\$38,351,987	\$0	\$38,351,987
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$9,323,652	\$0	\$9,323,652	\$9,772,278	\$0	\$9,772,278
Services & Supplies	\$22,786,895	\$0	\$22,786,895	\$19,806,679	\$0	\$19,806,679
Other Charges	\$4,457,030	\$0	\$4,457,030	\$4,003,482	\$0	\$4,003,482
Operating Transfers Out	\$4,505,708	\$0	\$4,505,708	\$4,769,548	\$0	\$4,769,548
<b>TOTAL</b>	\$41,073,285	\$0	\$41,073,285	\$38,351,987	\$0	\$38,351,987
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$41,302,135	\$0	\$41,302,135	\$38,580,875	\$0	\$38,580,875
Miscellaneous Revenues	\$372,860	\$0	\$372,860	\$372,860	\$0	\$372,860
General Revenue Allocation	(\$601,710)	\$0	(\$601,710)	(\$601,748)	\$0	(\$601,748)
<b>TOTAL</b>	\$41,073,285	\$0	\$41,073,285	\$38,351,987	\$0	\$38,351,987



## Community Services Group Changes

### Purchasing and Contracting

No changes from the CAO Proposed Operational Plan.

Purchasing and Contracting	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Purchasing ISF Record Mgmt & Print Services	30.00	0.00	30.00	30.00	0.00	30.00
Administration	45.00	0.00	45.00	45.00	0.00	45.00
<b>TOTAL</b>	<b>75.00</b>	<b>0.00</b>	<b>75.00</b>	<b>75.00</b>	<b>0.00</b>	<b>75.00</b>
<b>BUDGET BY PROGRAM</b>						
Purchasing ISF Buyouts	\$0	\$0	\$0	\$0	\$0	\$0
Purchasing RCPO's	\$0	\$0	\$0	\$0	\$0	\$0
Purchasing ISF Record Mgmt & Print Services	\$2,983,845	\$0	\$2,983,845	\$3,096,811	\$0	\$3,096,811
Administration	\$6,193,585	\$0	\$6,193,585	\$5,975,352	\$0	\$5,975,352
<b>TOTAL</b>	<b>\$9,177,430</b>	<b>\$0</b>	<b>\$9,177,430</b>	<b>\$9,072,163</b>	<b>\$0</b>	<b>\$9,072,163</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$5,963,860	\$0	\$5,963,860	\$6,212,611	\$0	\$6,212,611
Services & Supplies	\$3,103,501	\$0	\$3,103,501	\$2,749,483	\$0	\$2,749,483
Other Charges	\$110,069	\$0	\$110,069	\$110,069	\$0	\$110,069
<b>TOTAL</b>	<b>\$9,177,430</b>	<b>\$0</b>	<b>\$9,177,430</b>	<b>\$9,072,163</b>	<b>\$0</b>	<b>\$9,072,163</b>
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Revenue From Use of Money & Property	\$77,838	\$0	\$77,838	\$78,067	\$0	\$78,067
Intergovernmental Revenues	\$24,000	\$0	\$24,000	\$24,000	\$0	\$24,000
Charges For Current Services	\$8,622,726	\$0	\$8,622,726	\$8,506,020	\$0	\$8,506,020
Miscellaneous Revenues	\$452,866	\$0	\$452,866	\$458,930	\$0	\$458,930
Other Financing Sources	\$0	\$0	\$0	\$5,146	\$0	\$5,146
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$9,177,430</b>	<b>\$0</b>	<b>\$9,177,430</b>	<b>\$9,072,163</b>	<b>\$0</b>	<b>\$9,072,163</b>



### San Diego County Redevelopment Agency

No changes from the CAO Proposed Operational Plan.

San Diego County Redevelopment Agency	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Gillespie Field Redevelopment Project Area	\$6,951,376	\$0	\$6,951,376	\$6,967,093	\$0	\$6,967,093
Upper San Diego River Redevelopment Project Area	\$2,769,148	\$0	\$2,769,148	\$2,769,148	\$0	\$2,769,148
<b>TOTAL</b>	\$9,720,524	\$0	\$9,720,524	\$9,736,241	\$0	\$9,736,241
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Services & Supplies	\$4,789,062	\$0	\$4,789,062	\$4,772,415	\$0	\$4,772,415
Other Charges	\$4,205,833	\$0	\$4,205,833	\$4,232,987	\$0	\$4,232,987
Operating Transfers Out	\$725,629	\$0	\$725,629	\$730,839	\$0	\$730,839
<b>TOTAL</b>	\$9,720,524	\$0	\$9,720,524	\$9,736,241	\$0	\$9,736,241
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Taxes Other Than Current Secured	\$5,219,335	\$0	\$5,219,335	\$5,260,981	\$0	\$5,260,981
Revenue From Use of Money & Property	\$66,250	\$0	\$66,250	\$66,850	\$0	\$66,850
Miscellaneous Revenues	\$1,929,110	\$0	\$1,929,110	\$1,760,717	\$0	\$1,760,717
Other Financing Sources	\$725,629	\$0	\$725,629	\$884,878	\$0	\$884,878
Reserve/Designation Decreases	\$0	\$0	\$0	\$0	\$0	\$0
Fund Balance	\$1,780,200	\$0	\$1,780,200	\$1,762,815	\$0	\$1,762,815
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$9,720,524	\$0	\$9,720,524	\$9,736,241	\$0	\$9,736,241



## Community Services Group Changes

### Registrar of Voters

No changes from the CAO Proposed Operational Plan.

<b>Registrar of Voters</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Registrar of Voters	50.00	0.00	50.00	50.00	0.00	50.00
<b>TOTAL</b>	50.00	0.00	50.00	50.00	0.00	50.00
<b>BUDGET BY PROGRAM</b>						
Registrar of Voters	\$9,294,418	\$0	\$9,294,418	\$9,321,622	\$0	\$9,321,622
<b>TOTAL</b>	\$9,294,418	\$0	\$9,294,418	\$9,321,622	\$0	\$9,321,622
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$0	\$0	\$0	\$850,000	\$0	\$850,000
Services & Supplies	\$2,700,000	\$0	\$2,700,000	\$1,773,000	\$0	\$1,773,000
Capital Assets Equipment	\$165,000	\$0	\$165,000	\$165,000	\$0	\$165,000
Management Reserves	\$748,035	\$0	\$748,035	\$451,965	\$0	\$451,965
<b>TOTAL</b>	\$417,810	\$0	\$417,810	\$550,000	\$0	\$550,000
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$0	\$0	\$0	\$850,000	\$0	\$850,000
Charges For Current Services	\$2,700,000	\$0	\$2,700,000	\$1,773,000	\$0	\$1,773,000
Miscellaneous Revenues	\$165,000	\$0	\$165,000	\$165,000	\$0	\$165,000
Reserve/Designation Decreases	\$748,035	\$0	\$748,035	\$451,965	\$0	\$451,965
Fund Balance	\$417,810	\$0	\$417,810	\$550,000	\$0	\$550,000
General Revenue Allocation	\$5,263,573	\$0	\$5,263,573	\$5,531,657	\$0	\$5,531,657
<b>TOTAL</b>	\$9,294,418	\$0	\$9,294,418	\$9,321,622	\$0	\$9,321,622



# Finance and General Government Group Changes



## Finance and General Government Group Summary: Expenditures by Department

Finance and General Government Group expenditures in the Revised Operational Plan are \$276.5 million for Fiscal Year 2004-05 and \$273.3 for Fiscal Year 2005-06. This total is unchanged from the total appropriations included the CAO Proposed Operational Plan, which proposed a decrease of \$12.7 million (-4.4%) from the Fiscal Year 2003-04 Adopted Budget.

