

# **COUNTY OF SAN DIEGO**

CAO Proposed Operational Plan Change Letter Fiscal Years 2010-2011 & 2011-2012







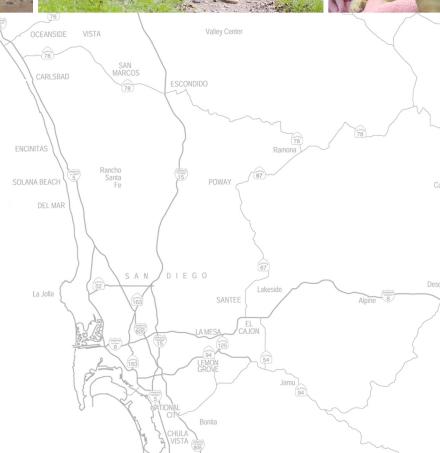


Walter F. Ekard Chief Administrative Officer

Donald F. Steuer Chief Financial Officer

**Board of Supervisors** 

Greg Cox, District 1
Dianne Jacob, District 2
Pam Slater-Price, District 3
Ron Roberts, District 4
Bill Horn, District 5



COUNTY OF SAN DIEGO - STATE OF CALIFORNIA





### COUNTY OF SAN DIEGO

#### **AGENDA ITEM**

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GREG COX First District

DIANNE JACOB Second District

PAM SLATER-PRICE Third District

RON ROBERTS

BILL HORN

DATE:

June 23, 2010

TO:

**Board of Supervisors** 

SUBJECT:

CHIEF ADMINISTRATIVE OFFICER PROPOSED OPERATIONAL PLAN -

FISCAL YEARS 2010-11 AND 2011-12 - CHANGE LETTER (District: All)

#### **SUMMARY:**

#### Overview

On May 11, 2010 (13, 14) the Board of Supervisors received the Fiscal Years 2010-11 and 2011-12 Chief Administrative Officer Proposed Operational Plan (CAO Proposed Operational Plan) and set the dates and times for public hearings and deliberations. The proposed amendments to the CAO Proposed Operational Plan are based on updated expenditure and revenue information and recent Board actions. The Board is requested to approve the CAO Proposed Operational Plan Fiscal Years 2010-11 and 2011-12 and the Change Letter requests at the conclusion of budget deliberations. A resolution of adoption is expected to be before the board in August 2010.

### Recommendation(s)

#### **CHIEF ADMINISTRATIVE OFFICER**

- 1. Pursuant to Government Code Section 29064, approve the Chief Administrative Officer's Proposed Operational Plan for Fiscal Year 2010-11 on or before June 30, 2010 for the purpose of having the authority to spend until the budget is adopted.
- 2. Accept the appropriation, funding and staffing changes to the Fiscal Years 2010-11 and 2011-12 Chief Administrative Officer Proposed Operational Plan as shown in the attached schedules for consideration during budget deliberations.
- 3. Following budget deliberations and approval of the Operational Plan, authorize the Chief Financial Officer to make adjustments as necessary between object accounts with no increases in total departmental appropriations in order to clarify all budget items for the final Operational Plan and budget resolution.

SUBJECT: CHIEF ADMINISTRATIVE OFFICER PROPOSED OPERATIONAL PLAN – FISCAL YEARS 2010-11 AND 2011-12 – CHANGE LETTER (District: All)

**Fiscal Impact** 

The proposed changes increase the CAO Proposed Operational Plan by \$86.4 million and 15.00 staff years in Fiscal Year 2010-11 and by \$6.2 million and 8.00 staff years in Fiscal Year 2011-12. The total revised CAO Proposed Operational Plan is \$4.95 billion for Fiscal Year 2010-11 and \$4.47 billion for Fiscal Year 2011-12. Total revised staff years are 15,841.25 in Fiscal Year 2010-11 and 15,814.00 in Fiscal Year 2011-12. The increases in appropriations are supported by \$87.4 million in fund balances offset by a net reduction of \$1.0 million in program revenues.

#### **Business Impact Statement**

The changes to the CAO Proposed Operational Plan include the purchase of goods and services from the private sector.

#### **Advisory Board Statement**

Individual advisory boards will review and may comment separately on portions of the CAO Proposed Operational Plan.

#### **BACKGROUND:**

The purpose of this Change Letter is to update the CAO Proposed Operational Plan based on information that became available after that document was presented to the Board on May 11, 2010.

Pursuant to Government Code Section 29064, a proposed budget must be approved by the Board by June 30, 2010 for the purpose of having authority to spend until the budget is adopted. A resolution of adoption is expected to be before the Board on August 3, 2010.

The recommended changes to the CAO Proposed Operational Plan are summarized by group below.

#### **PUBLIC SAFETY GROUP**

The recommended changes for the Public Safety Group (PSG) increase the CAO Proposed Operational Plan by \$22.5 million and 15.00 staff years in Fiscal Year 2010-11. The total revised CAO Proposed Operational Plan for PSG for Fiscal Year 2010-11 is \$1.3 billion and 7,040.25 staff years. In Fiscal Year 2011-12, recommended changes increase appropriations by \$1.0 million to \$1.3 billion and 8.00 staff years to 7,013.00 staff years.

Significant proposed changes for Fiscal Year 2010-11 from the CAO Proposed Operational Plan include: a rebudget of \$17.6 million in the Sheriff's Department for several grant funded activities including operations to enhance local law enforcement along the border and reduce border related crimes, emergency planning, equipment purchases, and initiatives to conduct Sobriety Checkpoints and DUI enforcement activities; a rebudget of \$1.5 million in the Sheriff's Department for purchases related to data sharing infrastructure, upgrades and enhancements to

the voice communications systems in the detention facilities, and upgrades to the Regional Communication System; an increase of \$0.7 million in the Sheriff's Department as a result of ARRA grant funds to support targeted operations to reduce gang violence as well as firearms human, and drug trafficking, and to support alcoholic beverage control; an increase of \$1.6 million based on grants and other program revenue in the Probation Department to provide substance abuse treatment for adult criminal offenders convicted of nonviolent drug offenses, to provide treatment and diversion programs for juvenile offenders and at-risk youth and to support collaborative countywide efforts to reduce drug and gang related crimes; an increase of \$0.2 million supported by grant revenue in the Office of Emergency Services to test and implement a Disaster Corps program model and to enhance the coordination and management of volunteers during disaster response.

Significant proposed staffing changes for Fiscal Year 10-11 from the CAO Proposed Operational Plan are: an increase of 1.00 staff year for the Sheriff's Department; an increase of 14.00 staff years for the Probation Department; an increase of 2.00 staff years for the Executive Office and a decrease of 2.00 staff years in the Public Defender's Department.

#### HEALTH AND HUMAN SERVICES AGENCY

There are no changes recommended for the Health and Human Services Agency (HHSA). Total appropriations for HHSA in the CAO Proposed Operational Plan in Fiscal Year 2010-11 remain at \$1.85 billion with 5,156.25 staff years and in Fiscal Year 2011-12 at \$1.86 billion with 5,156.25 staff years.

#### LAND USE AND ENVIRONMENT GROUP

The recommended changes for the Land Use and Environment Group (LUEG) increase the CAO Proposed Operational Plan by \$2.0 million in Fiscal Year 2010-11 while staffing levels are unchanged. The total revised CAO Proposed Operational Plan for Fiscal Year 2010-11 is \$488.7 million and 1,501.00 staff years. In Fiscal Year 2011-12, recommended changes increase appropriations by \$3.3 million to \$355.8 million while staff years are unchanged at 1,502.00.

Significant proposed changes for Fiscal Year 2010-11 from the CAO Proposed Operational Plan include: a shift of \$1.7 million in appropriations based on federal grant funds for hazardous fuels reduction activities to Fiscal Year 2011-12; a rebudget of \$0.65 million for consultant services for a Vegetation Management Environmental Impact Report; a rebudget of \$0.4 million for maintenance and improvements to volunteer fire stations, volunteer stipends and various services and supplies; a rebudget of \$0.2 million for a fleet management logic routing system to monitor service delivery and safety; a decrease of \$0.6 million to the \$6.0 million FEMA match rebudget for the Woodside Avenue Drainage Project. The \$0.6 million was spent in the current year on this project that will alleviate flooding in the vicinity of Woodside Avenue in the community of Lakeside; an increase of \$1.6 million for the development of the IT Business Intelligence initiative platform, an integrated asset management strategy, a parcel history component for the Business Case Management System (BCMS), a centralized records management and application process, and temporary staff and overtime associated with the Phase III implementation of BCMS; an increase of \$0.6 million for IT equipment for the enhancement of the Mobile

SUBJECT: CHIEF ADMINISTRATIVE OFFICER PROPOSED OPERATIONAL PLAN – FISCAL YEARS 2010-11 AND 2011-12 – CHANGE LETTER (District: All)

Inspection Program implementation which is part of the Government Without Walls (GWOW) initiative; an increase of \$0.2 million for Household Hazardous Waste collection events and an increase of \$0.2 million to add temporary staff to reduce code enforcement caseloads.

#### **COMMUNITY SERVICES GROUP**

The recommended changes for the Community Services Group (CSG) increase the CAO Proposed Operational Plan by \$8.5 million in Fiscal Year 2010-11 while staffing levels are unchanged. The total revised CAO Proposed Operational Plan for Fiscal Year 2010-11 is \$293.4 million and 978.25 staff years. In Fiscal Year 2011-12, recommended changes increase appropriations by \$1.9 million to \$290.7 million while staff years are unchanged at 977.25.

Significant proposed changes for Fiscal Year 2010-11 from the CAO Proposed Operational Plan include: an increase of \$1.0 million in the Fleet Internal Service Fund for the purchase of vehicles and equipment, including electric vehicles, chippers and utility trailers, for the Departments of Agriculture, Weights and Measures and Parks and Recreation, and \$1.0 million in the General Fund Contribution to General Services Internal Service Funds for the related Operating Transfer Out; an increase of \$1.5 million in appropriations and grant revenue for the CalHome down payment and closing costs assistance program for low-income first-time homebuyers; an increase of \$1.0 million in the Purchasing and Contracting Internal Service Fund to reflect a change in accounting for intangible fixed assets; rebudgets totaling \$2.6 million in a variety of federally funded multi-year housing-related grant programs; and rebudgets totaling \$1.1 million for the County Library print and copy control automation project, branch library maintenance and remodeling projects, and equipment for the new Lincoln Acres branch library.

#### FINANCE AND GENERAL GOVERNMENT GROUP

There are no recommended changes for the Finance and General Government Group (FGG). Total appropriations for FGG in the CAO Proposed Operational Plan in Fiscal Year 2010-11 remain at \$360.3 million with 1,165.50 staff years and in Fiscal Year 2011-12 at \$286.7 million with 1,165.50 staff years.

#### **CAPITAL PROGRAM**

The recommended changes for the Capital Program increase the CAO Proposed Operational Plan by \$0.025 million in Fiscal Year 2010-11. There is no change in Fiscal Year 2011-12.

The proposed changes for Fiscal Year 2010-11 include the substitution of funding sources for the County Operations Center and Annex Redevelopment Phase 1B project. Total appropriations have not changed. The Fiscal Year 2010-11 CAO Proposed Operational Plan anticipated the \$119.8 million project to be funded by a combination of General Purpose Revenue, General Fund fund balance and bond proceeds from a lease revenue bond financing. The proposed change will fully fund the capital project with General Purpose Revenue of \$20.0 million and General Fund fund balance of \$99.8 million (\$21.0 million of which results from savings in two other capital projects, the Medical Examiner and Forensics Center (\$12.0 million) and COC Phase 1A (\$9.0 million)). A proposed increase of \$0.25 million for the Lakeside Community Center Photovoltaic System project is based on the award of an American Recovery and Reinvestment Act (ARRA)

SUBJECT: CHIEF ADMINISTRATIVE OFFICER PROPOSED OPERATIONAL PLAN – FISCAL YEARS 2010-11 AND 2011-12 – CHANGE LETTER (District: All)

grant for the design and construction of a photovoltaic system at the Lakeside Community Center. Proposed appropriations of \$0.25 million for the Fallbrook Community Center Photovoltaic Improvements project are based on the award of an ARRA grant for the design and construction of a photovoltaic system at the Fallbrook Community Center. A decrease of \$1.0 million is proposed in the Agua Caliente Campground Improvements project because appropriations were added to this project when a new project should have been created instead. Appropriations of \$1.275 million are proposed for the Agua Caliente Water and Sewer Electric Line Replacement project based on an Operating Transfer from the General Fund. The funding will be used to replace the aging underground water, sewer and electrical utilities and install a water treatment/filtration system at the campground. The additional \$0.275 million is required for more extensive work to address earthquake damage. A decrease of \$0.75 million is proposed for the Juvenile Probation Complex (Meadowlark) Parking Lot Expansion project that was established in the Fiscal Year 2010-11 CAO Proposed Operational Plan. The original estimated cost for this project was \$2.0 million. Due to more current estimates, the new capital project cost has been revised to \$1.25 million.

#### FINANCE OTHER

The recommended changes for the Finance Other program increase the CAO Proposed Operational Plan by \$53.3 million in Fiscal Year 2010-11. The total revised CAO Proposed Operational Plan for Finance Other in Fiscal Year 2010-11 is \$444.8 million. Total appropriations are unchanged in Fiscal Year 2011-12 at \$317.8 million.

Significant changes for the Fiscal Year 2010-11 include a one-time appropriation increase in Operating Transfers Out for the County Operations Center and Annex Redevelopment Phase 1B project. A portion of the funding for the \$119.8 million project was going to include the issuance of lease revenue bonds (\$53.8 million). The project will now be funded by a combination of General Purpose Revenue of \$20 million and General Fund fund balance of \$99.8 million (\$21.0 million of which results from savings in two capital projects, the Medical Examiner and Forensics Center (\$12.0 million) and COC Phase 1A (\$9.0 million)).

Linkage to the County of San Diego Strategic Plan

The CAO Proposed Operational Plan details each Department's strategic objectives for the next two years and the resources required to achieve them. The three Strategic Initiatives – Kids, The Environment and Safe and Livable Communities – are reflected throughout the program objectives in the CAO Proposed Operational Plan.

CHIEF ADMINISTRATIVE OFFICER PROPOSED OPERATIONAL PLAN -**SUBJECT:** FISCAL YEARS 2010-11 AND 2011-12 - CHANGE LETTER (District: All)

Respectfully submitted,

WALTER F. EKARD
Chief Administrative Officer

ATTACHMENT(S)

CAO Proposed Operational Plan Change Letter Fiscal Years 2010-11 & 2011-2012

**SUBJECT**:

CHIEF ADMINISTRATIVE OFFICER PROPOSED OPERATIONAL PLAN – FISCAL YEARS 2010-11 AND 2011-12 – CHANGE LETTER (District: All)

#### AGENDA ITEM INFORMATION SHEET

REQUIRES FOUR VOTES:		Yes	[X]	No
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#### PREVIOUS RELEVANT BOARD ACTIONS:

5/11/2010 (13, 14). Chief Administrative Officer Proposed Operational Plan for Fiscal Years 2010-11 & 2011-12

### **BOARD POLICIES APPLICABLE:**

N/A

#### **BOARD POLICY STATEMENTS:**

N/A

# ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):

N/A

ORIGINATING DEPARTMENT: Chief Financial Officer

#### **CONTACT PERSON(S):**

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SUBJECT: CHIEF ADMINISTRATIVE OFFICER PROPOSED OPERATIONAL PLAN – FISCAL YEARS 2010-11 AND 2011-12 – CHANGE LETTER (District: All)

### AGENDA ITEM INFORMATION SHEET

(continued)

CONCURRENCE(S):  COUNTY COUNSEL REVIEW [X]  Written Disclosure per County Characteristics (County Characteristics)  Section 1000.1 Required	Yes arter	Larlel	Nes Yes	[X]	No
GROUP/AGENCY FINANCE DIRECT	ГOR		Yes	[X]	N/A
CHIEF FINANCIAL OFFICER [X]	Yes		N/A	Jone	e Pela
GROUP/AGENCY INFORMATION TECHNOLOGY DIRECTOR	[]	Yes	[X]	N/A	
COUNTY TECHNOLOGY OFFICE		Yes	[X]	N/A	
Group/Agency Human Resources Director [] Yes	[X]	N/A			· ·
DEPARTMENT OF HUMAN RESOUR	RCES		Yes	[X]	N/A
Other Concurrence(s): N/A				_	1
AUTHORIZED REPRESENTATIVE:	Donald	Mal. F. Steve	er. Chie	of Finan	Cial Officer

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# Summary of Changes



### Total Staff Years by Group/Agency

Staff years total 15,841.25 in the revised Proposed Operational Plan for Fiscal Year 2010-11 and 15,814.00 for Fiscal Year 2011-12. For Fiscal Year 2010-11, this is an increase of 15.00 staff years or 0.1% from the CAO Proposed Operational Plan for a decrease of 573.75 staff years or -3.5% from the Fiscal Year 2009-10 Adopted Operational Plan.

### Total Appropriations by Group/Agency

Appropriations total \$4.95 billion in the revised Proposed Operational Plan for Fiscal Year 2010-11 and \$4.47 billion for Fiscal Year 2011-12. For Fiscal Year 2010-11, this is an increase of \$86.4 million or 1.8% from the Chief Administrative Officer (CAO) Proposed Operational Plan for a decrease of \$58.6 million or -1.2% from the Fiscal Year 2009-10 Adopted Operational Plan.

Proposed changes are discussed in detail in the department sections following the Summary for each of the Groups - Public Safety Group (PSG), Health and Human Services Agency (HHSA), Land Use and Environment Group (LUEG), Community Services Group (CSG), Finance and General Government Group (FGG) – as well as for the Capital Program and the Finance Other programs.

# ■ ■ Summary of Changes

Total Appropriations by Group/Agency								
(In Millions)	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Public Safety Group	\$ 1,282.8	\$ 22.5	\$ 1,305.4	\$ 1,284.1	\$ 1.0	\$ 1,285.1		
Health and Human Services Agency	1,854.7	0.0	1,854.7	1,856.0	0.0	1,856.0		
Land Use and Environment Group	486.7	2.0	488.7	352.6	3.3	355.9		
Community Services Group	284.9	8.5	293.4	288.8	1.9	290.7		
Finance and General Government Group	360.3	0.0	360.3	286.7	0.0	286.7		
Capital Program	202.2	0.0	202.2	82.1	0.0	82.1		
Finance Other	391.5	53.3	444.8	317.8	0.0	317.8		
Total	\$ 4,863.2	\$ 86.4	\$ 4,949.6	\$ 4,468.1	\$ 6.2	\$ 4,474.3		

Total Appropriations by Category								
(In Millions)	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Salaries & Benefits	\$ 1,604.9	\$ 5.9	\$ 1,610.9	\$ 1,633.8	\$ 0.7	\$ 1,634.5		
Services & Supplies	1,874.9	(47.8)	1,827.1	1,640.5	3.5	1,644.0		
Other Charges	760.6	3.3	763.9	741.4	1.9	743.3		
Capital Assets/Land Acquisition	204.7	0.0	204.8	75.4	0.0	75.4		
Capital Assets Equipment	19.1	4.3	23.4	17.7	0.0	17.7		
Expenditure Transfer & Reimbursements	(20.1)	0.1	(20.0)	(20.2)	0.1	(20.1)		
Reserves	22.1	0.0	22.1	22.1	0.0	22.1		
Reserve/Designation Increase	33.4	0.0	33.4	0.0	0.0	0.0		
Operating Transfers Out	334.8	120.5	455.3	333.7	0.0	333.7		
Management Reserves	28.7	0.0	28.7	23.8	0.0	23.8		
Total	\$ 4,863.2	\$ 86.4	\$ 4,949.6	\$ 4,468.1	\$ 6.2	\$ 4,474.3		

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Total Staff Years by Group/Agency								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Public Safety Group	7,025.25	15.00	7,040.25	7,005.00	8.00	7,013.00		
Health and Human Services Agency	5,156.25	0.00	5,156.25	5,156.25	0.00	5,156.25		
Land Use and Environment Group	1,501.00	0.00	1,501.00	1,502.00	0.00	1,502.00		
Community Services Group	978.25	0.00	978.25	977.25	0.00	977.25		
Finance and General Government Group	1,165.50	0.00	1,165.50	1,165.50	0.00	1,165.50		
Total	15,826.25	15.00	15,841.25	15,806.00	8.00	15,814.00		

Total Revenues by Source								
(In Millions)	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
State Aid	\$ 1,229.4	\$ (24.9)	\$ 1,204.4	\$ 1,216.1	\$ 0.8	\$ 1,216.9		
Federal & Other Governmental Aid	978.0	21.7	,999.7	927.8	4.4	932.3		
Use of Money & Property, Misc., & Other Revenues	532.4	1.9	534.3	407.9	0.0	407.9		
Charges for Services, Fees, & Fines	858.8	0.4	859.3	838.6	0.0	838.6		
Property & Other Taxes	932.8	0.0	932.8	928.0	0.0	928.0		
Reserve/Designation Decreases	13.3	0.0	13.3	34.1	0.0	34.1		
Use of Fund Balance	318.4	87.4	405.8	115.5	1.0	116.4		
Total	\$ 4,863.2	\$ 86.4	\$ 4,949.6	\$ 4,468.1	\$ 6.2	\$ 4,474.3		





### Public Safety Group Summary

#### Staffing by Department

The Public Safety Group staffing level in the revised Proposed Operational Plan is 7,040.25 staff years for Fiscal Year 2010-11 and 7,013.00 for Fiscal Year 2011-12. This is an increase of 15.00 staff years or 0.2% from the CAO Proposed Operational Plan and a proposed decrease of 129.75 staff years or -1.8% from the Fiscal Year 2009-10 Adopted Operational Plan.

Significant proposed staffing changes for Fiscal Year 2010-11 from the CAO Proposed Operational Plan include:

- The increase of 1.00 staff year in the Sheriff's Department to increase law enforcement services as a result of American Recovery and Reinvestment Act of 2009 (ARRA) funds related to the Firearms Trafficking program.
- The increase of 8.00 staff years in the Probation Department as a result of ARRA grant funds, to provide substance abuse treatment in the Offender Treatment Program and to support the department's participation in the San Diego Narcotics Task Force and the Jurisdictions United for Drug/Gang Enforcement to ensure collaborative countywide efforts to reduce drug and gang-related crimes.
- The net increase of 6.00 staff years in the Probation Department Juvenile Field Services as a result of funding provided by the Local Safety and Protection Account to support juvenile diversion programs under the Juvenile Justice Crime Prevention Act.
- The increase of 2.00 staff years in the Public Safety Group Executive Office to support finance and human resources functions in seven departments.
- The decrease of 2.00 staff years in the Public Defender as a result of the Department of Human Resources' study of the consolidated departments.

#### **Expenditures by Department**

The Public Safety Group appropriations in the revised Proposed Operational Plan are \$1.3 billion for Fiscal Year 2010-11 and \$1.3 billion for Fiscal Year 2011-12. This is an increase of \$22.5 million or 1.7% in Fiscal Year 2010-11 from the CAO Proposed Operational Plan, for a proposed decrease of \$25.1 million or -1.9% from the Fiscal Year 2009-10 Adopted Operational Plan.

