



# COUNTY OF SAN DIEGO

## CAO Recommended Operational Plan Change Letter

### Fiscal Years 2014–15 and 2015–16

Helen N. Robbins-Meyer  
Chief Administrative Officer

Donald F. Steuer  
Assistant Chief Administrative Officer/  
Chief Operating Officer

Board of Supervisors

Greg Cox, District 1  
Dianne Jacob, District 2  
Dave Roberts, District 3  
Ron Roberts, District 4  
Bill Horn, District 5





# COUNTY OF SAN DIEGO

## AGENDA ITEM

### BOARD OF SUPERVISORS

GREG COX  
First District

DIANNE JACOB  
Second District

DAVE ROBERTS  
Third District

RON ROBERTS  
Fourth District

BILL HORN  
Fifth District

**DATE:** June 18, 2014 (to be heard by the Board of Supervisors on June 24, 2014)

**12**

**TO:** Board of Supervisors

**SUBJECT:** CHIEF ADMINISTRATIVE OFFICER RECOMMENDED OPERATIONAL PLAN FISCAL YEARS 2014-15 AND 2015-16 CHANGE LETTER (DISTRICTS: ALL)

### Overview

On May 6, 2014 (10), your Board of Supervisors received the Chief Administrative Officer Recommended Operational Plan Fiscal Years 2014-15 and 2015-16 (CAO Recommended Operational Plan) and set the dates and times for public hearings and deliberations. The proposed amendments to the CAO Recommended Operational Plan are based on updated expenditure and revenue information and recent Board actions. Today's action requests the Board approve the CAO Recommended Operational Plan, Change Letter requests, and Community Enhancement Grant awards at the conclusion of budget deliberations. Budget deliberations are scheduled to commence on June 24, 2014. A resolution of adoption for the Fiscal Year 2014-15 budget will come before the Board for consideration on August 5, 2014.

### Recommendation(s)

#### CHIEF ADMINISTRATIVE OFFICER

1. Pursuant to Government Code Section 29064, approve the Chief Administrative Officer Recommended Operational Plan for Fiscal Year 2014-15 on or before June 30, 2014, for the purpose of having the authority to spend until the budget is adopted and approve Fiscal Year 2014-15 Community Enhancement Grant Awards, including waivers of Board Policy B-58 as indicated in Attachment B.
2. Accept the appropriation, funding and staffing changes to the Chief Administrative Officer Recommended Operational Plan Fiscal Years 2014-15 and 2015-16 as shown in the attached schedules for consideration during budget deliberations.
3. Following budget deliberations and approval of the Chief Administrative Officer Recommended Operational Plan Fiscal Years 2014-15 and 2015-16, authorize the Deputy Chief Administrative Officer/Auditor and Controller to make adjustments as necessary between object accounts with no increases in total departmental appropriations in order to clarify all budget items for the final Operational Plan and budget resolution.

**SUBJECT: CHIEF ADMINISTRATIVE OFFICER RECOMMENDED OPERATIONAL PLAN FISCAL YEARS 2014-15 AND 2015-16 CHANGE LETTER (DISTRICTS: ALL)**

**Fiscal Impact**

The total revised CAO Recommended Operational Plan is \$5.08 billion for Fiscal Year 2014-15 and \$4.87 billion for Fiscal Year 2015-16. The total revised staff years are 17,044.00 in Fiscal Year 2014-15 and 17,046.00 in Fiscal Year 2015-16. The proposed changes to the CAO Recommended Operational Plan include for Fiscal Year 2014-15 appropriation increases of \$26.2 million and an increase of 7.00 staff years. Changes for Fiscal Year 2015-16 include appropriation increases of \$16.8 million. The Fiscal Year 2014-15 recommended increases in appropriations are supported by increases of \$8.3 million in fund balance, \$9.7 million in program revenues, and \$8.2 million in General Purpose Revenue. The Fiscal Year 2015-16 recommended increases in appropriations are supported by increases of \$5.0 million in fund balance, an increase of \$3.4 million in program revenues, and \$8.4 million in General Purpose Revenue.

General Purpose Revenue is recommended to increase due to a revision to anticipated growth in Locally Assessed Secured Property Values and an increase in Transient Occupancy Tax (TOT). This increase reflects information received subsequent to the development of the CAO Recommended Operational Plan.

**Business Impact Statement**

The changes to the CAO Recommended Operational Plan include appropriations for the purchase of goods and services from the private sector.

**Advisory Board Statement**

Individual advisory boards will review and may comment separately on portions of the CAO Recommended Operational Plan.

**Background**

The purpose of this Change Letter is to update the CAO Recommended Operational Plan based on information that became available after that document was presented to your Board on May 6, 2014 (10).

Pursuant to Government Code Section 29064, a recommended budget must be approved by the Board by June 30, 2014, for the purpose of having authority to spend until the budget is adopted. A resolution of adoption will come before the Board for consideration on August 5, 2014. In addition, today's recommendations include a request to approve Fiscal Year 2014-15 Community Enhancement Grant awards and waiver of Board Policy B-58 in regards to funding levels for recipient organization operating budgets.

The recommended changes to the CAO Recommended Operational Plan are summarized by group below.

**PUBLIC SAFETY GROUP**

The recommended changes for the Public Safety Group (PSG) increase the CAO Recommended

**SUBJECT: CHIEF ADMINISTRATIVE OFFICER RECOMMENDED OPERATIONAL PLAN FISCAL YEARS 2014-15 AND 2015-16 CHANGE LETTER (DISTRICTS: ALL)**

Operational Plan by \$7.4 million and by 3.00 staff years in Fiscal Year 2014-15. The total revised CAO Recommended Operational Plan for PSG for Fiscal Year 2014-15 is \$1.63 billion and 7,459.00 staff years. In Fiscal Year 2015-16, recommended changes increase appropriations by \$1.5 million. The total revised CAO Recommended Operational Plan for PSG for Fiscal Year 2015-16 is \$1.63 billion and 7,461.00 staff years.

Significant proposed changes from the CAO Recommended Operational Plan include increases in salaries and benefits related to increases in staff in the Law Enforcement Services and Sheriff's Court Services Bureaus of the Sheriff's Department and in the San Diego County Fire Authority (\$1.4 million); in services and supplies, rebudgets in the Sheriff's Department for costs associated with the Regional Communication System, the Regional Realignment Response Group, and various capital projects (\$7.1 million); and an increase for security equipment at the North County Regional Center and the Kearny Mesa Courthouse (\$0.2 million). These increases are partially offset by a decrease related to revised spending estimates for the 2013 Operation Stonegarden Grant Program (\$3.3 million).

Further recommended changes include an increase in the Probation Department for costs associated with contracted educational services to offenders under Post Release Community Supervision (\$1.0 million); and in the San Diego County Fire Authority, a rebudget for one-time information technology and communications projects (\$0.3 million), and an increase of \$0.6 million in capital assets equipment for the purchase of fire apparatus funded by grants from the Indian Gaming Local Community Benefit Committee and Community Development Block Grant (\$0.4 million), and Public Safety Group fund balance (\$0.2 million).

Recommended staffing changes from the CAO Recommended Operational Plan include an increase of 1.00 staff year in the Sheriff's Department Law Enforcement Services Bureau for the High Intensity Drug Trafficking Areas program; 1.00 staff year in the Sheriff's Department Court Services Bureau Field Division to conduct analysis regarding county wanted subjects; and an increase of 1.00 staff year in the San Diego County Fire Authority to support fire prevention activities.

**HEALTH AND HUMAN SERVICES AGENCY**

There are no appropriation changes for the Health and Human Services Agency (HHS) from the CAO Recommended Operational Plan in Fiscal Year 2014-15 and staff years remain unchanged. Total appropriations for HHS for Fiscal Year 2014-15 are \$1.90 billion and 5,973.50 staff years. In Fiscal Year 2015-16, total appropriations and staff years remain unchanged from the CAO Recommended Operational Plan at \$1.89 billion and 5,973.50 respectively.

**LAND USE AND ENVIRONMENT GROUP**

The recommended changes for the Land Use and Environment Group (LUEG) result in no net change to the CAO Recommended Operational Plan. The total CAO Recommended Operational Plan for LUEG for Fiscal Year 2014-15 is \$417.5 million. Staff years remain unchanged at 1,452.00. In Fiscal Year 2015-16, total appropriations and staff years for LUEG remain unchanged from the CAO Recommended Operational Plan at \$372.6 million and 1,452.00



**SUBJECT: CHIEF ADMINISTRATIVE OFFICER RECOMMENDED OPERATIONAL PLAN FISCAL YEARS 2014-15 AND 2015-16 CHANGE LETTER (DISTRICTS: ALL)**

respectively.

**COMMUNITY SERVICES GROUP**

The recommended changes for the Community Services Group (CSG) increase the CAO Recommended Operational Plan by \$1.5 million and by 4.00 staff years in Fiscal Year 2014-15. The total revised CAO Recommended Operational Plan for CSG for Fiscal Year 2014-15 is \$325.6 million and 976.00 staff years. In Fiscal Year 2015-16, recommended changes increase appropriations by \$1.5 million. The total revised CAO Recommended Operational Plan for CSG for Fiscal Year 2015-16 is \$290.9 million and 976.00 staff years.

Significant changes from the CAO Recommended Operational Plan include increases in the Department of General Services of \$0.4 million in salaries and benefits and \$0.1 million in services and supplies for additional materials and equipment to support increased staff; and an increase of \$0.7 million for additional janitorial, security, and trash contracted services provided at the County Administration Center (CAC) Waterfront Park. In the County Library, an increase of \$0.3 million is recommended for library materials.

Recommended staffing changes from the CAO Recommended Operational Plan include an increase of 4.00 staff years in the Department of General Services for the CAC Waterfront Park operations and maintenance.

**FINANCE AND GENERAL GOVERNMENT GROUP**

The recommended changes for the Finance and General Government Group (FGG) increase the CAO Recommended Operational Plan in Fiscal Year 2014-15 by \$1.2 million for a revised total of \$384.8 million. Staff years remain unchanged at 1,183.50. In Fiscal Year 2015-16, recommended changes increase appropriations by \$1.2 million. The total revised CAO Recommended Operational Plan for FGG for Fiscal Year 2015-16 is \$363.4 million and 1,183.50 staff years.

Significant changes from the CAO Recommended Operational Plan include \$1.2 million for reimbursement to the Facilities Management Internal Service Fund to offset expenditures for the projected increase in maintenance operations in and around the CAC.

**FINANCE OTHER**

The recommended changes for Finance Other increase the CAO Recommended Operational Plan in Fiscal Year 2014-15 by \$14.1 million for a revised total of \$336.3 million. Finance Other appropriations in the revised Recommended Operational Plan increased by \$12.6 million for a revised total of \$310.0 million for Fiscal Year 2015-16.

Significant changes from the CAO Recommended Operational Plan include \$0.5 million increase in the Community Enhancement Program due to anticipated over-realized Transient Occupancy Tax revenue; \$5.0 million increase for the Neighborhood Reinvestment Program grant awards for one-time community, social, environmental, educational, cultural or recreational needs as approved by your Board on June 11, 2014; and \$1.4 million increase in Contributions to Capital Outlay related to the CAC Waterfront Park, as explained below.

**SUBJECT: CHIEF ADMINISTRATIVE OFFICER RECOMMENDED OPERATIONAL PLAN FISCAL YEARS 2014-15 AND 2015-16 CHANGE LETTER (DISTRICTS: ALL)**

Per Board Policy B-71, the \$0.2 million recommended increase in the Contingency Reserve-General Fund is due to recommended increases in General Purpose Revenue. In addition, a recommended increase of \$7.0 million in the Pension Stabilization fund is also due to recommended increases in General Purpose Revenue.

**CAPITAL PROGRAM**

The recommended changes for the Capital Program increase the CAO Recommended Operational Plan in Fiscal Year 2014-15 by \$2.0 million for a revised total of \$83.7 million. In Fiscal Year 2015-16, total appropriations remain unchanged from the CAO Recommended Operational Plan at \$12.4 million.

Significant changes from the CAO Recommended Operational Plan include an increase of \$1.4 million for the Waterfront Park project water fountain enhancements and electronic surveillance system; an increase of \$0.3 million for Jess Martin Ballfield Improvements; an increase of \$0.3 million for the Lamar Fitness Path project; and an increase of \$0.1 million for Felicita Park Americans with Disabilities Act (ADA) Ramp and Sidewalks project.

**Linkage to the County of San Diego Strategic Plan**

The CAO Recommended Operational Plan details each department's strategic objectives for the next two years and the resources required to achieve them. The three Strategic Initiatives in the County of San Diego's 2014-2019 Strategic Plan - Safe Communities, Sustainable Environments and Healthy Families – are reflected throughout the program objectives in the CAO Recommended Operational Plan.

Respectfully submitted,



HELEN N. ROBBINS-MEYER  
Chief Administrative Officer

**ATTACHMENT(S)**

- A. CAO Recommended Change Letter Addendum, June 17, 2014 Referral (A1, A2, A3)
- B. Community Enhancement Program Board Policy B58 Waivers Fiscal Year 2014-15
- C. CAO Recommended Operational Plan Change Letter Fiscal Years 2014-15 and 2015-16

**SUBJECT:** CHIEF ADMINISTRATIVE OFFICER RECOMMENDED OPERATIONAL PLAN FISCAL YEARS 2014-15 AND 2015-16 CHANGE LETTER (DISTRICTS: ALL)

**AGENDA ITEM INFORMATION SHEET**

**REQUIRES FOUR VOTES:**        Yes      No

**WRITTEN DISCLOSURE PER COUNTY CHARTER SECTION 1000.1 REQUIRED**  
   Yes      No

**PREVIOUS RELEVANT BOARD ACTIONS:**

May 6, 2014 (10), Chief Administrative Officer Recommended Operational Plan for Fiscal Years 2014-15 and 2015-16.

**BOARD POLICIES APPLICABLE:**

B-58, Funding of the Community Enhancement Program  
B-71, Fund Balance and Reserves

**BOARD POLICY STATEMENTS:**

N/A

**MANDATORY COMPLIANCE:**

N/A

**ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):**

N/A

**ORIGINATING DEPARTMENT:** Finance and General Government Group Executive Office

**OTHER CONCURRENCES(S):**   N/A

**CONTACT PERSON(S):**

Tracy M. Sandoval  
Name  
619-531-5413  
Phone  
Tracy.Sandoval@sdcounty.ca.gov  
E-mail

Ebony N. Shelton  
Name  
619-531-5175  
Phone  
Ebony.Shelton@sdcounty.ca.gov  
E-mail



**FISCAL YEAR 2014-15 & 2015-16 OPERATIONAL PLAN**

**2014-15 REFERRALS TO BUDGET STATUS**

**Group: Public Safety Group**

**Department: Office of Emergency Services**

**SUBJECT:** Evaluating and Enhancing Fire Protection in the Region—Fire Safety Public Awareness Campaign

**HEARING DATE:** June 17, 2014

**MINUTE ORDER:** 1

**DESCRIPTION OF REFERRAL:** The Board referred CAO Change Letter the addition of \$400,000 in the Office of Emergency Services for a comprehensive wildfire preparedness outreach campaign to promote individual, family and business preparedness, with a special emphasis on defensible space. An After Action Report (AAR) for the May 2014 Wildfires was presented to the Board of Supervisors on June 17, 2014. Recommendation 21 in the AAR requested to allocate \$400,000 to develop and execute a comprehensive wildfire public awareness campaign, to be implemented throughout the remainder of this year’s fire season, to enhance awareness among San Diego residents to improve individual and family planning and wildfire preparedness.

**STATUS:**

**A. Has this item been included in the CAO’s Recommended Operational Plan or Change Letter?**

**Yes**   
  **No**   
  **as modified (explain in REMARKS)**  
 If yes,  **Op Plan**   
  **Change Letter**

**B. Expenditure Category:**      X   **One-time**           **Ongoing Expense**

**C. Fiscal impact of this item if approved:**

	<b>Fiscal Year 2013–14</b>	<b>Fiscal Year 2014–15</b>	<b>Fiscal Year 2015–16</b>
<b>Direct Cost</b>	\$0	\$400,000	\$0
<b>Revenue</b>	\$0	\$400,000	\$0
<b>Net Cost</b>	\$0	\$0	\$0
<b>Staff Years</b>	N/A	N/A	N/A

**D. Funding source(s):** Public Safety Group General Fund Fund Balance

**REMARKS:** This item is incorporated into the CAO Change Letter by reference herein. Note: amounts are not reflected in fiscal impact statement or in the Performance Budgeting system due to timing.

**FISCAL YEAR 2014-15 & 2015-16 OPERATIONAL PLAN**

**2014-15 REFERRALS TO BUDGET STATUS**

**Group: Public Safety Group**

**Department: San Diego County Fire Authority**

**SUBJECT:** Evaluating and Enhancing Fire Protection in the Region—Forward Looking Infrared (FLIR) Thermal Imaging Devices

**HEARING DATE:** June 17, 2014

**MINUTE ORDER:** 1

**DESCRIPTION OF REFERRAL:** The Board referred to CAO Change Letter the addition of \$50,000 in the San Diego County Fire Authority to purchase Forward Looking Infrared (FLIR) cameras for thermal imaging capabilities during wildland fires. An After Action Report (AAR) for the May 2014 Wildfires was presented to the Board of Supervisors on June 17, 2014. Recommendation 19 in the AAR requested to allocate \$50,000 to purchase a small number of Forward Looking Infrared (FLIR) thermal imaging devices and conduct a pilot to determine efficacy and how the technology could best be integrated into the region’s fire response efforts.

**STATUS:**

**A. Has this item been included in the CAO’s Recommended Operational Plan or Change Letter?**

**Yes**   
  **No**   
  **as modified (explain in REMARKS)**  
 If yes,  **Op Plan**   
  **Change Letter**

**B. Expenditure Category:**      X   **One-time**           **Ongoing Expense**

**C. Fiscal impact of this item if approved:**

	<b>Fiscal Year 2013–14</b>	<b>Fiscal Year 2014–15</b>	<b>Fiscal Year 2015–16</b>
<b>Direct Cost</b>	\$0	\$50,000	\$0
<b>Revenue</b>	\$0	\$50,000	\$0
<b>Net Cost</b>	\$0	\$0	\$0
<b>Staff Years</b>	N/A	N/A	N/A

**D. Funding source(s):** Public Safety Group General Fund Fund Balance

**REMARKS:** This item is incorporated into the CAO Change Letter by reference herein. Note: amounts are not reflected in fiscal impact statement or in the Performance Budgeting system due to timing.

**FISCAL YEAR 2014-15 & 2015-16 OPERATIONAL PLAN**

**2014-15 REFERRALS TO BUDGET STATUS**

**Group: Public Safety Group**

**Department: Office of Emergency Services**

**SUBJECT:** Evaluating and Enhancing Fire Protection in the Region—Call When Needed Aircraft Program

**HEARING DATE:** June 17, 2014

**MINUTE ORDER:** 1

**DESCRIPTION OF REFERRAL:** The Board referred to CAO Change Letter the addition of \$500,000 in the Office of Emergency Services to better support the County’s ability to deploy pre-positioned aerial firefighting resources in emergency situations. An After Action Report (AAR) for the May 2014 Wildfires was presented to the Board of Supervisors on June 17, 2014. Recommendation 18 in the AAR requested to increase the Board’s allocation of \$250,000 for the “Call When Needed” program to \$750,000. That will allow for the flexibility to bring in more aircraft for a severe wind event or to fund one or two aircraft for several different wind events.