<b>EXPENDITURES BY DEPARTMENT</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Finance and General Government Group Executive Office	\$17,600,572	(\$96,678)	\$17,503,894	\$13,168,871	(\$99,642)	\$13,069,229
Board of Supervisors	\$6,179,860	\$0	\$6,179,860	\$6,179,956	\$0	\$6,179,956
Assessor / Recorder / County Clerk	\$45,540,080	\$0	\$45,540,080	\$46,484,527	\$0	\$46,484,527
Treasurer / Tax Collector	\$14,493,592	\$0	\$14,493,592	\$14,765,355	\$0	\$14,765,355
Chief Administrative Office	\$3,986,672	\$0	\$3,986,672	\$4,087,877	\$0	\$4,087,877
Auditor and Controller	\$25,532,204	\$96,678	\$25,628,882	\$26,320,224	\$99,642	\$26,419,866
County Technology Office	\$116,577,235	\$0	\$116,577,235	\$115,416,434	\$0	\$115,416,434
Civil Service Commission	\$412,766	\$0	\$412,766	\$432,047	\$0	\$432,047
Clerk of the Board of Supervisors	\$5,594,619	\$0	\$5,594,619	\$5,734,963	\$0	\$5,734,963
County Counsel	\$19,071,831	\$0	\$19,071,831	\$19,561,297	\$0	\$19,561,297
Grand Jury	\$511,630	\$0	\$511,630	\$498,843	\$0	\$498,843
Human Resources	\$18,234,661	\$0	\$18,234,661	\$18,062,808	\$0	\$18,062,808
Media and Public Relations	\$2,369,952	\$0	\$2,369,952	\$2,393,934	\$0	\$2,393,934
CAC Major Maintenance	\$375,000	\$0	\$375,000	\$225,000	\$0	\$225,000
<b>TOTAL</b>	<b>\$276,480,674</b>	<b>\$0</b>	<b>\$276,480,674</b>	<b>\$273,332,136</b>	<b>\$0</b>	<b>\$273,332,136</b>

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- Transfer of 1.00 staff year from the Finance and General Government Group to the Auditor and Controller to support the deployment of the Enterprise Resource Planning (ERP) system. This request has no net cost impact.



## Finance and General Government Group Changes

### Finance and General Government Group Summary: Staffing by Department

Finance and General Government Group staffing level in the Revised Operational Plan is 1,267.50 staff years for Fiscal Year 2004-05 and 1,264.00 staff years for Fiscal Year 2005-06. This total is unchanged from the staffing included in the CAO Proposed Operational Plan, which proposed a decrease of 36.25 staff years (-2.8%) from the Fiscal Year 2003-04 Adopted Budget.

<b>STAFFING BY DEPARTMENT</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Finance and General Government Group Executive Office	25.00	(1.00)	24.00	25.00	(1.00)	24.00
Board of Supervisors	59.00	0.00	59.00	59.00	0.00	59.00
Assessor / Recorder / County Clerk	462.00	0.00	462.00	462.00	0.00	462.00
Treasurer / Tax Collector	123.00	0.00	123.00	123.00	0.00	123.00
Chief Administrative Office	15.50	0.00	15.50	16.00	0.00	16.00
Auditor and Controller	255.00	1.00	256.00	255.00	1.00	256.00
County Technology Office	17.00	0.00	17.00	17.00	0.00	17.00
Civil Service Commission	4.00	0.00	4.00	4.00	0.00	4.00
Clerk of the Board of Supervisors	37.00	0.00	37.00	37.00	0.00	37.00
County Counsel	135.00	0.00	135.00	135.00	0.00	135.00
Grand Jury	1.00	0.00	1.00	1.00	0.00	1.00
Human Resources	112.00	0.00	112.00	108.00	0.00	108.00
Media and Public Relations	22.00	0.00	22.00	22.00	0.00	22.00
<b>TOTAL</b>	1,267.50	0.00	1,267.50	1,264.00	0.00	1,264.00

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- Transfer of 1.00 staff year from the Finance and General Government Group to the Auditor and Controller to support the deployment of the Enterprise Resource Planning (ERP) system. This request has no net cost impact.



## Executive Office

### Fiscal Year 2004-05

- Proposes the reduction of \$96,678 due to the transfer of 1.00 staff year from the Financial System Support program in the Finance and General Government Group to the Auditor and Controller, Accounts Payable division. This position will support the new Oracle Accounts Payable operations in the Auditor and Controller.

### Fiscal Year 2005-06

- Proposes the reduction of \$99,642 due to the transfer of 1.00 staff year from the Financial System Support program in the Finance and General Government Group to the Auditor and Controller, Accounts Payable division. This position will support the new Oracle Accounts Payable operations in the Auditor and Controller.

Finance and General Government Group Executive Office	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Executive Offices	25.00	(1.00)	24.00	25.00	(1.00)	24.00
<b>TOTAL</b>	25.00	(1.00)	24.00	25.00	(1.00)	24.00
<b>BUDGET BY PROGRAM</b>						
Executive Offices	\$17,600,572	(\$96,678)	\$17,503,894	\$13,168,871	(\$99,642)	\$13,069,229
<b>TOTAL</b>	\$17,600,572	(\$96,678)	\$17,503,894	\$13,168,871	(\$99,642)	\$13,069,229
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$2,467,973	(\$96,678)	\$2,371,295	\$2,505,207	(\$99,642)	\$2,405,565
Services & Supplies	\$13,132,599	\$0	\$13,132,599	\$8,863,664	\$0	\$8,863,664
Management Reserves	\$2,000,000	\$0	\$2,000,000	\$1,800,000	\$0	\$1,800,000
<b>TOTAL</b>	\$17,600,572	(\$96,678)	\$17,503,894	\$13,168,871	(\$99,642)	\$13,069,229
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Reserve/Designation Decreases	\$3,238,200	\$0	\$3,238,200	\$3,238,200	\$0	\$3,238,200
Fund Balance	\$5,820,000	\$0	\$5,820,000	\$2,000,000	\$0	\$2,000,000
General Revenue Allocation	\$8,542,372	(\$96,678)	\$8,445,694	\$7,930,671	(\$99,642)	\$7,831,029
<b>TOTAL</b>	\$17,600,572	(\$96,678)	\$17,503,894	\$13,168,871	(\$99,642)	\$13,069,229



## Finance and General Government Group Changes

### Board of Supervisors

No changes from the CAO Proposed Operational Plan.