Significant proposed changes for Fiscal Year 2010-11 from the CAO Proposed Operational Plan include:

- \$17.6 million for the Sheriff's Department to rebudget several grants including operations to enhance local law enforcement along the border and reduce border related crimes, emergency planning, equipment purchases, and initiatives to conduct Sobriety Checkpoints and DUI enforcement activities.
- \$1.5 million for the Sheriff's Department to rebudget purchases related to data sharing infrastructure, upgrades and enhancements to the voice communications systems in the detention facilities, and upgrades to the Regional Communication System.

- \$0.7 million for the Sheriff's Department as a result of ARRA grant funds to support targeted operations to reduce gang violence as well as firearms, human and drug trafficking, and to support alcoholic beverage control.
- \$1.6 million for the Probation Department to support substance abuse treatment for adult criminal offenders convicted of nonviolent drug offenses funded by ARRA grant funds; to provide treatment and diversion programs for juvenile offenders and at-risk youth based on revenues from the Local Safety and Protection Account; and to support collaborative countywide efforts to reduce drug and gang- related crimes based on grant revenue.
- \$0.2 million for the Office of Emergency Services to test and implement a Disaster Corps program model and to enhance the coordination and management of volunteers during disaster response, supported by grant revenue.

#### **Executive Office**

#### Fiscal Year 2010-11

Proposes the increase of 2.00 staff years and \$0.25 million to support finance and human resource functions in seven departments of the Public Safety Group. Resources are transferred within the group to support this proposal.

#### Fiscal Year 2011-12

■ Proposes the increase of 2.00 staff years for the purpose stated above in Fiscal Year 2010-11.

#### Contribution to the Trial Courts

No change from the CAO Proposed Operational Plan.

#### Defense Attorneys/Contract Administration

No change from the CAO Proposed Operational Plan.





Staffing by Department								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Public Safety Group	8.00	2.00	10.00	8.00	2.00	10.00		
District Attorney	1,053.00	0.00	1,053.00	1,053.00	0.00	1,053.00		
Sheriff	3,799.00	1.00	3,800.00	3,779.00	1.00	3,780.00		
Child Support Services	473.00	0.00	473.00	473.00	0.00	473.00		
Citizens' Law Enforcement Review Board	4.00	0.00	4.00	4.00	0.00	4.00		
Office of Emergency Services	17.00	0.00	17.00	17.00	0.00	17.00		
Medical Examiner	51.00	0.00	51.00	51.00	0.00	51.00		
Probation	1,219.25	14.00	1,233.25	1,219.00	7.00	1,226.00		
Public Defender	401.00	(2.00)	399.00	401.00	(2.00)	399.00		
Total	7,025.25	15.00	7,040.25	7,005.00	8.00	7,013.00		

Expenditur	es by Departm					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Public Safety Group	\$ 191,849,929	\$ 250,236	\$ 192,100,165	\$ 191,849,929	\$ 254,844	\$ 192,104,773
District Attorney	147,441,213	0	147,441,213	149,995,714	0	149,995,714
Sheriff	557,347,673	20,814,995	578,162,668	558,984,459	(23,393)	558,961,066
Child Support Services	50,312,168	0	50,312,168	51,084,366	0	51,084,366
Citizens' Law Enforcement Review Board	539,392	0	539,392	547,392	0	547,392
Office of Emergency Services	8,418,824	154,000	8,572,824	3,504,674	77,000	3,581,674
Medical Examiner	8,527,316	0	8,527,316	8,677,316	0	8,677,316
Probation	169,240,734	1,557,960	170,798,694	170,069,726	966,728	171,036,454
Public Defender	77,325,002	(250,236)	77,074,766	77,575,002	(254,844)	77,320,158
Contribution for Trial Courts	71,837,878	0	71,837,878	71,837,878	0	71,837,878
Total	\$1,282,840,129	\$ 22,526,955	\$1,305,367,084	\$1,284,126,456	\$ 1,020,335	\$1,285,146,791

Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Public Safety Executive Office	8.00	2.00	10.00	8.00	2.00	10.00				
Total	8.00	0.00	10.00	8.00	0.00	10.00				

Budget by Program												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Public Safety Executive Office	\$	5,931,280	\$	250,236	\$	6,181,516	\$	5,931,280	\$	254,844	\$	6,186,124
Public Safety Proposition 172		185,918,649		0		185,918,649		185,918,649		0		185,918,649
Tot	tal \$	191,849,929	\$	250,236	\$	192,100,165	\$	191,849,929	\$	254,844	\$	192,104,773

Budget by Categories of Expenditures											
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	1,375,567	\$	250,236	\$	1,625,803	\$	1,400,383	\$	254,844	\$ 1,655,227
Services & Supplies		3,947,966		0		3,947,966		3,923,150		0	3,923,150
Other Charges		607,747		0		607,747		607,747		0	607,747
Operating Transfers Out		185,918,649		0		185,918,649		185,918,649		0	185,918,649
Total	\$	191,849,929	\$	250,236	\$	192,100,165	\$	191,849,929	\$	254,844	\$ 192,104,773

Budget by	Categories of F					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Revenue From Use of Money & Property	\$ 1,679,711	\$ 0	\$ 1,679,711	\$ 1,679,711	\$ 0	\$ 1,679,711
Intergovernmental Revenues	185,918,649	0	185,918,649	185,918,649	0	185,918,649
Charges For Current Services	708,000	0	708,000	708,000	0	708,000
Miscellaneous Revenues	24,554	0	24,554	24,554	0	24,554
General Revenue Allocation	3,519,015	0	3,519,015	3,519,015	0	3,519,015
Total	\$ 191,849,929	\$ 250,236	\$ 192,100,165	\$ 191,849,929	\$ 254,844	\$ 192,104,773

# District Attorney



No change from the CAO Proposed Operational Plan.

Staffing by	Staffing by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
General Criminal Prosecution	607.50	0.00	607.50	607.50	0.00	607.50						
Specialized Criminal Prosecution	274.00	0.00	274.00	274.00	0.00	274.00						
Juvenile Court	45.50	0.00	45.50	45.50	0.00	45.50						
Public Assistance Fraud	70.00	0.00	70.00	70.00	0.00	70.00						
District Attorney Administration	56.00	0.00	56.00	56.00	0.00	56.00						
Total	1,053.00	0.00	1,053.00	1,053.00	0.00	1,053.00						

Budget by	Budget by Program									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
General Criminal Prosecution	\$ 90,935,763	\$ 0	\$ 90,935,763	\$ 91,934,871	\$ 0	\$ 91,934,871				
Specialized Criminal Prosecution	43,797,660	0	43,797,660	44,954,726	0	44,954,726				
Juvenile Court	5,606,667	0	5,606,667	5,789,087	0	5,789,087				
Public Assistance Fraud	(1,986,082)	0	(1,986,082)	(1,900,564)	0	(1,900,564)				
District Attorney Administration	8,362,205	0	8,362,205	8,517,594	0	8,517,594				
District Attorney Asset Forfeiture Program	725,000	0	725,000	700,000	0	700,000				
Total	\$ 147,441,213	\$ 0	\$ 147,441,213	\$ 149,995,714	\$ 0	\$ 149,995,714				

Budget by	Budget by Categories of Expenditures										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Salaries & Benefits	\$ 130,298,650	\$ 0	\$ 130,298,650	\$ 133,901,760	\$ 0	\$ 133,901,760					
Services & Supplies	20,647,463	0	20,647,463	19,724,771	0	19,724,771					
Other Charges	2,703,620	0	2,703,620	2,683,620	0	2,683,620					
Capital Assets Equipment	2,360,200	0	2,360,200	2,360,200	0	2,360,200					
Expenditure Transfer & Reimbursements	(8,768,720)	0	(8,768,720)	(8,874,637)	0	(8,874,637)					
Operating Transfers Out	200,000	0	200,000	200,000	0	200,000					
Total	\$ 147,441,213	\$ 0	\$ 147,441,213	\$ 149,995,714	\$ 0	\$ 149,995,714					

Budget by	Categories of F					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Intergovernmental Revenues	\$ 18,813,284	\$ 0	\$ 18,813,284	\$ 20,668,075	\$ 0	\$ 20,668,075
Charges For Current Services	910,000	0	910,000	1,210,000	0	1,210,000
Miscellaneous Revenues	2,616,297	0	2,616,297	2,616,297	0	2,616,297
Other Financing Sources	37,720,878	0	37,720,878	37,720,878	0	37,720,878
Use of Fund Balance	10,615,000	0	10,615,000	8,590,000	0	8,590,000
General Revenue Allocation	76,765,754	0	76,765,754	79,190,464	0	79,190,464
Total	\$ 147,441,213	\$ 0	\$ 147,441,213	\$ 149,995,714	\$ 0	\$ 149,995,714

### Sheriff



#### Fiscal Year 2010-11

#### Law Enforcement Services

- Proposes an increase of 1.00 staff year and related revenue of \$0.2 million as a result of the American Recovery and Reinvestment Act of 2009 (ARRA) funds related to the Firearms Trafficking program as approved by the Board of Supervisors on May 18, 2010 (2).
- Proposes an increase of \$0.5 million in various ARRA grants. These funds will be used for the Edward Byrne Justice Assistance Grant (JAG) programs in San Marcos, Lemon Grove and Imperial Beach, and the Anti-Human Trafficking and the California Multi-Jurisdictional Methamphetamine Enforcement Team (Cal-MMET) programs.
- Proposes an increase of \$0.1 million for task force equipment purchases through the Federal Organized Crime Drug Enforcement Task Force funds.
- Proposes the following rebudgets:
  - □ \$17.0 million for law enforcement operations to reduce border related crimes, for equipment and services, based on the following Homeland Security Grants:
    - \$10.0 million for Operation Stonegarden grant funds approved by the Board of Supervisors on September 22. 2009 (1) and November 3, 2009 (3).
    - \$3.4 million for the Urban Area Security Initiative approved by the Board of Supervisors on February 10, 2009 (5) and March 23, 2010 (1).
    - \$2.3 million for the Homeland Security Grant Program approved by the Board of Supervisors on December 8,
    - \$0.2 million for the Buffer Zone Protection Program approved by the Board of Supervisors on October 13, 2009
    - \$1.1 million for the Public Safety Interoperable Communications (PSIC) grant approved by the Board of Supervisors on October 28, 2008 (3).
  - □ \$0.2 million for the 2009 Forensic DNA Backlog Reduction grant approved by the Board of Supervisors on December 8, 2009 (6).
  - □ \$0.1 million for the Indian Gaming Local Community Benefit Committee grant approved by the Board of Supervisors on January 12, 2005 (12) to provide psychiatric evaluation services for calls for service on tribal reservations.
  - □ \$25,500 for donations from the Honorary Deputy Sheriffs' Association and the Deputy Sheriffs' Association for the completion of the Take Me Home project, as approved by the Board of Supervisors on November 3, 2009 (5).
- Proposes an increase of \$0.3 million for various traffic enforcement programs based on revenue from the Office of Traffic Safety, the Sobriety Checkpoints and Driving Under the Influence (DUI) Prosecution and Awareness (\$0.03) million), Click It or Ticket (\$0.02 million) and Avoid DUI Campaign (\$0.2 million) grant programs.

#### Sheriff's Court Services

 Proposes an increase of \$0.3 million for the Civil Downtown Remodel funded by the Civil Automation Trust (\$0.23) and Hall of Justice Parking Security reimbursed by Superior Court (\$0.05 million).

#### Management Services

Proposes the rebudget of \$1.5 million for purchases related to data sharing infrastructure, upgrades to the voice communications systems in the detention facilities and upgrades and enhancement to the Regional Communication System. These rebudgets are based on revenue from the Department of Justice, Office of Community Oriented Policing Services (COPS) for the COPS Technology 2008 and 2009 Grants as approved by the Board of Supervisors on September 23, 2008 (1) and November 3, 2009 (6), as well as Public Safety Group fund balance.

#### Sheriff's Internal Service Funds (ISF) / IT

- Proposes the rebudget of \$0.3 million for Operation Stonegarden vehicle maintenance, as approved by the Board of Supervisors on September 22, 2009 (1) and November 3, 2009 (3).
- Proposes an increase of \$42,000 for a donation from the U.S. Marshals to fund the fuel associated with the vehicles that were donated and approved by the Board of Supervisors on March 23, 2010 (5).

#### Fiscal Year 2011-12

#### Law Enforcement Services

- Proposes an increase of 1.00 staff year and related revenue of \$0.2 million as described above for the Firearms Trafficking program.
- Proposes an increase of \$0.1 million in ARRA related funds for the Anti-Human Trafficking program as described above.
- Proposes a decrease of \$0.6 million for the Avoid DUI Campaign described above, which has a grant period ending January 31, 2012.

#### Sheriff's ISF / IT

Proposes an increase of \$42,000 based on a donation from the U.S. Marshals as described above.

Staffing by	Program					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
<b>Detention Services</b>	1,734.00	0.00	1,734.00	1,734.00	0.00	1,734.00
Law Enforcement Services	1,309.00	1.00	1,310.00	1,289.00	1.00	1,290.00
Sheriff's Court Services	374.00	0.00	374.00	374.00	0.00	374.00
Human Resource Services	115.00	0.00	115.00	115.00	0.00	115.00
Management Services	234.00	0.00	234.00	234.00	0.00	234.00
Sheriff's ISF / IT	13.00	0.00	13.00	13.00	0.00	13.00
Office of the Sheriff	20.00	0.00	20.00	20.00	0.00	20.00
Total	3,799.00	1.00	3,800.00	3,779.00	1.00	3,780.00

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Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Detention Services	\$ 209,568,052	\$ 0	\$ 209,568,052	\$ 213,209,255	\$ 0	\$ 213,209,255				
Law Enforcement Services	180,568,038	18,675,060	199,243,098	178,441,193	(65,393)	178,375,800				
Sheriff's Court Services	44,674,429	281,293	44,955,722	44,821,833	0	44,821,833				
Human Resource Services	16,828,708	9,800	16,838,508	16,252,303	0	16,252,303				
Management Services	28,179,531	1,522,469	29,702,000	28,203,329	0	28,203,329				
Sheriff's ISF / IT	61,598,348	326,373	61,924,721	62,078,458	42,000	62,120,458				
Office of the Sheriff	3,577,742	0	3,577,742	3,625,263	0	3,625,263				
Sheriff's Asset Forfeiture Program	1,100,000	0	1,100,000	1,100,000	0	1,100,000				
Sheriff's Jail Stores ISF	5,400,000	0	5,400,000	5,400,000	0	5,400,000				
Sheriff's Inmate Welfare Fund	4,978,968	0	4,978,968	4,978,968	0	4,978,968				
Countywide 800 MHZ CSA's	873,857	0	873,857	873,857	0	873,857				
Total	\$ 557,347,673	\$ 20,814,995	\$ 578,162,668	\$ 558,984,459	\$ (23,393)	\$ 558,961,066				

Budget by	Categories of E					
	Fiscal Year 2010-11 Proposed Budget  Fiscal Year 2010-11 Revised Budget  Fiscal Year 2010-11 Revised Budget  Fiscal Year 2011-12 Proposed Budget  Fiscal Year 2011-12 Change Fiscal Year 2011-12 Budget  Fiscal Year 2011-12 Change					Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$ 431,325,402	\$ 3,933,553	\$ 435,258,955	\$ 435,492,469	\$ 12,037	\$ 435,504,506
Services & Supplies	108,265,640	13,549,969	121,815,609	106,285,359	(35,430)	106,249,929
Other Charges	17,914,260	0	17,914,260	17,914,260	0	17,914,260
Capital Assets Equipment	3,250,181	3,111,473	6,361,654	2,700,181	0	2,700,181
Expenditure Transfer & Reimbursements	(7,657,060)	0	(7,657,060)	(7,657,060)	0	(7,657,060)
Operating Transfers Out	4,249,250	220,000	4,469,250	4,249,250	0	4,249,250
Total	\$ 557,347,673	\$ 20,814,995	\$ 578,162,668	\$ 558,984,459	\$ (23,393)	\$ 558,961,066

Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Licenses Permits & Franchises	\$ 463,000	\$ 0	\$ 463,000	\$ 463,000	\$ 0	\$ 463,000					
Fines, Forfeitures & Penalties	12,994,935	0	12,994,935	10,707,018	0	10,707,018					
Revenue From Use of Money & Property	7,475,565	0	7,475,565	7,475,565	0	7,475,565					
Intergovernmental Revenues	49,904,139	20,077,764	69,981,903	47,695,854	(23,393)	47,672,461					
Charges For Current Services	89,061,218	230,693	89,291,911	89,798,012	0	89,798,012					
Miscellaneous Revenues	6,027,112	50,600	6,077,712	6,027,112	0	6,027,112					
Other Financing Sources	138,209,212	295,000	138,504,212	138,209,212	0	138,209,212					
Use of Fund Balance	13,192,000	160,938	13,352,938	13,315,850	0	13,315,850					
General Revenue Allocation	240,020,492	0	240,020,492	245,292,836	0	245,292,836					
Total	\$ 557,347,673	\$ 20,814,995	\$ 578,162,668	\$ 558,984,459	\$ (23,393)	\$ 558,961,066					

# Child Support Services



No change from the CAO Proposed Operational Plan.

Staffing by	Staffing by Program											
	Fiscal Year 2010-11 Fiscal Year 2010-11 Change Fiscal Year Budget Fiscal Year 2011-12 Fiscal Year 2011-12 Proposed Budget Fiscal Year 2011-12 Change				2011-12	Fiscal Year 2011-12 Revised Budget						
Community Outreach	3.00	0.00	3.00	3.00	0.00	3.00						
<b>Production Operations</b>	435.00	0.00	435.00	435.00	0.00	435.00						
Staff Development Division	12.00	0.00	12.00	12.00	0.00	12.00						
Quality Assurance	1.00	0.00	1.00	1.00	0.00	1.00						
Administrative Services	18.00	0.00	18.00	18.00	0.00	18.00						
Recurring Maintenance and Operations	3.00	0.00	3.00	3.00	0.00	3.00						
Help Desk Support	1.00	0.00	1.00	1.00	0.00	1.00						
Total	473.00	0.00	473.00	473.00	0.00	473.00						

Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Community Outreach	\$ 274,053	\$ 0	\$ 274,053	\$ 278,421	\$ 0	\$ 278,421					
<b>Production Operations</b>	46,160,807	0	46,160,807	46,844,438	0	46,844,438					
Staff Development Division	1,021,194	0	1,021,194	1,042,398	0	1,042,398					
Quality Assurance	122,623	0	122,623	128,435	0	128,435					
Administrative Services	2,072,654	0	2,072,654	2,118,905	0	2,118,905					
Recurring Maintenance and Operations	525,374	0	525,374	534,188	0	534,188					
Help Desk Support	135,463	0	135,463	137,581	0	137,581					
Total	\$ 50,312,168	\$ 0	\$ 50,312,168	\$ 51,084,366	\$ 0	\$ 51,084,366					

Budget by Categories of Expenditures												
		Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget			Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget	
Salaries & Benefits	\$	40,988,275	\$	0	\$	40,988,275	\$	41,810,473	\$	(	0	\$ 41,810,473
Services & Supplies		9,323,893		0		9,323,893		9,273,893		(	0	9,273,893
Total	\$	50,312,168	\$	0	\$	50,312,168	\$	51,084,366	\$	(	0	\$ 51,084,366

Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Intergovernmental Revenues	\$ 48,661,668	\$ 0	\$ 48,661,668	\$ 49,433,866	\$ 0	\$ 49,433,866					
Charges For Current Services	1,646,500	0	1,646,500	1,646,500	0	1,646,500					
Miscellaneous Revenues	4,000	0	4,000	4,000	0	4,000					
Total	\$ 50,312,168	\$ 0	\$ 50,312,168	\$ 51,084,366	\$ 0	\$ 51,084,366					

# Citizens Law Enforcement Review Board



No change from the CAO Proposed Operational Plan.

Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Law Enforcement Review Board	4.00	0.00	4.00	4.00	0.00	4.00				
Total	4.00	0.00	4.00	4.00	0.00	4.00				

Budget by	Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Law Enforcement Review Board	\$ 539,392	\$ 0	\$ 539,392	\$ 547,392	\$ 0	\$ 547,392						
Total	\$ 539,392	\$ 0	\$ 539,392	\$ 547,392	\$ 0	\$ 547,392						

Budget by Categories of Expenditures											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Salaries & Benefits	\$ 435,119	\$ 0	\$ 435,119	\$ 443,771	\$ 0	\$ 443,771					
Services & Supplies	104,273	0	104,273	103,621	0	103,621					
Total	\$ 539,392	\$ 0	\$ 539,392	\$ 547,392	\$ 0	\$ 547,392					

Budget by Categories of Revenues											
Fiscal Year 2010-11 Fiscal Year 2010-11 Proposed Budget Fiscal Year Change Fiscal Year 2010-11 Revised Budget Fiscal Year 2011-12 Fiscal Year 2011-12 Change Fiscal Year 2011-12 Change Fiscal Year 2011-12 Change Fiscal Year 2011-12 Change Fiscal Year 2011-12 Revised Budget Fiscal Year 2011-12 Fiscal Year 2011-12 Revised Budget Fiscal Year 2011-12 Fiscal Year 2011-12 Revised Budget Fiscal Year 2011-12 Fis											
General Revenue Allocation	\$ 539,392	\$ 0	\$ 539,392	\$ 547,392	\$ 0	\$ 547,392					
Total	\$ 539,392	\$ 0	\$ 539,392	\$ 547,392	\$ 0	\$ 547,392					

# Office of Emergency Services



#### Fiscal Year 2010-11

Proposes an increase of \$154,000 based on revenue from the State "CaliforniaVolunteers" Disaster Corps Grant program. This is a scheduled agenda item for the June 22, 2010 Board of Supervisors meeting. The department will participate as a founding member of this statewide program. These funds will be used to test, implement and refine the Disaster Corps program model, enhance coordination with non-governmental organizations active in disaster relief and work with volunteer centers to improve management of spontaneous unaffiliated volunteers during a disaster response. Project costs will be reimbursed through a grant award of \$231,000 from "CaliforniaVolunteers" to be spread over two years.

#### Fiscal Year 2011-12

Proposes an increase of \$77,000 related to the State "CaliforniaVolunteers" Disaster Corps Grant program as described above.

Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Office of Emergency Services	17.00	0.00	17.00	17.00	0.00	17.00				
Total	17.00	0.00	17.00	17.00	0.00	17.00				

Budget by	Budget by Program												
	Fiscal Year 2010-11 Proposed Budget Fiscal Year 2010-11 Change				Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget Fiscal Y 2011- Chang				Fiscal Year 2011-12 Revised Budget		
Office of Emergency Services	\$	8,418,824	\$ 154,000	\$	8,572,824	\$	3,504,674	\$	77,000	\$	3,581,674		
Total	\$	8,418,824	\$ 154,000	\$	8,572,824	\$	3,504,674	\$	77,000	\$	3,581,674		

Budget by Categories of Expenditures									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Salaries & Benefits	\$ 2,041,067	\$ 154,000	\$ 2,195,067	\$ 2,074,399	\$ 77,000	\$ 2,151,399			
Services & Supplies	1,372,848	0	1,372,848	697,409	0	697,409			
Other Charges	5,004,909	0	5,004,909	732,866	732,866				
Total	\$ 8,418,824	\$ 154,000	\$ 8,572,824	\$ 3,504,674	\$ 77,000	\$ 3,581,674			

Budget by Categories of Revenues									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Intergovernmental Revenues	\$ 7,128,190	\$ 154,000	\$ 7,282,190	\$ 2,194,040	\$ 77,000	\$ 2,271,040			
Use of Fund Balance	450,000	0	450,000	450,000	0	450,000			
General Revenue Allocation	840,634	0	840,634	860,634	0	860,634			
Total	\$ 8,418,824	\$ 154,000	\$ 8,572,824	\$ 3,504,674	\$ 77,000	\$ 3,581,674			

# Medical Examiner



No change from the CAO Proposed Operational Plan.

Staffing by Program									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Decedent Investigations	51.00	0.00	51.00	51.00	0.00	51.00			
To	tal 51.00	0.00	51.00	51.00	0.00	51.00			

Budget by Program									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Decedent Investigations	\$ 8,527,316	\$ 0	\$ 8,527,316	\$ 8,677,316	\$ 0	\$ 8,677,316			
Total	\$ 8,527,316	\$ 0	\$ 8,527,316	\$ 8,677,316	\$ 0	\$ 8,677,316			

Budget by Categories of Expenditures									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Salaries & Benefits	\$ 6,401,874	\$ 0	\$ 6,401,874	\$ 6,664,100	\$ 0	\$ 6,664,100			
Services & Supplies	2,225,442	0	2,225,442	2,113,216	0	2,113,216			
Expenditure Transfer & Reimbursements	(100,000)	0	(100,000)	(100,000)	0	(100,000)			
Total	\$ 8,527,316	\$ 0	\$ 8,527,316	\$ 8,677,316	\$ 0	\$ 8,677,316			

Budget by Categories of Revenues									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Charges For Current Services	\$ 606,778	\$ 0	\$ 606,778	\$ 606,778	\$ 0	\$ 606,778			
Miscellaneous Revenues	44,220	0	44,220	44,220	0	44,220			
General Revenue Allocation	7,876,318	0	7,876,318	8,026,318	0	8,026,318			
Total	\$ 8,527,316	\$ 0	\$ 8,527,316	\$ 8,677,316	\$ 0	\$ 8,677,316			

### **Probation**



#### Fiscal Year 2010-11

#### Adult Field Services

Proposes an increase of 6.00 staff years and related revenue of \$0.5 million funded by the American Recovery and Reinvestment Act of 2009 (ARRA) grant for the Offender Treatment Program as approved by the Board of Supervisors on April 27, 2010 (3). These staff years will be used to provide substance abuse treatment for criminal offenders convicted of nonviolent drug offenses. These positions are not included in Fiscal Year 2011-12 due to expiration of this ARRA grant.

#### Juvenile Field Services

- Proposes an increase of 1.00 staff year and related revenue of \$0.1 million funded by the ARRA grant for the San Diego Narcotics Task Force as approved by the Board of Supervisors on April 27, 2010 (3). This staff year will be used to support a collaborative countywide effort to reduce drug-related crimes.
- Proposes an increase of 7.00 staff years and related revenue of \$0.9 million funded by the State Local Safety and Protection Account for Juvenile Justice Crime Prevention Act programs as approved by the Board of Supervisors on April 27, 2010 (2). These staff years will support the Truancy Supervision Program, Community Assessment Teams and the Breaking Cycles Program.
- Proposes a decrease of 1.00 staff year and related funding of \$0.1 million for the department's participation in the Critical Assessment and Release Early (CARE) program for home placement as a result of budget reductions in the Health and Human Services Agency.
- Proposes an increase of 1.00 staff year and related revenue of \$0.1 million funded by the ARRA grant supporting Jurisdictions Unified for Drug / Gang Enforcement. This is a scheduled agenda item for the June 29, 2010 Board of Supervisors meeting. This staff year will be used to support a collaborative countywide effort to reduce drug and gang-related crimes. This position is not included in Fiscal Year 2011-12 due to expiration of this ARRA grant.

#### Fiscal Year 2011-12

#### Juvenile Field Services

- Proposes an increase of 1.00 staff year and related revenue of \$0.1 million funded by ARRA with grant funds for the San Diego Narcotics Task force as described above.
- Proposes an increase in 7.00 staff years and related revenue of \$0.9 million funded by an increase in the Juvenile Justice Crime Prevention Act funds as described above.
- Proposes a decrease of 1.00 staff year and related funding of \$0.1 million for the CARE position as described above.

Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	2010-11 Fiscal Year 2010-11 Proposed Change		Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Adult Field Services	318.25	6.00	324.25	318.00	0.00	318.00				
Institutional Services	516.00	0.00	516.00	516.00	0.00	516.00				
Juvenile Field Services	330.00	8.00	338.00	330.00	7.00	337.00				
Department Administration	55.00	0.00	55.00	55.00	0.00	55.00				
Total	1,219.25	14.00	1,233.25	1,219.00	7.00	1,226.00				

Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Adult Field Services	\$ 39,144,926	\$ 472,694	\$ 39,617,620	\$ 39,526,847	\$ 0	\$ 39,526,847				
Institutional Services	67,208,713	0	67,208,713	68,293,724	0	68,293,724				
Juvenile Field Services	51,459,299	1,085,266	52,544,565	51,707,422	966,728	52,674,150				
Department Administration	11,282,796	0	11,282,796	10,396,733	0	10,396,733				
Probation Asset Forfeiture Program	50,000	0	50,000	50,000	0	50,000				
Probation Inmate Welfare Fund	95,000	0	95,000	95,000	0	95,000				
Total	\$ 169,240,734	\$ 1,557,960	\$ 170,798,694	\$ 170,069,726	\$ 966,728	\$ 171,036,454				

Budget by Categories of Expenditures												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	118,984,976	\$	1,189,662	\$	120,174,638	\$	119,959,192	\$	659,757	\$	120,618,949
Services & Supplies		43,226,430		270,427		43,496,857		43,081,206		207,720		43,288,926
Other Charges		9,054,676		0		9,054,676		9,054,676		0		9,054,676
Expenditure Transfer & Reimbursements		(2,025,348)		97,871		(1,927,477)		(2,025,348)		99,251		(1,926,097)
Total	\$	169,240,734	\$	1,557,960	\$	170,798,694	\$	170,069,726	\$	966,728	\$	171,036,454

Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Fines, Forfeitures & Penalties	\$ 68,500	\$ 0	\$ 68,500	\$ 68,500	\$ 0	\$ 68,500					
Revenue From Use of Money & Property	95,000	0	95,000	95,000	0	95,000					
Intergovernmental Revenues	50,169,736	1,557,960	51,727,696	49,985,687	966,728	50,952,415					
Charges For Current Services	8,720,427	0	8,720,427	8,720,427	0	8,720,427					
Miscellaneous Revenues	18,312	0	18,312	18,312	0	18,312					
Other Financing Sources	14,437,809	0	14,437,809	14,437,809	0	14,437,809					
Use of Fund Balance	315,905	0	315,905	50,000	0	50,000					
General Revenue Allocation	95,415,045	0	95,415,045	96,693,991	0	96,693,991					
Total	\$ 169,240,734	\$ 1,557,960	\$ 170,798,694	\$ 170,069,726	\$ 966,728	\$ 171,036,454					

## Public Defender



#### Fiscal Year 2010-11

■ Proposes the reduction of 2.00 staff years and \$0.25 million as a result of the Department of Human Resources' study of the consolidated departments.

#### Fiscal Year 2011-12

■ Proposes the reduction of 2.00 staff years for the reason stated above in Fiscal Year 2010-11.

Staffing by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Primary Public Defender	263.00	0.00	263.00	263.00	0.00	263.00					
Office of Assigned Counsel	7.00	0.00	7.00	7.00	0.00	7.00					
Alternate Public Defender	45.00	0.00	45.00	45.00	0.00	45.00					
Multiple Conflicts Office	8.00	0.00	8.00	8.00	0.00	8.00					
Dependency	63.00	0.00	63.00	63.00	0.00	63.00					
Administration	15.00	(2.00)	13.00	15.00	(2.00)	13.00					
Total	401.00	(2.00)	399.00	401.00	(2.00)	399.00					

iscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
38,427,266	\$ 39,615,305	\$ 0	\$ 39,615,305						

	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Primary Public Defender	\$ 38,427,266	\$ 0	\$ 38,427,266	\$ 39,615,305	\$ 0	\$ 39,615,305
Office of Assigned Counsel	9,872,734	0	9,872,734	8,885,037	0	8,885,037
Alternate Public Defender	6,919,178	0	6,919,178	7,136,534	0	7,136,534
Multiple Conflicts Office	1,403,858	0	1,403,858	1,437,067	0	1,437,067
Dependency	9,651,546	0	9,651,546	9,960,617	0	9,960,617
Administration	11,050,420	(250,236)	10,800,184	10,540,442	(254,844)	10,285,598
Total	\$ 77,325,002	\$ (250,236)	\$ 77,074,766	\$ 77,575,002	\$ (254,844)	\$ 77,320,158

Budget by Program

Budget by						
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$ 57,400,907	\$ (250,236)	\$ 57,150,671	\$ 58,653,355	\$ (254,844)	\$ 58,398,511
Services & Supplies	19,924,095	0	19,924,095	18,921,647	0	18,921,647
Total	\$ 77,325,002	\$ (250,236)	\$ 77,074,766	\$ 77,575,002	\$ (254,844)	\$ 77,320,158

Budget by Categories of Revenues										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Fines, Forfeitures & Penalties	\$ 51,347	\$ 0	\$ 51,347	\$ 51,347	\$ 0	\$ 51,347				
Intergovernmental Revenues	10,401,982	0	10,401,982	10,401,982	0	10,401,982				
Charges For Current Services	750,000	0	750,000	750,000	0	750,000				
Miscellaneous Revenues	100,300	0	100,300	100,300	0	100,300				
Use of Fund Balance	1,000,000	0	1,000,000	0	0	0				
General Revenue Allocation	65,021,373	0	65,021,373	66,271,373	0	66,271,373				
Total	\$ 77,325,002	\$ (250,236)	\$ 77,074,766	\$ 77,575,002	\$ (254,844)	\$ 77,320,158				





#### Health and Human Services Agency Summary

#### Staffing by Department

The Health and Human Services Agency staffing level in the revised Proposed Operational Plan is 5,156.25 staff years for Fiscal Year 2010-11 and 5,156.25 for Fiscal Year 2011-12. This level is unchanged from the staffing included in the CAO Proposed Operational Plan, which proposed a decrease of 325.75 staff years or -5.9% from the Fiscal Year 2009-10 Adopted Operational Plan.

#### **Expenditures by Department**

The Health and Human Services Agency appropriations in the revised Proposed Operational Plan are \$1.85 billion for Fiscal Year 2010-11 and \$1.86 billion for Fiscal Year 2011-12. Total expenditure appropriations in Fiscal Year 2010-11 are unchanged from the appropriations included in the CAO Proposed Operational Plan, which proposed a decrease of \$6.2 million or -0.3% from the Fiscal Year 2009-10 Adopted Operational Plan.

Staffing by Department										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Regional Operations	2,262.00	0.00	2,262.00	2,262.00	0.00	2,262.00				
Strategic Planning and Operational Support	200.00	0.00	200.00	200.00	0.00	200.00				
Aging & Independence Services	292.50	0.00	292.50	292.50	0.00	292.50				
Behavioral Health Services	840.50	0.00	840.50	840.50	0.00	840.50				
Child Welfare Services	744.50	0.00	744.50	744.50	0.00	744.50				
Public Health Services	479.75	0.00	479.75	479.75	0.00	479.75				
Public Administrator / Public Guardian	34.00	0.00	34.00	34.00	0.00	34.00				
Administrative Support	303.00	0.00	303.00	303.00	0.00	303.00				
Total	5,156.25	0.00	5,156.25	5,156.25	0.00	5,156.25				

Expenditures by Department										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Regional Operations	\$ 461,188,866	\$ 0	\$ 461,188,866	\$ 463,208,333	\$ 0	\$ 463,208,333				
Strategic Planning and Operational Support	161,411,948	0	161,411,948	161,664,861	0	161,664,861				
Aging & Independence Services	335,194,757	0	335,194,757	354,521,662	0	354,521,662				
Behavioral Health Services	405,914,153	0	405,914,153	401,428,787	0	401,428,787				
Child Welfare Services	263,321,003	0	263,321,003	264,012,969	0	264,012,969				
Public Health Services	102,193,095	0	102,193,095	102,073,853	0	102,073,853				
Public Administrator / Public Guardian	4,472,416	0	4,472,416	4,500,728	0	4,500,728				
Administrative Support	93,525,329	0	93,525,329	77,044,801	0	77,044,801				
Tobacco Settlement Funds	27,500,000	0	27,500,000	27,500,000	0	27,500,000				
Total	\$1,854,721,567	\$ 0	\$1,854,721,567	\$1,855,955,994	\$ 0	\$1,855,955,994				

# Regional Operations



Staffing by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Regional Self Suffic Elig	1,081.00	0.00	1,081.00	1,081.00	0.00	1,081.00					
Regional Child Welfare Svcs	618.00	0.00	618.00	618.00	0.00	618.00					
Central Region	157.00	0.00	157.00	157.00	0.00	157.00					
East Region	93.50	0.00	93.50	93.50	0.00	93.50					
North Central Region	109.00	0.00	109.00	109.00	0.00	109.00					
North Coastal Region	63.00	0.00	63.00	63.00	0.00	63.00					
North Inland Region	65.00	0.00	65.00	65.00	0.00	65.00					
South Region	75.50	0.00	75.50	75.50	0.00	75.50					
Total	2,262.00	0.00	2,262.00	2,262.00	0.00	2,262.00					

Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Regional Self Suffic Elig	\$ 331,552,068	\$ 0	\$ 331,552,068	\$ 333,956,081	\$ 0	\$ 333,956,081				
Regional Child Welfare Svcs	55,502,534	0	55,502,534	56,991,526	0	56,991,526				
Central Region	23,907,022	0	23,907,022	21,379,052	0	21,379,052				
East Region	11,485,439	0	11,485,439	11,641,309	0	11,641,309				
North Central Region	11,210,385	0	11,210,385	11,364,692	0	11,364,692				
North Coastal Region	8,544,889	0	8,544,889	8,659,105	0	8,659,105				
North Inland Region	7,914,093	0	7,914,093	8,023,102	0	8,023,102				
South Region	11,072,436	0	11,072,436	11,193,466	0	11,193,466				
Total	\$ 461,188,866	\$ 0	\$ 461,188,866	\$ 463,208,333	\$ 0	\$ 463,208,333				

Budget by Categories of Expenditures										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		iscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$ 175,537,74	7 \$	0	\$ 175,537,747	\$	180,351,489	\$	0	\$	180,351,489
Services & Supplies	32,557,26	6	0	32,557,266		29,762,991		0		29,762,991
Other Charges	253,093,85	3	0	253,093,853		253,093,853		0		253,093,853
Total	\$ 461,188,86	6 \$	0	\$ 461,188,866	\$	463,208,333	\$	0	\$	463,208,333

Budget by	Budget by Categories of Revenues										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Licenses Permits & Franchises	\$ 1,254,000	\$ 0	\$ 1,254,000	\$ 1,333,383	\$ 0	\$ 1,333,383					
Fines, Forfeitures & Penalties	50,000	0	50,000	50,000	0	50,000					
Revenue From Use of Money & Property	311,113	0	311,113	311,113	0	311,113					
Intergovernmental Revenues	434,765,577	0	434,765,577	431,934,827	0	431,934,827					
Charges For Current Services	4,874,145	0	4,874,145	4,874,145	0	4,874,145					
Miscellaneous Revenues	1,382,758	0	1,382,758	1,382,758	0	1,382,758					
Reserve/Designation Decreases	0	0	0	4,770,834	0	4,770,834					
General Revenue Allocation	18,551,273	0	18,551,273	18,551,273	0	18,551,273					
Total	\$ 461,188,866	\$ 0	\$ 461,188,866	\$ 463,208,333	\$ 0	\$ 463,208,333					

# Strategic Planning and Operational Support



Staffing by Program									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Administration	79.00	0.00	79.00	79.00	0.00	79.00			
Health Care Administration	36.00	0.00	36.00	36.00	0.00	36.00			
Self Sufficiency Services and Support	85.00	0.00	85.00	85.00	0.00	85.00			
Total	200.00	0.00	200.00	200.00	0.00	200.00			

Budget by Program										
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change			Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Administration	\$	25,933,008	\$	0	1	\$	25,933,008	\$ 26,056,172	\$ 0	\$ 26,056,172
Health Care Administration		98,723,293		0			98,723,293	98,735,512	0	98,735,512
Child Care Planning Council		1,113,810		0			1,113,810	1,113,810	0	1,113,810
Self Sufficiency Services and Support		35,641,837		0			35,641,837	35,759,367	0	35,759,367
Total	\$	161,411,948	\$	0	1	\$	161,411,948	\$ 161,664,861	\$ 0	\$ 161,664,861

Budget by Categories of Expenditures									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Salaries & Benefits	\$ 17,250,921	\$ 0	\$ 17,250,921	\$ 17,595,345	\$ 0	\$ 17,595,345			
Services & Supplies	144,161,027	0	144,161,027	144,069,516	0	144,069,516			
Total	\$ 161,411,948	\$ 0	\$ 161,411,948	\$ 161,664,861	\$ 0	\$ 161,664,861			

Budget by Categories of Revenues									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Fines, Forfeitures & Penalties	\$ 3,349,216	\$ 0	\$ 3,349,216	\$ 3,349,216	\$ 0	\$ 3,349,216			
Intergovernmental Revenues	117,043,172	0	117,043,172	116,857,152	0	116,857,152			
Charges For Current Services	11,960,573	0	11,960,573	11,959,918	0	11,959,918			
Miscellaneous Revenues	458,987	0	458,987	458,987	0	458,987			
Other Financing Sources	17,600,000	0	17,600,000	17,600,000	0	17,600,000			
Reserve/Designation Decreases	0	0	0	439,588	0	439,588			
General Revenue Allocation	11,000,000	0	11,000,000	11,000,000	0	11,000,000			
Total	\$ 161,411,948	\$ 0	\$ 161,411,948	\$ 161,664,861	\$ 0	\$ 161,664,861			

# Aging & Independence Services



Staffing by Program									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
In-Home Supportive Services	151.00	0.00	151.00	151.00	0.00	151.00			
Veterans Services	8.00	0.00	8.00	8.00	0.00	8.00			
Senior Health and Social Services	43.00	0.00	43.00	43.00	0.00	43.00			
Protective Services	69.50	0.00	69.50	69.50	0.00	69.50			
Administrative and Other Services	21.00	0.00	21.00	21.00	0.00	21.00			
Total	292.50	0.00	292.50	292.50	0.00	292.50			

Budget by	Budget by Program									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
In-Home Supportive Services	\$ 308,220,269	\$ 0	\$ 308,220,269	\$ 327,742,729	\$ 0	\$ 327,742,729				
Veterans Services	937,523	0	937,523	937,523	0	937,523				
Senior Health and Social Services	13,732,726	0	13,732,726	13,601,943	0	13,601,943				
Protective Services	8,306,872	0	8,306,872	8,306,872	0	8,306,872				
Administrative and Other Services	3,997,367	0	3,997,367	3,932,595	0	3,932,595				
Total	\$ 335,194,757	\$ 0	\$ 335,194,757	\$ 354,521,662	\$ 0	\$ 354,521,662				

Budget by Categories of Expenditures									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Salaries & Benefits	\$ 25,862,782	\$ 0	\$ 25,862,782	\$ 25,910,143	\$ 0	\$ 25,910,143			
Services & Supplies	295,527,795	0	295,527,795	314,807,339	0	314,807,339			
Other Charges	5,000	0	5,000	5,000	0	5,000			
Operating Transfers Out	13,799,180	0	13,799,180	13,799,180	0	13,799,180			
Total	\$ 335,194,757	\$ 0	\$ 335,194,757	\$ 354,521,662	\$ 0	\$ 354,521,662			

Budget by	Budget by Categories of Revenues									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Fines, Forfeitures & Penalties	\$ 185,660	\$ 0	\$ 185,660	\$ 185,660	\$ 0	\$ 185,660				
Intergovernmental Revenues	326,142,860	0	326,142,860	328,091,399	0	328,091,399				
Miscellaneous Revenues	95,457	0	95,457	66,000	0	66,000				
Other Financing Sources	100,000	0	100,000	100,000	0	100,000				
Reserve/Designation Decreases	0	0	0	17,407,823	0	17,407,823				
General Revenue Allocation	8,670,780	0	8,670,780	8,670,780	0	8,670,780				
Total	\$ 335,194,757	\$ 0	\$ 335,194,757	\$ 354,521,662	\$ 0	\$ 354,521,662				

# Behavioral Health Services



Staffing by Program									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Alcohol and Other Drug Services	24.00	0.00	24.00	24.00	0.00	24.00			
Mental Health Services	297.50	0.00	297.50	297.50	0.00	297.50			
Inpatient Health Services	464.25	0.00	464.25	464.25	0.00	464.25			
Behavioral Health Svcs Administration	54.75	0.00	54.75	54.75	0.00	54.75			
Total	840.50	0.00	840.50	840.50	0.00	840.50			

Budget by Program									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Alcohol and Other Drug Services	\$ 43,484,633	\$ 0	\$ 43,484,633	\$ 43,484,633	\$ 0	\$ 43,484,633			
Mental Health Services	294,445,966	0	294,445,966	289,898,689	0	289,898,689			
Inpatient Health Services	59,796,981	0	59,796,981	59,735,261	0	59,735,261			
Behavioral Health Svcs Administration	8,186,573	0	8,186,573	8,310,204	0	8,310,204			
Total	\$ 405,914,153	\$ 0	\$ 405,914,153	\$ 401,428,787	\$ 0	\$ 401,428,787			

Budget by Categories of Expenditures									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Salaries & Benefits	\$ 80,949,413	\$ 0	\$ 80,949,413	\$ 81,690,735	\$ 0	\$ 81,690,735			
Services & Supplies	322,709,056	0	322,709,056	317,482,368	0	317,482,368			
Other Charges	2,174,314	0	2,174,314	2,174,314	0	2,174,314			
Capital Assets Equipment	100,000	0	100,000	100,000	0	100,000			
Expenditure Transfer & Reimbursements	(18,630)	0	(18,630)	(18,630)	0	(18,630)			
Total	\$ 405,914,153	\$ 0	\$ 405,914,153	\$ 401,428,787	\$ 0	\$ 401,428,787			