**STATUS:**

**A. Has this item been included in the CAO’s Recommended Operational Plan or Change Letter?**

**Yes**     **No**     **as modified (explain in REMARKS)**  
 If yes,  **Op Plan**     **Change Letter**

**B. Expenditure Category:**      X   **One-time**    \_\_\_\_\_ **Ongoing Expense**

**C. Fiscal impact of this item if approved:**

	<b>Fiscal Year 2013–14</b>	<b>Fiscal Year 2014–15</b>	<b>Fiscal Year 2015–16</b>
<b>Direct Cost</b>	\$0	\$500,000	\$0
<b>Revenue</b>	\$0	\$500,000	\$0
<b>Net Cost</b>	\$0	\$0	\$0
<b>Staff Years</b>	N/A	N/A	N/A

**D. Funding source(s):** Public Safety Group General Fund Fund Balance

**REMARKS:** This item is incorporated into the CAO Change Letter by reference herein. Note: amounts are not reflected in fiscal impact statement or in the Performance Budgeting system due to timing.

ATTACHMENT B

Fiscal Year 2014-15

Community Enhancement Grant Awards Board Policy Waivers

A) Waive Board Policy B-58 with respect to the County's contribution not exceeding fifty percent (50%) of the recipient's fiscal year operating budget for the following:

Organization	Recipient's Budget	County Award	County Award by District				
			D1	D2	D3	D4	D5
Bonita Historical Society, The	41,000	22,875	22,875	—	—	—	—
Bravo San Diego Awards Inc.	15,000	15,000	—	—	15,000	—	—
Christmas Circle Community Park	61,267	40,000	—	—	—	—	40,000
Fallbrook Art Association	19,500	10,000	—	—	—	—	10,000
Optimist Club of Imperial Beach	1,660	2,020	2,020	—	—	—	—
Pagasa-Tumainisha-Esperanza-Hope, Inc.	6,096	4,125	3,125	—	1,000	—	—
San Diego Filipino-American Humanitarian Foundation, Inc.	—	13,000	6,000	—	—	7,000	—
San Diego Winery-Vintner Community Development Council	—	5,000	—	—	—	—	5,000
Sorrento Valley Town Council	9,500	5,000	—	—	5,000	—	—
Spring Valley Chamber of Commerce	58,300	50,000	—	50,000	—	—	—
Spring Valley Historical Society	9,530	9,500	—	9,500	—	—	—
Tierrasanta Community Council	6,930	7,500	—	-	7,500	—	—
Valley Center Parks and Recreation District	—	5,000	—	—	—	—	5,000
Zeta Sigma Lambda Foundation, Inc.	8,325	9,000	3,000	—	1,000	5,000	—

Attachment B: Fiscal Year 2014–15 Community Enhancement Grant Award Waivers

B) Waive Board Policy B-58 with respect to the County’s contribution not exceeding the actual cash contribution made by that city in which the recipient is located for the current fiscal year being funded for the following:

Organization	City Award	County Award	County Award by District				
			D1	D2	D3	D4	D5
BILY San Diego	1,000	5,000	—	—	—	—	5,000
Bonita Optimist Club	2,000	5,000	5,000	—	—	—	—
Cabrillo Festival, Inc.	3,000	6,000	6,000	—	—	—	—
East County Economic Development Council	8,000	40,000	—	40,000	—	—	—
Escondido Children's Museum, Inc.	1,000	5,000	—	—	5,000	—	—
Firefighters Advisory Council to the Burn Institute	3,575	9,000	2,000	—	5,000	2,000	—
Imperial Beach Chamber of Commerce, Inc.	500	6,000	6,000	—	—	—	—
La Colonia De Eden Gardens, Inc.	1,200	2,500	—	—	2,500	—	—
Linda Vista Multi-Cultural Fair, Inc.	6,468	8,000	—	—	—	8,000	—
Mojalet Dance Collective	1,519	3,500	—	—	3,500	—	—
New Village Arts, Inc.	3,000	5,000	—	—	—	—	5,000
North Coast Repertory Theatre	5,000	25,000	—	—	25,000	—	—
OnStage Playhouse	3,500	6,000	6,000	—	—	—	—
Optimist Club of Imperial Beach	500	2,020	2,020	—	—	—	—
PASACAT, Inc.	4,237	4,375	4,375	—	—	—	—
Quail Gardens Foundation, Inc.	5,000	10,000	—	—	10,000	—	—
San Diego North Economic Development Council	1,500	40,000	—	—	15,000	—	25,000
San Diego Regional Economic Development Corporation	25,000	33,000	15,000	—	8,000	10,000	—
Sorrento Valley Town Council	3,500	5,000	—	—	5,000	—	—
Third Avenue Village Association	2,500	6,500	6,500	—	—	—	—
Write Out Loud	2,480	3,500	500	—	2,000	1,000	—

**Approval Log For:**

Attachment A1 Referral to Budget\_OES\_Public Awareness.docx

Attachment A2 Referral to Budget\_Fire Authority.docx

Attachment A3 Referral to Budget\_OES\_Call When Needed.docx

ATTACHMENT B draft.docx

FY 14-16 CHANGE LETTER Main - Final.docx

Approver's Name	Approvers Job Title	Approver's Department	Time and Date of Final Approval
Tracy Sandoval	ACFO/Auditor & Controller	A&C	6/18/2014 3:46:50 PM
Rachel Witt		County Counsel	6/18/2014 4:18:51 PM
Ebony Shelton	Financial Policy & Planning Director	FGG-OFP	6/18/2014 3:38:20 PM





# San Diego County Sanitation District

## GOVERNING BODY

GREG COX  
First District

DIANNE JACOB  
Second District

DAVE ROBERTS  
Third District

RON ROBERTS  
Fourth District

BILL HORN  
Fifth District

## AGENDA ITEM

**DATE:** June 18, 2014 (to be heard by the Board of Directors on June 24, 2014)

**XX**

**TO:** Board of Directors, San Diego County Sanitation District

**SUBJECT:** CHIEF ADMINISTRATIVE OFFICER RECOMMENDED OPERATIONAL PLAN FISCAL YEARS 2014-15 AND 2015-16 CHANGE LETTER (DISTRICTS: ALL)

### Overview

On May 6, 2014 (11), your Board of Directors received the Chief Administrative Officer Recommended Operational Plan Fiscal Years 2014-15 and 2015-16 (CAO Recommended Operational Plan) and set the dates and times for public hearings and deliberations. The proposed amendments to the CAO Recommended Operational Plan are based on updated expenditure and revenue information and recent Board actions. Today's action requests the Board approve the CAO Recommended Operational Plan, and the Change Letter requests at the conclusion of budget deliberations. Budget deliberations are scheduled to commence on June 24, 2014. A resolution of adoption will come before the Board for consideration on August 5, 2014.

### Recommendation(s)

#### CHIEF ADMINISTRATIVE OFFICER

1. Pursuant to Government Code Section 29064, approve the Chief Administrative Officer Recommended Operational Plan for Fiscal Year 2014-15 on or before June 30, 2014, for the purpose of having the authority to spend until the budget is adopted.
2. Accept the appropriation and funding changes to the Chief Administrative Officer Recommended Operational Plan Fiscal Years 2014-15 and 2015-16 as shown in the attached schedules for consideration during budget deliberations.
3. Following budget deliberations and approval of the Chief Administrative Officer Recommended Operational Plan Fiscal Years 2014-15 and 2015-16, authorize the Deputy Chief Administrative Officer/Auditor and Controller to make adjustments as necessary between object accounts with no increases in total departmental appropriations in order to clarify all budget items for the final Operational Plan and budget resolution.

### Fiscal Impact

The total CAO Recommended Operational Plan for the San Diego County Sanitation District is

**SUBJECT: CHIEF ADMINISTRATIVE OFFICER RECOMMENDED OPERATIONAL PLAN FISCAL YEARS 2014-15 AND 2015-16 CHANGE LETTER (DISTRICTS: ALL)**

\$32.4 million for Fiscal Year 2014-15 and \$25.9 million for Fiscal Year 2015-16. The recommended changes to the CAO Recommended Operational Plan for Fiscal Years 2014-15 result in no net change.

**Business Impact Statement**

N/A

**Advisory Board Statement**

N/A

**Background**

The recommended changes for the San Diego County Sanitation District result in no net change to the CAO Recommended Operational Plan. The total CAO Recommended Operational Plan for the San Diego County Sanitation District for Fiscal Year 2014-15 is \$32.4 million. In Fiscal Year 2015-16, total appropriations remain unchanged from the CAO Recommended Operational Plan at \$25.9 million.

Changes from the CAO Recommended Operational Plan include a technical adjustment of \$0.06 million in the San Diego County Sanitation District from the Use of Fund Balance to Fund Balance Component Decreases for the purchase of equipment at the Pine Valley Sewer Treatment Plant, resulting in a net zero change.

**Linkage to the County of San Diego Strategic Plan**

The CAO Recommended Operational Plan details the strategic objectives for the next two years and the resources required to achieve them. The three Strategic Initiatives in the County of San Diego’s 2014-2019 Strategic Plan – Safe Communities, Sustainable Environments and Healthy Families – are reflected throughout the program objectives in the CAO Recommended Operational Plan.

Respectfully submitted,



HELEN N. ROBBINS-MEYER  
Chief Administrative Officer

**ATTACHMENT(S)**

CAO Recommended Operational Plan Change Letter Fiscal Years 2014-15 and 2015-16

**SUBJECT:** CHIEF ADMINISTRATIVE OFFICER RECOMMENDED OPERATIONAL PLAN FISCAL YEARS 2014-15 AND 2015-16 CHANGE LETTER (DISTRICTS: ALL)

**AGENDA ITEM INFORMATION SHEET**

**REQUIRES FOUR VOTES:**        Yes      No

**WRITTEN DISCLOSURE PER COUNTY CHARTER SECTION 1000.1 REQUIRED**  
   Yes      No

**PREVIOUS RELEVANT BOARD ACTIONS:**

May 6, 2014 (11), Chief Administrative Officer Recommended Operational Plan for Fiscal Years 2014-15 and 2015-16.

**BOARD POLICIES APPLICABLE:**

N/A

**BOARD POLICY STATEMENTS:**

N/A

**MANDATORY COMPLIANCE:**

N/A

**ORACLE AWARD NUMBER(S) AND CONTRACT AND/OR REQUISITION NUMBER(S):**

N/A

**ORIGINATING DEPARTMENT:** Finance and General Government Group Executive Office

**OTHER CONCURRENCES(S):**   N/A

**CONTACT PERSON(S):**

Tracy M. Sandoval  
Name  
619-531-5413  
Phone  
Tracy.Sandoval@sdcounty.ca.gov  
E-mail

Ebony N. Shelton  
Name  
619-531-5175  
Phone  
Ebony.Shelton@sdcounty.ca.gov  
E-mail

**Approval Log For:**

FY 14-16 CHANGE LETTER - Sanitation Final.docx

Approver's Name	Approvers Job Title	Approver's Department	Time and Date of Final Approval
Tracy Sandoval	ACFO/Auditor & Controller	A&C	6/18/2014 3:46:50 PM
Rachel Witt		County Counsel	6/18/2014 4:10:20 PM
Ebony Shelton	Financial Policy & Planning Director	FGG-OFP	6/18/2014 3:38:20 PM



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## Summary of Changes



### Total Staff Years by Group/Agency

Staff years total 17,044.00 in the revised Recommended Operational Plan in Fiscal Year 2014–15 and 17,046.00 in Fiscal Year 2015–16. For Fiscal Year 2014–15, this is an increase of 7.00 staff years or 0.04% from the Chief Administrative Officer (CAO) Recommended Operational Plan for an increase of 417.00 staff years or 2.5% from the Fiscal Year 2013–14 Adopted Operational Plan. For Fiscal Year 2015–16, no additional staffing changes are recommended from the revised CAO Recommended Operational Plan for Fiscal Year 2014–15.

### Total Appropriations by Group/Agency

Appropriations total \$5.08 billion in the revised CAO Recommended Operational Plan in Fiscal Year 2014–15 and \$4.87 billion in Fiscal Year 2015–16. For Fiscal Year 2014–15, this is an increase of \$26.2 million or 0.5% from the CAO Recommended Operational Plan for an increase of \$106.7 million or 2.1% from the Fiscal Year 2013–14 Adopted Operational Plan. Changes for Fiscal Year 2015–16, include appropriation increases of \$16.8 million from the CAO Recommended Operational Plan.

Recommended changes are discussed in detail in the department sections following the summary for each of the County's five business groups, which include the Public Safety Group, the Health and Human Services Agency, the Land Use and Environment Group, the Community Services Group and the Finance and General Government Group, as well as for the Capital Program and the Finance Other program.

## Summary of Changes

Total Appropriations by Group/Agency						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Public Safety Group	\$ 1,626,634,935	\$ 7,382,834	\$ 1,634,017,769	\$ 1,624,418,639	\$ 1,520,021	\$ 1,625,938,660
Health and Human Services Agency	1,900,941,583	0	1,900,941,583	1,890,314,297	0	1,890,314,297
Land Use and Environment Group	417,483,250	0	417,483,250	372,578,229	0	372,578,229
Community Services Group	324,088,272	1,465,787	325,554,059	289,419,716	1,465,787	290,885,503
Finance and General Government Group	383,574,729	1,195,787	384,770,516	362,154,690	1,195,787	363,350,477
Capital Program	81,707,783	2,025,000	83,732,783	12,416,433	0	12,416,433
Finance Other	322,156,689	14,135,899	336,292,588	297,365,910	12,637,524	310,003,434
<b>Total</b>	<b>\$ 5,056,587,241</b>	<b>\$ 26,205,307</b>	<b>\$ 5,082,792,548</b>	<b>\$ 4,848,667,914</b>	<b>\$ 16,819,119</b>	<b>\$ 4,865,487,033</b>

Total Appropriations by Category of Expenditure						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 1,908,296,713	\$ 1,820,719	\$ 1,910,117,432	\$ 1,936,761,697	\$ 837,517	\$ 1,937,599,214
Services & Supplies	1,829,591,420	14,738,054	1,844,329,474	1,765,957,046	10,731,602	1,776,688,648
Other Charges	759,990,735	5,543,034	765,533,769	755,210,372	5,250,000	760,460,372
Capital Assets/Land Acquisition	83,022,300	1,500,000	84,522,300	5,463,000	0	5,463,000
Capital Assets Equipment	20,700,724	1,178,500	21,879,224	13,331,524	0	13,331,524
Expenditure Transfer & Reimbursements	(30,307,011)	0	(30,307,011)	(30,550,174)	0	(30,550,174)
Contingency Reserves	24,607,900	0	24,607,900	25,086,400	0	25,086,400
Fund Balance Component Increases	2,604,421	0	2,604,421	200,000	0	200,000
Operating Transfers Out	425,832,072	1,425,000	427,257,072	346,958,049	0	346,958,049
Management Reserves	32,247,967	0	32,247,967	30,250,000	0	30,250,000
<b>Total</b>	<b>\$ 5,056,587,241</b>	<b>\$ 26,205,307</b>	<b>\$ 5,082,792,548</b>	<b>\$ 4,848,667,914</b>	<b>\$ 16,819,119</b>	<b>\$ 4,865,487,033</b>

**Total Staffing by Group/Agency (staff years)**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Public Safety Group	7,456.00	3.00	7,459.00	7,458.00	3.00	7,461.00
Health and Human Services Agency	5,973.50	0.00	5,973.50	5,973.50	0.00	5,973.50
Land Use and Environment Group	1,452.00	0.00	1,452.00	1,452.00	0.00	1,452.00
Community Services Group	972.00	4.00	976.00	972.00	4.00	976.00
Finance and General Government Group	1,183.50	0.00	1,183.50	1,183.50	0.00	1,183.50
<b>Total</b>	<b>17,037.00</b>	<b>7.00</b>	<b>17,044.00</b>	<b>17,039.00</b>	<b>7.00</b>	<b>17,046.00</b>

**Total Funding by Source**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Taxes Current Property	\$ 597,892,958	\$ 5,197,475	\$ 603,090,433	\$ 611,868,480	\$ 5,326,049	\$ 617,194,529
Taxes Other Than Current Secured	407,357,200	3,286,177	410,643,377	417,762,536	3,377,262	421,139,798
Licenses Permits & Franchises	53,083,636	0	53,083,636	55,605,738	0	55,605,738
Fines, Forfeitures & Penalties	46,114,880	126,486	46,241,366	43,887,311	123,936	44,011,247
Revenue From Use of Money & Property	43,261,987	0	43,261,987	43,923,644	0	43,923,644
Intergovernmental Revenues	2,341,825,370	249,136	2,342,074,506	2,325,184,387	1,635,426	2,326,819,813
Charges For Current Services	848,458,787	1,420,787	849,879,574	835,114,064	1,195,787	836,309,851
Miscellaneous Revenues	32,499,124	6,214,791	38,713,915	29,982,464	160,659	30,143,123
Other Financing Sources	421,031,659	1,425,000	422,456,659	335,633,552	0	335,633,552
Fund Balance Component Decreases	4,780,809	61,119	4,841,928	20,183,336	0	20,183,336
Use of Fund Balance	260,280,831	8,224,336	268,505,167	129,522,402	5,000,000	134,522,402
<b>Total</b>	<b>\$ 5,056,587,241</b>	<b>\$ 26,205,307</b>	<b>\$ 5,082,792,548</b>	<b>\$ 4,848,667,914</b>	<b>\$ 16,819,119</b>	<b>\$ 4,865,487,033</b>





## Public Safety Group Changes



### Public Safety Group Summary

#### Total Staffing by Group

The Public Safety Group staffing level in the revised Recommended Operational Plan is 7,459.00 staff years in Fiscal Year 2014–15 and 7,461.00 staff years in Fiscal Year 2015–16. This is an increase of 3.00 staff years or 0.04% each year from the CAO Recommended Operational Plan and a recommended increase of 30.00 staff years or 0.4% in Fiscal Year 2014–15 from the Fiscal Year 2013–14 Adopted Operational Plan.

#### Fiscal Year 2014–15

Recommended staffing changes for Fiscal Year 2014–15 from the CAO Recommended Operational Plan include 2.00 staff years in the Sheriff's Department Law Enforcement Services Bureau for the High Intensity Drug Trafficking Areas (HIDTA) program and Sheriff's Court Services Bureau in the Field Division to conduct analysis regarding county wanted subjects and 1.00 staff year in the San Diego County Fire Authority to support fire prevention activities, based on available funding since the CAO Recommended Operational Plan.

#### Fiscal Year 2015–16

No additional staffing changes are recommended for Fiscal Year 2015–16 from the revised CAO Recommended Operational Plan for Fiscal Year 2014–15.

#### Total Appropriations by Group

The Public Safety Group appropriations in the revised Recommended Operational Plan are \$1,634.0 million in Fiscal Year 2014–15 and \$1,625.9 million in Fiscal Year 2015–16. This is an increase of \$7.4 million or 0.5% in Fiscal Year 2014–15 from the CAO Recommended Operational Plan, for a total increase of \$93.3 million or 6.1% from the Fiscal Year 2013–14 Adopted Operational Plan.

#### Fiscal Year 2014–15

Significant changes from the CAO Recommended Operational Plan include:

- Increases in staff in the Law Enforcement Services and Sheriff's Court Services Bureaus of the Sheriff's Department and in the San Diego County Fire Authority.
- Purchase of a fire apparatus.
- Rebudgets for costs associated with the Regional Communications System, the Regional Realignment Response Group and various capital projects.
- Costs associated with contracted educational services for offenders under Post Release Community Supervision (PRCS).

## ■ ■ ■ Public Safety Group Changes

- A reduction in the Sheriff's Department associated with the 2013 Operation Stonegarden Grant Program due to revised spending estimates.