Board of Supervisors	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Board of Supervisors District 1	10.00	0.00	10.00	10.00	0.00	10.00
Board of Supervisors District 2	11.00	0.00	11.00	11.00	0.00	11.00
Board of Supervisors District 3	11.00	0.00	11.00	11.00	0.00	11.00
Board of Supervisors District 4	12.00	0.00	12.00	12.00	0.00	12.00
Board of Supervisors District 5	13.00	0.00	13.00	13.00	0.00	13.00
Board of Supervisors General Offices	2.00	0.00	2.00	2.00	0.00	2.00
<b>TOTAL</b>	59.00	0.00	59.00	59.00	0.00	59.00
<b>BUDGET BY PROGRAM</b>						
Board of Supervisors District 1	\$1,027,346	\$0	\$1,027,346	\$1,027,346	\$0	\$1,027,346
Board of Supervisors District 2	\$1,054,121	\$0	\$1,054,121	\$1,054,121	\$0	\$1,054,121
Board of Supervisors District 3	\$1,015,560	\$0	\$1,015,560	\$1,015,560	\$0	\$1,015,560
Board of Supervisors District 4	\$1,027,346	\$0	\$1,027,346	\$1,027,346	\$0	\$1,027,346
Board of Supervisors District 5	\$1,114,642	\$0	\$1,114,642	\$1,114,642	\$0	\$1,114,642
Board of Supervisors General Offices	\$940,845	\$0	\$940,845	\$940,941	\$0	\$940,941
<b>TOTAL</b>	\$6,179,860	\$0	\$6,179,860	\$6,179,956	\$0	\$6,179,956
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$5,343,775	\$0	\$5,343,775	\$5,343,871	\$0	\$5,343,871
Services & Supplies	\$836,085	\$0	\$836,085	\$836,085	\$0	\$836,085
<b>TOTAL</b>	\$6,179,860	\$0	\$6,179,860	\$6,179,956	\$0	\$6,179,956
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
General Revenue Allocation	\$6,179,860	\$0	\$6,179,860	\$6,179,956	\$0	\$6,179,956
<b>TOTAL</b>	\$6,179,860	\$0	\$6,179,860	\$6,179,956	\$0	\$6,179,956



**Assessor / Recorder / County Clerk**

No changes from the CAO Proposed Operational Plan.

<b>Assessor / Recorder / County Clerk</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Property Valuation ID	294.50	0.00	294.50	294.50	0.00	294.50
Recorder / County Clerk	131.00	0.00	131.00	131.00	0.00	131.00
Public Information Services	19.50	0.00	19.50	19.50	0.00	19.50
Management Support	17.00	0.00	17.00	17.00	0.00	17.00
<b>TOTAL</b>	<b>462.00</b>	<b>0.00</b>	<b>462.00</b>	<b>462.00</b>	<b>0.00</b>	<b>462.00</b>
<b>BUDGET BY PROGRAM</b>						
Property Valuation ID	\$28,543,514	\$0	\$28,543,514	\$29,340,579	\$0	\$29,340,579
Recorder / County Clerk	\$12,436,187	\$0	\$12,436,187	\$12,643,848	\$0	\$12,643,848
Public Information Services	\$1,525,522	\$0	\$1,525,522	\$1,567,938	\$0	\$1,567,938
Management Support	\$3,034,857	\$0	\$3,034,857	\$2,932,162	\$0	\$2,932,162
<b>TOTAL</b>	<b>\$45,540,080</b>	<b>\$0</b>	<b>\$45,540,080</b>	<b>\$46,484,527</b>	<b>\$0</b>	<b>\$46,484,527</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$33,915,509	\$0	\$33,915,509	\$35,419,578	\$0	\$35,419,578
Services & Supplies	\$11,424,571	\$0	\$11,424,571	\$10,864,949	\$0	\$10,864,949
Capital Assets Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Management Reserves	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
<b>TOTAL</b>	<b>\$45,540,080</b>	<b>\$0</b>	<b>\$45,540,080</b>	<b>\$46,484,527</b>	<b>\$0</b>	<b>\$46,484,527</b>
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Licenses Permits & Franchises	\$440,000	\$0	\$440,000	\$440,000	\$0	\$440,000
Revenue From Use of Money & Property	\$140,000	\$0	\$140,000	\$140,000	\$0	\$140,000
Charges For Current Services	\$38,538,807	\$0	\$38,538,807	\$38,227,284	\$0	\$38,227,284
Miscellaneous Revenues	\$30,000	\$0	\$30,000	\$30,000	\$0	\$30,000
Fund Balance	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
General Revenue Allocation	\$6,191,273	\$0	\$6,191,273	\$7,447,243	\$0	\$7,447,243
<b>TOTAL</b>	<b>\$45,540,080</b>	<b>\$0</b>	<b>\$45,540,080</b>	<b>\$46,484,527</b>	<b>\$0</b>	<b>\$46,484,527</b>



## Finance and General Government Group Changes

### Treasurer / Tax Collector

No changes from the CAO Proposed Operational Plan.

Treasurer / Tax Collector	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Treasury	30.00	0.00	30.00	30.00	0.00	30.00
Tax Collection	82.00	0.00	82.00	82.00	0.00	82.00
Administration - Treasurer / Tax Collector	11.00	0.00	11.00	11.00	0.00	11.00
<b>TOTAL</b>	<b>123.00</b>	<b>0.00</b>	<b>123.00</b>	<b>123.00</b>	<b>0.00</b>	<b>123.00</b>
<b>BUDGET BY PROGRAM</b>						
Treasury	\$5,250,726	\$0	\$5,250,726	\$5,306,592	\$0	\$5,306,592
Tax Collection	\$7,806,332	\$0	\$7,806,332	\$7,993,365	\$0	\$7,993,365
Administration - Treasurer / Tax Collector	\$1,436,534	\$0	\$1,436,534	\$1,465,398	\$0	\$1,465,398
<b>TOTAL</b>	<b>\$14,493,592</b>	<b>\$0</b>	<b>\$14,493,592</b>	<b>\$14,765,355</b>	<b>\$0</b>	<b>\$14,765,355</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$8,812,330	\$0	\$8,812,330	\$9,144,216	\$0	\$9,144,216
Services & Supplies	\$5,481,262	\$0	\$5,481,262	\$5,421,139	\$0	\$5,421,139
Management Reserves	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
<b>TOTAL</b>	<b>\$14,493,592</b>	<b>\$0</b>	<b>\$14,493,592</b>	<b>\$14,765,355</b>	<b>\$0</b>	<b>\$14,765,355</b>
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fines, Forfeitures & Penalties	\$800,000	\$0	\$800,000	\$799,000	\$0	\$799,000
Charges For Current Services	\$8,478,837	\$0	\$8,478,837	\$8,557,620	\$0	\$8,557,620
Miscellaneous Revenues	\$100,700	\$0	\$100,700	\$100,700	\$0	\$100,700
Fund Balance	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
General Revenue Allocation	\$4,914,055	\$0	\$4,914,055	\$5,108,035	\$0	\$5,108,035
<b>TOTAL</b>	<b>\$14,493,592</b>	<b>\$0</b>	<b>\$14,493,592</b>	<b>\$14,765,355</b>	<b>\$0</b>	<b>\$14,765,355</b>



### Chief Administrative Office

No changes from the CAO Proposed Operational Plan.

Chief Administrative Office	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Executive Office	7.50	0.00	7.50	8.00	0.00	8.00
Office of Intergovernmental Affairs	4.00	0.00	4.00	4.00	0.00	4.00
Internal Affairs	4.00	0.00	4.00	4.00	0.00	4.00
<b>TOTAL</b>	15.50	0.00	15.50	16.00	0.00	16.00
<b>BUDGET BY PROGRAM</b>						
Executive Office	\$1,606,021	\$0	\$1,606,021	\$1,677,031	\$0	\$1,677,031
Office of Intergovernmental Affairs	\$1,266,543	\$0	\$1,266,543	\$1,293,918	\$0	\$1,293,918
County Memberships and Audit	\$615,201	\$0	\$615,201	\$615,201	\$0	\$615,201
Internal Affairs	\$498,907	\$0	\$498,907	\$501,727	\$0	\$501,727
<b>TOTAL</b>	\$3,986,672	\$0	\$3,986,672	\$4,087,877	\$0	\$4,087,877
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$2,159,813	\$0	\$2,159,813	\$2,198,045	\$0	\$2,198,045
Services & Supplies	\$1,806,859	\$0	\$1,806,859	\$1,869,832	\$0	\$1,869,832
Management Reserves	\$20,000	\$0	\$20,000	\$20,000	\$0	\$20,000
<b>TOTAL</b>	\$3,986,672	\$0	\$3,986,672	\$4,087,877	\$0	\$4,087,877
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Charges For Current Services	\$49,826	\$0	\$49,826	\$49,826	\$0	\$49,826
Fund Balance	\$20,000	\$0	\$20,000	\$20,000	\$0	\$20,000
General Revenue Allocation	\$3,916,846	\$0	\$3,916,846	\$4,018,051	\$0	\$4,018,051
<b>TOTAL</b>	\$3,986,672	\$0	\$3,986,672	\$4,087,877	\$0	\$4,087,877



## Finance and General Government Group Changes

### Auditor and Controller

#### Fiscal Year 2004-05

- Proposes an increase of \$96,678 due to the transfer of 1.00 staff year from the Financial System Support program in the Finance and General Government Group to the Auditor and Controller. This position will support the new Oracle Accounts Payable operations in the Auditor and Controller.
- Proposes a realignment of staffing among divisions to reflect staff reassignments, transfers, and projected staffing operations. There is no net cost impact as a result of this request.