Budget by	Budget by Categories of Revenues										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Intergovernmental Revenues	\$ 355,778,509	\$ 0	\$ 355,778,509	\$ 349,638,904	\$ 0	\$ 349,638,904					
Charges For Current Services	31,756,911	0	31,756,911	33,411,150	0	33,411,150					
Miscellaneous Revenues	4,880,591	0	4,880,591	4,880,591	0	4,880,591					
Other Financing Sources	6,000,000	0	6,000,000	6,000,000	0	6,000,000					
General Revenue Allocation	7,498,142	0	7,498,142	7,498,142	0	7,498,142					
Total	\$ 405,914,153	\$ 0	\$ 405,914,153	\$ 401,428,787	\$ 0	\$ 401,428,787					

# Child Welfare Services



Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Child Welfare Services	496.50	0.00	496.50	496.50	0.00	496.50				
Foster Care	97.00	0.00	97.00	97.00	0.00	97.00				
Adoptions	151.00	0.00	151.00	151.00	0.00	151.00				
Total	744.50	0.00	744.50	744.50	0.00	744.50				

Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Child Welfare Services	\$ 71,444,496	\$ 0	\$ 71,444,496	\$ 71,682,230	\$ 0	\$ 71,682,230				
Foster Care	176,493,916	0	176,493,916	176,637,636	0	176,637,636				
Adoptions	15,382,591	0	15,382,591	15,693,103	0	15,693,103				
Total	\$ 263,321,003	\$ 0	\$ 263,321,003	\$ 264,012,969	\$ 0	\$ 264,012,969				

Budget by Categories of Expenditures												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	62,493,011	\$	0	\$	62,493,011	\$	63,864,977	\$	0	\$	63,864,977
Services & Supplies		31,178,560		0		31,178,560		30,498,560		0		30,498,560
Other Charges		169,649,432		0		169,649,432		169,649,432		0		169,649,432
Total	\$	263,321,003	\$	0	\$	263,321,003	\$	264,012,969	\$	0	\$	264,012,969

Budget by	Categories of F					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Revenue From Use of Money & Property	\$ 681,211	\$ 0	\$ 681,211	\$ 681,211	\$ 0	\$ 681,211
Intergovernmental Revenues	242,636,436	0	242,636,436	239,054,909	0	239,054,909
Charges For Current Services	5,173,372	0	5,173,372	4,493,372	0	4,493,372
Miscellaneous Revenues	859,072	0	859,072	859,072	0	859,072
Reserve/Designation Decreases	4,431,710	0	4,431,710	9,385,203	0	9,385,203
General Revenue Allocation	9,539,202	0	9,539,202	9,539,202	0	9,539,202
Total	\$ 263,321,003	\$ 0	\$ 263,321,003	\$ 264,012,969	\$ 0	\$ 264,012,969

# Public Health Services



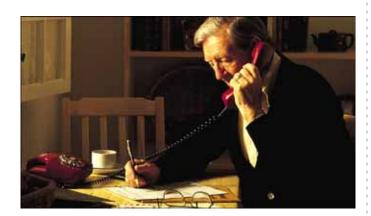
Staffing by	Staffing by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Administration and Other Services	26.00	0.00	26.00	26.00	0.00	26.00						
Bioterrorism / EMS	50.00	0.00	50.00	50.00	0.00	50.00						
Infectious Disease Control	108.25	0.00	108.25	108.25	0.00	108.25						
Surveillance	84.00	0.00	84.00	84.00	0.00	84.00						
Prevention Services	70.50	0.00	70.50	70.50	0.00	70.50						
California Childrens Services	141.00	0.00	141.00	141.00	0.00	141.00						
Total	479.75	0.00	479.75	479.75	0.00	479.75						

Budget by	Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Administration and Other Services	\$ 4,866,019	\$ 0	\$ 4,866,019	\$ 4,920,808	\$ 0	\$ 4,920,808						
Bioterrorism / EMS	12,964,360	0	12,964,360	13,043,207	0	13,043,207						
Infectious Disease Control	25,781,115	0	25,781,115	25,805,875	0	25,805,875						
Surveillance	10,948,097	0	10,948,097	11,039,650	0	11,039,650						
Prevention Services	19,898,960	0	19,898,960	19,266,195	0	19,266,195						
California Childrens Services	19,529,877	0	19,529,877	19,793,451	0	19,793,451						
Ambulance CSA's - Health & Human Services	8,204,667	0	8,204,667	8,204,667	0	8,204,667						
Total	\$ 102,193,095	\$ 0	\$ 102,193,095	\$ 102,073,853	\$ 0	\$ 102,073,853						

Budget by Categories of Expenditures											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Salaries & Benefits	\$ 48,417,319	\$ 0	\$ 48,417,319	\$ 49,385,985	\$ 0	\$ 49,385,985					
Services & Supplies	49,163,076	0	49,163,076	48,075,168	0	48,075,168					
Other Charges	4,575,000	0	4,575,000	4,575,000	0	4,575,000					
Capital Assets Equipment	233,000	0	233,000	233,000	0	233,000					
Expenditure Transfer & Reimbursements	(195,300)	0	(195,300)	(195,300)	0	(195,300)					
Total	\$ 102,193,095	\$ 0	\$ 102,193,095	\$ 102,073,853	\$ 0	\$ 102,073,853					

Budget by	Categories of I	Revenues				
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
<b>Taxes Current Property</b>	\$ 1,865,357	\$ 0	\$ 1,865,357	\$ 1,865,357	\$ 0	\$ 1,865,357
Taxes Other Than Current Secured	43,949	0	43,949	43,949	0	43,949
Licenses Permits & Franchises	177,957	0	177,957	177,957	0	177,957
Fines, Forfeitures & Penalties	2,273,805	0	2,273,805	2,273,805	0	2,273,805
Revenue From Use of Money & Property	81,000	0	81,000	81,000	0	81,000
Intergovernmental Revenues	85,855,113	0	85,855,113	84,975,989	0	84,975,989
Charges For Current Services	6,495,469	0	6,495,469	6,481,738	0	6,481,738
Miscellaneous Revenues	764,507	0	764,507	734,507	0	734,507
Other Financing Sources	500,000	0	500,000	500,000	0	500,000
Reserve/Designation Decreases	0	0	0	824,030	0	824,030
Use of Fund Balance	50,000	0	50,000	29,583	0	29,583
General Revenue Allocation	4,085,938	0	4,085,938	4,085,938	0	4,085,938
Total	\$ 102,193,095	\$ 0	\$ 102,193,095	\$ 102,073,853	\$ 0	\$ 102,073,853

# Public Administrator/Public Guardian



Staffing by	Program					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Public Administrator/ Guardian	34.00	0.00	34.00	34.00	0.00	34.00
Total	34.00	0.00	34.00	34.00	0.00	34.00

Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Public Administrator/ Guardian	\$ 4,472,416	\$ 0	\$ 4,472,416	\$ 4,500,728	\$ 0	\$ 4,500,728				
Total	\$ 4,472,416	\$ 0	\$ 4,472,416	\$ 4,500,728	\$ 0	\$ 4,500,728				

Budget by Categories of Expenditures										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$ 3,427,029	9 \$	0	\$ 3,427,029	\$	3,493,098	\$	0	\$	3,493,098
Services & Supplies	795,387	7	0	795,387		757,630		0		757,630
Other Charges	250,000	)	0	250,000		250,000		0		250,000
Total	\$ 4,472,416	5 \$	0	\$ 4,472,416	\$	4,500,728	\$	0	\$	4,500,728

Budget by	Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Licenses Permits & Franchises	\$ 46,000	\$ 0	\$ 46,000	\$ 46,000	\$ 0	\$ 46,000						
Revenue From Use of Money & Property	160,000	0	160,000	160,000	0	160,000						
Intergovernmental Revenues	60,000	0	60,000	60,000	0	60,000						
Charges For Current Services	1,474,751	0	1,474,751	1,503,063	0	1,503,063						
Miscellaneous Revenues	30,000	0	30,000	30,000	0	30,000						
General Revenue Allocation	2,701,665	0	2,701,665	2,701,665	0	2,701,665						
Total	\$ 4,472,416	\$ 0	\$ 4,472,416	\$ 4,500,728	\$ 0	\$ 4,500,728						

# Administrative Support



Staffing by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Agency Executive Office	22.00	0.00	22.00	22.00	0.00	22.00					
Agency Contract Support	18.00	0.00	18.00	18.00	0.00	18.00					
Financial Services Division	157.00	0.00	157.00	157.00	0.00	157.00					
Human Resources	78.00	0.00	78.00	78.00	0.00	78.00					
Management Support	9.00	0.00	9.00	9.00	0.00	9.00					
Proposition 10	19.00	0.00	19.00	19.00	0.00	19.00					
Total	303.00	0.00	303.00	303.00	0.00	303.00					

Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Agency Executive Office	\$ 44,772,260	\$ 0	\$ 44,772,260	\$ 27,337,447	\$ 0	\$ 27,337,447					
Agency Contract Support	3,527,599	0	3,527,599	3,559,317	0	3,559,317					
Financial Services Division	25,209,086	0	25,209,086	25,929,730	0	25,929,730					
Human Resources	8,279,818	0	8,279,818	8,420,898	0	8,420,898					
Management Support	9,648,131	0	9,648,131	9,665,765	0	9,665,765					
Proposition 10	2,088,435	0	2,088,435	2,131,644	0	2,131,644					
Total	\$ 93,525,329	\$ 0	\$ 93,525,329	\$ 77,044,801	\$ 0	\$ 77,044,801					

Budget by Categories of Expenditures													
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		20 R	cal Year 011-12 evised udget
Salaries & Benefits	\$	27,580,365	\$	0	\$	27,580,365	\$	28,599,837	\$	C	)	\$ 2	8,599,837
Services & Supplies		45,944,964		0		45,944,964		28,444,964		C	)	2	8,444,964
Management Reserves		20,000,000		0		20,000,000		20,000,000		C	)	2	20,000,000
Total	\$	93,525,329	\$	0	\$	93,525,329	\$	77,044,801	\$	C	)	\$ 7	7,044,801

Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Intergovernmental Revenues	\$ 55,574,135	\$ 0	\$ 55,574,135	\$ 51,072,407	\$ 0	\$ 51,072,407					
Charges For Current Services	2,425,194	0	2,425,194	2,425,194	0	2,425,194					
Miscellaneous Revenues	26,000	0	26,000	26,000	0	26,000					
Use of Fund Balance	35,500,000	0	35,500,000	22,500,000	0	22,500,000					
General Revenue Allocation	0	0	0	1,021,200	0	1,021,200					
Total	\$ 93,525,329	\$ 0	\$ 93,525,329	\$ 77,044,801	\$ 0	\$ 77,044,801					



#### Land Use and Environment Group Summary

#### Staffing by Department

The Land Use and Environment Group's staffing level in the revised Proposed Operational Plan is 1,501.00 staff years for Fiscal Year 2010-11 and 1,502.00 staff years for Fiscal Year 2011-12. There is no change from the CAO Proposed Operational Plan. This is a decrease of 61.00 staff years or -3.9% from the Fiscal Year 2009-10 Adopted Operational Plan.

#### **Expenditures by Department**

The Land Use and Environment Group's appropriations in the revised Proposed Operational Plan are \$488.7 million for Fiscal Year 2010-11 and \$355.8 million for Fiscal Year 2011-12. This is an increase of \$2.0 million or 0.4% in Fiscal Year 2010-11 from the CAO Proposed Operational Plan, for a total proposed increase of \$61.5 million or 14.4% from the Fiscal Year 2009-10 Adopted Operational Plan.

Significant proposed changes for Fiscal Year 2010-11 from the CAO Proposed Operational Plan include:

- \$1.7 million shift in appropriations for hazardous fuels reduction activities from Fiscal Year 2010-11 to Fiscal Year 2011-12. This program, funded by a federal grant and approved by the Board of Supervisors on May 13, 2009 (3), will be spread over multiple years to help prevent future damage to lives and property from wildfires in the unincorporated area. This grant will fund activities through Fiscal Year 2012-13. The completion of Environmental Impact Reports (EIR) is required prior to issuing contracts for the fuels removal.
- Decrease of \$1.7 million in federal grant funds for hazardous fuels reduction activities. These funds will be rebudgeted in Fiscal Year 2011-12 for hazardous fuels reduction activities in the unincorporated area to help prevent future damage to lives and property from wildfires. This will make funds available through Fiscal Year 2012-13.
- Rebudget of \$0.65 million for consultant services for a Vegetation Management EIR.
- Rebudget of \$0.4 million for maintenance and improvements to volunteer fire stations, volunteer stipends and various services and supplies.
- Rebudget of \$0.2 million for a Fleet Management Logic Routing System to monitor service delivery and safety.
- \$0.6 million decrease in the rebudget for the Woodside Drainage project. This amount was used in the current year to alleviate flooding in the vicinity of Woodside Avenue in the community of Lakeside.
- \$1.6 million increase for the development of the IT Business Intelligence initiative platform, an integrated asset management strategy; a parcel genealogy component for the Business Case Management System (BCMS), a centralized records management and application process; and temporary staff and overtime associated with the Phase III implementation of BCMS.
- \$0.6 million increase for IT equipment for the enhancement of the Mobile Inspection Program implementation which is part of the Government Without Walls (GWOW) initiative.
- \$0.2 million increase for Household Hazardous Waste collection events.
- \$0.2 million increase to add temporary staff to reduce code enforcement caseloads.



#### **Executive Office**

#### Fiscal Year 2010-11

- Proposes an increase of \$0.4 million based on fund balance for an IT Business Intelligence initiative platform that will link critical data across multiple systems and departments.
- Proposes an increase of \$0.25 based on fund balance to develop an integrated asset management organizational strategy. This strategy will identify and prioritize assets that are at-risk for operating failure, capacity inadequacy and obsolescence, allowing staff to swiftly and proactively address issues.
- Proposes an increase of \$0.3 million based on fund balance for parcel genealogy in the BCMS, to efficiently identify conditions and covenants on parcels that should be inherited through the land development process.
- Proposes an increase of \$0.5 million based on fund balance for the LUEG BCMS implementation. This will fund the cost of temporary staff and overtime for the review and user acceptance testing of Phase III of the BCMS Groupwide implementation.
- Proposes the rebudget of \$162,000 to complete the purchase of a fleet management logic routing system to monitor service delivery and safety and to monitor vehicle operations based on LUEG fund balance.

#### Fiscal Year 2011-12



Staffing by Department											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Land Use and Environment Executive Group	10.00	0.00	10.00	10.00	0.00	10.00					
Agriculture, Weights and Measures	150.00	0.00	150.00	150.00	0.00	150.00					
Air Pollution Control District	146.00	0.00	146.00	146.00	0.00	146.00					
Environmental Health	285.00	0.00	285.00	286.00	0.00	286.00					
Farm and Home Advisor	5.00	0.00	5.00	5.00	0.00	5.00					
Parks and Recreation	175.00	0.00	175.00	175.00	0.00	175.00					
Planning and Land Use	196.00	0.00	196.00	196.00	0.00	196.00					
Public Works	534.00	0.00	534.00	534.00	0.00	534.00					
Total	1,501.00	0.00	1,501.00	1,502.00	0.00	1,502.00					

Expenditur	es by Departm					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Land Use and Environment Executive Group	\$ 4,749,312	\$ 1,612,000	\$ 6,361,312	\$ 4,179,312	\$ 0	\$ 4,179,312
Agriculture, Weights and Measures	19,213,512	0	19,213,512	18,437,712	0	18,437,712
Air Pollution Control District	41,220,708	0	41,220,708	33,786,829	0	33,786,829
Environmental Health	48,504,300	1,200,000	49,704,300	43,245,244	0	43,245,244
Farm and Home Advisor	953,058	0	953,058	868,058	0	868,058
Parks and Recreation	35,109,451	0	35,109,451	31,060,269	0	31,060,269
Planning and Land Use	59,622,735	(251,525)	59,371,210	40,576,241	3,400,000	43,976,241
Public Works	277,355,012	(549,942)	276,805,070	180,434,516	(114,000)	180,320,516
Total	\$ 486,728,088	\$ 2,010,533	\$ 488,738,621	\$ 352,588,181	\$ 3,286,000	\$ 355,874,181

Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Land Use and Environment Executive Office	10.00	0.00	10.00	10.00	0.00	10.00				
Total	10.00	0.00	10.00	10.00	0.00	10.00				

Budget by	Program					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Land Use and Environment Executive Office	\$ 4,749,312	\$ 1,612,000	\$ 6,361,312	\$ 4,179,312	\$ 0	\$ 4,179,312
Total	\$ 4,749,312	\$ 1,612,000	\$ 6,361,312	\$ 4,179,312	\$ 0	\$ 4,179,312

Budget by Categories of Expenditures												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	1,970,295	\$	500,000	\$	2,470,295	\$	1,996,237	\$		)	\$ 1,996,237
Services & Supplies		2,779,017		950,000		3,729,017		2,183,075		(	)	2,183,075
Capital Assets Equipment		0		162,000		162,000		0			)	0
Total	\$	4,749,312	\$	1,612,000	\$	6,361,312	\$	4,179,312	\$	(	)	\$ 4,179,312

Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Charges For Current Services	\$ 500,000	\$ 0	\$ 500,000	\$ 500,000	\$ 0	\$ 500,000					
Other Financing Sources	212,500	0	212,500	212,500	0	212,500					
Use of Fund Balance	600,000	1,612,000	2,212,000	0	0	0					
General Revenue Allocation	3,436,812	0	3,436,812	3,466,812	0	3,466,812					
Total	\$ 4,749,312	\$ 1,612,000	\$ 6,361,312	\$ 4,179,312	\$ 0	\$ 4,179,312					

# Agriculture, Weights and Measures



Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Agriculture, Weights and Measures	150.00	0.00	150.00	150.00	0.00	150.00				
Total	150.00	0.00	150.00	150.00	0.00	150.00				

Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Agriculture, Weights and Measures	\$ 19,176,512	\$ 0	\$ 19,176,512	\$ 18,400,712	\$ 0	\$ 18,400,712				
Fish and Wildlife Fund	37,000	0	37,000	37,000	0	37,000				
Total	\$ 19,213,512	\$ 0	\$ 19,213,512	\$ 18,437,712	\$ 0	\$ 18,437,712				

Budget by Categories of Expenditures												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	14,452,102	\$	0	\$	\$ 14,452,102	\$	14,751,170	\$	0	\$	14,751,170
Services & Supplies		4,673,410		0		4,673,410		3,648,542		0		3,648,542
Other Charges		38,000		0		38,000		38,000		0		38,000
Capital Assets Equipment		50,000		0		50,000		0		0		0
Total	\$	19,213,512	\$	0	\$	\$ 19,213,512	\$	18,437,712	\$	0	\$	18,437,712

Budget by	Budget by Categories of Revenues												
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget							
Licenses Permits & Franchises	\$ 3,467,500	\$ 0	\$ 3,467,500	\$ 3,467,500	\$ 0	\$ 3,467,500							
Fines, Forfeitures & Penalties	16,250	0	16,250	16,250	0	16,250							
Intergovernmental Revenues	9,312,214	0	9,312,214	9,236,414	0	9,236,414							
Charges For Current Services	359,779	0	359,779	359,779	0	359,779							
Miscellaneous Revenues	109,400	0	109,400	109,400	0	109,400							
Use of Fund Balance	920,750	0	920,750	20,750	0	20,750							
General Revenue Allocation	5,027,619	0	5,027,619	5,227,619	0	5,227,619							
Total	\$ 19,213,512	\$ 0	\$ 19,213,512	\$ 18,437,712	\$ 0	\$ 18,437,712							

# Air Pollution Control District



Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Air Pollution Control District Programs	146.00	0.00	146.00	146.00	0.00	146.00				
Total	146.00	0.00	146.00	146.00	0.00	146.00				

Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Air Pollution Control District Programs	\$ 41,220,708	\$ 0	\$ 41,220,708	\$ 33,786,829	\$ 0	\$ 33,786,829					
Total	\$ 41,220,708	\$ 0	\$ 41,220,708	\$ 33,786,829	\$ 0	\$ 33,786,829					

Budget by Categories of Expenditures													
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change			Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	15,804,020	\$	0	T	\$	15,804,020	\$	16,157,641	\$	0	\$	16,157,641
Services & Supplies		3,255,166		0	I		3,255,166		3,255,166		0		3,255,166
Other Charges		15,508,920		0	Ī		15,508,920		7,819,828		0		7,819,828
Capital Assets Equipment		215,000		0			215,000		165,000		0		165,000
Operating Transfers Out		6,437,602		0			6,437,602		6,389,194		0		6,389,194
Total	\$	41,220,708	\$	0		\$	41,220,708	\$	33,786,829	\$	0	\$	33,786,829

Budget by	Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Licenses Permits & Franchises	\$ 8,279,842	\$ 0	\$ 8,279,842	\$ 8,681,871	\$ 0	\$ 8,681,871						
Fines, Forfeitures & Penalties	900,000	0	900,000	900,000	0	900,000						
Revenue From Use of Money & Property	50,000	0	50,000	50,000	0	50,000						
Intergovernmental Revenues	23,526,746	0	23,526,746	16,964,246	0	16,964,246						
Charges For Current Services	352,518	0	352,518	352,518	0	352,518						
Miscellaneous Revenues	158,000	0	158,000	158,000	0	158,000						
Other Financing Sources	6,225,102	0	6,225,102	6,176,694	0	6,176,694						
Use of Fund Balance	1,728,500	0	1,728,500	503,500	0	503,500						
Total	\$ 41,220,708	\$ 0	\$ 41,220,708	\$ 33,786,829	\$ 0	\$ 33,786,829						

### **Environmental Health**



#### Fiscal Year 2010-11

- Proposes an increase of \$1.0 million from Court Case Settlement Funds to be used for the following:
  - □ \$0.6 million to purchase IT equipment for the enhancement of the Mobile Inspection Program implementation, part of the Government Without Walls (GWOW) initiative.
  - □ \$0.2 million for staff overtime to ensure inspection frequencies are met during the implementation of the Business Case Management System (BCMS), an information technology system which centralizes records management and application processes.
  - □ \$0.2 million for Household Hazardous Waste collection events in the Fallbrook and Alpine communities.
- Proposes the rebudget of \$0.2 million for equipment for the Vector Disease and Diagnostic Laboratory using Land Use and Environment Group fund balance.
- Technical adjustment to reclassify \$142,000 of revenue to the correct account. This request results in no change in total revenue.