### Fiscal Year 2015–16

No significant changes.

### Executive Office

No changes from the CAO Recommended Operational Plan.





## Staffing by Department

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Public Safety Executive Office	11.00	0.00	11.00	11.00	0.00	11.00
District Attorney	996.00	0.00	996.00	996.00	0.00	996.00
Sheriff	4,210.00	2.00	4,212.00	4,212.00	2.00	4,214.00
Child Support Services	471.00	0.00	471.00	471.00	0.00	471.00
Citizens' Law Enforcement Review Board	4.00	0.00	4.00	4.00	0.00	4.00
Office of Emergency Services	17.00	0.00	17.00	17.00	0.00	17.00
Medical Examiner	56.00	0.00	56.00	56.00	0.00	56.00
Probation	1,316.00	0.00	1,316.00	1,316.00	0.00	1,316.00
Public Defender	357.00	0.00	357.00	357.00	0.00	357.00
San Diego County Fire Authority	18.00	1.00	19.00	18.00	1.00	19.00
<b>Total</b>	<b>7,456.00</b>	<b>3.00</b>	<b>7,459.00</b>	<b>7,458.00</b>	<b>3.00</b>	<b>7,461.00</b>



## Public Safety Group Changes

Expenditures by Department						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Public Safety Executive Office	\$ 278,740,324	\$ 0	\$ 278,740,324	\$ 283,056,547	\$ 0	\$ 283,056,547
District Attorney	170,595,851	0	170,595,851	165,699,264	0	165,699,264
Sheriff	723,885,289	5,349,605	729,234,894	726,506,609	359,362	726,865,971
Child Support Services	51,460,166	0	51,460,166	51,350,972	0	51,350,972
Citizens' Law Enforcement Review Board	631,239	0	631,239	625,732	0	625,732
Office of Emergency Services	5,735,516	0	5,735,516	5,449,237	0	5,449,237
Medical Examiner	9,814,462	0	9,814,462	9,747,607	0	9,747,607
Probation	215,837,604	1,000,000	216,837,604	212,614,115	1,000,000	213,614,115
Public Defender	77,288,460	0	77,288,460	77,134,959	0	77,134,959
Contribution for Trial Courts	69,259,172	0	69,259,172	69,259,172	0	69,259,172
San Diego County Fire Authority	23,386,852	1,033,229	24,420,081	22,974,425	160,659	23,135,084
<b>Total</b>	<b>\$ 1,626,634,935</b>	<b>\$ 7,382,834</b>	<b>\$ 1,634,017,769</b>	<b>\$ 1,624,418,639</b>	<b>\$ 1,520,021</b>	<b>\$ 1,625,938,660</b>



## Staffing by Program

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Public Safety Executive Office	11.00	0.00	11.00	11.00	0.00	11.00
<b>Total</b>	<b>11.00</b>	<b>0.00</b>	<b>11.00</b>	<b>11.00</b>	<b>0.00</b>	<b>11.00</b>

## Budget by Program

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Public Safety Executive Office	\$ 7,635,835	\$ 0	\$ 7,635,835	\$ 7,575,471	\$ 0	\$ 7,575,471
Penalty Assessment	7,875,730	0	7,875,730	7,875,730	0	7,875,730
Criminal Justice Facility Construction	7,491,425	0	7,491,425	7,491,425	0	7,491,425
Courthouse Construction	970,000	0	970,000	970,000	0	970,000
Public Safety Proposition 172	254,767,334	0	254,767,334	259,143,921	0	259,143,921
<b>Total</b>	<b>\$ 278,740,324</b>	<b>\$ 0</b>	<b>\$ 278,740,324</b>	<b>\$ 283,056,547</b>	<b>\$ 0</b>	<b>\$ 283,056,547</b>



## Public Safety Group Changes

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 2,105,499	\$ 0	\$ 2,105,499	\$ 2,082,722	\$ 0	\$ 2,082,722
Services & Supplies	7,329,586	0	7,329,586	8,338,198	0	8,338,198
Other Charges	3,774,001	0	3,774,001	3,783,666	0	3,783,666
Operating Transfers Out	265,531,238	0	265,531,238	268,851,961	0	268,851,961
<b>Total</b>	<b>\$ 278,740,324</b>	<b>\$ 0</b>	<b>\$ 278,740,324</b>	<b>\$ 283,056,547</b>	<b>\$ 0</b>	<b>\$ 283,056,547</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Fines, Forfeitures & Penalties	\$ 9,736,973	\$ 0	\$ 9,736,973	\$ 9,736,973	\$ 0	\$ 9,736,973
Revenue From Use of Money & Property	78,757	0	78,757	78,757	0	78,757
Intergovernmental Revenues	251,015,756	0	251,015,756	257,642,221	0	257,642,221
Charges For Current Services	708,000	0	708,000	708,000	0	708,000
Other Financing Sources	4,746,780	0	4,746,780	4,746,780	0	4,746,780
Use of Fund Balance	7,218,280	0	7,218,280	4,776,345	0	4,776,345
General Purpose Revenue Allocation	5,235,778	0	5,235,778	5,367,471	0	5,367,471
<b>Total</b>	<b>\$ 278,740,324</b>	<b>\$ 0</b>	<b>\$ 278,740,324</b>	<b>\$ 283,056,547</b>	<b>\$ 0</b>	<b>\$ 283,056,547</b>

# District Attorney



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
General Criminal Prosecution	571.00	0.00	571.00	571.00	0.00	571.00
Specialized Criminal Prosecution	263.00	0.00	263.00	263.00	0.00	263.00
Juvenile Court	42.00	0.00	42.00	42.00	0.00	42.00
Public Assistance Fraud	69.00	0.00	69.00	69.00	0.00	69.00
District Attorney Administration	51.00	0.00	51.00	51.00	0.00	51.00
<b>Total</b>	<b>996.00</b>	<b>0.00</b>	<b>996.00</b>	<b>996.00</b>	<b>0.00</b>	<b>996.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
General Criminal Prosecution	\$ 105,198,845	\$ 0	\$ 105,198,845	\$ 100,886,627	\$ 0	\$ 100,886,627
Specialized Criminal Prosecution	50,615,732	0	50,615,732	49,873,575	0	49,873,575
Juvenile Court	6,323,017	0	6,323,017	6,415,239	0	6,415,239
Public Assistance Fraud	(598,803)	0	(598,803)	(500,594)	0	(500,594)
District Attorney Administration	8,542,060	0	8,542,060	8,509,417	0	8,509,417
District Attorney Asset Forfeiture Program	515,000	0	515,000	515,000	0	515,000
<b>Total</b>	<b>\$ 170,595,851</b>	<b>\$ 0</b>	<b>\$ 170,595,851</b>	<b>\$ 165,699,264</b>	<b>\$ 0</b>	<b>\$ 165,699,264</b>



**Budget by Categories of Expenditures**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 151,260,367	\$ 0	\$ 151,260,367	\$ 151,514,013	\$ 0	\$ 151,514,013
Services & Supplies	20,256,656	0	20,256,656	20,106,423	0	20,106,423
Other Charges	2,884,891	0	2,884,891	2,884,891	0	2,884,891
Capital Assets Equipment	1,382,200	0	1,382,200	382,200	0	382,200
Expenditure Transfer & Reimbursements	(9,188,263)	0	(9,188,263)	(9,188,263)	0	(9,188,263)
Management Reserves	4,000,000	0	4,000,000	0	0	0
<b>Total</b>	<b>\$ 170,595,851</b>	<b>\$ 0</b>	<b>\$ 170,595,851</b>	<b>\$ 165,699,264</b>	<b>\$ 0</b>	<b>\$ 165,699,264</b>

**Budget by Categories of Revenues**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 20,059,293	\$ 0	\$ 20,059,293	\$ 20,059,293	\$ 0	\$ 20,059,293
Charges For Current Services	1,060,000	0	1,060,000	1,060,000	0	1,060,000
Miscellaneous Revenues	2,616,297	0	2,616,297	2,616,297	0	2,616,297
Other Financing Sources	49,291,877	0	49,291,877	48,412,429	0	48,412,429
Use of Fund Balance	10,640,472	0	10,640,472	3,515,000	0	3,515,000
General Purpose Revenue Allocation	86,927,912	0	86,927,912	90,036,245	0	90,036,245
<b>Total</b>	<b>\$ 170,595,851</b>	<b>\$ 0</b>	<b>\$ 170,595,851</b>	<b>\$ 165,699,264</b>	<b>\$ 0</b>	<b>\$ 165,699,264</b>





# Sheriff



## Fiscal Year 2014–15

### Staffing

Increase of 2.00 staff years.

- Increase of 1.00 staff year in the Law Enforcement Services Bureau for the High Intensity Drug Trafficking Areas (HIDTA) program based on available funding since the CAO Recommended Operational Plan.
- Increase of 1.00 staff year in the Sheriff's Court Services Bureau in the Field Division to conduct analysis regarding county wanted subjects based on operational needs identified since the CAO Recommended Operational Plan.

### Expenditures

Net increase of \$5.3 million.

- Salaries & Benefits—increase of \$1.3 million.
  - Increase of \$1.1 million primarily due to a rebudget to fund additional hours to support law enforcement operations based on available revenue from the Board of State and Community Corrections (BSCC) Police grant funds and the State, allocated from the Local Revenue Fund 2011, Community Corrections Subaccount since the CAO Recommended Operational Plan.
  - Increase of \$0.2 million due to the addition of 2.00 staff years as described above.
- Services & Supplies—net increase of \$4.0 million.
  - Increase of \$7.3 million due to the following rebudgets:
    - ◆ \$3.0 million for communication tower site relocation and tower replacements based on revenue from the Regional Communications System (RCS) Trust Fund.
    - ◆ \$2.8 million to support costs related to the RCS Microwave Transport Network based on revenue from the RCS Trust Fund approved by the Board of Supervisors on December 3, 2013.
    - ◆ \$0.5 million for furniture, fixtures and equipment and other non-consumable start-up costs for multiple capital projects, including the East Mesa Reentry Facility, the San Diego County Women's Detention and Reentry Facility, and the Lakeside Substation.
    - ◆ \$0.4 million for the Regional Realignment Response Group reimbursements to allied agencies for their participation in law enforcement operations.
    - ◆ \$0.4 million for professional, specialized and contracted services costs related to the replacement of the conventional radio system and technical support for the RCS Core.
    - ◆ \$0.2 million for security equipment at the North County Regional Center and the Kearny Mesa Courthouse based on revenue from the Vehicle Inspection Fee Trust Fund.
  - Decrease of \$3.3 million for the 2013 Operation Stonegarden Grant (OPSG) Program approved by the Board of Supervisors on December 3, 2013 due to revised spending estimates received subsequent to the submission of the CAO Recommended Operational Plan.

## Revenues

Net increase of \$5.3 million.

- Fines, Forfeitures & Penalties—increase of \$0.1 million in Warrant Automation Trust Fund revenue associated with the addition of 1.00 staff year in the Sheriff's Court Services Bureau.
- Intergovernmental Revenues—net decrease of \$2.2 million.
  - Decrease of \$3.3 million in grant revenue due to a decrease in the 2013 OPSG Program as described on the previous page.
  - Increase of \$0.9 million in State revenue allocated from the Local Revenue Fund 2011, Community Corrections Subaccount, as a result of the rebudget of expenditures planned for Fiscal Year 2013–14 that will be completed in Fiscal Year 2014–15 for the Regional Realignment Response Group and the East Mesa Reentry Facility.
  - Increase of \$0.1 million in revenue from the BSCC Police grant funds for overtime costs due to an increase in the estimated allocation for Fiscal Year 2014–15 since the CAO Recommended Operational Plan.
  - Increase of \$0.1 million in federal grant revenue due to an increase in the HIDTA program associated with the reimbursement of 1.00 additional staff year as described on the previous page.
- Charges for Current Services—increase of \$0.2 million from the Vehicle Inspection Fee Trust Fund for the rebudget of expenditures planned for Fiscal Year 2013–14 that will be completed in Fiscal Year 2014–15 for security equipment at the North County Regional Center and the Kearny Mesa Courthouse.
- Miscellaneous Revenues—increase of \$6.1 million, due to the following rebudgets:
  - Increase of \$5.8 million due to an increase in expenditures planned for Fiscal Year 2013–14 that will be completed in Fiscal Year 2014–15 based on revenue from the RCS Trust Fund.
  - Increase of \$0.3 million due to an increase in expenditures planned for Fiscal Year 2013–14 that will be completed in Fiscal Year 2014–15 related to the replacement of the conventional radio system based on revenue from the Fire Safety Trust Fund.
- Use of Fund Balance—increase of \$1.1 million due to the following:
  - \$0.7 million rebudget to support law enforcement operations.
  - \$0.3 million rebudget for furniture, fixtures and equipment and other non-consumable start-up costs for multiple capital projects, including the Lakeside Substation and San Diego County Women's Detention and Reentry Facility.

## Fiscal Year 2015–16

No significant changes.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Detention Services	2,039.00	0.00	2,039.00	2,039.00	0.00	2,039.00
Law Enforcement Services	1,371.00	1.00	1,372.00	1,373.00	1.00	1,374.00
Sheriff's Court Services	377.00	1.00	378.00	377.00	1.00	378.00
Human Resource Services	130.00	0.00	130.00	130.00	0.00	130.00
Management Services	251.00	0.00	251.00	251.00	0.00	251.00
Sheriff's ISF / IT	16.00	0.00	16.00	16.00	0.00	16.00
Office of the Sheriff	26.00	0.00	26.00	26.00	0.00	26.00
<b>Total</b>	<b>4,210.00</b>	<b>2.00</b>	<b>4,212.00</b>	<b>4,212.00</b>	<b>2.00</b>	<b>4,214.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Detention Services	\$ 279,108,547	\$ 0	\$ 279,108,547	\$ 286,442,787	\$ 0	\$ 286,442,787
Law Enforcement Services	226,920,901	(1,689,703)	225,231,198	221,651,930	227,523	221,879,453
Sheriff's Court Services	54,430,604	349,326	54,779,930	54,559,066	123,376	54,682,442
Human Resource Services	26,680,094	0	26,680,094	26,344,616	0	26,344,616
Management Services	34,822,589	6,131,579	40,954,168	36,047,926	7,903	36,055,829
Sheriff's ISF / IT	80,329,686	521,403	80,851,089	80,089,007	560	80,089,567
Office of the Sheriff	5,467,531	0	5,467,531	5,425,253	0	5,425,253
Sheriff's Asset Forfeiture Program	1,100,000	0	1,100,000	1,100,000	0	1,100,000
Sheriff's Jail Stores ISF	7,787,452	0	7,787,452	7,798,992	0	7,798,992
Sheriff's Inmate Welfare Fund	6,723,355	37,000	6,760,355	6,796,130	0	6,796,130
Countywide 800 MHZ CSA's	514,530	0	514,530	250,902	0	250,902
<b>Total</b>	<b>\$ 723,885,289</b>	<b>\$ 5,349,605</b>	<b>\$ 729,234,894</b>	<b>\$ 726,506,609</b>	<b>\$ 359,362</b>	<b>\$ 726,865,971</b>

### Budget by Categories of Expenditures

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 549,765,603	\$ 1,322,204	\$ 551,087,807	\$ 565,383,386	\$ 332,072	\$ 565,715,458
Services & Supplies	146,402,700	4,003,401	150,406,101	136,476,876	27,290	136,504,166
Other Charges	25,792,682	0	25,792,682	25,792,682	0	25,792,682
Capital Assets Equipment	3,426,487	24,000	3,450,487	818,324	0	818,324
Expenditure Transfer & Reimbursements	(8,051,198)	0	(8,051,198)	(8,334,361)	0	(8,334,361)
Operating Transfers Out	6,549,015	0	6,549,015	6,369,702	0	6,369,702
<b>Total</b>	<b>\$ 723,885,289</b>	<b>\$ 5,349,605</b>	<b>\$ 729,234,894</b>	<b>\$ 726,506,609</b>	<b>\$ 359,362</b>	<b>\$ 726,865,971</b>

### Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Licenses Permits & Franchises	\$ 463,000	\$ 0	\$ 463,000	\$ 463,000	\$ 0	\$ 463,000
Fines, Forfeitures & Penalties	5,415,641	126,486	5,542,127	2,996,567	123,936	3,120,503
Revenue From Use of Money & Property	8,328,601	0	8,328,601	8,328,601	0	8,328,601
Intergovernmental Revenues	58,583,365	(2,155,364)	56,428,001	49,031,667	235,426	49,267,093
Charges For Current Services	129,824,689	225,000	130,049,689	132,287,618	0	132,287,618
Miscellaneous Revenues	9,651,324	6,061,062	15,712,386	8,697,184	0	8,697,184
Other Financing Sources	194,363,110	0	194,363,110	198,183,139	0	198,183,139
Use of Fund Balance	10,869,512	1,092,421	11,961,933	3,425,451	0	3,425,451
General Purpose Revenue Allocation	306,386,047	0	306,386,047	323,093,382	0	323,093,382
<b>Total</b>	<b>\$ 723,885,289</b>	<b>\$ 5,349,605</b>	<b>\$ 729,234,894</b>	<b>\$ 726,506,609</b>	<b>\$ 359,362</b>	<b>\$ 726,865,971</b>

# Child Support Services



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Production Operations	363.00	0.00	363.00	363.00	0.00	363.00
Quality Assurance	11.00	0.00	11.00	11.00	0.00	11.00
Administrative Services	45.00	0.00	45.00	45.00	0.00	45.00
Recurring Maintenance and Operations	5.00	0.00	5.00	5.00	0.00	5.00
Legal Services	47.00	0.00	47.00	47.00	0.00	47.00
<b>Total</b>	<b>471.00</b>	<b>0.00</b>	<b>471.00</b>	<b>471.00</b>	<b>0.00</b>	<b>471.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Production Operations	\$ 38,869,304	\$ 0	\$ 38,869,304	\$ 38,548,774	\$ 0	\$ 38,548,774
Quality Assurance	1,103,592	0	1,103,592	1,124,955	0	1,124,955
Administrative Services	4,339,416	0	4,339,416	4,423,925	0	4,423,925
Recurring Maintenance and Operations	792,113	0	792,113	793,009	0	793,009
Legal Services	6,355,741	0	6,355,741	6,460,309	0	6,460,309
<b>Total</b>	<b>\$ 51,460,166</b>	<b>\$ 0</b>	<b>\$ 51,460,166</b>	<b>\$ 51,350,972</b>	<b>\$ 0</b>	<b>\$ 51,350,972</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 43,584,276	\$ 0	\$ 43,584,276	\$ 43,267,223	\$ 0	\$ 43,267,223
Services & Supplies	7,875,890	0	7,875,890	8,083,749	0	8,083,749
<b>Total</b>	<b>\$ 51,460,166</b>	<b>\$ 0</b>	<b>\$ 51,460,166</b>	<b>\$ 51,350,972</b>	<b>\$ 0</b>	<b>\$ 51,350,972</b>





Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 49,722,162	\$ 0	\$ 49,722,162	\$ 49,678,748	\$ 0	\$ 49,678,748
Charges For Current Services	1,738,004	0	1,738,004	1,672,224	0	1,672,224
Miscellaneous Revenues	0	0	0	0	0	0
General Purpose Revenue Allocation	0	0	0	0	0	0
<b>Total</b>	<b>\$ 51,460,166</b>	<b>\$ 0</b>	<b>\$ 51,460,166</b>	<b>\$ 51,350,972</b>	<b>\$ 0</b>	<b>\$ 51,350,972</b>