#### Fiscal Year 2005-06

- Proposes an increase of \$99,642 due to the transfer of 1.00 staff year from the Financial System Support program in the Finance and General Government Group to the Auditor and Controller. This position will support the new Oracle Accounts Payable operations in the Auditor and Controller.
- Proposes a realignment of staffing among divisions to reflect staff reassignments, transfers, and projected staffing operations. There is no net cost impact as a result of this request.

<b>Auditor and Controller</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Audits	15.00	0.00	15.00	15.00	0.00	15.00
Office of Financial Planning	12.00	(1.00)	11.00	12.00	(1.00)	11.00
Accounting and Fiscal Control	102.00	0.00	102.00	102.00	0.00	102.00
Revenue and Recovery	106.00	0.00	106.00	106.00	0.00	106.00
Administration	20.00	2.00	22.00	20.00	2.00	22.00
<b>TOTAL</b>	<b>255.00</b>	<b>1.00</b>	<b>256.00</b>	<b>255.00</b>	<b>1.00</b>	<b>256.00</b>
<b>BUDGET BY PROGRAM</b>						
Audits	\$1,833,187	\$0	\$1,833,187	\$1,937,831	\$0	\$1,937,831
Office of Financial Planning	\$1,693,009	(\$85,698)	\$1,607,311	\$1,744,173	(\$88,290)	\$1,655,883
Accounting and Fiscal Control	\$9,220,258	\$39,624	\$9,259,882	\$9,500,292	\$40,860	\$9,541,152
Revenue and Recovery	\$9,369,900	\$0	\$9,369,900	\$9,711,497	\$0	\$9,711,497
Administration	\$3,415,850	\$142,752	\$3,558,602	\$3,426,431	\$147,072	\$3,573,503
<b>TOTAL</b>	<b>\$25,532,204</b>	<b>\$96,678</b>	<b>\$25,628,882</b>	<b>\$26,320,224</b>	<b>\$99,642</b>	<b>\$26,419,866</b>





## Finance and General Government Group Changes

<b>Auditor and Controller</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$18,440,254	\$96,678	\$18,536,932	\$19,278,725	\$99,642	\$19,378,367
Services & Supplies	\$6,871,950	\$0	\$6,871,950	\$6,821,499	\$0	\$6,821,499
Other Charges	\$20,000	\$0	\$20,000	\$20,000	\$0	\$20,000
Management Reserves	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
<b>TOTAL</b>	<b>\$25,532,204</b>	<b>\$96,678</b>	<b>\$25,628,882</b>	<b>\$26,320,224</b>	<b>\$99,642</b>	<b>\$26,419,866</b>
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$80,000	\$0	\$80,000	\$80,000	\$0	\$80,000
Charges For Current Services	\$6,667,920	\$0	\$6,667,920	\$6,543,921	\$0	\$6,543,921
Miscellaneous Revenues	\$626,776	\$0	\$626,776	\$832,389	\$0	\$832,389
Other Financing Sources	\$25,000	\$0	\$25,000	\$25,000	\$0	\$25,000
Fund Balance	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
General Revenue Allocation	\$17,932,508	\$96,678	\$18,029,186	\$18,638,914	\$99,642	\$18,738,556
<b>TOTAL</b>	<b>\$25,532,204</b>	<b>\$96,678</b>	<b>\$25,628,882</b>	<b>\$26,320,224</b>	<b>\$99,642</b>	<b>\$26,419,866</b>



## Finance and General Government Group Changes

### County Technology Office

No changes from the CAO Proposed Operational Plan.

County Technology Office	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
CTO Office	17.00	0.00	17.00	17.00	0.00	17.00
<b>TOTAL</b>	17.00	0.00	17.00	17.00	0.00	17.00
<b>BUDGET BY PROGRAM</b>						
CTO Office	\$4,811,698	\$0	\$4,811,698	\$4,461,851	\$0	\$4,461,851
Information Technology Internal Service Fund	\$111,765,537	\$0	\$111,765,537	\$110,954,583	\$0	\$110,954,583
<b>TOTAL</b>	\$116,577,235	\$0	\$116,577,235	\$115,416,434	\$0	\$115,416,434
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$2,490,207	\$0	\$2,490,207	\$2,514,663	\$0	\$2,514,663
Services & Supplies	\$113,887,028	\$0	\$113,887,028	\$112,701,771	\$0	\$112,701,771
Management Reserves	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
<b>TOTAL</b>	\$116,577,235	\$0	\$116,577,235	\$115,416,434	\$0	\$115,416,434
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$10,647,500	\$0	\$10,647,500	\$10,562,000	\$0	\$10,562,000
Charges For Current Services	\$90,530,981	\$0	\$90,530,981	\$89,782,027	\$0	\$89,782,027
Miscellaneous Revenues	\$3,500	\$0	\$3,500	\$3,500	\$0	\$3,500
Other Financing Sources	\$8,136,450	\$0	\$8,136,450	\$8,159,950	\$0	\$8,159,950
Fund Balance	\$4,700,000	\$0	\$4,700,000	\$4,200,000	\$0	\$4,200,000
General Revenue Allocation	\$2,558,804	\$0	\$2,558,804	\$2,708,957	\$0	\$2,708,957
<b>TOTAL</b>	\$116,577,235	\$0	\$116,577,235	\$115,416,434	\$0	\$115,416,434



### Civil Service Commission

No changes from the CAO Proposed Operational Plan.

Civil Service Commission	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Civil Service Commission	4.00	0.00	4.00	4.00	0.00	4.00
<b>TOTAL</b>	4.00	0.00	4.00	4.00	0.00	4.00
<b>BUDGET BY PROGRAM</b>						
Civil Service Commission	\$412,766	\$0	\$412,766	\$432,047	\$0	\$432,047
<b>TOTAL</b>	\$412,766	\$0	\$412,766	\$432,047	\$0	\$432,047
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$353,956	\$0	\$353,956	\$374,208	\$0	\$374,208
Services & Supplies	\$48,810	\$0	\$48,810	\$47,839	\$0	\$47,839
Management Reserves	\$10,000	\$0	\$10,000	\$10,000	\$0	\$10,000
<b>TOTAL</b>	\$412,766	\$0	\$412,766	\$432,047	\$0	\$432,047
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Charges For Current Services	\$31,031	\$0	\$31,031	\$31,031	\$0	\$31,031
Fund Balance	\$10,000	\$0	\$10,000	\$10,000	\$0	\$10,000
General Revenue Allocation	\$371,735	\$0	\$371,735	\$391,016	\$0	\$391,016
<b>TOTAL</b>	\$412,766	\$0	\$412,766	\$432,047	\$0	\$432,047



## Finance and General Government Group Changes

### Clerk of the Board of Supervisors

No changes from the CAO Proposed Operational Plan.