#### Fiscal Year 2011-12

Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Environmental Health	285.00	0.00	285.00	286.00	0.00	286.00				
Total	285.00	0.00	285.00	286.00	0.00	286.00				

Budget by	Program			_		
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Environmental Health	\$ 48,504,300	\$ 1,200,000	\$ 49,704,300	\$ 43,245,244	\$ 0	\$ 43,245,244
Total	\$ 48,504,300	\$ 1,200,000	\$ 49,704,300	\$ 43,245,244	\$ 0	\$ 43,245,244

Budget by Categories of Expenditures												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	29,961,741	\$	200,000	\$	30,161,741	\$	30,465,935	\$	(	)	\$ 30,465,935
Services & Supplies		18,522,559		990,000		19,512,559		12,759,309		(	)	12,759,309
Capital Assets Equipment		20,000		10,000		30,000		20,000		(	)	20,000
Total	\$	48,504,300	\$	1,200,000	\$	49,704,300	\$	43,245,244	\$	(	)	\$ 43,245,244

Budget by	Categories of I	Revenues				
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Licenses Permits & Franchises	\$ 19,210,930	\$ 0	\$ 19,210,930	\$ 19,664,149	\$ 0	\$ 19,664,149
Fines, Forfeitures & Penalties	313,094	0	313,094	313,094	0	313,094
Intergovernmental Revenues	4,559,728	(142,000)	4,417,728	4,559,728	(142,000)	4,417,728
Charges For Current Services	18,425,318	142,000	18,567,318	16,976,293	142,000	17,118,293
Miscellaneous Revenues	1,731,980	995,000	2,726,980	1,731,980	0	1,731,980
Use of Fund Balance	4,263,250	205,000	4,468,250	0	0	0
Total	\$ 48,504,300	\$ 1,200,000	\$ 49,704,300	\$ 43,245,244	\$ 0	\$ 43,245,244

# Farm and Home Advisor



Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Farm and Home Advisor	5.00	0.00	5.00	5.00	0.00	5.00				
Total	5.00	0.00	5.00	5.00	0.00	5.00				

Budget by	Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Farm and Home Advisor	\$ 953,058	\$ 0	\$ 953,058	\$ 868,058	\$ 0	\$ 868,058						
Total	\$ 953,058	\$ 0	\$ 953,058	\$ 868,058	\$ 0	\$ 868,058						

Budget by Categories of Expenditures									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Salaries & Benefits	\$ 351,975	\$ 0	\$ 351,975	\$ 359,533	\$ 0	\$ 359,533			
Services & Supplies	601,083	0	601,083	508,525	0	508,525			
Total	\$ 953,058	\$ 0	\$ 953,058	\$ 868,058	\$ 0	\$ 868,058			

Budget by Categories of Revenues									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Use of Fund Balance	\$ 100,000	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0			
General Revenue Allocation	853,058	0	853,058	868,058	0	868,058			
Total	\$ 953,058	\$ 0	\$ 953,058	\$ 868,058	\$ 0	\$ 868,058			

# Parks and Recreation



Staffing by Program									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Parks and Recreation	175.00	0.00	175.00	175.00	0.00	175.00			
Total	175.00	0.00	175.00	175.00	0.00	175.00			

Budget by Program											
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Parks and Recreation	\$	30,858,200	\$	0	1	\$ 30,858,200	\$	26,838,203	\$	0	\$ 26,838,203
Park Land Dedication		563,900		0		563,900		563,900		0	563,900
Park Special Districts		3,687,351		0	Ι	3,687,351		3,658,166		0	3,658,166
Total	\$	35,109,451	\$	0	1	\$ 35,109,451	\$	31,060,269	\$	0	\$ 31,060,269

Budget by Categories of Expenditures										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Salaries & Benefits	\$ 17,069,920	\$ 0	\$ 17,069,920	\$ 17,477,702	\$ 0	\$ 17,477,702				
Services & Supplies	15,783,426	0	15,783,426	11,361,550	0	11,361,550				
Other Charges	40,000	0	40,000	40,000	0	40,000				
Capital Assets Equipment	181,000	0	181,000	115,000	0	115,000				
Operating Transfers Out	2,035,105	0	2,035,105	2,066,017	0	2,066,017				
Total	\$ 35,109,451	\$ 0	\$ 35,109,451	\$ 31,060,269	\$ 0	\$ 31,060,269				

Budget by Categories of Revenues									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
<b>Taxes Current Property</b>	\$ 1,818,829	\$ 0	\$ 1,818,829	\$ 1,824,638	\$ 0	\$ 1,824,638			
Taxes Other Than Current Secured	16,756	0	16,756	16,756	0	16,756			
Licenses Permits & Franchises	478,950	0	478,950	478,950	0	478,950			
Revenue From Use of Money & Property	905,331	0	905,331	911,337	0	911,337			
Intergovernmental Revenues	930,333	0	930,333	453,269	0	453,269			
Charges For Current Services	5,200,965	0	5,200,965	5,351,621	0	5,351,621			
Miscellaneous Revenues	10,000	0	10,000	10,000	0	10,000			
Other Financing Sources	2,035,106	0	2,035,106	2,066,017	0	2,066,017			
Use of Fund Balance	4,640,000	0	4,640,000	210,000	0	210,000			
General Revenue Allocation	19,073,181	0	19,073,181	19,737,681	0	19,737,681			
Total	\$ 35,109,451	\$ 0	\$ 35,109,451	\$ 31,060,269	\$ 0	\$ 31,060,269			

### Planning and Land Use



#### Fiscal Year 2010-11

#### Support Services

- Proposes the following rebudgets:
  - \$125,000 related to the Business Case Management System (BCMS) on Land Use and Environment Group (LUEG) fund balance. BCMS is a new information technology system which centralizes records management and application processes.
  - □ \$25,000 to complete the purchase of a Fleet Management Logic Routing system which will monitor service delivery and safety as well as monitor vehicle operations and performance. Funding is based on Land Use and Environment Group (LUEG) fund balance as approved by the Board of Supervisors on May 11, 2010 (12).

#### Advanced Planning

Proposes the rebudget of \$74,500 in consultant costs for completion of the Purchase of Agricultural Conservation Easements (PACE) program based on LUEG fund balance. The PACE program goals are to promote economically viable farming in San Diego County and to create land use policies and programs that recognize the value of working farms to regional conservation efforts.

#### Multiple Species Conservation Program (MSCP)

Proposes an increase of \$40,400 in consultant contracts for completion of the Otay Mesa Special Area Management Plan (SAMP) based on LUEG fund balance. This plan streamlines the development process and facilitates the creation of viable permanent open space preserves.

#### Fire Prevention

- Proposes a shift of \$1.7 million in appropriations for hazardous fuels reduction activities from Fiscal Year 2010-11 to Fiscal Year 2011-12. This program, funded by a federal grant and approved by the Board of Supervisors on May 13, 2009 (3), will be spread over multiple years to help prevent future damage to lives and property from wildfires in the unincorporated area. This grant will fund activities through Fiscal Year 2012-13. Prior to issuing contracts for the fuels removal, a Vegetation Management Environmental Impact Report (EIR) will be completed and, therefore, the grant funds will begin being spent in spring of 2011 and will continue into Fiscal Years 2011-12 and 2012-13.
- Proposes the following rebudgets:
  - □ \$650,000 in consultant costs for a Vegetation Management EIR based on LUEG fund balance.
  - □ \$320,000 in routine maintenance costs for station improvements to the volunteer fire stations based on LUEG fund
  - □ \$50,000 in professional services for the volunteer firefighter stipend program based on LUEG fund balance.
  - □ \$23,575 for vehicle purchases funded by American Recovery and Reinvestment Act of 2009 (ARRA) and Indian Gaming grants.

### ■ ■ Land Use and Environment Group Changes

#### Code Enforcement

 Proposes the rebudget of \$160,000 for temporary staffing to assist with reducing code enforcement caseloads based on LUEG fund balance.

#### SanGIS

Proposes an increase of \$35,000 for the development of an ArcGIS server batch composite geocoder to enhance existing public safety services based on State Homeland Security Program grant funds. This will complete the software support for the Alert San Diego project in registering cell phones for the reverse 911 service.

#### Fiscal Year 2011-12

#### Fire Prevention

Proposes an increase of \$3.4 million in federal grant funds for hazardous fuels reduction activities, including removing brush and dead, dying and diseased trees, to help prevent future damage to lives and property from wildfires. The \$3.4 million includes the shift of \$1.7 million from Fiscal Year 2010-11 and the addition of \$1.7 million as part of the multi-year funding for this grant as approved by the Board of Supervisors on May 13, 2009 (3).

Staffing by	Staffing by Program								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Support Services	14.00	0.00	14.00	14.00	0.00	14.00			
Advance Planning	10.00	0.00	10.00	10.00	0.00	10.00			
Regulatory Planning	76.00	0.00	76.00	76.00	0.00	76.00			
Multi-Species Conservation	5.00	0.00	5.00	5.00	0.00	5.00			
Building	42.00	0.00	42.00	42.00	0.00	42.00			
Fire Prevention	12.00	0.00	12.00	12.00	0.00	12.00			
Codes Enforcement	22.00	0.00	22.00	22.00	0.00	22.00			
LUEG GIS Support	11.00	0.00	11.00	11.00	0.00	11.00			
SanGIS	4.00	0.00	4.00	4.00	0.00	4.00			
Total	196.00	0.00	196.00	196.00	0.00	196.00			

Budget by	Program					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Support Services	\$ 6,268,505	\$ 150,000	\$ 6,418,505	\$ 2,537,983	\$ 0	\$ 2,537,983
Advance Planning	4,068,407	74,500	4,142,907	787,891	0	787,891
Regulatory Planning	10,859,693	0	10,859,693	9,885,177	0	9,885,177
Multi-Species Conservation	989,197	40,400	1,029,597	994,713	0	994,713
Building	5,450,691	0	5,450,691	5,372,416	0	5,372,416
Fire Prevention	24,958,789	(711,425)	24,247,364	14,698,215	3,400,000	18,098,215
Codes Enforcement	2,643,481	160,000	2,803,481	2,535,976	0	2,535,976
LUEG GIS Support	1,612,494	0	1,612,494	1,624,144	0	1,624,144
SanGIS	897,004	35,000	932,004	909,172	0	909,172
County Service Areas - Fire Prevention Program	1,874,474	0	1,874,474	1,230,554	0	1,230,554
Total	\$ 59,622,735	\$ (251,525)	\$ 59,371,210	\$ 40,576,241	\$ 3,400,000	\$ 43,976,241

Budget by Categories of Expenditures										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal 2010 Rev Bud	)-11 sed		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$ 21,742,655	\$ (65,000)	\$ 21,	677,655	\$	21,553,943	\$	0	\$	21,553,943
Services & Supplies	36,668,227	(210,100)	36,	458,127		18,121,100		3,400,000		21,521,100
Capital Assets Equipment	520,000	23,575		543,575		637,000		0		637,000
Operating Transfers Out	691,853	0		591,853		264,198		0		264,198
Total	\$ 59,622,735	\$ (251,525)	\$ 59,	371,210	\$	40,576,241	\$	3,400,000	\$	43,976,241

# ■ ■ Land Use and Environment Group Changes

Budget by	Budget by Categories of Revenues								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
<b>Taxes Current Property</b>	\$ 580,615	\$ 0	\$ 580,615	\$ 580,615	\$ 0	\$ 580,615			
Taxes Other Than Current Secured	30,000	(30,000)	0	0	0	0			
Licenses Permits & Franchises	2,366,762	0	2,366,762	3,472,443	(100,000)	3,372,443			
Fines, Forfeitures & Penalties	586,050	0	586,050	628,545	0	628,545			
Revenue From Use of Money & Property	27,500	0	27,500	27,500	0	27,500			
Intergovernmental Revenues	10,642,155	(1,903,405)	8,738,750	2,262,085	3,544,788	5,806,873			
Charges For Current Services	11,250,600	46,980	11,297,580	12,685,844	(44,788)	12,641,056			
Miscellaneous Revenues	11,000	0	11,000	11,000	0	11,000			
Other Financing Sources	587,015	0	587,015	159,360	0	159,360			
Use of Fund Balance	13,231,436	1,634,900	14,866,336	189,247	0	189,247			
General Revenue Allocation	20,309,602	0	20,309,602	20,559,602	0	20,559,602			
Total	\$ 59,622,735	\$ (251,525)	\$ 59,371,210	\$ 40,576,241	\$ 3,400,000	\$ 43,976,241			

### Public Works



#### Fiscal Year 2010-11

#### Land Development Program

- Proposes a decrease of \$0.1 million for application services and software upgrades, originally budgeted with State Highway Users Tax Account revenue. The software upgrades were completed in Fiscal Year 2009-10 at the request of the County Information Technology Office to mitigate security risks; therefore, the appropriations are no longer needed.
- Proposes an increase of \$27.4 million in Road Fund fund balance and a corresponding decrease of \$27.4 million in Proposition 1B, Highway Safety, Traffic Reduction, Air Quality and Port Security Act of 2006, revenue. Receipt of Proposition 1B funding occurred in late Fiscal Year 2009-10 after the State was able to sell bonds, making Proposition 1B funding available to the County of San Diego for designated road projects.

#### General Fund Activities Program

- Proposes a decrease of \$0.6 million in the rebudget of the Woodside Drainage project funds and a corresponding decrease in the use of Land Use and Environment Group (LUEG) fund balance. Expenditures of \$0.6 million in project activities to alleviate flooding in the vicinity of Woodside Avenue in the community of Lakeside were incurred late in Fiscal Year 2009-10 rather than in Fiscal Year 2010-11 as budgeted.
- Proposes the rebudget of \$0.1 million for the Special Drainage Area 4 (Jamul) Drainage Facilities Master Plan using LUEG fund balance. The Master Plan analyzes and prioritizes improvements to flood control facilities in the area. Award of the consultant contract is expected in early Fiscal Year 2010-11.
- Proposes the rebudget of \$29,058 for the Geographic Information System (GIS) Asset Layers project using LUEG fund balance. This project provides ongoing asset management for county equipment such as road signs and guardrails and also provides accident location tracking data.

#### Flood Control Districts

 Proposes an increase of \$35,000 in Lake Rancho Viejo Stormwater Maintenance Zone 349781 based on fund balance for major maintenance projects in compliance with Mitigation Monitoring and Reporting Program requirements.

#### Fiscal Year 2011-12

#### Land Development Program

Proposes a decrease of \$0.1 million for application services and software upgrades not required in Fiscal Year 2011-12 for the reason stated above.

# ■ ■ Land Use and Environment Group Changes

Staffing by Program									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Transportation Program	204.00	0.00	204.00	204.00	0.00	204.00			
Land Development Program	85.00	0.00	85.00	85.00	0.00	85.00			
Engineering Services Program	74.00	0.00	74.00	74.00	0.00	74.00			
Solid Waste Management Program	18.00	0.00	18.00	18.00	0.00	18.00			
Management Services Program	50.00	0.00	50.00	50.00	0.00	50.00			
General Fund Activities Program	29.00	0.00	29.00	29.00	0.00	29.00			
Airports Program	35.00	0.00	35.00	35.00	0.00	35.00			
Wastewater Management Program	39.00	0.00	39.00	39.00	0.00	39.00			
Total	534.00	0.00	534.00	534.00	0.00	534.00			

Budget by Program								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Transportation Program	\$ 35,941,335	\$ 0	\$ 35,941,335	\$ 35,951,474	\$ 0	\$ 35,951,474		
Land Development Program	15,053,372	(114,000)	14,939,372	15,299,981	(114,000)	15,185,981		
Engineering Services Program	69,258,350	0	69,258,350	30,576,894	0	30,576,894		
Solid Waste Management Program	6,399,817	0	6,399,817	5,923,453	0	5,923,453		
Management Services Program	11,582,405	0	11,582,405	11,438,840	0	11,438,840		
General Fund Activities Program	22,407,788	(470,942)	21,936,846	8,021,459	0	8,021,459		
Airports Program	16,159,561	0	16,159,561	13,226,972	0	13,226,972		
Wastewater Management Program	6,717,074	0	6,717,074	6,834,011	0	6,834,011		
Sanitation Districts	65,705,450	0	65,705,450	26,404,294	0	26,404,294		
Flood Control	7,147,806	35,000	7,182,806	7,045,967	0	7,045,967		
County Service Areas	515,389	0	515,389	515,389	0	515,389		
Street Lighting District	1,663,654	0	1,663,654	1,663,654	0	1,663,654		
Permanent Road Divisions	8,278,463	0	8,278,463	8,278,463	0	8,278,463		
Equipment ISF Program	10,524,548	0	10,524,548	9,253,665	0	9,253,665		
Total	\$ 277,355,012	\$ (549,942)	\$ 276,805,070	\$ 180,434,516	\$ (114,000)	\$ 180,320,516		

Budget by Categories of Expenditures								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Salaries & Benefits	\$ 60,706,208	\$ 0	\$ 60,706,208	\$ 62,332,458	\$ 0	\$ 62,332,458		
Services & Supplies	148,025,410	(549,942)	147,475,468	102,938,029	(114,000)	102,824,029		
Other Charges	20,320,144	0	20,320,144	9,258,064	0	9,258,064		
Capital Assets/Land Acquisition	12,274,500	0	12,274,500	2,892,000	0	2,892,000		
Capital Assets Equipment	2,506,000	0	2,506,000	1,987,000	0	1,987,000		
Reserve/Designation Increase	32,144,972	0	32,144,972	0	0	0		
Operating Transfers Out	1,377,778	0	1,377,778	1,026,965	0	1,026,965		
Total	\$ 277,355,012	\$ (549,942)	\$ 276,805,070	\$ 180,434,516	\$ (114,000)	\$ 180,320,516		

# ■ ■ Land Use and Environment Group Changes

Budget by	Budget by Categories of Revenues									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
<b>Taxes Current Property</b>	\$ 5,370,688	\$ 0	\$ 5,370,688	\$ 5,345,689	\$ 0	\$ 5,345,689				
Taxes Other Than Current Secured	9,158,793	0	9,158,793	7,295,453	0	7,295,453				
Licenses Permits & Franchises	166,000	0	166,000	166,000	0	166,000				
Revenue From Use of Money & Property	19,471,772	0	19,471,772	18,531,756	0	18,531,756				
Intergovernmental Revenues	97,223,117	(27,539,230)	69,683,887	69,819,635	(114,000)	69,705,635				
Charges For Current Services	54,974,114	0	54,974,114	55,655,080	0	55,655,080				
Miscellaneous Revenues	1,279,098	0	1,279,098	249,125	0	249,125				
Other Financing Sources	1,377,778	0	1,377,778	1,026,965	0	1,026,965				
Reserve/Designation Decreases	8,650,112	0	8,650,112	0	0	0				
Use of Fund Balance	73,795,812	26,989,288	100,785,100	16,315,085	0	16,315,085				
General Revenue Allocation	5,887,728	0	5,887,728	6,029,728	0	6,029,728				
Total	\$ 277,355,012	\$ (549,942)	\$ 276,805,070	\$ 180,434,516	\$ (114,000)	\$ 180,320,516				

### **Community Services Group Changes**



#### Community Services Group Summary

#### Staffing by Department

The Community Services Group staffing level in the revised Proposed Operational Plan is 978.25 staff years in Fiscal Year 2010-11 and 977.25 in Fiscal Year 2011-12. This level is unchanged from the staffing included in the CAO Proposed Operational Plan, which proposed a decrease of 40.75 staff years or -4.0% from the Fiscal Year 2009-10 Adopted Budget.

#### **Expenditures by Department**

The Community Services Group appropriations in the revised Proposed Operational Plan are \$293.4 million for Fiscal Year 2010-11 and \$290.7 million for Fiscal Year 2011-12. This is an increase of \$8.5 million or 3.0% in Fiscal Year 2010-11 from the CAO Proposed Operational Plan, for a decrease of \$19.9 million or -6.3% from the Fiscal Year 2009-10 Adopted Budget.

Significant proposed changes for Fiscal Year 2010-11 from the CAO Proposed Operational Plan include:

- Increase of \$1.0 million in the Fleet Internal Service Fund for the purchase of vehicles and equipment and a related \$1.0 million increase in operating transfer appropriations in the General Fund.
- Increase of \$1.5 million in appropriations and grant revenue for the CalHome down payment and closing costs assistance program for low-income first-time homebuyers.
- Increase of \$1.0 million in the Purchasing and Contracting Internal Service Fund to reflect a change in accounting for intangible fixed assets.
- Rebudgets of \$2.6 million in a variety of federally funded multi-year housing-related grant programs.
- Rebudgets of \$1.1 million for the County Library print and copy control automation project, branch library maintenance and remodeling projects, and equipment for the new Lincoln Acres branch library.

#### **Executive Office**

#### Fiscal Year 2010-11

Proposes an additional \$0.25 million, based on General Fund fund balance, to provide funding for the Department of General Services for site searches for new facilities required by current tenants of the County Operations Center Annex who will not be moving to the County Operations Center upon the completion of the redevelopment project. Under the terms of the development agreement, the Annex is scheduled to be sold to the County's development partner when the County vacates the Annex at the completion of Phase 1B.

#### Fiscal Year 2011-12

# ■ ■ Community Services Group Changes

Staffing by Department								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Community Services Group Executive Office	8.00	0.00	8.00	8.00	0.00	8.00		
Animal Services	123.00	0.00	123.00	123.00	0.00	123.00		
County Library	290.25	0.00	290.25	290.25	0.00	290.25		
General Services	334.00	0.00	334.00	334.00	0.00	334.00		
Housing & Community Development	102.00	0.00	102.00	102.00	0.00	102.00		
Purchasing and Contracting	58.00	0.00	58.00	58.00	0.00	58.00		
Registrar of Voters	63.00	0.00	63.00	62.00	0.00	62.00		
Total	978.25	0.00	978.25	977.25	0.00	977.25		

Expenditures by Department								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Community Services Group Executive Office	\$ 6,613,315	\$ 250,000	\$ 6,863,315	\$ 6,063,315	\$ 0	\$ 6,063,315		
Animal Services	14,475,920	146,000	14,621,920	14,558,711	0	14,558,711		
County Library	36,763,619	1,115,171	37,878,790	33,574,452	0	33,574,452		
General Services	164,399,373	1,970,000	166,369,373	166,168,312	0	166,168,312		
Housing & Community Development	22,403,457	4,069,892	26,473,349	22,258,048	937,603	23,195,651		
Purchasing and Contracting	11,162,948	959,453	12,122,401	10,777,510	959,453	11,736,963		
County of San Diego Redevelopment Agency	9,074,112	0	9,074,112	7,956,782	0	7,956,782		
Registrar of Voters	20,046,031	0	20,046,031	27,490,819	0	27,490,819		
Total	\$ 284,938,775	\$ 8,510,516	\$ 293,449,291	\$ 288,847,949	\$ 1,897,056	\$ 290,745,005		

Staffing by Program								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Community Services Executive Office	8.00	0.00	8.00	8.00	0.00	8.00		
Total	8.00	0.00	8.00	8.00	0.00	8.00		

Budget by	Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Community Services Executive Office	\$ 6,613,315	\$ 250,000	\$ 6,863,315	\$ 6,063,315	\$ 0	\$ 6,063,315						
Total	\$ 6,613,315	\$ 250,000	\$ 6,863,315	\$ 6,063,315	\$ 0	\$ 6,063,315						

Budget by	Ca	tegories of I						
		Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	1,429,920	\$ 0	\$ 1,429,920	\$ 1,452,142	\$ 0	9	\$ 1,452,142
Services & Supplies		1,933,395	250,000	2,183,395	1,361,173	0		1,361,173
Management Reserves		3,250,000	0	3,250,000	3,250,000	0		3,250,000
Total	\$	6,613,315	\$ 250,000	\$ 6,863,315	\$ 6,063,315	\$ 0	9	6,063,315

Budget by	Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Charges For Current Services	\$ 791,836	\$ 0	\$ 791,836	\$ 791,836	\$ 0	\$ 791,836						
Use of Fund Balance	3,800,000	250,000	4,050,000	3,250,000	0	3,250,000						
General Revenue Allocation	2,021,479	0	2,021,479	2,021,479	0	2,021,479						
Total	\$ 6,613,315	\$ 250,000	\$ 6,863,315	\$ 6,063,315	\$ 0	\$ 6,063,315						

# Animal Services



#### Fiscal Year 2010-11

■ Proposes the rebudget of \$146,000 for medical and kennel equipment for the recently upgraded medical facility at the Animal Shelter in Bonita. The funding source is Community Services Group fund balance.