# Citizens' Law Enforcement Review Board



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Law Enforcement Review Board	4.00	0.00	4.00	4.00	0.00	4.00
<b>Total</b>	<b>4.00</b>	<b>0.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>	<b>4.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Law Enforcement Review Board	\$ 631,239	\$ 0	\$ 631,239	\$ 625,732	\$ 0	\$ 625,732
<b>Total</b>	<b>\$ 631,239</b>	<b>\$ 0</b>	<b>\$ 631,239</b>	<b>\$ 625,732</b>	<b>\$ 0</b>	<b>\$ 625,732</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 526,597	\$ 0	\$ 526,597	\$ 519,035	\$ 0	\$ 519,035
Services & Supplies	104,642	0	104,642	106,697	0	106,697
<b>Total</b>	<b>\$ 631,239</b>	<b>\$ 0</b>	<b>\$ 631,239</b>	<b>\$ 625,732</b>	<b>\$ 0</b>	<b>\$ 625,732</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Use of Fund Balance	\$ 8,780	\$ 0	\$ 8,780	\$ 0	\$ 0	\$ 0
General Purpose Revenue Allocation	622,459	0	622,459	625,732	0	625,732
<b>Total</b>	<b>\$ 631,239</b>	<b>\$ 0</b>	<b>\$ 631,239</b>	<b>\$ 625,732</b>	<b>\$ 0</b>	<b>\$ 625,732</b>



# Office of Emergency Services



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Office of Emergency Services	17.00	0.00	17.00	17.00	0.00	17.00
<b>Total</b>	<b>17.00</b>	<b>0.00</b>	<b>17.00</b>	<b>17.00</b>	<b>0.00</b>	<b>17.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Office of Emergency Services	\$ 5,735,516	\$ 0	\$ 5,735,516	\$ 5,449,237	\$ 0	\$ 5,449,237
<b>Total</b>	<b>\$ 5,735,516</b>	<b>\$ 0</b>	<b>\$ 5,735,516</b>	<b>\$ 5,449,237</b>	<b>\$ 0</b>	<b>\$ 5,449,237</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 2,323,569	\$ 0	\$ 2,323,569	\$ 2,306,287	\$ 0	\$ 2,306,287
Services & Supplies	2,128,329	0	2,128,329	1,859,332	0	1,859,332
Other Charges	1,283,618	0	1,283,618	1,283,618	0	1,283,618
<b>Total</b>	<b>\$ 5,735,516</b>	<b>\$ 0</b>	<b>\$ 5,735,516</b>	<b>\$ 5,449,237</b>	<b>\$ 0</b>	<b>\$ 5,449,237</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 4,057,067	\$ 0	\$ 4,057,067	\$ 4,085,845	\$ 0	\$ 4,085,845
Use of Fund Balance	584,222	0	584,222	250,000	0	250,000
General Purpose Revenue Allocation	1,094,227	0	1,094,227	1,113,392	0	1,113,392
<b>Total</b>	<b>\$ 5,735,516</b>	<b>\$ 0</b>	<b>\$ 5,735,516</b>	<b>\$ 5,449,237</b>	<b>\$ 0</b>	<b>\$ 5,449,237</b>

# Medical Examiner



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Decedent Investigations	56.00	0.00	56.00	56.00	0.00	56.00
<b>Total</b>	<b>56.00</b>	<b>0.00</b>	<b>56.00</b>	<b>56.00</b>	<b>0.00</b>	<b>56.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Decedent Investigations	\$ 9,814,462	\$ 0	\$ 9,814,462	\$ 9,747,607	\$ 0	\$ 9,747,607
<b>Total</b>	<b>\$ 9,814,462</b>	<b>\$ 0</b>	<b>\$ 9,814,462</b>	<b>\$ 9,747,607</b>	<b>\$ 0</b>	<b>\$ 9,747,607</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 7,362,800	\$ 0	\$ 7,362,800	\$ 7,458,656	\$ 0	\$ 7,458,656
Services & Supplies	2,381,662	0	2,381,662	2,388,951	0	2,388,951
Capital Assets Equipment	170,000	0	170,000	0	0	0
Expenditure Transfer & Reimbursements	(100,000)	0	(100,000)	(100,000)	0	(100,000)
<b>Total</b>	<b>\$ 9,814,462</b>	<b>\$ 0</b>	<b>\$ 9,814,462</b>	<b>\$ 9,747,607</b>	<b>\$ 0</b>	<b>\$ 9,747,607</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Charges For Current Services	954,162	0	954,162	964,224	0	964,224
Miscellaneous Revenues	86,460	0	86,460	86,460	0	86,460
Use of Fund Balance	291,855	0	291,855	0	0	0
General Purpose Revenue Allocation	8,481,985	0	8,481,985	8,696,923	0	8,696,923
<b>Total</b>	<b>\$ 9,814,462</b>	<b>\$ 0</b>	<b>\$ 9,814,462</b>	<b>\$ 9,747,607</b>	<b>\$ 0</b>	<b>\$ 9,747,607</b>



# Probation



## Fiscal Year 2014–15

### Staffing

No change in staffing.

### Expenditures

Increase of \$1.0 million.

- Services & Supplies—increase of \$1.0 million to support a contract with the Center for Employment Opportunities, Inc. to provide educational services to offenders under Post Release Community Supervision (PRCS).

### Revenues

Increase of \$1.0 million.

- Intergovernmental Revenues—increase of \$1.0 million based on available funding from a grant from the California Department of Transportation to provide educational services to offenders under PRCS.

## Fiscal Year 2015–16

No significant changes.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Adult Field Services	450.00	0.00	450.00	450.00	0.00	450.00
Institutional Services	477.00	0.00	477.00	477.00	0.00	477.00
Juvenile Field Services	310.00	0.00	310.00	310.00	0.00	310.00
Department Administration	79.00	0.00	79.00	79.00	0.00	79.00
<b>Total</b>	<b>1,316.00</b>	<b>0.00</b>	<b>1,316.00</b>	<b>1,316.00</b>	<b>0.00</b>	<b>1,316.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Adult Field Services	\$ 75,873,560	\$ 1,000,000	\$ 76,873,560	\$ 76,111,830	\$ 1,000,000	\$ 77,111,830
Institutional Services	67,561,554	0	67,561,554	67,641,569	0	67,641,569
Juvenile Field Services	55,401,537	0	55,401,537	53,746,197	0	53,746,197
Department Administration	16,805,953	0	16,805,953	14,969,519	0	14,969,519
Probation Asset Forfeiture Program	100,000	0	100,000	50,000	0	50,000
Probation Inmate Welfare Fund	95,000	0	95,000	95,000	0	95,000
<b>Total</b>	<b>\$ 215,837,604</b>	<b>\$ 1,000,000</b>	<b>\$ 216,837,604</b>	<b>\$ 212,614,115</b>	<b>\$ 1,000,000</b>	<b>\$ 213,614,115</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 137,922,842	\$ 0	\$ 137,922,842	\$ 138,097,809	\$ 0	\$ 138,097,809
Services & Supplies	70,987,607	1,000,000	71,987,607	67,589,151	1,000,000	68,589,151
Other Charges	8,954,631	0	8,954,631	8,954,631	0	8,954,631
Expenditure Transfer & Reimbursements	(2,027,476)	0	(2,027,476)	(2,027,476)	0	(2,027,476)
<b>Total</b>	<b>\$ 215,837,604</b>	<b>\$ 1,000,000</b>	<b>\$ 216,837,604</b>	<b>\$ 212,614,115</b>	<b>\$ 1,000,000</b>	<b>\$ 213,614,115</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Fines, Forfeitures & Penalties	\$ 68,500	\$ 0	\$ 68,500	\$ 68,500	\$ 0	\$ 68,500
Revenue From Use of Money & Property	95,000	0	95,000	95,000	0	95,000
Intergovernmental Revenues	76,907,307	1,000,000	77,907,307	77,107,307	1,000,000	78,107,307
Charges For Current Services	8,494,922	0	8,494,922	8,604,922	0	8,604,922
Miscellaneous Revenues	232,132	0	232,132	232,132	0	232,132
Other Financing Sources	21,478,486	0	21,478,486	21,679,315	0	21,679,315
Use of Fund Balance	8,764,547	0	8,764,547	3,250,000	0	3,250,000
General Purpose Revenue Allocation	99,796,710	0	99,796,710	101,576,939	0	101,576,939
<b>Total</b>	<b>\$ 215,837,604</b>	<b>\$ 1,000,000</b>	<b>\$ 216,837,604</b>	<b>\$ 212,614,115</b>	<b>\$ 1,000,000</b>	<b>\$ 213,614,115</b>



# Public Defender



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Primary Public Defender	284.00	0.00	284.00	284.00	0.00	284.00
Office of Assigned Counsel	6.00	0.00	6.00	6.00	0.00	6.00
Alternate Public Defender	45.00	0.00	45.00	45.00	0.00	45.00
Multiple Conflicts Office	9.00	0.00	9.00	9.00	0.00	9.00
Administration	13.00	0.00	13.00	13.00	0.00	13.00
<b>Total</b>	<b>357.00</b>	<b>0.00</b>	<b>357.00</b>	<b>357.00</b>	<b>0.00</b>	<b>357.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Primary Public Defender	\$ 47,735,898	\$ 0	\$ 47,735,898	\$ 48,775,671	\$ 0	\$ 48,775,671
Office of Assigned Counsel	6,865,822	0	6,865,822	6,878,855	0	6,878,855
Alternate Public Defender	8,212,039	0	8,212,039	8,388,703	0	8,388,703
Multiple Conflicts Office	1,789,920	0	1,789,920	1,807,344	0	1,807,344
Administration	12,684,781	0	12,684,781	11,284,386	0	11,284,386
<b>Total</b>	<b>\$ 77,288,460</b>	<b>\$ 0</b>	<b>\$ 77,288,460</b>	<b>\$ 77,134,959</b>	<b>\$ 0</b>	<b>\$ 77,134,959</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 60,361,014	\$ 0	\$ 60,361,014	\$ 60,627,891	\$ 0	\$ 60,627,891
Services & Supplies	16,927,446	0	16,927,446	16,507,068	0	16,507,068
<b>Total</b>	<b>\$ 77,288,460</b>	<b>\$ 0</b>	<b>\$ 77,288,460</b>	<b>\$ 77,134,959</b>	<b>\$ 0</b>	<b>\$ 77,134,959</b>

## Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 2,729,839	\$ 0	\$ 2,729,839	\$ 2,729,839	\$ 0	\$ 2,729,839
Charges For Current Services	1,050,000	0	1,050,000	1,050,000	0	1,050,000
Miscellaneous Revenues	0	0	0	0	0	0
Use of Fund Balance	3,455,452	0	3,455,452	2,000,000	0	2,000,000
General Purpose Revenue Allocation	70,053,169	0	70,053,169	71,355,120	0	71,355,120
<b>Total</b>	<b>\$ 77,288,460</b>	<b>\$ 0</b>	<b>\$ 77,288,460</b>	<b>\$ 77,134,959</b>	<b>\$ 0</b>	<b>\$ 77,134,959</b>





# San Diego County Fire Authority



## Fiscal Year 2014–15

### Staffing

Increase of 1.00 staff year to support fire prevention activities based on available funding from alternative energy mitigation agreements since the CAO Recommended Operational Plan.

### Expenditures

Increase of \$1.0 million.

- Salaries & Benefits—increase of \$0.1 million due to the addition of 1.00 staff year as described above.
- Services & Supplies—increase of \$0.3 million due to a rebudget of one-time information technology and communication projects planned for Fiscal Year 2013–14 that will be completed in Fiscal Year 2014–15.
- Capital Assets Equipment—increase of \$0.6 million for the purchase of fire apparatus as outlined in the Fire Master Plan.

### Revenues

Increase of \$1.0 million.

- Intergovernmental Revenues—increase of \$0.4 million based on grants awarded from the Indian Gaming Local Community Benefit Committee on May 13, 2014, and the Community Development Block Grant program, as approved by the Board of Supervisors on April 15, 2014 for the purchase of fire apparatus.
- Miscellaneous Revenues—increase of \$0.2 million as a result of the transfer of the program agreement for the First Responder Pool of Funds to the San Diego County Fire Authority and alternative energy project mitigation funding agreements.
- Use of Fund Balance—increase of \$0.5 million in one-time funds for the following:
  - \$0.2 million for the purchase of fire apparatus.
  - \$0.3 million for a rebudget from Fiscal Year 2013–14 for technology and communication enhancement projects as discussed above.

## Fiscal Year 2015–16

No significant changes.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
San Diego County Fire Authority	18.00	1.00	19.00	18.00	1.00	19.00
<b>Total</b>	<b>18.00</b>	<b>1.00</b>	<b>19.00</b>	<b>18.00</b>	<b>1.00</b>	<b>19.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
San Diego County Fire Authority	\$ 21,851,852	\$ 1,033,229	\$ 22,885,081	\$ 21,439,425	\$ 160,659	\$ 21,600,084
County Service Areas - Fire Protection/EMS	1,535,000	0	1,535,000	1,535,000	0	1,535,000
<b>Total</b>	<b>\$ 23,386,852</b>	<b>\$ 1,033,229</b>	<b>\$ 24,420,081</b>	<b>\$ 22,974,425</b>	<b>\$ 160,659</b>	<b>\$ 23,135,084</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 2,350,045	\$ 93,729	\$ 2,443,774	\$ 2,258,230	\$ 100,659	\$ 2,358,889
Services & Supplies	19,950,923	310,000	20,260,923	19,180,311	60,000	19,240,311
Capital Assets Equipment	450,000	629,500	1,079,500	800,000	0	800,000
Expenditure Transfer & Reimbursements	(5,000)	0	(5,000)	(5,000)	0	(5,000)
Fund Balance Component Increases	100,000	0	100,000	200,000	0	200,000
Operating Transfers Out	540,884	0	540,884	540,884	0	540,884
<b>Total</b>	<b>\$ 23,386,852</b>	<b>\$ 1,033,229</b>	<b>\$ 24,420,081</b>	<b>\$ 22,974,425</b>	<b>\$ 160,659</b>	<b>\$ 23,135,084</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Taxes Current Property	\$ 575,000	\$ 0	\$ 575,000	\$ 575,000	\$ 0	\$ 575,000
Revenue From Use of Money & Property	43,000	0	43,000	43,000	0	43,000
Intergovernmental Revenues	0	404,500	404,500	0	0	0
Charges For Current Services	1,227,000	0	1,227,000	1,252,000	0	1,252,000
Miscellaneous Revenues	0	153,729	153,729	0	160,659	160,659
Other Financing Sources	390,000	0	390,000	390,000	0	390,000
Use of Fund Balance	4,327,663	475,000	4,802,663	3,865,000	0	3,865,000
General Purpose Revenue Allocation	16,824,189	0	16,824,189	16,849,425	0	16,849,425
<b>Total</b>	<b>\$ 23,386,852</b>	<b>\$ 1,033,229</b>	<b>\$ 24,420,081</b>	<b>\$ 22,974,425</b>	<b>\$ 160,659</b>	<b>\$ 23,135,084</b>



## Health and Human Services Agency Changes



### Health and Human Services Agency Summary

#### Total Staffing by Group

The Health and Human Services Agency staffing level in the revised Recommended Operational Plan is 5,973.50 staff years in Fiscal Year 2014–15 and 5,973.50 staff years in Fiscal Year 2015–16. This is unchanged from the CAO Recommended Operational Plan, which recommended an increase of 360.00 staff years or 6.4% from the Fiscal Year 2013–14 Adopted Operational Plan.

#### Total Appropriations by Group

The Health and Human Services Agency appropriations in the revised Recommended Operational Plan are \$1.9 billion in Fiscal Year 2014–15 and \$1.9 billion in Fiscal Year 2015–16. This is unchanged from the CAO Recommended Operational Plan, which recommended a total decrease of \$96.5 million or 4.8% from the Fiscal Year 2013–14 Adopted Operational Plan.

## Health and Human Services Agency Changes

Staffing by Department						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Regional Operations	3,183.75	0.00	3,183.75	3,183.75	0.00	3,183.75
Aging and Independence Services	385.00	0.00	385.00	385.00	0.00	385.00
Behavioral Health Services	786.25	0.00	786.25	786.25	0.00	786.25
Child Welfare Services	757.00	0.00	757.00	757.00	0.00	757.00
Public Health Services	484.50	0.00	484.50	484.50	0.00	484.50
Administrative Support	377.00	0.00	377.00	377.00	0.00	377.00
<b>Total</b>	<b>5,973.50</b>	<b>0.00</b>	<b>5,973.50</b>	<b>5,973.50</b>	<b>0.00</b>	<b>5,973.50</b>

Expenditures by Department						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Regional Operations	\$ 615,226,914	\$ 0	\$ 615,226,914	\$ 621,344,133	\$ 0	\$ 621,344,133
Aging and Independence Services	333,551,249	0	333,551,249	334,212,243	0	334,212,243
Behavioral Health Services	425,433,577	0	425,433,577	425,622,559	0	425,622,559
Child Welfare Services	270,597,535	0	270,597,535	271,397,717	0	271,397,717
Public Health Services	106,403,685	0	106,403,685	106,548,950	0	106,548,950
Administrative Support	122,228,623	0	122,228,623	103,688,695	0	103,688,695
Tobacco Settlement Funds	27,500,000	0	27,500,000	27,500,000	0	27,500,000
<b>Total</b>	<b>\$ 1,900,941,583</b>	<b>\$ 0</b>	<b>\$ 1,900,941,583</b>	<b>\$ 1,890,314,297</b>	<b>\$ 0</b>	<b>\$ 1,890,314,297</b>



# Regional Operations



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Regional Self Suffic Elig	2,113.00	0.00	2,113.00	2,113.00	0.00	2,113.00
Regional Child Welfare Svcs	606.00	0.00	606.00	606.00	0.00	606.00
Central Region	47.00	0.00	47.00	47.00	0.00	47.00
East Region	42.25	0.00	42.25	42.25	0.00	42.25
North Central Region	27.00	0.00	27.00	27.00	0.00	27.00
North Coastal Region	31.00	0.00	31.00	31.00	0.00	31.00
North Inland Region	35.00	0.00	35.00	35.00	0.00	35.00
South Region	30.50	0.00	30.50	30.50	0.00	30.50
Eligibility Operations Administration	217.00	0.00	217.00	217.00	0.00	217.00
Health Care Policy Administration	35.00	0.00	35.00	35.00	0.00	35.00
<b>Total</b>	<b>3,183.75</b>	<b>0.00</b>	<b>3,183.75</b>	<b>3,183.75</b>	<b>0.00</b>	<b>3,183.75</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Regional Self Suffic Elig	\$ 419,485,159	\$ 0	\$ 419,485,159	\$ 423,831,016	\$ 0	\$ 423,831,016
Regional Child Welfare Svcs	58,547,657	0	58,547,657	59,817,416	0	59,817,416
Central Region	10,500,386	0	10,500,386	10,572,725	0	10,572,725
East Region	7,500,662	0	7,500,662	7,562,012	0	7,562,012
North Central Region	4,167,231	0	4,167,231	4,203,778	0	4,203,778
North Coastal Region	5,612,453	0	5,612,453	5,675,924	0	5,675,924
North Inland Region	5,598,346	0	5,598,346	5,642,319	0	5,642,319
South Region	6,643,934	0	6,643,934	6,672,159	0	6,672,159
Eligibility Operations Administration	77,054,775	0	77,054,775	77,233,250	0	77,233,250
Health Care Policy Administration	20,116,311	0	20,116,311	20,133,534	0	20,133,534
<b>Total</b>	<b>\$ 615,226,914</b>	<b>\$ 0</b>	<b>\$ 615,226,914</b>	<b>\$ 621,344,133</b>	<b>\$ 0</b>	<b>\$ 621,344,133</b>



**Budget by Categories of Expenditures**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 257,212,209	\$ 0	\$ 257,212,209	\$ 263,329,755	\$ 0	\$ 263,329,755
Services & Supplies	109,693,558	0	109,693,558	109,693,231	0	109,693,231
Other Charges	248,321,147	0	248,321,147	248,321,147	0	248,321,147
<b>Total</b>	<b>\$ 615,226,914</b>	<b>\$ 0</b>	<b>\$ 615,226,914</b>	<b>\$ 621,344,133</b>	<b>\$ 0</b>	<b>\$ 621,344,133</b>

**Budget by Categories of Revenues**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Fines, Forfeitures & Penalties	\$ 3,200,000	\$ 0	\$ 3,200,000	\$ 3,200,000	\$ 0	\$ 3,200,000
Revenue From Use of Money & Property	277,191	0	277,191	277,191	0	277,191
Intergovernmental Revenues	566,192,422	0	566,192,422	565,717,884	0	565,717,884
Charges For Current Services	2,003,588	0	2,003,588	2,003,588	0	2,003,588
Miscellaneous Revenues	658,451	0	658,451	658,451	0	658,451
Other Financing Sources	8,500,000	0	8,500,000	8,500,000	0	8,500,000
Fund Balance Component Decreases	0	0	0	7,954,998	0	7,954,998
Use of Fund Balance	3,144,091	0	3,144,091	0	0	0
General Purpose Revenue Allocation	31,251,171	0	31,251,171	33,032,021	0	33,032,021
<b>Total</b>	<b>\$ 615,226,914</b>	<b>\$ 0</b>	<b>\$ 615,226,914</b>	<b>\$ 621,344,133</b>	<b>\$ 0</b>	<b>\$ 621,344,133</b>



# Aging and Independence Services



No changes from the CAO Recommended Operational Plan.