Clerk of the Board of Supervisors	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Legislative Services	10.00	0.00	10.00	10.00	0.00	10.00
CAC Facilities Services	11.00	0.00	11.00	11.00	0.00	11.00
Public Services	11.00	0.00	11.00	11.00	0.00	11.00
Executive Services	5.00	0.00	5.00	5.00	0.00	5.00
<b>TOTAL</b>	<b>37.00</b>	<b>0.00</b>	<b>37.00</b>	<b>37.00</b>	<b>0.00</b>	<b>37.00</b>
<b>BUDGET BY PROGRAM</b>						
Legislative Services	\$794,355	\$0	\$794,355	\$834,188	\$0	\$834,188
CAC Facilities Services	\$3,065,188	\$0	\$3,065,188	\$3,121,788	\$0	\$3,121,788
Public Services	\$786,938	\$0	\$786,938	\$825,869	\$0	\$825,869
Executive Services	\$948,138	\$0	\$948,138	\$953,118	\$0	\$953,118
<b>TOTAL</b>	<b>\$5,594,619</b>	<b>\$0</b>	<b>\$5,594,619</b>	<b>\$5,734,963</b>	<b>\$0</b>	<b>\$5,734,963</b>
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$2,648,627	\$0	\$2,648,627	\$2,770,256	\$0	\$2,770,256
Services & Supplies	\$2,770,992	\$0	\$2,770,992	\$2,789,707	\$0	\$2,789,707
Expenditure Transfer & Reimbursements	(\$25,000)	\$0	(\$25,000)	(\$25,000)	\$0	(\$25,000)
Management Reserves	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
<b>TOTAL</b>	<b>\$5,594,619</b>	<b>\$0</b>	<b>\$5,594,619</b>	<b>\$5,734,963</b>	<b>\$0</b>	<b>\$5,734,963</b>
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Charges For Current Services	\$136,619	\$0	\$136,619	\$131,750	\$0	\$131,750
Miscellaneous Revenues	\$40,170	\$0	\$40,170	\$40,170	\$0	\$40,170
Fund Balance	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
General Revenue Allocation	\$5,217,830	\$0	\$5,217,830	\$5,363,043	\$0	\$5,363,043
<b>TOTAL</b>	<b>\$5,594,619</b>	<b>\$0</b>	<b>\$5,594,619</b>	<b>\$5,734,963</b>	<b>\$0</b>	<b>\$5,734,963</b>



## County Counsel

No changes from the CAO Proposed Operational Plan.

County Counsel	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
County Counsel	135.00	0.00	135.00	135.00	0.00	135.00
<b>TOTAL</b>	135.00	0.00	135.00	135.00	0.00	135.00
<b>BUDGET BY PROGRAM</b>						
County Counsel	\$19,071,831	\$0	\$19,071,831	\$19,561,297	\$0	\$19,561,297
<b>TOTAL</b>	\$19,071,831	\$0	\$19,071,831	\$19,561,297	\$0	\$19,561,297
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$17,807,844	\$0	\$17,807,844	\$18,134,170	\$0	\$18,134,170
Services & Supplies	\$1,255,678	\$0	\$1,255,678	\$1,424,569	\$0	\$1,424,569
Expenditure Transfer & Reimbursements	(\$191,691)	\$0	(\$191,691)	(\$197,442)	\$0	(\$197,442)
Management Reserves	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
<b>TOTAL</b>	\$19,071,831	\$0	\$19,071,831	\$19,561,297	\$0	\$19,561,297
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Charges For Current Services	\$8,236,887	\$0	\$8,236,887	\$8,324,561	\$0	\$8,324,561
Miscellaneous Revenues	\$209,340	\$0	\$209,340	\$224,896	\$0	\$224,896
Fund Balance	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
General Revenue Allocation	\$10,425,604	\$0	\$10,425,604	\$10,811,840	\$0	\$10,811,840
<b>TOTAL</b>	\$19,071,831	\$0	\$19,071,831	\$19,561,297	\$0	\$19,561,297



## Finance and General Government Group Changes

### Grand Jury

No changes from the CAO Proposed Operational Plan.

<b>Grand Jury</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Grand Jury	1.00	0.00	1.00	1.00	0.00	1.00
<b>TOTAL</b>	1.00	0.00	1.00	1.00	0.00	1.00
<b>BUDGET BY PROGRAM</b>						
Grand Jury	\$511,630	\$0	\$511,630	\$498,843	\$0	\$498,843
<b>TOTAL</b>	\$511,630	\$0	\$511,630	\$498,843	\$0	\$498,843
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$98,947	\$0	\$98,947	\$101,232	\$0	\$101,232
Services & Supplies	\$392,683	\$0	\$392,683	\$377,611	\$0	\$377,611
Management Reserves	\$20,000	\$0	\$20,000	\$20,000	\$0	\$20,000
<b>TOTAL</b>	\$511,630	\$0	\$511,630	\$498,843	\$0	\$498,843
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fund Balance	\$20,000	\$0	\$20,000	\$20,000	\$0	\$20,000
General Revenue Allocation	\$491,630	\$0	\$491,630	\$478,843	\$0	\$478,843
<b>TOTAL</b>	\$511,630	\$0	\$511,630	\$498,843	\$0	\$498,843



## Human Resources

No changes from the CAO Proposed Operational Plan.

Human Resources	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Department of Human Resources	112.00	0.00	112.00	108.00	0.00	108.00
<b>TOTAL</b>	112.00	0.00	112.00	108.00	0.00	108.00
<b>BUDGET BY PROGRAM</b>						
Department of Human Resources	\$18,234,661	\$0	\$18,234,661	\$18,062,808	\$0	\$18,062,808
<b>TOTAL</b>	\$18,234,661	\$0	\$18,234,661	\$18,062,808	\$0	\$18,062,808
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$10,249,166	\$0	\$10,249,166	\$9,951,668	\$0	\$9,951,668
Services & Supplies	\$7,785,495	\$0	\$7,785,495	\$7,911,140	\$0	\$7,911,140
Management Reserves	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000
<b>TOTAL</b>	\$18,234,661	\$0	\$18,234,661	\$18,062,808	\$0	\$18,062,808
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Charges For Current Services	\$837,143	\$0	\$837,143	\$837,143	\$0	\$837,143
Miscellaneous Revenues	\$5,751,402	\$0	\$5,751,402	\$5,618,437	\$0	\$5,618,437
Fund Balance	\$586,836	\$0	\$586,836	\$200,000	\$0	\$200,000
General Revenue Allocation	\$11,059,280	\$0	\$11,059,280	\$11,407,228	\$0	\$11,407,228
<b>TOTAL</b>	\$18,234,661	\$0	\$18,234,661	\$18,062,808	\$0	\$18,062,808



## Finance and General Government Group Changes

### Media and Public Relations

No changes from the CAO Proposed Operational Plan.