#### Fiscal Year 2011-12

Staffing by	Program					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Animal Services	123.00	0.00	123.00	123.00	0.00	123.00
Total	123.00	0.00	123.00	123.00	0.00	123.00

Budget by	Budget by Program											
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Animal Services	\$	14,475,920	\$	146,000	\$	14,621,920	\$	14,558,711	\$	0	\$	14,558,711
Total	\$	14,475,920	\$	146,000	\$	14,621,920	\$	14,558,711	\$	0	\$	14,558,711

Budget by	Budget by Categories of Expenditures												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		F	Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	10,175,495	\$	0	\$	10,175,495	\$	10,265,790	\$	0	)	\$	10,265,790
Services & Supplies		4,260,425		116,000		4,376,425		4,292,921		0	)		4,292,921
Capital Assets Equipment		40,000		30,000		70,000		0		0	)		0
Total	\$	14,475,920	\$	146,000	\$	14,621,920	\$	14,558,711	\$	0	)	\$	14,558,711



Budget by	Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Licenses Permits & Franchises	\$ 2,181,409	\$ 0	\$ 2,181,409	\$ 2,205,500	\$ 0	\$ 2,205,500						
Fines, Forfeitures & Penalties	3,000	0	3,000	3,000	0	3,000						
Revenue From Use of Money & Property	50,000	0	50,000	50,000	0	50,000						
Charges For Current Services	9,475,511	0	9,475,511	9,643,211	0	9,643,211						
Miscellaneous Revenues	26,000	0	26,000	26,000	0	26,000						
Use of Fund Balance	140,000	146,000	286,000	0	0	0						
General Revenue Allocation	2,600,000	0	2,600,000	2,631,000	0	2,631,000						
Total	\$ 14,475,920	\$ 146,000	\$ 14,621,920	\$ 14,558,711	\$ 0	\$ 14,558,711						

# County Library



#### Fiscal Year 2010-11

Library Professional & Technical Support Service

- Proposes the following rebudgets of one-time projects using Library fund balance:
  - □ \$325,350 for the completion of the print and copy control and cashiering systems.
  - □ \$150,186 for maintenance and for Radio Frequency Identification (RFID) remodeling projects that will not be completed in the current fiscal year. The RFID system increases efficiency of library operations by increasing the ability of library customers to check out items themselves.

#### Library Branch Operations

- Proposes the following rebudgets of one-time projects using Library fund balance:
  - □ \$464,635 for maintenance and remodeling projects in the Vista Branch Library that will not be completed in the current fiscal year.
  - □ \$175,000 for minor equipment for the new Lincoln Acres branch library, scheduled for completion in summer 2011.

#### Fiscal Year 2011-12

Staffing by Program													
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget							
Library Operations and Administration	22.25	0.00	22.25	22.25	0.00	22.25							
Library Professional & Technical Support Service	42.75	0.00	42.75	42.75	0.00	42.75							
Library Branch Operations	225.25	0.00	225.25	225.25	0.00	225.25							
Total	290.25	0.00	290.25	290.25	0.00	290.25							

Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Library Operations and Administration	\$ 5,674,979	\$ 0	\$ 5,674,979	\$ 5,077,370	\$ 0	\$ 5,077,370					
Library Professional & Technical Support Service	7,167,552	475,536	7,643,088	7,029,451	0	7,029,451					
Library Branch Operations	23,921,088	639,635	24,560,723	21,467,631	0	21,467,631					
Total	\$ 36,763,619	\$ 1,115,171	\$ 37,878,790	\$ 33,574,452	\$ 0	\$ 33,574,452					

Budget by							
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$ 21,525,869	\$ 0	\$ 21,525,869	\$ 21,669,668	\$	0	\$ 21,669,668
Services & Supplies	14,737,750	1,115,171	15,852,921	11,404,784		0	11,404,784
Management Reserves	500,000	0	500,000	500,000		0	500,000
Total	\$ 36,763,619	\$ 1,115,171	\$ 37,878,790	\$ 33,574,452	\$	0	\$ 33,574,452

Budget by	Budget by Categories of Revenues										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
<b>Taxes Current Property</b>	\$ 28,235,612	\$ 0	\$ 28,235,612	\$ 28,235,612	\$ 0	\$ 28,235,612					
Taxes Other Than Current Secured	375,192	0	375,192	375,192	0	375,192					
Revenue From Use of Money & Property	122,900	0	122,900	122,900	0	122,900					
Intergovernmental Revenues	1,149,817	0	1,149,817	1,149,817	0	1,149,817					
Charges For Current Services	1,655,047	0	1,655,047	1,666,505	0	1,666,505					
Miscellaneous Revenues	3,113,928	0	3,113,928	613,928	0	613,928					
Other Financing Sources	350,000	0	350,000	0	0	0					
Use of Fund Balance	1,761,123	1,115,171	2,876,294	1,410,498	0	1,410,498					
Total	\$ 36,763,619	\$ 1,115,171	\$ 37,878,790	\$ 33,574,452	\$ 0	\$ 33,574,452					

### General Services



#### Fiscal Year 2010-11

Fleet Management Internal Service Fund (ISF)

Proposes an increase of \$985,000 to the Fleet Management ISF Equipment Acquisition spending plan for the purchase of various vehicle equipment for Agriculture, Weights and Measures (\$445,000) and Parks and Recreation (\$540,000), based on an Operating Transfer from the General Fund. Equipment to be purchased includes electric vehicles to transport tools and equipment and to assist in patrolling County parks and campgrounds, and chippers and utility trailers for vegetation management and hauling equipment.

#### General Fund Contribution to Fleet Management ISF

■ Proposes an increase of \$985,000 to provide funding for the acquisition of various vehicle equipment as discussed above, based on Land Use and Environment Group fund balance.

#### Fiscal Year 2011-12

Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Facilities Management Internal Service Fund	276.00	0.00	276.00	276.00	0.00	276.00				
Fleet Management Internal Service Fund	58.00	0.00	58.00	58.00	0.00	58.00				
Total	334.00	0.00	334.00	334.00	0.00	334.00				

Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Facilities Management Internal Service Fund	\$ 120,021,420	\$ 0	\$ 120,021,420	\$ 120,740,467	\$ 0	\$ 120,740,467				
Fleet Management Internal Service Fund	42,962,953	985,000	43,947,953	43,962,845	0	43,962,845				
General Fund Contribution to GS ISF's	1,415,000	985,000	2,400,000	1,465,000	0	1,465,000				
Total	\$ 164,399,373	\$ 1,970,000	\$ 166,369,373	\$ 166,168,312	\$ 0	\$ 166,168,312				

Budget by Categories of Expenditures											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Salaries & Benefits	\$ 32,078,622	\$ 0	\$ 32,078,622	\$ 32,723,505	\$ 0	\$ 32,723,505					
Services & Supplies	108,022,790	0	108,022,790	108,190,390	0	108,190,390					
Other Charges	11,120,285	0	11,120,285	11,120,285	0	11,120,285					
Capital Assets Equipment	8,363,544	985,000	9,348,544	9,270,000	0	9,270,000					
Reserves	103,000	0	103,000	103,000	0	103,000					
Operating Transfers Out	4,711,132	985,000	5,696,132	4,761,132	0	4,761,132					
Total	\$ 164,399,373	\$ 1,970,000	\$ 166,369,373	\$ 166,168,312	\$ 0	\$ 166,168,312					

Budget by	Categories of F					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Revenue From Use of Money & Property	\$ 2,462,729	\$ 0	\$ 2,462,729	\$ 2,462,729	\$ 0	\$ 2,462,729
Intergovernmental Revenues	4,409,281	0	4,409,281	4,409,281	0	4,409,281
Charges For Current Services	141,512,818	0	141,512,818	143,181,757	0	143,181,757
Miscellaneous Revenues	1,034,508	0	1,034,508	1,034,508	0	1,034,508
Other Financing Sources	5,111,132	985,000	6,096,132	5,161,132	0	5,161,132
Use of Fund Balance	8,453,905	985,000	9,438,905	8,453,905	0	8,453,905
General Revenue Allocation	1,415,000	0	1,415,000	1,465,000	0	1,465,000
Total	\$ 164,399,373	\$ 1,970,000	\$ 166,369,373	\$ 166,168,312	\$ 0	\$ 166,168,312

# Housing and Community Development



#### Fiscal Year 2010-11

Housing and Community Development (HCD)

Proposes the rebudget of \$25,000 based on remaining Community Development Block Grant-Recovery (CDBG-R) grant funding allocated for program administration for fire prevention projects.

#### HCD - Multi-Year Projects

- Proposes an increase of \$1.5 million in appropriations and revenue based on a grant application approved by the Board of Supervisors on May 18, 2010 (4). Funding is from the California Department of Housing and Community Development CalHome Program. These funds will provide continued operation of the CalHome down payment and closing costs assistance program for low-income first-time homebuyers.
- Proposes the rebudget of \$2.5 million for the following:
  - Community Development Block Grant (CDBG \$800,896) based on remaining Fiscal Year 2009-10 CDBG grant funds to provide funding for urban county affordable housing construction, acquisition, rehabilitation, and site improvements to stimulate housing and community development for lower income families.
  - □ HOME Investment Partnerships Program (HOME \$312,500) based on remaining Fiscal Year 2009-10 HOME Investment Partnerships Program grant funds to provide funding for tenant-based rental housing assistance for low-income disabled homeless veterans and low-income victims of domestic violence and their families.
  - Community Development Block Grant Recovery (CDBG-R \$71,604) based on remaining one-time Fiscal Year 2009-10 CDBG-R stimulus grant funds to provide funding for infrastructure activities that provide basic services to residents or promote energy efficiency, for activities that promote conservation through rehabilitation of existing buildings, and for the acquisition of fire equipment and apparatus for communities of Jacumba and Warner Springs.
  - Homelessness Prevention and Rapid Re-Housing (HPRP \$609,892) stimulus grant allocation. This funding is a one-time stimulus grant awarded in Fiscal Year 2009-10 and was allocated to three fiscal years, through Fiscal Year 2011-12, for direct program costs. The grant is to fund housing programs to help prevent families or individuals from becoming homeless or to rapidly re-house eligible individuals or families that are currently experiencing homelessness.
  - □ Neighborhood Stabilization Program (NSP 1 \$750,000) based on remaining Fiscal Year 2009-10 one-time stimulus grant funds. NSP is an emergency assistance program for the redevelopment of abandoned and foreclosed homes and residential properties.

#### Fiscal Year 2011-12

#### HCD - Multi-Year Projects

- Proposes the rebudget of \$0.9 million in appropriations and revenue based on:
  - □ Fiscal Year 2011-12 Homelessness Prevention and Rapid Re-Housing (HPRP \$607,603) stimulus grant allocation. This funding is a one-time stimulus grant and was allocated to three fiscal years, through Fiscal Year 2011-12, for direct program costs.



□ Fiscal Year 2011-12 allocation for HOME Investment Partnerships Program (HOME - \$330,000) grant to provide funding for tenant-based rental housing assistance program for low-income disabled homeless veterans and lowincome victims of domestic violence and their families.

Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Housing & Community Development	102.00	0.00	102.00	102.00	0.00	102.00				
Total	102.00	0.00	102.00	102.00	0.00	102.00				

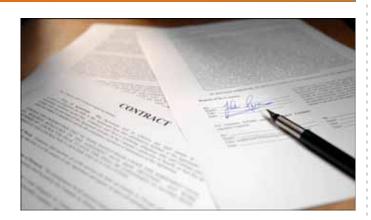
Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Housing & Community Development	\$ 11,000,728	\$ 25,000	\$ 11,025,728	\$ 10,855,319	\$ 0	\$ 10,855,319				
HCD - Multi-Year Projects	11,402,729	4,044,892	15,447,621	11,402,729	937,603	12,340,332				
Total	\$ 22,403,457	\$ 4,069,892	\$ 26,473,349	\$ 22,258,048	\$ 937,603	\$ 23,195,651				

Budget by Categories of Expenditures											
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	9,077,139	\$	0	\$	9,077,139	\$	9,325,727	\$	0	\$ 9,325,727
Services & Supplies		8,895,188		1,685,461		10,580,649		8,501,191		35,672	8,536,863
Other Charges		4,605,730		2,384,431		6,990,161		4,605,730		901,931	5,507,661
Expenditure Transfer & Reimbursements		(174,600)		0		(174,600)		(174,600)		0	(174,600)
Total	\$	22,403,457	\$	4,069,892	\$	26,473,349	\$	22,258,048	\$	937,603	\$ 23,195,651

### ■ ■ Community Services Group Changes

Budget by Categories of Revenues										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Intergovernmental Revenues	\$ 21,594,936	\$ 4,069,892	\$ 25,664,828	\$ 21,732,527	\$ 937,603	\$ 22,670,130				
Charges For Current Services	25,000	0	25,000	25,000	0	25,000				
Miscellaneous Revenues	822,000	0	822,000	872,000	0	872,000				
Use of Fund Balance	333,000	0	333,000	0	0	0				
General Revenue Allocation	(371,479)	0	(371,479)	(371,479)	0	(371,479)				
Total	\$ 22,403,457	\$ 4,069,892	\$ 26,473,349	\$ 22,258,048	\$ 937,603	\$ 23,195,651				

# Purchasing and Contracting



#### Fiscal Year 2010-11

#### Content/Records Services

Proposes an increase of \$1.0 million for the annual depreciation expense for the Documentum End-User License Agreements that have been reclassified as capital assets due to the new Governmental Accounting Standards Board Statement 51 reporting requirements for intangible assets. The department's fund balance increased as a result of the capitalization and this increase will fund the annual depreciation expense.

#### Fiscal Year 2011-12

#### Content/Records Services

■ Proposes an increase of \$1.0 million for the annual depreciation expense, as described above, for the Documentum End-User License Agreements, to be funded by fund balance.

Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Content/Records Services	6.00	0.00	6.00	6.00	0.00	6.00				
Purchasing ISF	52.00	0.00	52.00	52.00	0.00	52.00				
Total	58.00	0.00	58.00	58.00	0.00	58.00				

Budget by Program												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Content/Records Services	\$	1,770,365	\$	959,453	\$	2,729,818	\$	1,790,365	\$	959,453	\$	2,749,818
Purchasing ISF		7,767,583		0		7,767,583		7,342,145		0		7,342,145
General Fund Contribution		1,625,000		0		1,625,000		1,645,000		0		1,645,000
Total	\$	11,162,948	\$	959,453	\$	12,122,401	\$	10,777,510	\$	959,453	\$	11,736,963

# ■ ■ Community Services Group Changes

Budget by	Budget by Categories of Expenditures											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Salaries & Benefits	\$ 6,323,886	\$ 0	\$ 6,323,886	\$ 6,480,481	\$ 0	\$ 6,480,481						
Services & Supplies	3,200,723	0	3,200,723	2,638,690	0	2,638,690						
Other Charges	22,339	959,453	981,792	22,339	959,453	981,792						
Expenditure Transfer & Reimbursements	(9,000)	0	(9,000)	(9,000)	0	(9,000)						
Operating Transfers Out	1,625,000	0	1,625,000	1,645,000	0	1,645,000						
Total	\$ 11,162,948	\$ 959,453	\$ 12,122,401	\$ 10,777,510	\$ 959,453	\$ 11,736,963						

Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Revenue From Use of Money & Property	\$ 20,000	\$ 0	\$ 20,000	\$ 10,000	\$ 0	\$ 10,000					
Charges For Current Services	7,196,948	0	7,196,948	7,044,707	0	7,044,707					
Miscellaneous Revenues	404,144	0	404,144	333,119	0	333,119					
Other Financing Sources	1,625,000	0	1,625,000	1,645,000	0	1,645,000					
Use of Fund Balance	291,856	959,453	1,251,309	99,684	959,453	1,059,137					
General Revenue Allocation	1,625,000	0	1,625,000	1,645,000	0	1,645,000					
Total	\$ 11,162,948	\$ 959,453	\$ 12,122,401	\$ 10,777,510	\$ 959,453	\$ 11,736,963					

# County of San Diego Redevelopment Agency



Staffing by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Total	0.00	0.00	0.00	0.00	0.00	0.00					

Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Upper San Diego River Redevelopment Project Area	\$ 3,271,100	\$ 0	\$ 3,271,100	\$ 2,133,100	\$ 0	\$ 2,133,100					
Gillespie Field Redevelopment Project Area	5,803,012	0	5,803,012	5,823,682	0	5,823,682					
Total	\$ 9,074,112	\$ 0	\$ 9,074,112	\$ 7,956,782	\$ 0	\$ 7,956,782					

Budget by Categories of Expenditures											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Services & Supplies	\$ 723,826	\$ 0	\$ 723,826	\$ 935,680	\$ 0	\$ 935,680					
Other Charges	4,995,796	0	4,995,796	3,679,294	0	3,679,294					
Operating Transfers Out	3,354,490	0	3,354,490	3,341,808	0	3,341,808					
Total	\$ 9,074,112	\$ 0	\$ 9,074,112	\$ 7,956,782	\$ 0	\$ 7,956,782					

# ■ ■ Community Services Group Changes

Budget by Categories of Revenues										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Taxes Other Than Current Secured	\$ 4,515,522	\$ 0	\$ 4,515,522	\$ 4,551,874	\$ 0	\$ 4,551,874				
Revenue From Use of Money & Property	92,350	0	92,350	63,100	0	63,100				
Miscellaneous Revenues	688,000	0	688,000	0	0	0				
Other Financing Sources	3,354,490	0	3,354,490	3,341,808	0	3,341,808				
Use of Fund Balance	423,750	0	423,750	0	0	0				
Total	\$ 9,074,112	\$ 0	\$ 9,074,112	\$ 7,956,782	\$ 0	\$ 7,956,782				

# Registrar of Voters



Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Registrar of Voters	63.00	0.00	63.00	62.00	0.00	62.00				
Total	63.00	0.00	63.00	62.00	0.00	62.00				

Budget by	ogram							
		Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Registrar of Voters	\$	20,046,031	\$ 0	\$ 20,046,031	\$ 27,490,819	\$ (	0	\$ 27,490,819
Total	\$	20,046,031	\$ 0	\$ 20,046,031	\$ 27,490,819	\$	0	\$ 27,490,819

Budget by Categories of Expenditures											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Salaries & Benefits	\$ 8,287,216	\$ 0	\$ 8,287,216	\$ 10,355,511	\$ 0	\$ 10,355,511					
Services & Supplies	9,498,496	0	9,498,496	17,135,308	0	17,135,308					
Capital Assets Equipment	1,000,000	0	1,000,000	0	0	0					
Reserve/Designation Increase	1,260,319	0	1,260,319	0	0	0					
Total	\$ 20,046,031	\$ 0	\$ 20,046,031	\$ 27,490,819	\$ 0	\$ 27,490,819					

### ■ ■ Community Services Group Changes

Budget by Categories of Revenues												
		Fiscal Year 2010-11 Proposed Budget		iscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget	ı	Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Intergovernmental Revenues	\$	3,016,889	\$	0	4	\$ 3,016,889	\$	4,036,100	\$	0	\$	4,036,100
Charges For Current Services		3,697,373		0		3,697,373		3,560,000		0		3,560,000
Miscellaneous Revenues		60,000		0		60,000		60,000		0		60,000
Reserve/Designation Decreases		0		0		0		1,260,319		0		1,260,319
Use of Fund Balance		2,016,769		0		2,016,769		7,219,400		0		7,219,400
General Revenue Allocation		11,255,000		0		11,255,000		11,355,000		0		11,355,000
Total	\$	20,046,031	\$	0	4	\$ 20,046,031	\$	27,490,819	\$	0	\$	27,490,819

## Finance and General Government Group Changes



### Finance and General Government Group Summary

#### Staffing by Department

The Finance and General Government Group staffing level in the revised Proposed Operational Plan is 1,165.50 staff years for Fiscal Year 2010-11 and 1,165.50 for Fiscal Year 2011-12. This level is unchanged from the staffing included in the CAO Proposed Operational Plan, which proposed a decrease of 16.50 staff years or -1.4% from the Fiscal Year 2009-10 Adopted Operational Plan.

#### **Expenditures by Department**

The Finance and General Government Group appropriations in the revised Proposed Operational Plan are \$360.3 million for Fiscal Year 2010-11 and \$286.7 million for Fiscal Year 2011-12. Total expenditure appropriations in Fiscal Year 2010-11 are unchanged from the appropriations included in the CAO Proposed Operational Plan, which proposed a decrease of \$46.9 million or -11.5% from the Fiscal Year 2009-10 Adopted Operational Plan.