## ■ ■ ■ Aging and Independence Services

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
In-Home Supportive Services	160.00	0.00	160.00	160.00	0.00	160.00
Veterans Services	8.00	0.00	8.00	8.00	0.00	8.00
Senior Health and Social Services	60.00	0.00	60.00	60.00	0.00	60.00
Protective Services	78.00	0.00	78.00	78.00	0.00	78.00
Administrative and Other Services	24.00	0.00	24.00	24.00	0.00	24.00
Public Administrator/ Guardian/Conservator	55.00	0.00	55.00	55.00	0.00	55.00
<b>Total</b>	<b>385.00</b>	<b>0.00</b>	<b>385.00</b>	<b>385.00</b>	<b>0.00</b>	<b>385.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
In-Home Supportive Services	\$ 288,232,957	\$ 0	\$ 288,232,957	\$ 288,501,097	\$ 0	\$ 288,501,097
Veterans Services	1,094,562	0	1,094,562	1,111,389	0	1,111,389
Senior Health and Social Services	22,253,880	0	22,253,880	22,348,739	0	22,348,739
Protective Services	9,663,205	0	9,663,205	9,870,501	0	9,870,501
Administrative and Other Services	5,050,748	0	5,050,748	5,045,700	0	5,045,700
Public Administrator/ Guardian/Conservator	7,255,897	0	7,255,897	7,334,817	0	7,334,817
<b>Total</b>	<b>\$ 333,551,249</b>	<b>\$ 0</b>	<b>\$ 333,551,249</b>	<b>\$ 334,212,243</b>	<b>\$ 0</b>	<b>\$ 334,212,243</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 38,593,477	\$ 0	\$ 38,593,477	\$ 39,254,471	\$ 0	\$ 39,254,471
Services & Supplies	281,266,051	0	281,266,051	281,266,051	0	281,266,051
Other Charges	255,000	0	255,000	255,000	0	255,000
Operating Transfers Out	13,436,721	0	13,436,721	13,436,721	0	13,436,721
<b>Total</b>	<b>\$ 333,551,249</b>	<b>\$ 0</b>	<b>\$ 333,551,249</b>	<b>\$ 334,212,243</b>	<b>\$ 0</b>	<b>\$ 334,212,243</b>

Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Licenses Permits & Franchises	\$ 46,000	\$ 0	\$ 46,000	\$ 46,000	\$ 0	\$ 46,000
Fines, Forfeitures & Penalties	366,509	0	366,509	366,509	0	366,509
Revenue From Use of Money & Property	40,000	0	40,000	40,000	0	40,000
Intergovernmental Revenues	318,671,389	0	318,671,389	317,192,418	0	317,192,418
Charges For Current Services	893,838	0	893,838	893,838	0	893,838
Miscellaneous Revenues	102,950	0	102,950	102,950	0	102,950
Other Financing Sources	100,000	0	100,000	100,000	0	100,000
Fund Balance Component Decreases	0	0	0	2,452,134	0	2,452,134
Use of Fund Balance	312,169	0	312,169	0	0	0
General Purpose Revenue Allocation	13,018,394	0	13,018,394	13,018,394	0	13,018,394
<b>Total</b>	<b>\$ 333,551,249</b>	<b>\$ 0</b>	<b>\$ 333,551,249</b>	<b>\$ 334,212,243</b>	<b>\$ 0</b>	<b>\$ 334,212,243</b>





# Behavioral Health Services



No changes from the CAO Recommended Operational Plan.

## Behavioral Health Services

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Alcohol and Other Drug Services	18.00	0.00	18.00	18.00	0.00	18.00
Mental Health Services	215.50	0.00	215.50	215.50	0.00	215.50
Inpatient Health Services	476.75	0.00	476.75	476.75	0.00	476.75
Behavioral Health Svcs Administration	76.00	0.00	76.00	76.00	0.00	76.00
<b>Total</b>	<b>786.25</b>	<b>0.00</b>	<b>786.25</b>	<b>786.25</b>	<b>0.00</b>	<b>786.25</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Alcohol and Other Drug Services	\$ 58,330,000	\$ 0	\$ 58,330,000	\$ 58,343,161	\$ 0	\$ 58,343,161
Mental Health Services	285,857,310	0	285,857,310	286,038,823	0	286,038,823
Inpatient Health Services	70,095,913	0	70,095,913	70,109,861	0	70,109,861
Behavioral Health Svcs Administration	11,150,354	0	11,150,354	11,130,714	0	11,130,714
<b>Total</b>	<b>\$ 425,433,577</b>	<b>\$ 0</b>	<b>\$ 425,433,577</b>	<b>\$ 425,622,559</b>	<b>\$ 0</b>	<b>\$ 425,622,559</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 83,590,794	\$ 0	\$ 83,590,794	\$ 84,455,511	\$ 0	\$ 84,455,511
Services & Supplies	346,476,207	0	346,476,207	345,800,472	0	345,800,472
Other Charges	4,195,000	0	4,195,000	4,195,000	0	4,195,000
Capital Assets Equipment	215,000	0	215,000	215,000	0	215,000
Expenditure Transfer & Reimbursements	(9,043,424)	0	(9,043,424)	(9,043,424)	0	(9,043,424)
<b>Total</b>	<b>\$ 425,433,577</b>	<b>\$ 0</b>	<b>\$ 425,433,577</b>	<b>\$ 425,622,559</b>	<b>\$ 0</b>	<b>\$ 425,622,559</b>



## Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 374,335,713	\$ 0	\$ 374,335,713	\$ 374,456,516	\$ 0	\$ 374,456,516
Charges For Current Services	36,824,768	0	36,824,768	36,824,768	0	36,824,768
Miscellaneous Revenues	891,000	0	891,000	891,000	0	891,000
Other Financing Sources	4,400,000	0	4,400,000	4,400,000	0	4,400,000
Fund Balance Component Decreases	0	0	0	1,552,133	0	1,552,133
Use of Fund Balance	1,483,954	0	1,483,954	0	0	0
General Purpose Revenue Allocation	7,498,142	0	7,498,142	7,498,142	0	7,498,142
<b>Total</b>	<b>\$ 425,433,577</b>	<b>\$ 0</b>	<b>\$ 425,433,577</b>	<b>\$ 425,622,559</b>	<b>\$ 0</b>	<b>\$ 425,622,559</b>





# Child Welfare Services



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Child Welfare Services	516.00	0.00	516.00	516.00	0.00	516.00
Foster Care	99.00	0.00	99.00	99.00	0.00	99.00
Adoptions	142.00	0.00	142.00	142.00	0.00	142.00
<b>Total</b>	<b>757.00</b>	<b>0.00</b>	<b>757.00</b>	<b>757.00</b>	<b>0.00</b>	<b>757.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Child Welfare Services	\$ 90,101,951	\$ 0	\$ 90,101,951	\$ 90,504,621	\$ 0	\$ 90,504,621
Foster Care	165,043,082	0	165,043,082	165,211,294	0	165,211,294
Adoptions	15,452,502	0	15,452,502	15,681,802	0	15,681,802
<b>Total</b>	<b>\$ 270,597,535</b>	<b>\$ 0</b>	<b>\$ 270,597,535</b>	<b>\$ 271,397,717</b>	<b>\$ 0</b>	<b>\$ 271,397,717</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 69,701,255	\$ 0	\$ 69,701,255	\$ 70,701,437	\$ 0	\$ 70,701,437
Services & Supplies	43,698,409	0	43,698,409	43,498,409	0	43,498,409
Other Charges	157,197,871	0	157,197,871	157,197,871	0	157,197,871
<b>Total</b>	<b>\$ 270,597,535</b>	<b>\$ 0</b>	<b>\$ 270,597,535</b>	<b>\$ 271,397,717</b>	<b>\$ 0</b>	<b>\$ 271,397,717</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Licenses Permits & Franchises	\$ 654,000	\$ 0	\$ 654,000	\$ 654,000	\$ 0	\$ 654,000
Revenue From Use of Money & Property	681,211	0	681,211	681,211	0	681,211
Intergovernmental Revenues	253,482,907	0	253,482,907	256,482,907	0	256,482,907
Charges For Current Services	4,917,233	0	4,917,233	1,917,233	0	1,917,233
Miscellaneous Revenues	91,450	0	91,450	91,450	0	91,450
Fund Balance Component Decreases	0	0	0	2,074,494	0	2,074,494
Use of Fund Balance	1,274,312	0	1,274,312	0	0	0
General Purpose Revenue Allocation	9,496,422	0	9,496,422	9,496,422	0	9,496,422
<b>Total</b>	<b>\$ 270,597,535</b>	<b>\$ 0</b>	<b>\$ 270,597,535</b>	<b>\$ 271,397,717</b>	<b>\$ 0</b>	<b>\$ 271,397,717</b>



# Public Health Services



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Administration and Other Services	28.00	0.00	28.00	28.00	0.00	28.00
Bioterrorism / EMS	49.00	0.00	49.00	49.00	0.00	49.00
Infectious Disease Control	107.25	0.00	107.25	107.25	0.00	107.25
Surveillance	84.00	0.00	84.00	84.00	0.00	84.00
Prevention Services	79.50	0.00	79.50	79.50	0.00	79.50
California Childrens Services	136.75	0.00	136.75	136.75	0.00	136.75
<b>Total</b>	<b>484.50</b>	<b>0.00</b>	<b>484.50</b>	<b>484.50</b>	<b>0.00</b>	<b>484.50</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Administration and Other Services	\$ 5,977,009	\$ 0	\$ 5,977,009	\$ 6,044,349	\$ 0	\$ 6,044,349
Bioterrorism / EMS	12,717,648	0	12,717,648	12,569,847	0	12,569,847
Infectious Disease Control	27,946,148	0	27,946,148	28,138,158	0	28,138,158
Surveillance	12,340,374	0	12,340,374	12,477,637	0	12,477,637
Prevention Services	16,192,200	0	16,192,200	16,331,056	0	16,331,056
California Childrens Services	20,655,645	0	20,655,645	20,413,242	0	20,413,242
Ambulance CSA's - Health & Human Services	10,574,661	0	10,574,661	10,574,661	0	10,574,661
<b>Total</b>	<b>\$ 106,403,685</b>	<b>\$ 0</b>	<b>\$ 106,403,685</b>	<b>\$ 106,548,950</b>	<b>\$ 0</b>	<b>\$ 106,548,950</b>



## Budget by Categories of Expenditures

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 54,607,487	\$ 0	\$ 54,607,487	\$ 54,847,637	\$ 0	\$ 54,847,637
Services & Supplies	47,164,198	0	47,164,198	47,069,313	0	47,069,313
Other Charges	4,599,000	0	4,599,000	4,599,000	0	4,599,000
Capital Assets Equipment	33,000	0	33,000	33,000	0	33,000
Expenditure Transfer & Reimbursements	0	0	0	0	0	0
<b>Total</b>	<b>\$ 106,403,685</b>	<b>\$ 0</b>	<b>\$ 106,403,685</b>	<b>\$ 106,548,950</b>	<b>\$ 0</b>	<b>\$ 106,548,950</b>

## Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Taxes Current Property	\$ 1,602,726	\$ 0	\$ 1,602,726	\$ 1,602,726	\$ 0	\$ 1,602,726
Taxes Other Than Current Secured	26,784	0	26,784	26,784	0	26,784
Licenses Permits & Franchises	214,613	0	214,613	214,613	0	214,613
Fines, Forfeitures & Penalties	2,199,943	0	2,199,943	2,199,943	0	2,199,943
Revenue From Use of Money & Property	54,000	0	54,000	54,000	0	54,000
Intergovernmental Revenues	86,728,206	0	86,728,206	86,109,211	0	86,109,211
Charges For Current Services	7,971,031	0	7,971,031	8,076,304	0	8,076,304
Miscellaneous Revenues	930,558	0	930,558	930,558	0	930,558
Other Financing Sources	500,000	0	500,000	500,000	0	500,000
Fund Balance Component Decreases	0	0	0	1,681,758	0	1,681,758
Use of Fund Balance	1,022,771	0	1,022,771	0	0	0
General Purpose Revenue Allocation	5,153,053	0	5,153,053	5,153,053	0	5,153,053
<b>Total</b>	<b>\$ 106,403,685</b>	<b>\$ 0</b>	<b>\$ 106,403,685</b>	<b>\$ 106,548,950</b>	<b>\$ 0</b>	<b>\$ 106,548,950</b>





# Administrative Support



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Agency Executive Office	24.00	0.00	24.00	24.00	0.00	24.00
Agency Contract Support	18.00	0.00	18.00	18.00	0.00	18.00
Financial Services Division	161.00	0.00	161.00	161.00	0.00	161.00
Human Resources	83.00	0.00	83.00	83.00	0.00	83.00
Management Support	21.00	0.00	21.00	21.00	0.00	21.00
Proposition 10	23.00	0.00	23.00	23.00	0.00	23.00
Office of Strategy and Innovation	35.00	0.00	35.00	35.00	0.00	35.00
Community Action Partnership	12.00	0.00	12.00	12.00	0.00	12.00
<b>Total</b>	<b>377.00</b>	<b>0.00</b>	<b>377.00</b>	<b>377.00</b>	<b>0.00</b>	<b>377.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Agency Executive Office	\$ 40,305,558	\$ 0	\$ 40,305,558	\$ 25,124,841	\$ 0	\$ 25,124,841
Agency Contract Support	2,463,495	0	2,463,495	2,455,511	0	2,455,511
Office of Health Systems Innovation	0	0	0	0	0	0
Financial Services Division	34,524,593	0	34,524,593	31,728,969	0	31,728,969
Human Resources	10,556,868	0	10,556,868	10,550,383	0	10,550,383
Management Support	20,778,528	0	20,778,528	20,065,623	0	20,065,623
Proposition 10	2,882,295	0	2,882,295	2,869,942	0	2,869,942
Office of Strategy and Innovation	5,318,131	0	5,318,131	5,352,942	0	5,352,942
Community Action Partnership	5,399,155	0	5,399,155	5,540,484	0	5,540,484
<b>Total</b>	<b>\$ 122,228,623</b>	<b>\$ 0</b>	<b>\$ 122,228,623</b>	<b>\$ 103,688,695</b>	<b>\$ 0</b>	<b>\$ 103,688,695</b>

**Budget by Categories of Expenditures**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 38,908,281	\$ 0	\$ 38,908,281	\$ 39,073,708	\$ 0	\$ 39,073,708
Services & Supplies	62,177,040	0	62,177,040	44,614,987	0	44,614,987
Fund Balance Component Increases	1,143,302	0	1,143,302	0	0	0
Management Reserves	20,000,000	0	20,000,000	20,000,000	0	20,000,000
<b>Total</b>	<b>\$ 122,228,623</b>	<b>\$ 0</b>	<b>\$ 122,228,623</b>	<b>\$ 103,688,695</b>	<b>\$ 0</b>	<b>\$ 103,688,695</b>

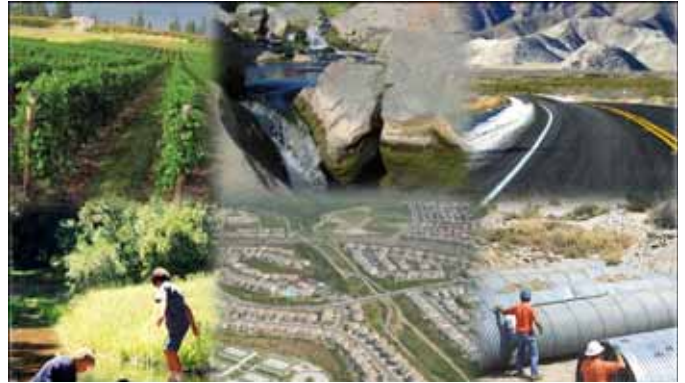
**Budget by Categories of Revenues**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Fines, Forfeitures & Penalties	\$ 50,000	\$ 0	\$ 50,000	\$ 50,000	\$ 0	\$ 50,000
Revenue From Use of Money & Property	0	0	0	0	0	0
Intergovernmental Revenues	82,399,133	0	82,399,133	78,469,133	0	78,469,133
Charges For Current Services	4,386,096	0	4,386,096	4,373,743	0	4,373,743
Miscellaneous Revenues	26,000	0	26,000	26,000	0	26,000
Fund Balance Component Decreases	0	0	0	769,819	0	769,819
Use of Fund Balance	35,367,394	0	35,367,394	20,000,000	0	20,000,000
General Purpose Revenue Allocation	0	0	0	0	0	0
<b>Total</b>	<b>\$ 122,228,623</b>	<b>\$ 0</b>	<b>\$ 122,228,623</b>	<b>\$ 103,688,695</b>	<b>\$ 0</b>	<b>\$ 103,688,695</b>





## Land Use and Environment Group Changes



### Land Use and Environment Group Summary

#### Total Staffing by Group

The Land Use and Environment Group staffing level in the revised Recommended Operational Plan is 1,452.00 staff years in Fiscal Year 2014–15 and 1,452.00 staff years in Fiscal Year 2015–16. This is unchanged from the CAO Recommended Operational Plan which recommended an increase of 6.00 staff years or 0.4% from the Fiscal Year 2013–14 Adopted Operational Plan.

#### Total Appropriations by Group

The Land Use and Environment Group appropriations in the revised Recommended Operational Plan are \$417.5 million in Fiscal Year 2014–15 and \$372.6 million in Fiscal Year 2015–16. This is unchanged from the CAO Recommended Operational Plan, which recommended an increase of \$17.7 million or 4.4% from the Fiscal Year 2013–14 Adopted Operational Plan.

#### Fiscal Year 2014–15

Significant changes from the CAO Recommended Operational Plan include:

- A technical adjustment of \$0.06 million to the funding source in the San Diego County Sanitation District from the Use of Fund Balance to Fund Balance Component Decreases, for the purchase of equipment at the Pine Valley sewer treatment plant.

#### Fiscal Year 2015–16

No significant changes.