Media and Public Relations	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
Media and Public Relations	22.00	0.00	22.00	22.00	0.00	22.00
<b>TOTAL</b>	22.00	0.00	22.00	22.00	0.00	22.00
<b>BUDGET BY PROGRAM</b>						
Media and Public Relations	\$2,369,952	\$0	\$2,369,952	\$2,393,934	\$0	\$2,393,934
<b>TOTAL</b>	\$2,369,952	\$0	\$2,369,952	\$2,393,934	\$0	\$2,393,934
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$1,938,843	\$0	\$1,938,843	\$1,989,603	\$0	\$1,989,603
Services & Supplies	\$431,109	\$0	\$431,109	\$404,331	\$0	\$404,331
<b>TOTAL</b>	\$2,369,952	\$0	\$2,369,952	\$2,393,934	\$0	\$2,393,934
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Licenses Permits & Franchises	\$2,323,223	\$0	\$2,323,223	\$2,347,205	\$0	\$2,347,205
Miscellaneous Revenues	\$46,729	\$0	\$46,729	\$46,729	\$0	\$46,729
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$2,369,952	\$0	\$2,369,952	\$2,393,934	\$0	\$2,393,934





### CAC Major Maintenance

No changes from the CAO Proposed Operational Plan.

<b>CAC Major Maintenance</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
CAC Major Maintenance	\$375,000	\$0	\$375,000	\$225,000	\$0	\$225,000
<b>TOTAL</b>	\$375,000	\$0	\$375,000	\$225,000	\$0	\$225,000
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Services & Supplies	\$375,000	\$0	\$375,000	\$225,000	\$0	\$225,000
<b>TOTAL</b>	\$375,000	\$0	\$375,000	\$225,000	\$0	\$225,000
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Revenue From Use of Money & Property	\$16,846	\$0	\$16,846	\$14,949	\$0	\$14,949
Fund Balance	\$358,154	\$0	\$358,154	\$10,051	\$0	\$10,051
General Revenue Allocation	\$0	\$0	\$0	\$200,000	\$0	\$200,000
<b>TOTAL</b>	\$375,000	\$0	\$375,000	\$225,000	\$0	\$225,000



# Capital Program Changes



## Capital Program Summary

Capital Program expenditures in the Revised Operational Plan are \$55.0 million for Fiscal Year 2004-05 and \$50.1 million for Fiscal Year 2005-06. This is an increase of \$2.8 million (5.4%) in Fiscal Year 2004-05 over the CAO Proposed Operational Plan, for a total proposed decrease of \$12.9 million (-19.0%) below the Fiscal Year 2003-04 Adopted Budget.

Capital Program	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Capital Outlay Fund	\$0	\$829,300	\$829,300	\$0	\$0	\$0
Justice Facility Construction	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0
County Health Complex	\$0	\$0	\$0	\$0	\$0	\$0
Edgemoor Development Fund	\$5,360,000	\$0	\$5,360,000	\$3,360,000	\$0	\$3,360,000
Library Projects	\$0	\$0	\$0	\$0	\$0	\$0
Lease Payments	\$46,779,800	\$0	\$46,779,800	\$46,788,750	\$0	\$46,788,750
<b>TOTAL</b>	\$52,139,800	\$2,829,300	\$54,969,100	\$50,148,750	\$0	\$50,148,750
<b>BUDGET BY CATEGORY OF EXPENDITURES</b>						
Services & Supplies	\$5,360,000	\$0	\$5,360,000	\$2,860,000	\$0	\$2,860,000
Other Charges	\$46,779,800	\$0	\$46,779,800	\$46,788,750	\$0	\$46,788,750
Capital Projects/Land Acquisition	\$0	\$2,829,300	\$2,829,300	\$0	\$0	\$0
Reserve/Designation Increase	\$0	\$0	\$0	\$500,000	\$0	\$500,000
<b>TOTAL</b>	\$52,139,800	\$2,829,300	\$54,969,100	\$50,148,750	\$0	\$50,148,750

Note: Lease Payments that were previously budgeted in the Capital Program funds are now being budgeted in the General Fund in Finance - Other. In order to view all Capital activity, Lease Payments are displayed in the Capital Program for informational purposes.



## Capital Program Changes

Capital Program	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>BUDGET BY CATEGORIES OF REVENUE</b>						
Fines, Forfeitures & Penalties	\$2,905,950	\$0	\$2,905,950	\$2,905,980	\$0	\$2,905,980
Revenue From Use of Money & Property	\$2,167,857	\$0	\$2,167,857	\$2,176,777	\$0	\$2,176,777
Intergovernmental Revenues	\$800,000	\$813,300	\$1,613,300	\$800,000	\$0	\$800,000
Charges For Current Services	\$0	\$16,000	\$16,000	\$0	\$0	\$0
Other Financing Sources	\$5,000,000	\$2,000,000	\$7,000,000	\$500,000	\$0	\$500,000
Fund Balance	\$72,177	\$0	\$72,177	\$2,572,177	\$0	\$2,572,177
General Revenue Allocation	\$41,193,816	\$0	\$41,193,816	\$41,193,816	\$0	\$41,193,816
<b>TOTAL</b>	<b>\$52,139,800</b>	<b>\$2,829,300</b>	<b>\$54,969,100</b>	<b>\$50,148,750</b>	<b>\$0</b>	<b>\$50,148,750</b>

The proposed \$2.8 million increase in the capital program includes new capital projects and additional appropriations for existing capital projects as follows:

### Capital Outlay Fund

Fiscal Year 2004-05

- The Capital Outlay Fund increases total \$829,300 for the following new and existing capital projects:

Project	Amount	Funding Source	New/Existing Project
Guajome Park Playground	\$91,800	Federal Grant	Existing
Spring Valley Teen Center	\$370,000	Community Development Block Grant	Existing
North County Open Space Acquisition	\$191,500	Intergovernmental Revenue	Existing
Collier Park Playground	\$25,000	State Grant	New
Cottonwood III/Hilton Head Improvements	\$16,000	Parkland Dedication Fund	Existing
Sweetwater Summit	\$135,000	State Grant	New
<b>Total Capital Outlay Fund</b>	<b>\$829,300</b>		

### Justice Facility Construction Fund

- The Justice Facility Construction Fund increases by \$2.0 million for the following capital project:



Project	Amount	Funding Source	New/Existing Project
Rancho San Diego Storefront	\$2,000,000	Fund Balance	New
<b>Total Justice Facility Construction Fund</b>	\$2,000,000		

### County Health Complex Fund

No projects proposed in Fiscal Year 2004-05.

### Edgemoor Development Fund

No changes from the CAO Proposed Operational Plan.

### Library Projects Fund

No projects proposed in Fiscal Year 2004-05.

### Lease Payments

No changes from the CAO Proposed Operational Plan.



# Finance-Other Changes



## Finance-Other Summary

Finance-Other expenditures in the Revised Operational Plan are \$332.9 million for Fiscal Year 2004-05 and \$229.9 million for Fiscal Year 2005-06. This is an increase of \$6.0 million (1.8%) in Fiscal Year 2004-05 over the CAO Proposed Operational Plan, for a net proposed decrease of \$16.2 million (-4.6%) below the Fiscal Year 2003-04 Adopted Budget.