#### **Executive Office**

# ■ ■ Finance and General Government Group Changes

Staffing by	Staffing by Department										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Finance & Genl Govt Exec Office	6.00	0.00	6.00	6.00	0.00	6.00					
Board of Supervisors	56.00	0.00	56.00	56.00	0.00	56.00					
Assessor / Recorder / County Clerk	397.50	0.00	397.50	397.50	0.00	397.50					
Treasurer - Tax Collector	121.00	0.00	121.00	121.00	0.00	121.00					
Chief Administrative Office	14.50	0.00	14.50	14.50	0.00	14.50					
Auditor and Controller	245.50	0.00	245.50	245.50	0.00	245.50					
County Technology Office	16.00	0.00	16.00	16.00	0.00	16.00					
Civil Service Commission	4.00	0.00	4.00	4.00	0.00	4.00					
Clerk of the Board of Supervisors	37.00	0.00	37.00	37.00	0.00	37.00					
County Counsel	135.00	0.00	135.00	135.00	0.00	135.00					
Grand Jury	1.00	0.00	1.00	1.00	0.00	1.00					
Human Resources	110.00	0.00	110.00	110.00	0.00	110.00					
Media and Public Relations	22.00	0.00	22.00	22.00	0.00	22.00					
Total	1,165.50	0.00	1,165.50	1,165.50	0.00	1,165.50					

Evponditur	os by Dopartm	ont		Expenditures by Department										
Experiditur	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget								
Finance & Genl Govt Exec Office	\$ 49,136,220	\$ 0	\$ 49,136,220	\$ 5,477,400	\$ 0	\$ 5,477,400								
Board of Supervisors	7,628,046	0	7,628,046	7,630,818	0	7,630,818								
Assessor / Recorder / County Clerk	50,638,198	0	50,638,198	50,411,586	0	50,411,586								
Treasurer - Tax Collector	19,148,452	0	19,148,452	18,031,194	0	18,031,194								
Chief Administrative Office	4,379,445	0	4,379,445	4,409,258	0	4,409,258								
Auditor and Controller	33,839,785	0	33,839,785	34,359,080	0	34,359,080								
County Technology Office	139,910,787	0	139,910,787	112,371,748	0	112,371,748								
Civil Service Commission	558,294	0	558,294	566,258	0	566,258								
Clerk of the Board of Supervisors	6,380,645	0	6,380,645	6,166,053	0	6,166,053								
County Counsel	22,554,021	0	22,554,021	22,171,916	0	22,171,916								
Grand Jury	580,076	0	580,076	581,666	0	581,666								
Human Resources	22,703,286	0	22,703,286	21,889,423	0	21,889,423								
Media and Public Relations	2,879,771	0	2,879,771	2,621,689	0	2,621,689								
Total	\$ 360,337,026	\$ 0	\$ 360,337,026	\$ 286,688,089	\$ 0	\$ 286,688,089								

# ■ ■ Finance and General Government Group Changes

Staffing by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Executive Office	6.00	0.00	6.00	6.00	0.00	6.00					
Total	6.00	0.00	6.00	6.00	0.00	6.00					

Budget by Program										
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Executive Office	\$	49,136,220	\$	0	\$	49,136,220	\$	5,477,400	\$ 0	\$ 5,477,400
Total	\$	49,136,220	\$	0	\$	49,136,220	\$	5,477,400	\$ 0	\$ 5,477,400

Budget by	Budget by Categories of Expenditures													
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget		
Salaries & Benefits	\$	1,089,843	\$	0	\$	1,089,843	\$	1,232,953	\$	0	1	\$ 1,232,953		
Services & Supplies		45,546,377		0		45,546,377		4,244,447		0	)	4,244,447		
Management Reserves		2,500,000		0		2,500,000		0		0		0		
Total	\$	49,136,220	\$	0	\$	49,136,220	\$	5,477,400	\$	0	) !	\$ 5,477,400		

Budget by							
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Use of Fund Balance	\$ 43,801,930	\$ 0	9	\$ 43,801,930	\$ 0	\$ 0	\$ 0
General Revenue Allocation	5,334,290	0		5,334,290	5,477,400	0	5,477,400
Total	\$ 49,136,220	\$ 0	9	\$ 49,136,220	\$ 5,477,400	\$ 0	\$ 5,477,400

# Board of Supervisors



Staffing by	Staffing by Program												
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget							
Board of Supervisors District 1	9.00	0.00	9.00	9.00	0.00	9.00							
Board of Supervisors District 2	11.00	0.00	11.00	11.00	0.00	11.00							
Board of Supervisors District 3	11.00	0.00	11.00	11.00	0.00	11.00							
Board of Supervisors District 4	10.00	0.00	10.00	10.00	0.00	10.00							
Board of Supervisors District 5	13.00	0.00	13.00	13.00	0.00	13.00							
Board of Supervisors General Offices	2.00	0.00	2.00	2.00	0.00	2.00							
Total	56.00	0.00	56.00	56.00	0.00	56.00							

# ■ ■ Finance and General Government Group Changes

Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Board of Supervisors District 1	\$ 1,308,832	\$ 0	\$ 1,308,832	\$ 1,308,832	\$ 0	\$ 1,308,832					
Board of Supervisors District 2	1,312,135	0	1,312,135	1,312,135	0	1,312,135					
Board of Supervisors District 3	1,285,392	0	1,285,392	1,285,392	0	1,285,392					
Board of Supervisors District 4	1,229,921	0	1,229,921	1,229,921	0	1,229,921					
Board of Supervisors District 5	1,408,611	0	1,408,611	1,408,611	0	1,408,611					
Board of Supervisors General Offices	1,083,155	0	1,083,155	1,085,927	0	1,085,927					
Total	\$ 7,628,046	\$ 0	\$ 7,628,046	\$ 7,630,818	\$ 0	\$ 7,630,818					

Budget by	Budget by Categories of Expenditures											
		Fiscal Year 2010-11 Proposed Budget		iscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	6,617,967	\$	0	\$	6,617,967	\$	6,620,739	\$	0	\$	6,620,739
Services & Supplies		1,010,079		0		1,010,079		1,010,079		0		1,010,079
Total	\$	7,628,046	\$	0	\$	7,628,046	\$	7,630,818	\$	0	\$	7,630,818

Budget by	Categories of					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
General Revenue Allocation	\$ 7,628,046	\$ 0	\$ 7,628,046	\$ 7,630,818	\$ 0	\$ 7,630,818
Total	\$ 7,628,046	\$ 0	\$ 7,628,046	\$ 7,630,818	\$ 0	\$ 7,630,818

# Assessor/Recorder/County Clerk



Staffing by Program												
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Property Valuation ID	263.00	0.00	263.00	263.00	0.00	263.00						
Recorder / County Clerk	110.50	0.00	110.50	110.50	0.00	110.50						
Management Support	24.00	0.00	24.00	24.00	0.00	24.00						
Total	397.50	0.00	397.50	397.50	0.00	397.50						

Budget by	Budget by Program													
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget								
Property Valuation ID	\$ 31,461,924	\$ 0	\$ 31,461,924	\$ 31,640,246	\$ 0	\$ 31,640,246								
Recorder / County Clerk	16,010,517	0	16,010,517	15,590,768	0	15,590,768								
Management Support	3,165,757	0	3,165,757	3,180,572	0	3,180,572								
Total	\$ 50,638,198	\$ 0	\$ 50,638,198	\$ 50,411,586	\$ 0	\$ 50,411,586								

Budget by Categories of Expenditures													
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change			Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	35,515,770	\$	0	\$	35,515,770	\$	36,264,314	\$		0	\$	36,264,314
Services & Supplies		15,097,428		0		15,097,428		14,048,580			0		14,048,580
Capital Assets Equipment		25,000		0		25,000		98,692			0		98,692
Total	\$	50,638,198	\$	0	\$	50,638,198	\$	50,411,586	\$		0	\$	50,411,586

# ■ ■ Finance and General Government Group Changes

Budget by	Budget by Categories of Revenues												
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget							
Licenses Permits & Franchises	\$ 500,000	\$ 0	\$ 500,000	\$ 500,000	\$ 0	\$ 500,000							
Revenue From Use of Money & Property	120,000	0	120,000	120,000	0	120,000							
Charges For Current Services	30,033,919	0	30,033,919	29,133,704	0	29,133,704							
Miscellaneous Revenues	631,000	0	631,000	631,000	0	631,000							
General Revenue Allocation	19,353,279	0	19,353,279	20,026,882	0	20,026,882							
Total	\$ 50,638,198	\$ 0	\$ 50,638,198	\$ 50,411,586	\$ 0	\$ 50,411,586							

# Treasurer-Tax Collector



Staffing by Program												
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Treasury	23.00	0.00	23.00	23.00	0.00	23.00						
Deferred Compensation	3.00	0.00	3.00	3.00	0.00	3.00						
Tax Collection	83.00	0.00	83.00	83.00	0.00	83.00						
Administration - Treasurer / Tax Collector	12.00	0.00	12.00	12.00	0.00	12.00						
Total	121.00	0.00	121.00	121.00	0.00	121.00						

Budget by								
	Fiscal Year 2010-11 Proposed Budget	F	Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Treasury	\$ 6,543,884	\$	0		\$ 6,543,884	\$ 6,045,540	\$ 0	\$ 6,045,540
Deferred Compensation	311,299		0	,	311,299	318,181	0	318,181
Tax Collection	9,352,843		0		9,352,843	9,479,762	0	9,479,762
Administration - Treasurer / Tax Collector	2,940,426		0	,	2,940,426	2,187,711	0	2,187,711
Total	\$ 19,148,452	\$	0		\$ 19,148,452	\$ 18,031,194	\$ 0	\$ 18,031,194

# ■ ■ Finance and General Government Group Changes

Budget by Categories of Expenditures											
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	10,690,081	\$	0	\$	10,690,081	\$	10,909,369	\$	0	\$ 10,909,369
Services & Supplies		8,458,371		0		8,458,371		7,121,825		0	7,121,825
Total	\$	19,148,452	\$	0	\$	19,148,452	\$	18,031,194	\$	0	\$ 18,031,194

Budget by Categories of Revenues										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Fines, Forfeitures & Penalties	\$ 1,035,450	\$ 0	\$ 1,035,450	\$ 1,035,450	\$ 0	\$ 1,035,450				
Charges For Current Services	11,991,679	0	11,991,679	11,277,199	0	11,277,199				
Miscellaneous Revenues	409,000	0	409,000	409,000	0	409,000				
Use of Fund Balance	526,895	0	526,895	0	0	0				
General Revenue Allocation	5,185,428	0	5,185,428	5,309,545	0	5,309,545				
Total	\$ 19,148,452	\$ 0	\$ 19,148,452	\$ 18,031,194	\$ 0	\$ 18,031,194				

# Chief Administrative Office



Staffing by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Executive Office	6.00	0.00	6.00	6.00	0.00	6.00					
Office of Intergovernmental Affairs	4.50	0.00	4.50	4.50	0.00	4.50					
Internal Affairs	4.00	0.00	4.00	4.00	0.00	4.00					
Total	14.50	0.00	14.50	14.50	0.00	14.50					

Budget by Program												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Executive Office	\$	1,645,523	\$	0	1	\$ 1,645,523	\$	1,647,737	\$	0	\$	1,647,737
Office of Intergovernmental Affairs		1,380,931		0		1,380,931		1,391,277		0		1,391,277
County Memberships and Audit		762,261		0		762,261		770,638		0		770,638
Internal Affairs		590,730		0		590,730		599,606		0		599,606
Total	\$	4,379,445	\$	0	1	\$ 4,379,445	\$	4,409,258	\$	0	\$	4,409,258

Budget by Categories of Expenditures											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Salaries & Benefits	\$ 2,414,430	\$ 0	\$ 2,414,430	\$ 2,435,866	\$ 0	\$ 2,435,866					
Services & Supplies	1,965,015	0	1,965,015	1,973,392	0	1,973,392					
Total	\$ 4,379,445	\$ 0	\$ 4,379,445	\$ 4,409,258	\$ 0	\$ 4,409,258					

Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Charges For Current Services	\$ 72,170	\$ 0	\$ 72,170	\$ 72,170	\$ 0	\$ 72,170					
General Revenue Allocation	4,307,275	0	4,307,275	4,337,088	0	4,337,088					
Total	\$ 4,379,445	\$ 0	\$ 4,379,445	\$ 4,409,258	\$ 0	\$ 4,409,258					

# Auditor and Controller



Staffing by	Program					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Audits	15.00	0.00	15.00	15.00	0.00	15.00
Office of Financial Planning	13.00	0.00	13.00	13.00	0.00	13.00
Controller Division	96.00	0.00	96.00	96.00	0.00	96.00
Revenue and Recovery	92.00	0.00	92.00	92.00	0.00	92.00
Administration	18.50	0.00	18.50	18.50	0.00	18.50
Information Technology Mgmt Services	11.00	0.00	11.00	11.00	0.00	11.00
Total	245.50	0.00	245.50	245.50	0.00	245.50

Budget by Program												
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Audits	\$ 2,497,900	\$ 0	\$ 2,497,900	\$ 2,543,010	\$ 0	\$ 2,543,010						
Office of Financial Planning	2,237,929	0	2,237,929	2,269,635	0	2,269,635						
Controller Division	11,100,539	0	11,100,539	11,283,756	0	11,283,756						
Revenue and Recovery	9,501,846	0	9,501,846	9,692,801	0	9,692,801						
Administration	2,727,615	0	2,727,615	2,767,317	0	2,767,317						
Information Technology Mgmt Services	5,773,956	0	5,773,956	5,802,561	0	5,802,561						
Total	\$ 33,839,785	\$ 0	\$ 33,839,785	\$ 34,359,080	\$ 0	\$ 34,359,080						

Budget by Categories of Expenditures												
Fiscal Year 2010-11 Fiscal Year 2010-11 Fiscal Year 2010-11 Revised Budget Fiscal Year 2011-12 Change										Fiscal Year 2011-12 Revised Budget		
Salaries & Benefits	\$	23,319,443	\$	0	\$	23,319,443	\$	23,828,530	\$	C	)	\$ 23,828,530
Services & Supplies		10,520,342		0		10,520,342		10,530,550		C	)	10,530,550
Total	\$	33,839,785	\$	0	\$	33,839,785	\$	34,359,080	\$	C	)	\$ 34,359,080

Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Intergovernmental Revenues	\$ 33,278	\$ 0	\$ 33,278	\$ 33,278	\$ 0	\$ 33,278					
Charges For Current Services	6,638,145	0	6,638,145	6,638,145	0	6,638,145					
Miscellaneous Revenues	454,867	0	454,867	454,867	0	454,867					
General Revenue Allocation	26,713,495	0	26,713,495	27,232,790	0	27,232,790					
Total	\$ 33,839,785	\$ 0	\$ 33,839,785	\$ 34,359,080	\$ 0	\$ 34,359,080					

# County Technology Office



Staffing by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
CTO Office	16.00	0.00	16.00	16.00	0.00	16.00					
Total	16.00	0.00	16.00	16.00	0.00	16.00					

Budget by Program												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
CTO Office	\$	12,248,422	\$	0	\$	12,248,422	\$	6,248,187	\$	0	\$	6,248,187
Information Technology Internal Service Fund		127,662,365		0		127,662,365		106,123,561		0		106,123,561
Total	\$	139,910,787	\$	0	\$	139,910,787	\$	112,371,748	\$	0	\$	112,371,748

Budget by Categories of Expenditures												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	2,761,609	\$	0	\$	2,761,609	\$	2,811,374	\$	0	\$	2,811,374
Services & Supplies		135,289,178		0		135,289,178		109,560,374		0		109,560,374
Management Reserves		1,860,000		0		1,860,000		0		0		0
Total	\$	139,910,787	\$	0	\$	139,910,787	\$	112,371,748	\$	0	\$	112,371,748

Budget by	Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Intergovernmental Revenues	\$ 3,880	\$ 0	\$ 3,880	\$ 3,880	\$ 0	\$ 3,880						
Charges For Current Services	124,368,865	0	124,368,865	102,639,592	0	102,639,592						
Miscellaneous Revenues	100,000	0	100,000	100,000	0	100,000						
Other Financing Sources	3,689,471	0	3,689,471	3,879,940	0	3,879,940						
Use of Fund Balance	6,050,000	0	6,050,000	0	0	0						
General Revenue Allocation	5,698,571	0	5,698,571	5,748,336	0	5,748,336						
Total	\$ 139,910,787	\$ 0	\$ 139,910,787	\$ 112,371,748	\$ 0	\$ 112,371,748						

# Civil Service Commission



Sta	ffing by	Program					
		Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Civil Service Commission		4.00	0.00	4.00	4.00	0.00	4.00
	Total	4.00	0.00	4.00	4.00	0.00	4.00

Budget by						
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Civil Service Commission	\$ 558,294	\$ 0	\$ 558,294	\$ 566,258	\$ 0	\$ 566,258
Total	\$ 558,294	\$ 0	\$ 558,294	\$ 566,258	\$ 0	\$ 566,258

Budget by	Budget by Categories of Expenditures										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Salaries & Benefits	\$ 503,308	\$ 0	\$ 503,308	\$ 511,272	\$ 0	\$ 511,272					
Services & Supplies	54,986	0	54,986	54,986	0	54,986					
Total	\$ 558,294	\$ 0	\$ 558,294	\$ 566,258	\$ 0	\$ 566,258					

Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Charges For Current Services	\$ 53,720	\$ 0	\$ 53,720	\$ 53,720	\$ 0	\$ 53,720					
General Revenue Allocation	504,574	0	504,574	512,538	0	512,538					
Total	\$ 558,294	\$ 0	\$ 558,294	\$ 566,258	\$ 0	\$ 566,258					

# Clerk of the Board of Supervisors



Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Legislative Services	11.00	0.00	11.00	11.00	0.00	11.00				
CAC Facilities Services	10.00	0.00	10.00	10.00	0.00	10.00				
Public Services	11.00	0.00	11.00	11.00	0.00	11.00				
Executive Office	5.00	0.00	5.00	5.00	0.00	5.00				
Total	37.00	0.00	37.00	37.00	0.00	37.00				

Budget by Program											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Legislative Services	\$ 1,039,619	\$ 0	\$ 1,039,619	\$ 1,071,133	\$ 0	\$ 1,071,133					
CAC Facilities Services	3,157,603	0	3,157,603	3,172,038	0	3,172,038					
Public Services	1,003,241	0	1,003,241	1,032,863	0	1,032,863					
Executive Office	875,182	0	875,182	890,019	0	890,019					
CAC Major Maintenance	305,000	0	305,000	0	0	0					
Total	\$ 6,380,645	\$ 0	\$ 6,380,645	\$ 6,166,053	\$ 0	\$ 6,166,053					

Budget by	Budget by Categories of Expenditures										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget					
Salaries & Benefits	\$ 3,368,258	\$ 0	\$ 3,368,258	\$ 3,457,766	\$ 0	\$ 3,457,766					
Services & Supplies	3,012,387	0	3,012,387	2,708,287	0	2,708,287					
Total	\$ 6,380,645	\$ 0	\$ 6,380,645	\$ 6,166,053	\$ 0	\$ 6,166,053					

Budget by Categories of Revenues										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Revenue From Use of Money & Property	\$ 95,000	\$ 0	\$ 95,000	\$ 85,000	\$ 0	\$ 85,000				
Charges For Current Services	305,800	0	305,800	305,800	0	305,800				
Miscellaneous Revenues	12,185	0	12,185	13,085	0	13,085				
Use of Fund Balance	295,000	0	295,000	0	0	0				
General Revenue Allocation	5,672,660	0	5,672,660	5,762,168	0	5,762,168				
Total	\$ 6,380,645	\$ 0	\$ 6,380,645	\$ 6,166,053	\$ 0	\$ 6,166,053				

# County Counsel



Staffing by	Program					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
County Counsel	135.00	0.00	135.00	135.00	0.00	135.00
Total	135.00	0.00	135.00	135.00	0.00	135.00

Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
County Counsel	\$ 22,554,021	\$ 0	\$ 22,554,021	\$ 22,171,916	\$ 0	\$ 22,171,916				
Total	\$ 22,554,021	\$ 0	\$ 22,554,021	\$ 22,171,916	\$ 0	\$ 22,171,916				

Budget by Categories of Expenditures											
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	21,328,515	\$	0	\$	21,328,515	\$	21,595,167	\$	0	\$ 21,595,167
Services & Supplies		1,365,006		0		1,365,006		1,328,511		0	1,328,511
Expenditure Transfer & Reimbursements		(739,500)		0		(739,500)		(751,762)		0	(751,762)
Management Reserves		600,000		0		600,000		0		0	0
Total	\$	22,554,021	\$	0	\$	22,554,021	\$	22,171,916	\$	0	\$ 22,171,916

Budget by Categories of Revenues										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Charges For Current Services	\$ 10,549,408	\$ 0	\$ 10,549,408	\$ 10,628,284	\$ 0	\$ 10,628,284				
Miscellaneous Revenues	60,000	0	60,000	60,000	0	60,000				
Use of Fund Balance	655,000	0	655,000	0	0	0				
General Revenue Allocation	11,289,613	0	11,289,613	11,483,632	0	11,483,632				
Total	\$ 22,554,021	\$ 0	\$ 22,554,021	\$ 22,171,916	\$ 0	\$ 22,171,916				

# San Diego County Grand Jury



Staffing by	Program					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Grand Jury	1.00	0.00	1.00	1.00	0.00	1.00
Total	1.00	0.00	1.00	1.00	0.00	1.00

Budget by	Program					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Grand Jury	\$ 580,076	\$ 0	\$ 580,076	\$ 581,666	\$ 0	\$ 581,666
Total	\$ 580,076	\$ 0	\$ 580,076	\$ 581,666	\$ 0	\$ 581,666

Budget by Categories of Expenditures										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Salaries & Benefits	\$ 115,471	\$ 0	\$ 115,471	\$ 117,061	\$ 0	\$ 117,061				
Services & Supplies	464,605	0	464,605	464,605	0	464,605				
Total	\$ 580,076	\$ 0	\$ 580,076	\$ 581,666	\$ 0	\$ 581,666				

Budget by	Categories of F					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
General Revenue Allocation	\$ 580,076	\$ 0	\$ 580,076	\$ 581,666	\$ 0	\$ 581,666
Total	\$ 580,076	\$ 0	\$ 580,076	\$ 581,666	\$ 0	\$ 581,666

# Human Resources



Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Department of Human Resources	110.00	0.00	110.00	110.00	0.00	110.00				
Total	110.00	0.00	110.00	110.00	0.00	110.00				

Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Department of Human Resources	\$ 22,703,286	\$ 0	\$ 22,703,286	\$ 21,889,423	\$ 0	\$ 21,889,423				
Total	\$ 22,703,286	\$ 0	\$ 22,703,286	\$ 21,889,423	\$ 0	\$ 21,889,423				

Budget by Categories of Expenditures											
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	12,986,237	\$	0	\$	12,986,237	\$	12,781,064	\$ (	)	\$ 12,781,064
Services & Supplies		9,717,049		0		9,717,049		9,108,359	(	)	9,108,359
Total	\$	22,703,286	\$	0	\$	22,703,286	\$	21,889,423	\$ (	)	\$ 21,889,423

Budget by Categories of Revenues													
	201 Proj	al Year 10-11 posed dget	20	al Year 110-11 nange		20°	al Year 10-11 vised dget		Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change		i	Fiscal Year 2011-12 Revised Budget
Charges For Current Services	\$ 1	,326,283	\$		0	\$ 1	,326,283	\$	1,326,283	\$	0	\$	1,326,283
Miscellaneous Revenues	7	,151,581			0	7	,151,581		7,052,692		0		7,052,692
Use of Fund Balance		865,000			0		865,000		0		0		0
General Revenue Allocation	13	,360,422			0	13	,360,422		13,510,448		0		13,510,448
Total	\$ 22	,703,286	\$		0	\$ 22	,703,286	\$	21,889,423	\$	0	\$	21,889,423

# Media & Public Relations (County Communications Office)



Media and Public Relations to become the County Communications Office.

Staffing by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Media and Public Relations	22.00	0.00	22.00	22.00	0.00	22.00				
Total	22.00	0.00	22.00	22.00	0.00	22.00				

Budget by Program										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Media and Public Relations	\$ 2,879,771	\$ 0	\$ 2,879,771	\$ 2,621,689	\$ 0	\$ 2,621,689				
Total	\$ 2,879,771	\$ 0	\$ 2,879,771	\$ 2,621,689	\$ 0	\$ 2,621,689				

Budget by Categories of Expenditures										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Salaries & Benefits	\$ 2,501,875	\$ 0	\$ 2,501,875	\$ 2,551,293	\$ 0	\$ 2,551,293				
Services & Supplies	563,506	0	563,506	493,006	0	493,006				
Capital Assets Equipment	237,000	0	237,000	0	0	0				
Expenditure Transfer & Reimbursements	(422,610)	0	(422,610)	(422,610)	0	(422,610)				
Total	\$ 2,879,771	\$ 0	\$ 2,879,771	\$ 2,621,689	\$ 0	\$ 2,621,689				

Budget by Categories of Revenues										
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget				
Licenses Permits & Franchises	\$ 307,500	\$ 0	\$ 307,500	\$ 0	\$ 0	\$ 0				
General Revenue Allocation	2,572,271	0	2,572,271	2,621,689	0	2,621,689				
Total	\$ 2,879,771	\$ 0	\$ 2,879,771	\$ 2,621,689	\$ 0	\$ 2,621,689				



# Capital Program Changes



#### Capital Program Summary

Capital Program appropriations in the revised Proposed Operational Plan are \$202.2 million for Fiscal Year 2010-11 and \$82.1 million for Fiscal Year 2011-12. This reflects a net change of \$25,000 or 0.01% in Fiscal Year 2010-11 from the CAO Proposed Operational Plan, for a total proposed increase of \$102.5 million or 102.8% from the Fiscal Year 2009-10 Adopted Operational Plan.