#### Executive Office

No changes from the CAO Recommended Operational Plan.

## Land Use and Environment Group Changes

Staffing by Department						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Land Use and Environment Executive Office	10.00	0.00	10.00	10.00	0.00	10.00
Agriculture, Weights and Measures	162.00	0.00	162.00	162.00	0.00	162.00
Air Pollution Control District	146.00	0.00	146.00	146.00	0.00	146.00
Environmental Health	280.00	0.00	280.00	280.00	0.00	280.00
Parks and Recreation	178.00	0.00	178.00	178.00	0.00	178.00
Planning and Development Services	176.00	0.00	176.00	176.00	0.00	176.00
Public Works	500.00	0.00	500.00	500.00	0.00	500.00
<b>Total</b>	<b>1,452.00</b>	<b>0.00</b>	<b>1,452.00</b>	<b>1,452.00</b>	<b>0.00</b>	<b>1,452.00</b>

Expenditures by Department						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Land Use and Environment Executive Office	\$ 8,142,384	\$ 0	\$ 8,142,384	\$ 6,857,481	\$ 0	\$ 6,857,481
Agriculture, Weights and Measures	20,095,110	0	20,095,110	20,268,468	0	20,268,468
Air Pollution Control District	49,487,307	0	49,487,307	48,762,407	0	48,762,407
Environmental Health	46,661,684	0	46,661,684	44,834,151	0	44,834,151
Farm and Home Advisor	853,058	0	853,058	853,058	0	853,058
Parks and Recreation	35,059,532	0	35,059,532	33,178,086	0	33,178,086
Planning and Development Services	34,763,543	0	34,763,543	28,883,613	0	28,883,613
Public Works	222,420,632	0	222,420,632	188,940,965	0	188,940,965
<b>Total</b>	<b>\$ 417,483,250</b>	<b>\$ 0</b>	<b>\$ 417,483,250</b>	<b>\$ 372,578,229</b>	<b>\$ 0</b>	<b>\$ 372,578,229</b>





## Land Use and Environment Group Changes ■ ■ ■

### Staffing by Program

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Land Use and Environment Executive Office	10.00	0.00	10.00	10.00	0.00	10.00
<b>Total</b>	<b>10.00</b>	<b>0.00</b>	<b>10.00</b>	<b>10.00</b>	<b>0.00</b>	<b>10.00</b>

### Budget by Program

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Land Use and Environment Executive Office	\$ 8,142,384	\$ 0	\$ 8,142,384	\$ 6,857,481	\$ 0	\$ 6,857,481
<b>Total</b>	<b>\$ 8,142,384</b>	<b>\$ 0</b>	<b>\$ 8,142,384</b>	<b>\$ 6,857,481</b>	<b>\$ 0</b>	<b>\$ 6,857,481</b>

### Budget by Categories of Expenditures

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 1,914,619	\$ 0	\$ 1,914,619	\$ 1,875,290	\$ 0	\$ 1,875,290
Services & Supplies	6,227,765	0	6,227,765	4,982,191	0	4,982,191
<b>Total</b>	<b>\$ 8,142,384</b>	<b>\$ 0</b>	<b>\$ 8,142,384</b>	<b>\$ 6,857,481</b>	<b>\$ 0</b>	<b>\$ 6,857,481</b>

### Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Charges For Current Services	\$ 650,000	\$ 0	\$ 650,000	\$ 650,000	\$ 0	\$ 650,000
Use of Fund Balance	3,657,680	0	3,657,680	2,370,605	0	2,370,605
General Purpose Revenue Allocation	3,834,704	0	3,834,704	3,836,876	0	3,836,876
<b>Total</b>	<b>\$ 8,142,384</b>	<b>\$ 0</b>	<b>\$ 8,142,384</b>	<b>\$ 6,857,481</b>	<b>\$ 0</b>	<b>\$ 6,857,481</b>





# Agriculture, Weights and Measures



No changes from the CAO Recommended Operational Plan.

## ■ ■ ■ Agriculture, Weights and Measures

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Agriculture, Weights and Measures	162.00	0.00	162.00	162.00	0.00	162.00
<b>Total</b>	<b>162.00</b>	<b>0.00</b>	<b>162.00</b>	<b>162.00</b>	<b>0.00</b>	<b>162.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Agriculture, Weights and Measures	\$ 20,077,110	\$ 0	\$ 20,077,110	\$ 20,250,468	\$ 0	\$ 20,250,468
Fish and Wildlife Fund	18,000	0	18,000	18,000	0	18,000
<b>Total</b>	<b>\$ 20,095,110</b>	<b>\$ 0</b>	<b>\$ 20,095,110</b>	<b>\$ 20,268,468</b>	<b>\$ 0</b>	<b>\$ 20,268,468</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 15,896,766	\$ 0	\$ 15,896,766	\$ 16,244,718	\$ 0	\$ 16,244,718
Services & Supplies	3,898,344	0	3,898,344	3,998,750	0	3,998,750
Other Charges	25,000	0	25,000	25,000	0	25,000
Capital Assets Equipment	275,000	0	275,000	0	0	0
<b>Total</b>	<b>\$ 20,095,110</b>	<b>\$ 0</b>	<b>\$ 20,095,110</b>	<b>\$ 20,268,468</b>	<b>\$ 0</b>	<b>\$ 20,268,468</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Licenses Permits & Franchises	\$ 3,896,500	\$ 0	\$ 3,896,500	\$ 4,250,783	\$ 0	\$ 4,250,783
Fines, Forfeitures & Penalties	166,000	0	166,000	166,000	0	166,000
Intergovernmental Revenues	8,543,257	0	8,543,257	8,543,257	0	8,543,257
Charges For Current Services	753,617	0	753,617	753,617	0	753,617
Miscellaneous Revenues	3,000	0	3,000	3,000	0	3,000
Use of Fund Balance	677,039	0	677,039	2,000	0	2,000
General Purpose Revenue Allocation	6,055,697	0	6,055,697	6,549,811	0	6,549,811
<b>Total</b>	<b>\$ 20,095,110</b>	<b>\$ 0</b>	<b>\$ 20,095,110</b>	<b>\$ 20,268,468</b>	<b>\$ 0</b>	<b>\$ 20,268,468</b>



# Air Pollution Control District



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Air Pollution Control District Programs	146.00	0.00	146.00	146.00	0.00	146.00
<b>Total</b>	<b>146.00</b>	<b>0.00</b>	<b>146.00</b>	<b>146.00</b>	<b>0.00</b>	<b>146.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Air Pollution Control District Programs	\$ 49,487,307	\$ 0	\$ 49,487,307	\$ 48,762,407	\$ 0	\$ 48,762,407
<b>Total</b>	<b>\$ 49,487,307</b>	<b>\$ 0</b>	<b>\$ 49,487,307</b>	<b>\$ 48,762,407</b>	<b>\$ 0</b>	<b>\$ 48,762,407</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 18,017,625	\$ 0	\$ 18,017,625	\$ 18,678,135	\$ 0	\$ 18,678,135
Services & Supplies	5,730,153	0	5,730,153	5,003,115	0	5,003,115
Other Charges	14,428,991	0	14,428,991	14,070,619	0	14,070,619
Capital Assets Equipment	445,000	0	445,000	445,000	0	445,000
Fund Balance Component Increases	300,000	0	300,000	0	0	0
Operating Transfers Out	10,565,538	0	10,565,538	10,565,538	0	10,565,538
<b>Total</b>	<b>\$ 49,487,307</b>	<b>\$ 0</b>	<b>\$ 49,487,307</b>	<b>\$ 48,762,407</b>	<b>\$ 0</b>	<b>\$ 48,762,407</b>



## Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Licenses Permits & Franchises	\$ 8,729,927	\$ 0	\$ 8,729,927	\$ 8,681,509	\$ 0	\$ 8,681,509
Fines, Forfeitures & Penalties	980,000	0	980,000	980,000	0	980,000
Revenue From Use of Money & Property	30,000	0	30,000	30,000	0	30,000
Intergovernmental Revenues	26,122,876	0	26,122,876	26,122,876	0	26,122,876
Charges For Current Services	593,478	0	593,478	593,478	0	593,478
Other Financing Sources	10,565,538	0	10,565,538	8,786,453	0	8,786,453
Use of Fund Balance	2,465,488	0	2,465,488	3,568,091	0	3,568,091
General Purpose Revenue Allocation	0	0	0	0	0	0
<b>Total</b>	<b>\$ 49,487,307</b>	<b>\$ 0</b>	<b>\$ 49,487,307</b>	<b>\$ 48,762,407</b>	<b>\$ 0</b>	<b>\$ 48,762,407</b>



# Environmental Health



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Environmental Health	280.00	0.00	280.00	280.00	0.00	280.00
<b>Total</b>	<b>280.00</b>	<b>0.00</b>	<b>280.00</b>	<b>280.00</b>	<b>0.00</b>	<b>280.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Environmental Health	\$ 46,661,684	\$ 0	\$ 46,661,684	\$ 44,834,151	\$ 0	\$ 44,834,151
<b>Total</b>	<b>\$ 46,661,684</b>	<b>\$ 0</b>	<b>\$ 46,661,684</b>	<b>\$ 44,834,151</b>	<b>\$ 0</b>	<b>\$ 44,834,151</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 31,160,613	\$ 0	\$ 31,160,613	\$ 31,405,545	\$ 0	\$ 31,405,545
Services & Supplies	15,519,071	0	15,519,071	13,458,606	0	13,458,606
Capital Assets Equipment	132,000	0	132,000	120,000	0	120,000
Expenditure Transfer & Reimbursements	(150,000)	0	(150,000)	(150,000)	0	(150,000)
<b>Total</b>	<b>\$ 46,661,684</b>	<b>\$ 0</b>	<b>\$ 46,661,684</b>	<b>\$ 44,834,151</b>	<b>\$ 0</b>	<b>\$ 44,834,151</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Licenses Permits & Franchises	\$ 21,140,400	\$ 0	\$ 21,140,400	\$ 21,140,400	\$ 0	\$ 21,140,400
Fines, Forfeitures & Penalties	318,094	0	318,094	318,094	0	318,094
Intergovernmental Revenues	3,232,977	0	3,232,977	3,232,977	0	3,232,977
Charges For Current Services	19,010,000	0	19,010,000	18,977,620	0	18,977,620
Miscellaneous Revenues	1,130,502	0	1,130,502	835,000	0	835,000
Fund Balance Component Decreases	1,421,854	0	1,421,854	250,000	0	250,000
Use of Fund Balance	407,857	0	407,857	80,060	0	80,060
General Purpose Revenue Allocation	0	0	0	0	0	0
<b>Total</b>	<b>\$ 46,661,684</b>	<b>\$ 0</b>	<b>\$ 46,661,684</b>	<b>\$ 44,834,151</b>	<b>\$ 0</b>	<b>\$ 44,834,151</b>



# Farm and Home Advisor



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Farm and Home Advisor	\$ 853,058	\$ 0	\$ 853,058	\$ 853,058	\$ 0	\$ 853,058
<b>Total</b>	<b>\$ 853,058</b>	<b>\$ 0</b>	<b>\$ 853,058</b>	<b>\$ 853,058</b>	<b>\$ 0</b>	<b>\$ 853,058</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Services & Supplies	\$ 853,058	\$ 0	\$ 853,058	\$ 853,058	\$ 0	\$ 853,058
<b>Total</b>	<b>\$ 853,058</b>	<b>\$ 0</b>	<b>\$ 853,058</b>	<b>\$ 853,058</b>	<b>\$ 0</b>	<b>\$ 853,058</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
General Purpose Revenue Allocation	\$ 853,058	\$ 0	\$ 853,058	\$ 853,058	\$ 0	\$ 853,058
<b>Total</b>	<b>\$ 853,058</b>	<b>\$ 0</b>	<b>\$ 853,058</b>	<b>\$ 853,058</b>	<b>\$ 0</b>	<b>\$ 853,058</b>



# Parks and Recreation



No changes from the CAO Recommended Operational Plan.

## ■ ■ ■ Parks and Recreation

### Staffing by Program

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Parks and Recreation	178.00	0.00	178.00	178.00	0.00	178.00
<b>Total</b>	<b>178.00</b>	<b>0.00</b>	<b>178.00</b>	<b>178.00</b>	<b>0.00</b>	<b>178.00</b>

### Budget by Program

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Parks and Recreation	\$ 31,326,390	\$ 0	\$ 31,326,390	\$ 29,495,977	\$ 0	\$ 29,495,977
Park Land Dedication	78,750	0	78,750	78,750	0	78,750
Park Special Districts	3,654,392	0	3,654,392	3,603,359	0	3,603,359
<b>Total</b>	<b>\$ 35,059,532</b>	<b>\$ 0</b>	<b>\$ 35,059,532</b>	<b>\$ 33,178,086</b>	<b>\$ 0</b>	<b>\$ 33,178,086</b>

### Budget by Categories of Expenditures

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 19,538,334	\$ 0	\$ 19,538,334	\$ 19,674,475	\$ 0	\$ 19,674,475
Services & Supplies	13,534,865	0	13,534,865	11,521,715	0	11,521,715
Other Charges	100,000	0	100,000	100,000	0	100,000
Capital Assets Equipment	20,000	0	20,000	0	0	0
Operating Transfers Out	1,866,333	0	1,866,333	1,881,896	0	1,881,896
<b>Total</b>	<b>\$ 35,059,532</b>	<b>\$ 0</b>	<b>\$ 35,059,532</b>	<b>\$ 33,178,086</b>	<b>\$ 0</b>	<b>\$ 33,178,086</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Taxes Current Property	\$ 1,827,171	\$ 0	\$ 1,827,171	\$ 1,843,671	\$ 0	\$ 1,843,671
Taxes Other Than Current Secured	9,321	0	9,321	9,321	0	9,321
Licenses Permits & Franchises	64,950	0	64,950	64,950	0	64,950
Revenue From Use of Money & Property	975,642	0	975,642	983,342	0	983,342
Intergovernmental Revenues	759,514	0	759,514	743,456	0	743,456
Charges For Current Services	5,461,055	0	5,461,055	5,599,189	0	5,599,189
Miscellaneous Revenues	213,538	0	213,538	146,000	0	146,000
Other Financing Sources	1,866,333	0	1,866,333	1,881,897	0	1,881,897
Use of Fund Balance	2,487,922	0	2,487,922	107,906	0	107,906
General Purpose Revenue Allocation	21,394,086	0	21,394,086	21,798,354	0	21,798,354
<b>Total</b>	<b>\$ 35,059,532</b>	<b>\$ 0</b>	<b>\$ 35,059,532</b>	<b>\$ 33,178,086</b>	<b>\$ 0</b>	<b>\$ 33,178,086</b>



# Planning and Development Services



No changes from the CAO Recommended Operational Plan.

## ■ ■ ■ Planning and Development Services

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Administration	16.00	0.00	16.00	16.00	0.00	16.00
Advance Planning	12.00	0.00	12.00	12.00	0.00	12.00
Project Planning	49.00	0.00	49.00	49.00	0.00	49.00
Land Development	23.00	0.00	23.00	23.00	0.00	23.00
Building Services	46.00	0.00	46.00	46.00	0.00	46.00
Code Compliance	17.00	0.00	17.00	17.00	0.00	17.00
LUEG GIS	9.00	0.00	9.00	9.00	0.00	9.00
SanGIS COSD	4.00	0.00	4.00	4.00	0.00	4.00
<b>Total</b>	<b>176.00</b>	<b>0.00</b>	<b>176.00</b>	<b>176.00</b>	<b>0.00</b>	<b>176.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Administration	\$ 4,043,886	\$ 0	\$ 4,043,886	\$ 3,210,356	\$ 0	\$ 3,210,356
Advance Planning	6,428,400	0	6,428,400	1,493,422	0	1,493,422
Project Planning	7,616,939	0	7,616,939	7,667,757	0	7,667,757
Land Development	3,955,946	0	3,955,946	3,782,332	0	3,782,332
Building Services	7,802,452	0	7,802,452	7,873,099	0	7,873,099
Code Compliance	2,615,285	0	2,615,285	2,509,066	0	2,509,066
LUEG GIS	1,460,461	0	1,460,461	1,508,103	0	1,508,103
SanGIS COSD	840,174	0	840,174	839,478	0	839,478
<b>Total</b>	<b>\$ 34,763,543</b>	<b>\$ 0</b>	<b>\$ 34,763,543</b>	<b>\$ 28,883,613</b>	<b>\$ 0</b>	<b>\$ 28,883,613</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 22,421,706	\$ 0	\$ 22,421,706	\$ 21,957,514	\$ 0	\$ 21,957,514
Services & Supplies	12,591,837	0	12,591,837	7,136,099	0	7,136,099
Expenditure Transfer & Reimbursements	(250,000)	0	(250,000)	(210,000)	0	(210,000)
<b>Total</b>	<b>\$ 34,763,543</b>	<b>\$ 0</b>	<b>\$ 34,763,543</b>	<b>\$ 28,883,613</b>	<b>\$ 0</b>	<b>\$ 28,883,613</b>

Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Licenses Permits & Franchises	\$ 3,894,461	\$ 0	\$ 3,894,461	\$ 5,881,461	\$ 0	\$ 5,881,461
Fines, Forfeitures & Penalties	416,203	0	416,203	349,235	0	349,235
Revenue From Use of Money & Property	500	0	500	500	0	500
Intergovernmental Revenues	673,624	0	673,624	542,928	0	542,928
Charges For Current Services	12,557,797	0	12,557,797	12,891,985	0	12,891,985
Use of Fund Balance	8,692,764	0	8,692,764	179,887	0	179,887
General Purpose Revenue Allocation	8,528,194	0	8,528,194	9,037,617	0	9,037,617
<b>Total</b>	<b>\$ 34,763,543</b>	<b>\$ 0</b>	<b>\$ 34,763,543</b>	<b>\$ 28,883,613</b>	<b>\$ 0</b>	<b>\$ 28,883,613</b>





# Public Works



## Fiscal Year 2014–15

### Staffing

No changes from the CAO Recommended Operational Plan.

### Expenditures

No changes from the CAO Recommended Operational Plan.

### Revenues

No net change.

- Fund Balance Component Decreases—increase of \$0.06 million as a technical adjustment to the San Diego County Sanitation District funding source for the purchase of equipment at the Pine Valley sewer treatment plant.
- Use of Fund Balance—decrease of \$0.06 million offsets the above adjustment.