EXPENDITURES	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
Cash Borrowing Program	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
Community Enhancement	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	\$3,000,000
Community Projects	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
Contribution to County Library	\$3,050,000	\$0	\$3,050,000	\$3,050,000	\$0	\$3,050,000
Contingency Reserve General Fund	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
Contributions to Capital Outlay Funds	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0
Lease Payments - Bonds	\$46,779,800	\$0	\$46,779,800	\$46,788,750	\$0	\$46,788,750
Countywide General Expense	\$76,700,945	\$0	\$76,700,945	\$31,825,100	\$0	\$31,825,100
Employee Benefits Fund (ISF)	\$35,401,399	\$0	\$35,401,399	\$36,442,276	\$0	\$36,442,276
Local Agency Formation Commission Administration	\$225,647	\$0	\$225,647	\$225,647	\$0	\$225,647
Public Liability Insurance (ISF)	\$10,500,000	\$0	\$10,500,000	\$10,500,000	\$0	\$10,500,000
Pension Obligation Bonds	\$122,553,344	\$4,000,000	\$126,553,344	\$69,465,394	\$0	\$69,465,394
County General Revenues	0	0	0	0	0	0
Debt Service Local Boards	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250
<b>TOTAL</b>	<b>\$326,865,885</b>	<b>\$6,000,000</b>	<b>\$332,865,885</b>	<b>\$229,950,417</b>	<b>\$0</b>	<b>\$229,950,417</b>

Significant proposed changes for Fiscal Year 2004-05 from the CAO Proposed Operational Plan include:

- \$4.0 million in the Pension Obligation Bonds Fund to appropriate Pension Obligation Bonds Fund fund balance to make the first debt service payment on the 2004 Pension Obligation Bonds.
- Establish \$2.0 million in appropriations for land acquisition for the Sheriff's Rancho San Diego Substation based on Fiscal Year 2003-04 Sheriff's Fund Balance. The County purchased a parcel of land that the Sheriff believes is inadequate to function as a substation site. Consequently, the Sheriff's Department has been searching for an appropriate site, which



## Finance-Other Changes

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has proven to be very time-consuming. Therefore, the Department has been unable to purchase or encumber funds for the Rancho San Diego Substation site. Efforts are continuing, and plans are to purchase an appropriate site in Fiscal Year 2004-05.





### Cash Borrowing Program

No changes from the CAO Proposed Operational Plan.

Cash Borrowing Program	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Cash Borrowing Program	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
<b>TOTAL</b>	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Other Charges	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
<b>TOTAL</b>	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
General Revenue Allocation	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000
<b>TOTAL</b>	\$7,625,000	\$0	\$7,625,000	\$7,625,000	\$0	\$7,625,000



## Finance-Other Changes

### Community Enhancements

No changes from the CAO Proposed Operational Plan.

<b>Community Enhancement</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Community Enhancement	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	\$3,000,000
<b>TOTAL</b>	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	\$3,000,000
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Other Charges	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	\$3,000,000
<b>TOTAL</b>	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	\$3,000,000
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
General Revenue Allocation	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	\$3,000,000
<b>TOTAL</b>	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	\$3,000,000



## Community Projects

No changes from the CAO Proposed Operational Plan.

Community Projects	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Community Projects & Services	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
<b>TOTAL</b>	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Other Charges	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
<b>TOTAL</b>	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fund Balance	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$10,000,000	\$0	\$10,000,000	\$10,000,000	\$0	\$10,000,000



## Finance-Other Changes

### Contribution to County Library

No changes from the CAO Proposed Operational Plan.

<b>Contribution to County Library</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Contribution to County Library Fund	\$3,050,000	\$0	\$3,050,000	\$3,050,000	\$0	\$3,050,000
<b>TOTAL</b>	\$3,050,000	\$0	\$3,050,000	\$3,050,000	\$0	\$3,050,000
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Operating Transfers Out	\$3,050,000	\$0	\$3,050,000	\$3,050,000	\$0	\$3,050,000
<b>TOTAL</b>	\$3,050,000	\$0	\$3,050,000	\$3,050,000	\$0	\$3,050,000
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
General Revenue Allocation	\$3,050,000	\$0	\$3,050,000	\$3,050,000	\$0	\$3,050,000
<b>TOTAL</b>	\$3,050,000	\$0	\$3,050,000	\$3,050,000	\$0	\$3,050,000



## Contingency Reserve General Fund

No changes from the CAO Proposed Operational Plan.

<b>Contingency Reserve General Fund</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Contingency Reserve General Fund	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
<b>TOTAL</b>	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Reserves	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
<b>TOTAL</b>	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
General Revenue Allocation	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000
<b>TOTAL</b>	\$11,000,000	\$0	\$11,000,000	\$11,000,000	\$0	\$11,000,000



## Finance-Other Changes

### Contributions to Capital Outlay Fund

#### Fiscal Year 2004-05

- Proposes the establishment of \$2.0 million in appropriations for land acquisition for the Sheriff's Rancho San Diego Substation based on Fiscal Year 2003-04 Sheriff's Fund Balance. The County purchased a parcel of land that the Sheriff believes is inadequate to function as a substation site. Consequently, the Department has been searching for an appropriate site, which has proven to be very time-consuming. Therefore, the Department has been unable to encumber funds for the Rancho San Diego Substation site. Efforts are continuing, and plans are to purchase an appropriate site in Fiscal Year 2004-05.

#### Fiscal Year 2005-06

No changes from the CAO Proposed Operational Plan.

<b>Contributions to Capital Outlay Funds</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Contributions to Capital Outlay Funds	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0
<b>TOTAL</b>	0	\$2,000,000	\$2,000,000	0	0	0
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Operating Transfers Out	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0
<b>TOTAL</b>	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fund Balance	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0
<b>TOTAL</b>	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0



## Lease Payments - Bonds

No changes from the CAO Proposed Operational Plan.

Lease Payments - Bonds	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Lease Payments - Bonds	\$46,779,800	\$0	\$46,779,800	\$46,788,750	\$0	\$46,788,750
<b>TOTAL</b>	\$46,779,800	\$0	\$46,779,800	\$46,788,750	\$0	\$46,788,750
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Lease Payments - Bonds	\$46,779,800	\$0	\$46,779,800	\$46,788,750	\$0	\$46,788,750
<b>TOTAL</b>	\$46,779,800	\$0	\$46,779,800	\$46,788,750	\$0	\$46,788,750
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fines, Forfeitures & Penalties	\$2,905,950	\$0	\$2,905,950	\$2,905,980	\$0	\$2,905,980
Revenue From Use of Money & Property	\$1,880,034	\$0	\$1,880,034	\$1,888,954	\$0	\$1,888,954
Intergovernmental Revenues	\$800,000	\$0	\$800,000	\$800,000	\$0	\$800,000
Fund Balance	\$0	0	\$2,000,000	\$0	\$0	\$0
General Revenue Allocation	\$41,193,816	\$0	\$41,193,816	\$41,193,816	\$0	\$41,193,816
<b>TOTAL</b>	\$46,779,800	\$0	\$48,779,800	\$46,788,750	\$0	\$46,788,750



## Finance-Other Changes

### Countywide General Expense

No changes from the CAO Proposed Operational Plan.

Countywide General Expense	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Countywide Expenses	\$76,700,945	\$0	\$76,700,945	\$31,825,100	\$0	\$31,825,100
<b>TOTAL</b>	\$76,700,945	\$0	\$76,700,945	\$31,825,100	\$0	\$31,825,100
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Services & Supplies	\$8,352,445	\$0	\$8,352,445	\$11,987,100	\$0	\$11,987,100
Other Charges	\$18,200,000	\$0	\$18,200,000	\$18,200,000	\$0	\$18,200,000
Reserve/Designation Increase	\$2,600,000	\$0	\$2,600,000	\$0	\$0	\$0
Operating Transfers Out	\$47,548,500	\$0	\$47,548,500	\$1,638,000	\$0	\$1,638,000
<b>TOTAL</b>	\$76,700,945	\$0	\$76,700,945	\$31,825,100	\$0	\$31,825,100
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Fund Balance	\$48,534,000	\$0	\$48,534,000	\$0	\$0	\$0
General Revenue Allocation	\$28,166,945	\$0	\$28,166,945	\$31,825,100	\$0	\$31,825,100
<b>TOTAL</b>	\$76,700,945	\$0	\$76,700,945	\$31,825,100	\$0	\$31,825,100





### Employee Benefits Fund (ISF)

No changes from the CAO Proposed Operational Plan.