Proposed changes in the Capital Program include: appropriations for two new capital projects; changes in appropriations for two existing capital projects; and the substitution of funding sources for a capital project established in the Fiscal Year 2010-11 CAO Proposed Operational Plan.

Budget by Program								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Capital Outlay Fund	\$ 135,460,000	\$ 775,000	\$ 136,235,000	\$ 2,500,000	\$ 0	\$ 2,500,000		
Justice Facility Construction Fund	57,000,000	(750,000)	56,250,000	70,000,000	0	70,000,000		
Edgemoor Development Fund	9,692,095	0	9,692,095	9,620,645	0	9,620,645		
Total	\$ 202,152,095	\$ 25,000	\$ 202,177,095	\$ 82,120,645	\$ 0	\$ 82,120,645		

Budget by Categories of Expenditures									
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Services & Supplies	\$ 407,000	\$ 0	\$ 407,000	\$ 341,000	\$ 0	\$ 341,000			
Capital Assests/Land Acquisition	192,460,000	25,000	192,485,000	72,500,000	0	72,500,000			
Operating Transfer Out	9,285,095	0	9,285,095	9,279,645	0	9,279,645			
Total	\$ 202,152,095	\$ 25,000	\$ 202,177,095	\$ 82,120,645	\$ 0	\$ 82,120,645			

Budget by Categories of Revenues								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Revenue From Use of Money & Property	\$ 429,553	\$ 0	\$ 429,553	\$ 657,309	\$ 0	\$ 657,309		
Intergovernmental Revenues	5,708,883	500,000	6,208,883	4,634,546	0	4,634,546		
Other Financing Sources*	192,460,000	(475,000)	191,985,000	72,500,000	0	72,500,000		
Use of Fund Balance*	3,553,659	0	3,553,659	4,328,790	0	4,328,790		
Total	\$ 202,152,095	\$ 25,000	\$ 202,177,095	\$ 82,120,645	\$ 0	\$ 82,120,645		

<sup>\*</sup>The CAO Proposed Operational Plan erroneously included \$660,000 in Use of Fund Balance for Fiscal Year 2010-11 when it was originally submitted. The funding should have been included in the category of Other Financing Sources.

#### Capital Outlay Fund

#### Fiscal Year 2010-11

The breakdown of the proposed increase of \$0.775 million in the Capital Outlay Fund is as follows:

- Total appropriations for the County Operations Center and Annex Redevelopment Phase 1B project have not changed. The Fiscal Year 2010-11 CAO Proposed Operational Plan anticipated the \$119.8 million project to be funded by a combination of General Purpose Revenue, General Fund fund balance and bond proceeds from a lease revenue bond financing. The proposed change will fully fund the capital project with General Purpose Revenue of \$20.0 million and General Fund fund balance of \$99.8 million (\$21.0 million of which results from savings in two other capital projects, the Medical Examiner and Forensics Center (\$12.0 million) and COC Phase 1A (\$9.0 million)).
- Proposes an increase of \$0.25 million for the Lakeside Community Center Photovoltaic System project based on the award of an American Recovery and Reinvestment Act (ARRA) grant. The funding will be used for the design and construction of a photovoltaic system at the Lakeside Community Center to provide for the conservation of resources through energy efficiency. The Lakeside Community Center is located next to Lindo Lake and is also home to the local library.
- Proposes \$0.25 million in appropriations for the Fallbrook Community Center Photovoltaic Improvements project based on the award of an ARRA grant. The funding will be used for the design and construction of a photovoltaic system at the Fallbrook Community Center for the conservation of resources through energy efficiency. This facility hosts a wide variety of indoor and outdoor recreational and social events and programs for all ages in the community of Fallbrook.
- Proposes a decrease of \$1.0 million in the Aqua Caliente Campground Improvements project. These appropriations were inadvertently included for this project during the Fiscal Year 2010-11 CAO Proposed Operational Plan. This project will be closed and capitalized at the end of Fiscal Year 2009-10; therefore, the appropriations and the related revenue will be transferred to the Agua Caliente Water and Sewer Electric Line Replacement project.
- Proposes \$1.275 million in appropriations for the Agua Caliente Water and Sewer Electric Line Replacement project based on an Operating Transfer from the General Fund. The funding will be used to replace the aging underground water, sewer and electrical utilities and install a water treatment/filtration system at the campground.

#### Fiscal Year 2011-12

No changes from the CAO Proposed Operational Plan.

#### County Health Complex Fund

No changes from the CAO Proposed Operational Plan.

#### Justice Facility Construction Fund

#### Fiscal Year 2010-11

The proposed decrease of \$0.75 million in the Justice Facility Construction Fund is related to the Juvenile Probation Complex (Meadowlark) Parking Lot Expansion project that was established in the Fiscal Year 2010-11 CAO Proposed Operational Plan. The original estimated cost for this project was \$2.0 million. Due to more current estimates, the new capital project cost has been revised to \$1.25 million.

Justice Facility Construction Fund Projects							
New/Existin Amount Funding Source Project							
Juvenile Probation Complex (Meadowlark) Parking Lot Expansion - 1014444	\$	(750,000)	Operating Transfer from General Fund	New			
Total Justice Facility Construction Fund	\$	(750,000)					

#### Fiscal Year 2011-12

### ■ ■ Capital Program Changes

#### Library Projects Fund

No changes from the CAO Proposed Operational Plan.

#### Edgemoor Development Fund

# Finance Other Changes



#### **Finance Other Summary**

Finance Other appropriations in the revised Proposed Operational Plan are \$444.8 million for Fiscal Year 2010-11 and \$317.8 million for Fiscal Year 2011-12. This is an increase of \$53.3 million or 13.62% in Fiscal Year 2010-11 from the CAO Proposed Operational Plan, for a proposed decrease of \$124.6 million from the Fiscal Year 2009-10 Adopted Operational Plan.

Finance Otl	Finance Other								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
Cash Borrowing Program	\$ 7,700,000	\$ 0	\$ 7,700,000	\$ 7,700,000	\$ 0	\$ 7,700,000			
Community Enhancement	2,500,000	0	2,500,000	2,600,000	0	2,600,000			
Neighborhod Reinvestment Program	5,000,000	0	5,000,000	10,000,000	0	10,000,000			
Contributions to County Library	350,000	0	350,000	0	0	0			
Contingency Reserve - General Fund	20,000,000	0	20,000,000	20,000,000	0	20,000,000			
Contributions to Capital Program	138,660,000	53,325,000	191,985,000	72,500,000	0	72,500,000			
Lease Payments - Capital Projects	39,051,094	0	39,051,094	39,217,050	0	39,217,050			
Countywide General Expenses	46,282,008	0	46,282,008	33,896,614	0	33,896,614			
Countywide Shared Major Maintenance	2,000,000	0	2,000,000	2,000,000	0	2,000,000			
Employee Benefits ISF									
Workers' Compensation Employee Benefits ISF	29,736,033	0	29,736,033	29,736,033	0	29,736,033			
Unemployment Insurance Employee Benefits ISF	3,901,526	0	3,901,526	3,901,526	0	3,901,526			

#### ■ ■ Finance Other Changes

Finance Otl	her					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Local Agency Formation Commission Administration	342,061	0	342,061	352,323	0	352,323
Public Liability ISF	14,475,000	0	14,475,000	14,475,000	0	14,475,000
Pension Obligation Bonds	81,430,375	0	81,430,375	81,354,997	0	81,354,997
Debt Service Local Boards	26,250	0	26,250	26,250	0	26,250
Total	\$ 391,454,347	\$ 53,325,000	\$ 444,779,347	\$ 317,759,793	\$ 0	\$ 317,759,793

#### Contributions to Capital Outlay Fund

#### Fiscal Year 2010-11

- Proposes a \$0.275 million one-time appropriation increase in Operating Transfers Out for the Agua Caliente Water & Sewer Electric Line Replacement project. A total of \$1.275 million of General Fund fund balance will be used to pay for the replacement of the aging underground water, sewer and electrical utilities and install a water treatment/filtration system at the campground.
- Proposes a \$53.8 million one-time appropriation increase in Operating Transfers Out for the County Operations Center (COC) and Annex Redevelopment Phase 1B project. The CAO Proposed Operational Plan recommended that \$53.8 million of the \$119.8 million project be funded by the issuance of lease revenue bonds. It is now proposed that General Fund fund balance be used in place of the lease revenue bonds, which will save an estimated \$90.5 million in interest expense and financing costs. With this change, the revised breakdown of funding sources for this project would be as follows: General Purpose Revenue of \$20.0 million and General Fund fund balance of \$99.8 million (\$21.0 million of which results from savings in two capital projects, the Medical Examiner and Forensic Center Project (\$12.0 million) and the COC Phase 1A project (\$9.0 million)).
- Proposes a \$0.75 million appropriation decrease in Operating Transfers Out for the Juvenile Probation Complex (Meadowlark) Parking Lot Expansion project. The original estimated cost for this project was \$2.0 million. Due to more current estimates, the cost for this project has been revised to \$1.25 million.

#### Fiscal Year 2011-12

# Appendix: Changes by Fund



#### General Fund

Staffing						
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Staff Years	14,493.00	15.00	14,508.00	14,472.75	8.00	14,480.75

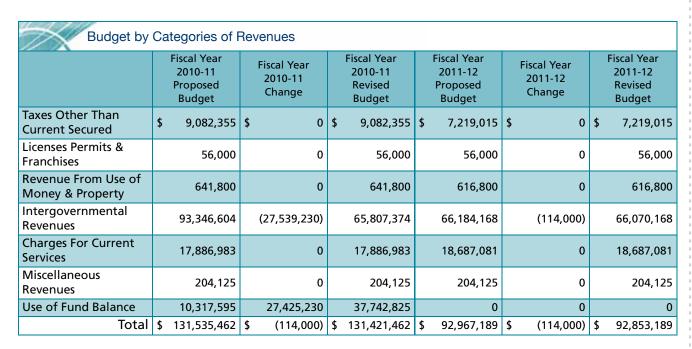
Budget by	Categories of I					
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$1,472,045,566	\$ 5,912,215	\$1,477,957,781	\$1,498,208,833	\$ 748,794	\$1,498,957,627
Services & Supplies	1,445,988,795	(48,649,185)	1,397,339,610	1,271,325,549	3,607,962	1,274,933,511
Other Charges	598,985,494	2,384,431	601,369,925	595,989,669	901,931	596,891,600
Capital Assets Equipment	7,550,200	3,337,048	10,887,248	5,853,892	0	5,853,892
Expenditure Transfer & Reimbursements	(20,101,768)	97,871	(20,003,897)	(20,219,947)	99,251	(20,120,696)
Reserves	20,000,000	0	20,000,000	20,000,000	0	20,000,000
Reserve/Designation Increase	1,260,319	0	1,260,319	0	0	0
Operating Transfers Out	94,312,927	120,310,000	214,622,927	94,063,396	0	94,063,396
Management Reserves	28,210,000	0	28,210,000	23,250,000	0	23,250,000
Total	\$3,648,251,533	\$ 83,392,380	\$3,731,643,913	\$3,488,471,392	\$ 5,357,938	\$3,493,829,330

## ■ ■ Appendix: Changes by Fund

Budget by	Budget by Categories of Revenues								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget			
<b>Taxes Current Property</b>	\$ 497,576,343	\$ 0	\$ 497,576,343	\$ 496,735,410	\$ 0	\$ 496,735,410			
Taxes Other Than Current Secured	383,264,449	(30,000)	383,234,449	381,164,608	0	381,164,608			
Licenses Permits & Franchises	40,188,852	0	40,188,852	41,596,563	(100,000)	41,496,563			
Fines, Forfeitures & Penalties	54,667,910	0	54,667,910	52,170,678	0	52,170,678			
Revenue From Use of Money & Property	16,968,619	0	16,968,619	18,440,924	0	18,440,924			
Intergovernmental Revenues	1,889,016,003	23,814,211	1,912,830,214	1,860,620,534	5,360,726	1,865,981,260			
Charges For Current Services	290,092,542	419,673	290,512,215	290,125,929	97,212	290,223,141			
Miscellaneous Revenues	25,574,990	1,045,600	26,620,590	24,437,041	0	24,437,041			
Other Financing Sources	224,796,464	295,000	225,091,464	224,416,001	0	224,416,001			
Reserve/Designation Decreases	4,608,369	0	4,608,369	34,128,984	0	34,128,984			
Use of Fund Balance	221,496,992	57,847,896	279,344,888	64,634,720	0	64,634,720			
Total	\$3,648,251,533	\$ 83,392,380	\$3,731,643,913	\$3,488,471,392	\$ 5,357,938	\$3,493,829,330			

#### Road Fund

Budget by Categories of Expenditures								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
Salaries & Benefits	\$ 47,128,513	\$ 0	\$ 47,128,513	\$ 48,256,481	\$ 0	\$ 48,256,481		
Services & Supplies	76,240,949	(114,000)	76,126,949	42,221,708	(114,000)	42,107,708		
Other Charges	8,166,000	0	8,166,000	2,489,000	0	2,489,000		
Total	\$ 131,535,462	\$ (114,000)	\$ 131,421,462	\$ 92,967,189	\$ (114,000)	\$ 92,853,189		



#### **County Library**

Budget by Categories of Expenditures							
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget	
Salaries & Benefits	\$ 21,525,869	\$ 0	\$ 21,525,869	\$ 21,669,668	\$ 0	\$ 21,669,668	
Services & Supplies	14,737,750	1,115,171	15,852,921	11,404,784	0	11,404,784	
Management Reserves	500,000	0	500,000	500,000	0	500,000	
Total	\$ 36,763,619	\$ 1,115,171	\$ 37,878,790	\$ 33,574,452	\$ 0	\$ 33,574,452	

## ■ ■ Appendix: Changes by Fund

Budget by Categories of Revenues								
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget		
<b>Taxes Current Property</b>	\$ 28,235,612	\$ 0	\$ 28,235,612	\$ 28,235,612	\$ 0	\$ 28,235,612		
Taxes Other Than Current Secured	375,192	0	375,192	375,192	0	375,192		
Revenue From Use of Money & Property	122,900	0	122,900	122,900	0	122,900		
Intergovernmental Revenues	1,149,817	0	1,149,817	1,149,817	0	1,149,817		
Charges For Current Services	1,655,047	0	1,655,047	1,666,505	0	1,666,505		
Miscellaneous Revenues	3,113,928	0	3,113,928	613,928	0	613,928		
Other Financing Sources	350,000	0	350,000	0	0	0		
Use of Fund Balance	1,761,123	1,115,171	2,876,294	1,410,498	0	1,410,498		
Total	\$ 36,763,619	\$ 1,115,171	\$ 37,878,790	\$ 33,574,452	\$ 0	\$ 33,574,452		

### Sheriff's Asset Forfeiture Program

Budget by Categories of Expenditures												
		Fiscal Year 2010-11 Proposed Budget		Fiscal Year 2010-11 Change		Fiscal Year 2010-11 Revised Budget		Fiscal Year 2011-12 Proposed Budget		Fiscal Year 2011-12 Change		Fiscal Year 2011-12 Revised Budget
Services & Supplies	\$	1,100,000	\$	(220,000)	\$	880,000	\$	1,100,000	\$	0	\$	1,100,000
Operating Transfers Out		0		220,000		220,000		0		0		0
Total	\$	1,100,000	\$	0	\$	1,100,000	\$	1,100,000	\$	0	\$	1,100,000
Budget by Categories of Revenues												

Budget by Categories of Revenues												
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Fines, Forfeitures & Penalties	\$ 1,000,000	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 1,000,000						
Revenue From Use of Money & Property	100,000	0	100,000	100,000	0	100,000						
Total	\$ 1,100,000	\$ 0	\$ 1,100,000	\$ 1,100,000	\$ 0	\$ 1,100,000						

## Lake Rancho Viejo Stormwater Maint ZN 442493

Budget by	Budget by Categories of Expenditures											
Fiscal Year 2010-11 Fiscal Year 2010-11 Proposed Budget Change Budget Fiscal Year Budget Fiscal Year 2011-12 Fiscal Year 2011-12 Fiscal Year 2011-12 Change Budget Fiscal Year 2011-12 Fiscal Year 2011-12 Change Budget Fiscal Year 2011-12 Fiscal Year 2011-12 Change Budget Fiscal Year 2011-12 Fiscal Year 201												
Services & Supplies	\$ 153,100	\$ 35,000	\$ 188,100	\$ 75,294	\$ 0	\$ 75,294						
Total	\$ 153,100	\$ 35,000	\$ 188,100	\$ 75,294	\$ 0	\$ 75,294						

Budget by	Budget by Categories of Revenues											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Charges For Current Services	\$ 86,171	\$ 0	\$ 86,171	\$ 75,294	\$ 0	\$ 75,294						
Use of Fund Balance	66,929	35,000	101,929	0	0	0						
Total	\$ 153,100	\$ 35,000	\$ 188,100	\$ 75,294	\$ 0	\$ 75,294						

### Capital Outlay Fund

Budget by	Budget by Categories of Expenditures											
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget						
Capital Assets/Land Acquisition	\$ 135,460,000	\$ 775,000	\$ 136,235,000	\$ 2,500,000	\$ 0	\$ 2,500,000						
Total	\$ 135,460,000	\$ 775,000	\$ 136,235,000	\$ 2,500,000	\$ 0	\$ 2,500,000						

Budget by Categories of Revenues												
	2010-11 Proposed Change 2010-11 Revised Proposed Change Revised Proposed Change Revised Proposed Change Revise Rev									Fiscal Year 2011-12 Revised Budget		
Intergovernmental Revenues	\$	0	\$	500,000	\$	500,000	\$	0	\$	0	\$	0
Other Financing Sources		135,460,000		275,000		135,735,000		2,500,000		0		2,500,000
Total	\$	135,460,000	\$	775,000	\$	136,235,000	\$	2,500,000	\$	0	\$	2,500,000

### ■ ■ Appendix: Changes by Fund

### Justice Facility Construction Capital Outlay Fund

Budget by	Budget by Categories of Expenditures												
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget							
Capital Assets/Land Acquisition	\$ 57,000,000	\$ (750,000)	\$ 56,250,000	\$ 70,000,000	\$ 0	\$ 70,000,000							
Total	\$ 57,000,000	\$ (750,000)	\$ 56,250,000	\$ 70,000,000	\$ 0	\$ 70,000,000							

Budget by	Budget by Categories of Revenues												
Fiscal Year 2010-11 Fiscal Year 2010-11 Proposed Budget Change Budget Fiscal Year Budget Fiscal Year 2011-12 Fiscal Year 2011-12 Fiscal Year 2011-12 Change Fiscal Year 2011-12 Fiscal Year 2011-12 Change Fiscal Year 2011-12 Fis													
Other Financing Sources	\$ 57,000,000	\$ (750,000)	\$ 56,250,000	\$ 70,000,000	\$ 0	\$ 70,000,000							
Total	\$ 57,000,000	\$ (750,000)	\$ 56,250,000	\$ 70,000,000	\$ 0	\$ 70,000,000							

### Purchasing Internal Service Fund

Budget by Categories of Expenditures												
		Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 2011-12 2010-11 Revised Proposed Budget Budget						Fiscal Year 2011-12			Fiscal Year 2011-12 Revised Budget
Salaries & Benefits	\$	6,323,886	\$	0	\$	6,323,886	\$	6,480,481	\$	0	\$	6,480,481
Services & Supplies		3,200,723		0		3,200,723		2,638,690		0		2,638,690
Other Charges		22,339		959,453		981,792		22,339		959,453		981,792
Expenditure Transfer & Reimbursements		(9,000)		0		(9,000)		(9,000)		0		(9,000)
Total	\$	9,537,948	\$	959,453	\$	10,497,401	\$	9,132,510	\$	959,453	\$	10,091,963

Budget by	Categories of F					
	Fiscal Year 2010-11 Proposed Budget	2010-11 Fiscal Year 2010-11 2011-12 Fiscal Year 2010-11 Revised Proposed Change				
Revenue From Use of Money & Property	\$ 20,000	\$ 0	\$ 20,000	\$ 10,000	\$ 0	\$ 10,000
Charges For Current Services	7,196,948	0	7,196,948	7,044,707	0	7,044,707
Miscellaneous Revenues	404,144	0	404,144	333,119	0	333,119
Other Financing Sources	1,625,000	0	1,625,000	1,645,000	0	1,645,000
Use of Fund Balance	291,856	959,453	1,251,309	99,684	959,453	1,059,137
Total	\$ 9,537,948	\$ 959,453	\$ 10,497,401	\$ 9,132,510	\$ 959,453	\$ 10,091,963

### Fleet ISF Equipment Acquisition General

Budget by Categories of Expenditures													
	201 Prop	Fiscal Year 2010-11 Fiscal Year 2010-11 Zollo-11 Revised Budget Fiscal Year 2010-11 Revised Budget Budget Fiscal Year 2011-12 Change								ı	Fiscal Year 2011-12 Revised Budget		
Salaries & Benefits	\$	273,603	\$	0	\$	273,603	\$	277,983	\$		0	\$	277,983
Services & Supplies		504,057		0		504,057		504,057			0		504,057
Other Charges	10,	198,800		0		10,198,800		10,198,800			0		10,198,800
Capital Assets Equipment	8,	363,544	98	85,000		9,348,544		9,250,000			0		9,250,000
Total	\$ 19,	340,004	\$ 98	35,000	\$	20,325,004	\$	20,230,840	\$		0	\$	20,230,840

Budget by	Budget by Categories of Revenues												
	Fiscal Year 2010-11 Proposed Budget	Fiscal Year 2010-11 Change	Fiscal Year 2010-11 Revised Budget	Fiscal Year 2011-12 Proposed Budget	Fiscal Year 2011-12 Change	Fiscal Year 2011-12 Revised Budget							
Revenue From Use of Money & Property	\$ 555,501	\$ 0	\$ 555,501	\$ 555,501	\$ 0	\$ 555,501							
Charges For Current Services	9,921,050	0	9,921,050	10,811,886	0	10,811,886							
Miscellaneous Revenues	9,548	0	9,548	9,548	0	9,548							
Other Financing Sources	400,000	985,000	1,385,000	400,000	0	400,000							
Use of Fund Balance	8,453,905	0	8,453,905	8,453,905	0	8,453,905							
Total	\$ 19,340,004	\$ 985,000	\$ 20,325,004	\$ 20,230,840	\$ 0	\$ 20,230,840							