## Fiscal Year 2015–16

No significant changes.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Transportation Program	202.00	0.00	202.00	202.00	0.00	202.00
Land Development Program	43.00	0.00	43.00	43.00	0.00	43.00
Engineering Services Program	63.00	0.00	63.00	63.00	0.00	63.00
Solid Waste Management Program	19.00	0.00	19.00	19.00	0.00	19.00
Management Services Program	47.00	0.00	47.00	47.00	0.00	47.00
General Fund Activities Program	51.00	0.00	51.00	51.00	0.00	51.00
Airports Program	35.00	0.00	35.00	35.00	0.00	35.00
Wastewater Management Program	40.00	0.00	40.00	40.00	0.00	40.00
<b>Total</b>	<b>500.00</b>	<b>0.00</b>	<b>500.00</b>	<b>500.00</b>	<b>0.00</b>	<b>500.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Transportation Program	\$ 38,772,534	\$ 0	\$ 38,772,534	\$ 38,991,614	\$ 0	\$ 38,991,614
Land Development Program	7,851,228	0	7,851,228	8,037,034	0	8,037,034
Engineering Services Program	35,336,920	0	35,336,920	25,692,381	0	25,692,381
Solid Waste Management Program	7,621,043	0	7,621,043	7,713,428	0	7,713,428
Management Services Program	15,413,581	0	15,413,581	14,387,785	0	14,387,785
General Fund Activities Program	21,257,431	0	21,257,431	14,810,603	0	14,810,603
Airports Program	19,982,158	0	19,982,158	17,321,357	0	17,321,357
Wastewater Management Program	7,793,918	0	7,793,918	7,161,084	0	7,161,084
Sanitation Districts	33,028,950	0	33,028,950	26,483,831	0	26,483,831
Flood Control	10,057,966	0	10,057,966	6,926,092	0	6,926,092
County Service Areas	582,824	0	582,824	582,824	0	582,824
Street Lighting District	3,591,497	0	3,591,497	2,013,089	0	2,013,089
Permanent Road Divisions	8,641,205	0	8,641,205	8,641,205	0	8,641,205
Equipment ISF Program	12,489,377	0	12,489,377	10,178,638	0	10,178,638
<b>Total</b>	<b>\$ 222,420,632</b>	<b>\$ 0</b>	<b>\$ 222,420,632</b>	<b>\$ 188,940,965</b>	<b>\$ 0</b>	<b>\$ 188,940,965</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 62,120,912	\$ 0	\$ 62,120,912	\$ 62,776,284	\$ 0	\$ 62,776,284
Services & Supplies	130,561,268	0	130,561,268	111,128,568	0	111,128,568
Other Charges	11,024,077	0	11,024,077	9,608,157	0	9,608,157
Capital Assets/Land Acquisition	11,232,300	0	11,232,300	2,963,000	0	2,963,000
Capital Assets Equipment	4,977,000	0	4,977,000	1,775,000	0	1,775,000
Fund Balance Component Increases	61,119	0	61,119	0	0	0
Operating Transfers Out	2,443,956	0	2,443,956	689,956	0	689,956
<b>Total</b>	<b>\$ 222,420,632</b>	<b>\$ 0</b>	<b>\$ 222,420,632</b>	<b>\$ 188,940,965</b>	<b>\$ 0</b>	<b>\$ 188,940,965</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Taxes Current Property	\$ 5,402,070	\$ 0	\$ 5,402,070	\$ 5,402,070	\$ 0	\$ 5,402,070
Taxes Other Than Current Secured	6,603,438	0	6,603,438	6,603,438	0	6,603,438
Licenses Permits & Franchises	200,000	0	200,000	200,000	0	200,000
Fines, Forfeitures & Penalties	3,000	0	3,000	3,000	0	3,000
Revenue From Use of Money & Property	19,810,262	0	19,810,262	20,498,851	0	20,498,851
Intergovernmental Revenues	75,144,961	0	75,144,961	71,325,641	0	71,325,641
Charges For Current Services	53,698,226	0	53,698,226	54,671,780	0	54,671,780
Miscellaneous Revenues	2,377,273	0	2,377,273	1,763,273	0	1,763,273
Other Financing Sources	4,111,265	0	4,111,265	797,265	0	797,265
Fund Balance Component Decreases	3,358,955	61,119	3,420,074	2,448,000	0	2,448,000
Use of Fund Balance	44,462,634	(61,119)	44,401,515	17,836,306	0	17,836,306
General Purpose Revenue Allocation	7,248,548	0	7,248,548	7,391,341	0	7,391,341
<b>Total</b>	<b>\$ 222,420,632</b>	<b>\$ 0</b>	<b>\$ 222,420,632</b>	<b>\$ 188,940,965</b>	<b>\$ 0</b>	<b>\$ 188,940,965</b>

## Community Services Group Changes



### Community Services Group Summary

#### Total Staffing by Group

The Community Services Group staffing level in the revised Recommended Operational Plan is 976.00 staff years in Fiscal Year 2014–15 and 976.00 staff years in Fiscal Year 2015–16. This is an increase of 4.00 staff years or 0.4% in each year from the CAO Recommended Operational Plan and a recommended increase of 15.00 staff years or 1.6% from the Fiscal Year 2013–14 Adopted Operational Plan.

#### Fiscal Year 2014–15

Recommended staffing changes for Fiscal Year 2014–15 from the CAO Recommended Operational Plan include an increase of 4.00 staff years in the Department of General Services to provide maintenance and repair services for the County Administration Center (CAC) Waterfront Park during hours of park operation based on operational needs identified since the CAO Recommended Operational Plan.

#### Fiscal Year 2015–16

No significant changes.

#### Total Appropriations by Group

The Community Services Group appropriations in the revised Recommended Operational Plan are \$325.6 million in Fiscal Year 2014–15 and \$290.9 million in Fiscal Year 2015–16. This is an increase of \$1.5 million or 0.5% in Fiscal Year 2014–15 from the CAO Recommended Operational Plan, for a total increase of \$24.7 million or 8.2% from the Fiscal Year 2013–14 Adopted Operational Plan.

#### Fiscal Year 2014–15

Significant changes from the CAO Recommended Operational Plan include:

- Salaries & Benefits—increase of \$0.4 million for increased staff in the Department of General Services.
- Services & Supplies—increase of \$1.1 million.
  - Increase of \$0.8 million for additional costs related to staff and contracted services for the CAC Waterfront Park.
  - Increase of \$0.3 million for additional library materials based on revised revenue estimates since the CAO Recommended Operational Plan.

#### Fiscal Year 2015–16

No significant changes.

### Executive Office

No changes from the CAO Recommended Operational Plan.

## Community Services Group Changes

Staffing by Department						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Community Services Executive Office	8.00	0.00	8.00	8.00	0.00	8.00
Animal Services	124.00	0.00	124.00	124.00	0.00	124.00
County Library	270.00	0.00	270.00	270.00	0.00	270.00
General Services	348.00	4.00	352.00	348.00	4.00	352.00
Housing & Community Development	102.00	0.00	102.00	102.00	0.00	102.00
Purchasing and Contracting	56.00	0.00	56.00	56.00	0.00	56.00
Registrar of Voters	64.00	0.00	64.00	64.00	0.00	64.00
<b>Total</b>	<b>972.00</b>	<b>4.00</b>	<b>976.00</b>	<b>972.00</b>	<b>4.00</b>	<b>976.00</b>

Expenditures by Department						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Community Services Executive Office	\$ 8,219,348	\$ 0	\$ 8,219,348	\$ 7,179,435	\$ 0	\$ 7,179,435
Animal Services	16,941,395	0	16,941,395	16,393,079	0	16,393,079
County Library	37,287,923	270,000	37,557,923	37,618,737	270,000	37,888,737
General Services	196,050,575	1,195,787	197,246,362	172,844,095	1,195,787	174,039,882
Housing & Community Development	26,566,570	0	26,566,570	19,601,670	0	19,601,670
Purchasing and Contracting	11,703,610	0	11,703,610	10,173,903	0	10,173,903
County Successor Agency	7,926,482	0	7,926,482	7,554,640	0	7,554,640
Registrar of Voters	19,392,369	0	19,392,369	18,054,157	0	18,054,157
<b>Total</b>	<b>\$ 324,088,272</b>	<b>\$ 1,465,787</b>	<b>\$ 325,554,059</b>	<b>\$ 289,419,716</b>	<b>\$ 1,465,787</b>	<b>\$ 290,885,503</b>

## Community Services Group Changes ■ ■ ■

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Community Services Executive Office	8.00	0.00	8.00	8.00	0.00	8.00
<b>Total</b>	<b>8.00</b>	<b>0.00</b>	<b>8.00</b>	<b>8.00</b>	<b>0.00</b>	<b>8.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Community Services Executive Office	\$ 8,219,348	\$ 0	\$ 8,219,348	\$ 7,179,435	\$ 0	\$ 7,179,435
<b>Total</b>	<b>\$ 8,219,348</b>	<b>\$ 0</b>	<b>\$ 8,219,348</b>	<b>\$ 7,179,435</b>	<b>\$ 0</b>	<b>\$ 7,179,435</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 1,449,302	\$ 0	\$ 1,449,302	\$ 1,427,886	\$ 0	\$ 1,427,886
Services & Supplies	3,520,046	0	3,520,046	2,501,549	0	2,501,549
Operating Transfers Out	0	0	0	0	0	0
Management Reserves	3,250,000	0	3,250,000	3,250,000	0	3,250,000
<b>Total</b>	<b>\$ 8,219,348</b>	<b>\$ 0</b>	<b>\$ 8,219,348</b>	<b>\$ 7,179,435</b>	<b>\$ 0</b>	<b>\$ 7,179,435</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Charges For Current Services	\$ 1,051,489	\$ 0	\$ 1,051,489	\$ 1,051,489	\$ 0	\$ 1,051,489
Use of Fund Balance	5,473,727	0	5,473,727	4,450,000	0	4,450,000
General Purpose Revenue Allocation	1,694,132	0	1,694,132	1,677,946	0	1,677,946
<b>Total</b>	<b>\$ 8,219,348</b>	<b>\$ 0</b>	<b>\$ 8,219,348</b>	<b>\$ 7,179,435</b>	<b>\$ 0</b>	<b>\$ 7,179,435</b>







# Animal Services



No changes from the CAO Recommended Operational Plan.

Staffing by Program

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Animal Services	124.00	0.00	124.00	124.00	0.00	124.00
<b>Total</b>	<b>124.00</b>	<b>0.00</b>	<b>124.00</b>	<b>124.00</b>	<b>0.00</b>	<b>124.00</b>

Budget by Program

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Animal Services	\$ 16,941,395	\$ 0	\$ 16,941,395	\$ 16,393,079	\$ 0	\$ 16,393,079
<b>Total</b>	<b>\$ 16,941,395</b>	<b>\$ 0</b>	<b>\$ 16,941,395</b>	<b>\$ 16,393,079</b>	<b>\$ 0</b>	<b>\$ 16,393,079</b>

Budget by Categories of Expenditures

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 11,392,004	\$ 0	\$ 11,392,004	\$ 11,517,609	\$ 0	\$ 11,517,609
Services & Supplies	5,549,391	0	5,549,391	4,875,470	0	4,875,470
<b>Total</b>	<b>\$ 16,941,395</b>	<b>\$ 0</b>	<b>\$ 16,941,395</b>	<b>\$ 16,393,079</b>	<b>\$ 0</b>	<b>\$ 16,393,079</b>

Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Licenses Permits & Franchises	\$ 1,945,359	\$ 0	\$ 1,945,359	\$ 2,124,875	\$ 0	\$ 2,124,875
Fines, Forfeitures & Penalties	3,000	0	3,000	3,000	0	3,000
Revenue From Use of Money & Property	66,061	0	66,061	66,061	0	66,061
Charges For Current Services	10,819,964	0	10,819,964	10,819,964	0	10,819,964
Miscellaneous Revenues	46,000	0	46,000	46,000	0	46,000
Use of Fund Balance	916,832	0	916,832	0	0	0
General Purpose Revenue Allocation	3,144,179	0	3,144,179	3,333,179	0	3,333,179
<b>Total</b>	<b>\$ 16,941,395</b>	<b>\$ 0</b>	<b>\$ 16,941,395</b>	<b>\$ 16,393,079</b>	<b>\$ 0</b>	<b>\$ 16,393,079</b>

## County Library



### Fiscal Year 2014–15

#### Staffing

No change in staffing.

#### Expenditures

Increase of \$0.3 million.

- Services & Supplies—increase of \$0.3 million for additional library materials.

#### Revenues

Increase of \$0.3 million.

- Taxes Current Property—increase of \$0.3 million due to revised estimates for growth in assessed value since the CAO Recommended Operational Plan.

### Fiscal Year 2015–16

No significant changes.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Library Operations and Administration	18.75	0.00	18.75	18.75	0.00	18.75
Library Professional & Technical Support Service	38.25	0.00	38.25	38.25	0.00	38.25
Library Branch Operations	213.00	0.00	213.00	213.00	0.00	213.00
<b>Total</b>	<b>270.00</b>	<b>0.00</b>	<b>270.00</b>	<b>270.00</b>	<b>0.00</b>	<b>270.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Library Operations and Administration	\$ 5,676,869	\$ 270,000	\$ 5,946,869	\$ 5,344,366	\$ 270,000	\$ 5,614,366
Library Professional & Technical Support Service	9,133,137	0	9,133,137	9,214,971	0	9,214,971
Library Branch Operations	22,477,917	0	22,477,917	23,059,400	0	23,059,400
<b>Total</b>	<b>\$ 37,287,923</b>	<b>\$ 270,000</b>	<b>\$ 37,557,923</b>	<b>\$ 37,618,737</b>	<b>\$ 270,000</b>	<b>\$ 37,888,737</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 22,558,038	\$ 0	\$ 22,558,038	\$ 22,888,852	\$ 0	\$ 22,888,852
Services & Supplies	13,429,885	270,000	13,699,885	13,429,885	270,000	13,699,885
Capital Assets Equipment	300,000	0	300,000	300,000	0	300,000
Management Reserves	1,000,000	0	1,000,000	1,000,000	0	1,000,000
<b>Total</b>	<b>\$ 37,287,923</b>	<b>\$ 270,000</b>	<b>\$ 37,557,923</b>	<b>\$ 37,618,737</b>	<b>\$ 270,000</b>	<b>\$ 37,888,737</b>

**Budget by Categories of Revenues**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Taxes Current Property	\$ 29,791,616	\$ 270,000	\$ 30,061,616	\$ 30,532,950	\$ 270,000	\$ 30,802,950
Taxes Other Than Current Secured	421,461	0	421,461	421,461	0	421,461
Revenue From Use of Money & Property	105,000	0	105,000	105,000	0	105,000
Intergovernmental Revenues	2,387,959	0	2,387,959	2,409,169	0	2,409,169
Charges For Current Services	1,138,112	0	1,138,112	1,138,112	0	1,138,112
Miscellaneous Revenues	553,821	0	553,821	553,821	0	553,821
Other Financing Sources	300,000	0	300,000	300,000	0	300,000
Use of Fund Balance	2,589,954	0	2,589,954	2,158,224	0	2,158,224
General Purpose Revenue Allocation	0	0	0	0	0	0
<b>Total</b>	<b>\$ 37,287,923</b>	<b>\$ 270,000</b>	<b>\$ 37,557,923</b>	<b>\$ 37,618,737</b>	<b>\$ 270,000</b>	<b>\$ 37,888,737</b>



## General Services



### Fiscal Year 2014–15

#### Staffing

Increase of 4.00 staff years to provide services for the County Administration Center (CAC) Waterfront Park based on operational needs identified since the CAO Recommended Operational Plan. These positions will facilitate continuous maintenance and repairs and also coordinate vendor support services during hours of park operation. At least one staff person will be present during day and night park operations (7 days per week, 16 hours per day).

#### Expenditures

Increase of \$1.2 million.

- Salaries & Benefits—increase of \$0.4 million for increased staff as described above.
- Services & Supplies—increase of \$0.8 million.
  - Increase of \$0.1 million for additional materials and equipment to support increased staff.
  - Increase of \$0.7 million for additional janitorial, security, and trash contracted services provided at the CAC Waterfront Park based on operational needs identified since the CAO Recommended Operational Plan.

#### Revenues

Increase of \$1.2 million.

- Charges for Current Services—increase of \$1.2 million in Charges in the General Fund to reimburse the increased cost for additional maintenance services at the CAC Waterfront Park.

### Fiscal Year 2015–16

No significant changes.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Facilities Management Internal Service Fund	289.00	4.00	293.00	289.00	4.00	293.00
Fleet Management Internal Service Fund	59.00	0.00	59.00	59.00	0.00	59.00
<b>Total</b>	<b>348.00</b>	<b>4.00</b>	<b>352.00</b>	<b>348.00</b>	<b>4.00</b>	<b>352.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Facilities Management Internal Service Fund	\$ 125,715,608	\$ 1,195,787	\$ 126,911,395	\$ 122,207,493	\$ 1,195,787	\$ 123,403,280
Fleet Management Internal Service Fund	68,539,967	0	68,539,967	48,841,602	0	48,841,602
General Fund Contribution to GS ISF's	1,795,000	0	1,795,000	1,795,000	0	1,795,000
<b>Total</b>	<b>\$ 196,050,575</b>	<b>\$ 1,195,787</b>	<b>\$ 197,246,362</b>	<b>\$ 172,844,095</b>	<b>\$ 1,195,787</b>	<b>\$ 174,039,882</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 37,776,513	\$ 404,786	\$ 38,181,299	\$ 39,783,799	\$ 404,786	\$ 40,188,585
Services & Supplies	119,712,348	791,001	120,503,349	106,195,619	791,001	106,986,620
Other Charges	11,411,576	0	11,411,576	11,411,576	0	11,411,576
Capital Assets Equipment	8,437,037	0	8,437,037	8,020,000	0	8,020,000
Contingency Reserves	103,000	0	103,000	103,000	0	103,000
Operating Transfers Out	18,610,101	0	18,610,101	7,330,101	0	7,330,101
<b>Total</b>	<b>\$ 196,050,575</b>	<b>\$ 1,195,787</b>	<b>\$ 197,246,362</b>	<b>\$ 172,844,095</b>	<b>\$ 1,195,787</b>	<b>\$ 174,039,882</b>



Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Revenue From Use of Money & Property	\$ 1,483,008	\$ 0	\$ 1,483,008	\$ 1,483,008	\$ 0	\$ 1,483,008
Intergovernmental Revenues	3,352,460	0	3,352,460	3,352,460	0	3,352,460
Charges For Current Services	146,414,961	1,195,787	147,610,748	146,622,862	1,195,787	147,818,649
Miscellaneous Revenues	1,160,664	0	1,160,664	1,160,664	0	1,160,664
Other Financing Sources	21,935,101	0	21,935,101	10,430,101	0	10,430,101
Use of Fund Balance	19,909,381	0	19,909,381	8,000,000	0	8,000,000
General Purpose Revenue Allocation	1,795,000	0	1,795,000	1,795,000	0	1,795,000
<b>Total</b>	<b>\$ 196,050,575</b>	<b>\$ 1,195,787</b>	<b>\$ 197,246,362</b>	<b>\$ 172,844,095</b>	<b>\$ 1,195,787</b>	<b>\$ 174,039,882</b>



# Housing and Community Development



No changes from the CAO Recommended Operational Plan.

## ■ ■ ■ Housing and Community Development

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Housing & Community Development	102.00	0.00	102.00	102.00	0.00	102.00
County Successor Agency - Housing	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total</b>	<b>102.00</b>	<b>0.00</b>	<b>102.00</b>	<b>102.00</b>	<b>0.00</b>	<b>102.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Housing & Community Development	\$ 11,674,531	\$ 0	\$ 11,674,531	\$ 11,621,279	\$ 0	\$ 11,621,279
County Successor Agency - Housing	191,000	0	191,000	0	0	0
HCD - Multi-Year Projects	14,701,039	0	14,701,039	7,980,391	0	7,980,391
<b>Total</b>	<b>\$ 26,566,570</b>	<b>\$ 0</b>	<b>\$ 26,566,570</b>	<b>\$ 19,601,670</b>	<b>\$ 0</b>	<b>\$ 19,601,670</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 9,527,587	\$ 0	\$ 9,527,587	\$ 9,617,591	\$ 0	\$ 9,617,591
Services & Supplies	11,628,414	0	11,628,414	7,384,934	0	7,384,934
Other Charges	5,494,169	0	5,494,169	2,682,745	0	2,682,745
Expenditure Transfer & Reimbursements	(83,600)	0	(83,600)	(83,600)	0	(83,600)
<b>Total</b>	<b>\$ 26,566,570</b>	<b>\$ 0</b>	<b>\$ 26,566,570</b>	<b>\$ 19,601,670</b>	<b>\$ 0</b>	<b>\$ 19,601,670</b>

Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 26,153,949	\$ 0	\$ 26,153,949	\$ 19,529,049	\$ 0	\$ 19,529,049
Charges For Current Services	0	0	0	0	0	0
Miscellaneous Revenues	483,100	0	483,100	444,100	0	444,100
Use of Fund Balance	301,000	0	301,000	0	0	0
General Purpose Revenue Allocation	(371,479)	0	\$(371,479)	(371,479)	0	(371,479)
<b>Total</b>	<b>\$ 26,566,570</b>	<b>\$ 0</b>	<b>\$ 26,566,570</b>	<b>\$ 19,601,670</b>	<b>\$ 0</b>	<b>\$ 19,601,670</b>





# Purchasing and Contracting



No changes from the CAO Recommended Operational Plan.