Employee Benefits Fund (ISF)	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Employee Benefits ISF	\$35,401,399	\$0	\$35,401,399	\$36,442,276	\$0	\$36,442,276
<b>TOTAL</b>	\$35,401,399	\$0	\$35,401,399	\$36,442,276	\$0	\$36,442,276
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Salaries & Employee Benefits	\$26,117,635	\$0	\$26,117,635	\$26,772,795	\$0	\$26,772,795
Services & Supplies	\$7,283,764	\$0	\$7,283,764	\$7,669,481	\$0	\$7,669,481
Other Charges	\$0	\$0	\$0	\$0	\$0	\$0
Reserve/Designation Increase	\$2,000,000	\$0	\$2,000,000	\$2,000,000	\$0	\$2,000,000
<b>TOTAL</b>	\$35,401,399	\$0	\$35,401,399	\$36,442,276	\$0	\$36,442,276
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$1,808,772	\$0	\$1,808,772	\$1,476,390	\$0	\$1,476,390
Charges For Current Services	\$33,592,627	\$0	\$33,592,627	\$34,965,886	\$0	\$34,965,886
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$35,401,399	\$0	\$35,401,399	\$36,442,276	\$0	\$36,442,276



## Finance-Other Changes

### Local Agency Formation Commission Administration

No changes from the CAO Proposed Operational Plan.

<b>Local Agency Formation Commission Administration</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Local Agency Formation Commission Admin	\$225,647	\$0	\$225,647	\$225,647	\$0	\$225,647
<b>TOTAL</b>	\$225,647	\$0	\$225,647	\$225,647	\$0	\$225,647
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Other Charges	\$225,647	\$0	\$225,647	\$225,647	\$0	\$225,647
<b>TOTAL</b>	\$225,647	\$0	\$225,647	\$225,647	\$0	\$225,647
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
General Revenue Allocation	\$225,647	\$0	\$225,647	\$225,647	\$0	\$225,647
<b>TOTAL</b>	\$225,647	\$0	\$225,647	\$225,647	\$0	\$225,647



## Public Liability Insurance (ISF)

No changes from the CAO Proposed Operational Plan.

Public Liability Insurance (ISF)	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Tort Liability	\$9,800,000	\$0	\$9,800,000	\$9,800,000	\$0	\$9,800,000
Litigation Expense	\$700,000	\$0	\$700,000	\$700,000	\$0	\$700,000
<b>TOTAL</b>	\$10,500,000	\$0	\$10,500,000	\$10,500,000	\$0	\$10,500,000
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Services & Supplies	\$4,300,000	\$0	\$4,300,000	\$4,300,000	\$0	\$4,300,000
Other Charges	\$6,200,000	\$0	\$6,200,000	\$6,200,000	\$0	\$6,200,000
<b>TOTAL</b>	\$10,500,000	\$0	\$10,500,000	\$10,500,000	\$0	\$10,500,000
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$2,517	\$0	\$2,517	\$2,517	\$0	\$2,517
Charges For Current Services	\$1,997,483	\$0	\$1,997,483	\$1,997,483	\$0	\$1,997,483
Fund Balance	\$8,500,000	\$0	\$8,500,000	\$8,500,000	\$0	\$8,500,000
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$10,500,000	\$0	\$10,500,000	\$10,500,000	\$0	\$10,500,000



## Finance-Other Changes

### Pension Obligation Bonds

#### Fiscal Year 2004-05

- Proposes an increase of \$4.0 million in the Pension Obligation Bonds Fund to appropriate Pension Obligation Bonds Fund Fund Balance to make the first debt service payment on the 2004 Pension Obligation Bonds.

#### Fiscal Year 2005-06

No changes from the CAO Proposed Operational Plan.

<b>Pension Obligation Bonds</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
Pension Obligation Bonds Payments	\$122,553,344	\$4,000,000	\$126,553,344	\$69,465,394	\$0	\$69,465,394
<b>TOTAL</b>	\$122,553,344	\$4,000,000	\$126,553,344	\$69,465,394	\$0	\$69,465,394
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Services & Supplies	\$1,500,000	\$0	\$1,500,000	\$6,908,821	\$0	\$6,908,821
Other Charges	\$121,053,344	\$4,000,000	\$125,053,344	\$62,556,573	\$0	\$62,556,573
<b>TOTAL</b>	\$122,553,344	\$4,000,000	\$126,553,344	\$69,465,394	\$0	\$69,465,394
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Intergovernmental Revenues	\$5,276,575	\$0	\$5,276,575	\$5,276,575	\$0	\$5,276,575
Charges For Current Services	\$60,842,769	\$0	\$60,842,769	\$62,688,819	\$0	\$62,688,819
Other Financing Sources	\$45,934,000	\$0	\$45,934,000	\$0	\$0	\$0
Fund Balance	\$10,500,000	\$4,000,000	\$14,500,000	\$1,500,000	\$0	\$1,500,000
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$122,553,344	\$4,000,000	\$126,553,344	\$69,465,394	\$0	\$69,465,394



## County General Revenues

No changes from the CAO Proposed Operational Plan.

County General Revenues	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
<b>TOTAL</b>	0	0	0	0	0	0
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
<b>TOTAL</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Taxes Current Property	\$332,317,000	\$0	\$332,317,000	\$349,414,800	\$0	\$349,414,800
Taxes Other Than Current Secured	\$61,300,000	\$0	\$61,300,000	\$62,548,000	\$0	\$62,548,000
Licenses Permits & Franchises	\$3,900,000	\$0	\$3,900,000	\$3,900,000	\$0	\$3,900,000
Fines, Forfeitures & Penalties	\$13,763,000	\$0	\$13,763,000	\$14,115,890	\$0	\$14,115,890
Revenue From Use of Money & Property	\$10,000,000	\$0	\$10,000,000	\$10,200,000	\$0	\$10,200,000
Intergovernmental Revenues	\$202,428,240	\$0	\$202,428,240	\$206,466,705	\$0	\$206,466,705
Charges For Current Services	\$5,493,541	\$0	\$5,493,541	\$5,493,541	\$0	\$5,493,541
Miscellaneous Revenues	\$1,000,000	\$0	\$1,000,000	\$1,000,000	\$0	\$1,000,000
General Revenue Allocation	(\$630,201,781)	\$0	(\$630,201,781)	(\$653,138,936)	\$0	(\$653,138,936)
<b>TOTAL</b>	\$0	\$0	\$0	\$0	\$0	\$0



## Finance-Other Changes

### Debt Service Local Boards

No changes from the CAO Proposed Operational Plan.

<b>Debt Service Local Boards</b>	Fiscal Year 2004-2005 Proposed Budget	Fiscal Year 2004-2005 Change	Fiscal Year 2004-2005 Revised Budget	Fiscal Year 2005-2006 Proposed Budget	Fiscal Year 2005-2006 Change	Fiscal Year 2005-2006 Revised Budget
<b>STAFFING BY PROGRAM</b>						
<b>TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00
<b>BUDGET BY PROGRAM</b>						
CSA #4 Majestic Pines Debt Service Local Board	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250
<b>TOTAL</b>	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250
<b>BUDGET BY CATEGORIES OF EXPENDITURE</b>						
Other Charges	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250
Reserve/Designation Increase	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250
<b>BUDGET BY CATEGORIES OF REVENUES</b>						
Taxes Current Property	\$29,250	\$0	\$29,250	\$28,250	\$0	\$28,250
Reserve/Designation Decreases	\$500	\$0	\$500	\$0	\$0	\$0
General Revenue Allocation	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	\$29,750	\$0	\$29,750	\$28,250	\$0	\$28,250