## ■ ■ ■ Purchasing and Contracting

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Content/Records Services	5.00	0.00	5.00	5.00	0.00	5.00
Purchasing ISF	51.00	0.00	51.00	51.00	0.00	51.00
<b>Total</b>	<b>56.00</b>	<b>0.00</b>	<b>56.00</b>	<b>56.00</b>	<b>0.00</b>	<b>56.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Content/Records Services	\$ 795,583	\$ 0	\$ 795,583	\$ 799,072	\$ 0	\$ 799,072
Purchasing ISF	10,186,027	0	10,186,027	8,652,831	0	8,652,831
General Fund Contribution	722,000	0	722,000	722,000	0	722,000
<b>Total</b>	<b>\$ 11,703,610</b>	<b>\$ 0</b>	<b>\$ 11,703,610</b>	<b>\$ 10,173,903</b>	<b>\$ 0</b>	<b>\$ 10,173,903</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 7,000,717	\$ 0	\$ 7,000,717	\$ 7,039,806	\$ 0	\$ 7,039,806
Services & Supplies	2,428,110	0	2,428,110	2,357,281	0	2,357,281
Other Charges	54,816	0	54,816	54,816	0	54,816
Expenditure Transfer & Reimbursements	0	0	0	0	0	0
Operating Transfers Out	722,000	0	722,000	722,000	0	722,000
Management Reserves	1,497,967	0	1,497,967	0	0	0
<b>Total</b>	<b>\$ 11,703,610</b>	<b>\$ 0</b>	<b>\$ 11,703,610</b>	<b>\$ 10,173,903</b>	<b>\$ 0</b>	<b>\$ 10,173,903</b>



Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Revenue From Use of Money & Property	\$ 7,000	\$ 0	\$ 7,000	\$ 7,000	\$ 0	\$ 7,000
Intergovernmental Revenues	0	0	0	0	0	0
Charges For Current Services	7,222,157	0	7,222,157	8,109,835	0	8,109,835
Miscellaneous Revenues	425,000	0	425,000	425,000	0	425,000
Other Financing Sources	722,000	0	722,000	722,000	0	722,000
Use of Fund Balance	2,605,453	0	2,605,453	188,068	0	188,068
General Purpose Revenue Allocation	722,000	0	722,000	722,000	0	722,000
<b>Total</b>	<b>\$ 11,703,610</b>	<b>\$ 0</b>	<b>\$ 11,703,610</b>	<b>\$ 10,173,903</b>	<b>\$ 0</b>	<b>\$ 10,173,903</b>





# County of San Diego Successor Agency



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
County Successor Agency	\$ 7,926,482	\$ 0	\$ 7,926,482	\$ 7,554,640	\$ 0	\$ 7,554,640
<b>Total</b>	<b>\$ 7,926,482</b>	<b>\$ 0</b>	<b>\$ 7,926,482</b>	<b>\$ 7,554,640</b>	<b>\$ 0</b>	<b>\$ 7,554,640</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Services & Supplies	\$ 192,000	\$ 0	\$ 192,000	\$ 192,000	\$ 0	\$ 192,000
Other Charges	2,076,946	0	2,076,946	1,692,528	0	1,692,528
Operating Transfers Out	5,657,536	0	5,657,536	5,670,112	0	5,670,112
<b>Total</b>	<b>\$ 7,926,482</b>	<b>\$ 0</b>	<b>\$ 7,926,482</b>	<b>\$ 7,554,640</b>	<b>\$ 0</b>	<b>\$ 7,554,640</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Taxes Other Than Current Secured	\$ 1,881,384	\$ 0	\$ 1,881,384	\$ 1,884,528	\$ 0	\$ 1,884,528
Miscellaneous Revenues	387,562	0	387,562	0	0	0
Other Financing Sources	5,657,536	0	5,657,536	5,670,112	0	5,670,112
General Purpose Revenue Allocation	0	0	0	0	0	0
<b>Total</b>	<b>\$ 7,926,482</b>	<b>\$ 0</b>	<b>\$ 7,926,482</b>	<b>\$ 7,554,640</b>	<b>\$ 0</b>	<b>\$ 7,554,640</b>

# Registrar of Voters



No changes from the CAO Recommended Operational Plan.

### Staffing by Program

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Registrar of Voters	64.00	0.00	64.00	64.00	0.00	64.00
<b>Total</b>	<b>64.00</b>	<b>0.00</b>	<b>64.00</b>	<b>64.00</b>	<b>0.00</b>	<b>64.00</b>

### Budget by Program

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Registrar of Voters	\$ 19,392,369	\$ 0	\$ 19,392,369	\$ 18,054,157	\$ 0	\$ 18,054,157
<b>Total</b>	<b>\$ 19,392,369</b>	<b>\$ 0</b>	<b>\$ 19,392,369</b>	<b>\$ 18,054,157</b>	<b>\$ 0</b>	<b>\$ 18,054,157</b>

### Budget by Categories of Expenditures

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 9,349,728	\$ 0	\$ 9,349,728	\$ 9,151,523	\$ 0	\$ 9,151,523
Services & Supplies	9,042,641	0	9,042,641	8,902,634	0	8,902,634
Capital Assets/Land Acquisition	0	0	0	0	0	0
Fund Balance Component Increases	1,000,000	0	1,000,000	0	0	0
<b>Total</b>	<b>\$ 19,392,369</b>	<b>\$ 0</b>	<b>\$ 19,392,369</b>	<b>\$ 18,054,157</b>	<b>\$ 0</b>	<b>\$ 18,054,157</b>

### Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 424,000	\$ 0	\$ 424,000	\$ 476,157	\$ 0	\$ 476,157
Charges For Current Services	4,753,137	0	4,753,137	2,770,000	0	2,770,000
Miscellaneous Revenues	80,000	0	80,000	80,000	0	80,000
Fund Balance Component Decreases	0	0	0	1,000,000	0	1,000,000
Use of Fund Balance	613,232	0	613,232	0	0	0
General Purpose Revenue Allocation	13,522,000	0	13,522,000	13,728,000	0	13,728,000
<b>Total</b>	<b>\$ 19,392,369</b>	<b>\$ 0</b>	<b>\$ 19,392,369</b>	<b>\$ 18,054,157</b>	<b>\$ 0</b>	<b>\$ 18,054,157</b>

## Finance and General Government Group Changes



### Finance and General Government Group Summary

#### Total Staffing by Group

The Finance and General Government Group staffing level in the revised Recommended Operational Plan is 1,183.50 staff years in Fiscal Year 2014–15 and 1,183.50 staff years in Fiscal Year 2015–16. This is unchanged from the CAO Recommended Operational Plan, which recommended an increase of 6.00 staff years or 0.5% from the Fiscal Year 2013–14 Adopted Operational Plan.

#### Total Appropriations by Group

The Finance and General Government Group appropriations in the revised Recommended Operational Plan are \$384.8 million in Fiscal Year 2014–15 and \$363.4 million in Fiscal Year 2015–16. This is an increase of \$1.2 million or 0.3% in Fiscal Year 2014–15 from the CAO Recommended Operational Plan, for a total decrease of \$2.0 million or 0.5% from the Fiscal Year 2013–14 Adopted Operational Plan.

#### Fiscal Year 2014–15

Significant changes recommended for Fiscal Year 2014–15 from the Recommended Operational Plan include:

- Increase of \$1.2 million reimbursement to the Department of General Services (DGS) Internal Service Fund (ISF) to fund increases in operations and maintenance costs in and around the County Administration Center (CAC). These services are provided through a Memorandum of Agreement (MOA) between DGS and the Finance and General Government Group (FG3) Executive Office.

#### Fiscal Year 2015–16

No significant changes.

### Executive Office

#### Fiscal Year 2014–15

##### Staffing

No changes in staffing from the CAO Recommended Operational Plan.

##### Expenditures

Increase of \$1.2 million.

- Services & Supplies—increase of \$1.2 million in Facilities Management Internal Service Fund (ISF) expenditures to address a projected increase in the cost of maintenance operations in and around the CAC.

## ■ ■ ■ Finance and General Government Group Changes

### Revenues

Increase of \$1.2 million.

- Intergovernmental Revenues— increase of \$0.4 million in revenue received under a tax sharing agreement with the City of San Diego to partially offset operating costs associated with the CAC Waterfront Park, which will be used to reimburse the DGS ISF.
- General Purpose Revenue Allocation— increase of \$0.8 million to reimburse the DGS ISF for increases in facility operating and maintenance costs mentioned above.

### Fiscal Year 2015–16

No significant changes.





Staffing by Department						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Finance & General Government Executive Office	21.00	0.00	21.00	21.00	0.00	21.00
Board of Supervisors	56.00	0.00	56.00	56.00	0.00	56.00
Assessor/Recorder/County Clerk	410.50	0.00	410.50	410.50	0.00	410.50
Treasurer-Tax Collector	123.00	0.00	123.00	123.00	0.00	123.00
Chief Administrative Office	14.50	0.00	14.50	14.50	0.00	14.50
Auditor and Controller	232.50	0.00	232.50	232.50	0.00	232.50
County Technology Office	17.00	0.00	17.00	17.00	0.00	17.00
Civil Service Commission	4.00	0.00	4.00	4.00	0.00	4.00
Clerk of the Board of Supervisors	27.00	0.00	27.00	27.00	0.00	27.00
County Counsel	138.00	0.00	138.00	138.00	0.00	138.00
Grand Jury	1.00	0.00	1.00	1.00	0.00	1.00
Human Resources	117.00	0.00	117.00	117.00	0.00	117.00
County Communications Office	22.00	0.00	22.00	22.00	0.00	22.00
<b>Total</b>	<b>1,183.50</b>	<b>0.00</b>	<b>1,183.50</b>	<b>1,183.50</b>	<b>0.00</b>	<b>1,183.50</b>



## ■ ■ ■ Finance and General Government Group Changes

Expenditures by Department						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Finance & General Government Executive Office	\$ 20,368,530	\$ 1,195,787	\$ 21,564,317	\$ 19,365,198	\$ 1,195,787	\$ 20,560,985
Board of Supervisors	8,366,841	0	8,366,841	8,363,587	0	8,363,587
Assessor / Recorder / County Clerk	63,127,842	0	63,127,842	63,236,886	0	63,236,886
Treasurer - Tax Collector	21,659,445	0	21,659,445	21,694,056	0	21,694,056
Chief Administrative Office	4,649,068	0	4,649,068	4,609,071	0	4,609,071
Auditor and Controller	33,891,372	0	33,891,372	33,479,340	0	33,479,340
County Technology Office	171,291,537	0	171,291,537	155,219,939	0	155,219,939
Civil Service Commission	606,114	0	606,114	572,885	0	572,885
Clerk of the Board of Supervisors	3,482,832	0	3,482,832	3,485,317	0	3,485,317
County Counsel	27,604,747	0	27,604,747	24,990,894	0	24,990,894
Grand Jury	595,975	0	595,975	595,046	0	595,046
Human Resources	24,779,192	0	24,779,192	23,468,467	0	23,468,467
County Communications Office	3,151,234	0	3,151,234	3,074,004	0	3,074,004
<b>Total</b>	<b>\$ 383,574,729</b>	<b>\$ 1,195,787</b>	<b>\$ 384,770,516</b>	<b>\$ 362,154,690</b>	<b>\$ 1,195,787</b>	<b>\$ 363,350,477</b>

## Finance and General Government Group Changes ■ ■ ■

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Finance & General Government Executive Office	8.00	0.00	8.00	8.00	0.00	8.00
Office of Financial Planning	13.00	0.00	13.00	13.00	0.00	13.00
<b>Total</b>	<b>21.00</b>	<b>0.00</b>	<b>21.00</b>	<b>21.00</b>	<b>0.00</b>	<b>21.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Finance & General Government Executive Office	\$ 17,650,589	\$ 1,195,787	\$ 18,846,376	\$ 16,613,697	\$ 1,195,787	\$ 17,809,484
Office of Financial Planning	2,717,941	0	2,717,941	2,751,501	0	2,751,501
<b>Total</b>	<b>\$ 20,368,530</b>	<b>\$ 1,195,787</b>	<b>\$ 21,564,317</b>	<b>\$ 19,365,198</b>	<b>\$ 1,195,787</b>	<b>\$ 20,560,985</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 3,425,668	\$ 0	\$ 3,425,668	\$ 3,238,935	\$ 0	\$ 3,238,935
Services & Supplies	14,442,862	1,195,787	15,638,649	10,126,263	1,195,787	11,322,050
Management Reserves	2,500,000	0	2,500,000	6,000,000	0	6,000,000
<b>Total</b>	<b>\$ 20,368,530</b>	<b>\$ 1,195,787</b>	<b>\$ 21,564,317</b>	<b>\$ 19,365,198</b>	<b>\$ 1,195,787</b>	<b>\$ 20,560,985</b>



## ■ ■ ■ Finance and General Government Group Changes

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Revenue From Use of Money & Property	\$ 10,000	\$ 0	\$ 10,000	\$ 10,000	\$ 0	\$ 10,000
Intergovernmental Revenues	29,896	400,000	429,896	29,896	400,000	429,896
Charges For Current Services	1,034,980	0	1,034,980	1,034,980	0	1,034,980
Use of Fund Balance	9,187,986	0	9,187,986	8,601,393	0	8,601,393
General Purpose Revenue Allocation	10,105,668	795,787	10,901,455	9,688,929	795,787	10,484,716
<b>Total</b>	<b>\$ 20,368,530</b>	<b>\$ 1,195,787</b>	<b>\$ 21,564,317</b>	<b>\$ 19,365,198</b>	<b>\$ 1,195,787</b>	<b>\$ 20,560,985</b>



# Board of Supervisors



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Board of Supervisors District 1	9.00	0.00	9.00	9.00	0.00	9.00
Board of Supervisors District 2	11.00	0.00	11.00	11.00	0.00	11.00
Board of Supervisors District 3	11.00	0.00	11.00	11.00	0.00	11.00
Board of Supervisors District 4	10.00	0.00	10.00	10.00	0.00	10.00
Board of Supervisors District 5	13.00	0.00	13.00	13.00	0.00	13.00
Board of Supervisors General Offices	2.00	0.00	2.00	2.00	0.00	2.00
<b>Total</b>	<b>56.00</b>	<b>0.00</b>	<b>56.00</b>	<b>56.00</b>	<b>0.00</b>	<b>56.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Board of Supervisors District 1	\$ 1,443,812	\$ 0	\$ 1,443,812	\$ 1,443,812	\$ 0	\$ 1,443,812
Board of Supervisors District 2	1,447,455	0	1,447,455	1,447,455	0	1,447,455
Board of Supervisors District 3	1,443,812	0	1,443,812	1,443,812	0	1,443,812
Board of Supervisors District 4	1,427,909	0	1,427,909	1,427,909	0	1,427,909
Board of Supervisors District 5	1,479,886	0	1,479,886	1,479,886	0	1,479,886
Board of Supervisors General Offices	1,123,967	0	1,123,967	1,120,713	0	1,120,713
<b>Total</b>	<b>\$ 8,366,841</b>	<b>\$ 0</b>	<b>\$ 8,366,841</b>	<b>\$ 8,363,587</b>	<b>\$ 0</b>	<b>\$ 8,363,587</b>



Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 7,347,007	\$ 0	\$ 7,347,007	\$ 7,343,753	\$ 0	\$ 7,343,753
Services & Supplies	1,019,834	0	1,019,834	1,019,834	0	1,019,834
<b>Total</b>	<b>\$ 8,366,841</b>	<b>\$ 0</b>	<b>\$ 8,366,841</b>	<b>\$ 8,363,587</b>	<b>\$ 0</b>	<b>\$ 8,363,587</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Use of Fund Balance	\$ 3,362	\$ 0	\$ 3,362	\$ 0	\$ 0	\$ 0
General Purpose Revenue Allocation	8,363,479	0	8,363,479	8,363,587	0	8,363,587
<b>Total</b>	<b>\$ 8,366,841</b>	<b>\$ 0</b>	<b>\$ 8,366,841</b>	<b>\$ 8,363,587</b>	<b>\$ 0</b>	<b>\$ 8,363,587</b>





# Assessor/Recorder/County Clerk



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Property Valuation ID	270.75	0.00	270.75	270.75	0.00	270.75
Recorder / County Clerk	114.75	0.00	114.75	114.75	0.00	114.75
Management Support	25.00	0.00	25.00	25.00	0.00	25.00
<b>Total</b>	<b>410.50</b>	<b>0.00</b>	<b>410.50</b>	<b>410.50</b>	<b>0.00</b>	<b>410.50</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Property Valuation ID	\$ 35,118,903	\$ 0	\$ 35,118,903	\$ 35,798,892	\$ 0	\$ 35,798,892
Recorder / County Clerk	23,056,730	0	23,056,730	23,219,313	0	23,219,313
Management Support	4,952,209	0	4,952,209	4,218,681	0	4,218,681
<b>Total</b>	<b>\$ 63,127,842</b>	<b>\$ 0</b>	<b>\$ 63,127,842</b>	<b>\$ 63,236,886</b>	<b>\$ 0</b>	<b>\$ 63,236,886</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 41,889,990	\$ 0	\$ 41,889,990	\$ 42,237,150	\$ 0	\$ 42,237,150
Services & Supplies	21,037,852	0	21,037,852	20,799,736	0	20,799,736
Capital Assets Equipment	200,000	0	200,000	200,000	0	200,000
<b>Total</b>	<b>\$ 63,127,842</b>	<b>\$ 0</b>	<b>\$ 63,127,842</b>	<b>\$ 63,236,886</b>	<b>\$ 0</b>	<b>\$ 63,236,886</b>

## Budget by Categories of Revenues

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Licenses Permits & Franchises	\$ 1,000,000	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 1,000,000
Revenue From Use of Money & Property	59,000	0	59,000	59,000	0	59,000
Charges For Current Services	37,682,986	0	37,682,986	37,394,870	0	37,394,870
Miscellaneous Revenues	700,000	0	700,000	700,000	0	700,000
Use of Fund Balance	969,435	0	969,435	0	0	0
General Purpose Revenue Allocation	22,716,421	0	22,716,421	24,083,016	0	24,083,016
<b>Total</b>	<b>\$ 63,127,842</b>	<b>\$ 0</b>	<b>\$ 63,127,842</b>	<b>\$ 63,236,886</b>	<b>\$ 0</b>	<b>\$ 63,236,886</b>





# Treasurer-Tax Collector



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Treasury	21.00	0.00	21.00	21.00	0.00	21.00
Deferred Compensation	3.00	0.00	3.00	3.00	0.00	3.00
Tax Collection	84.00	0.00	84.00	84.00	0.00	84.00
Administration - Treasurer / Tax Collector	15.00	0.00	15.00	15.00	0.00	15.00
<b>Total</b>	<b>123.00</b>	<b>0.00</b>	<b>123.00</b>	<b>123.00</b>	<b>0.00</b>	<b>123.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Treasury	\$ 6,937,272	\$ 0	\$ 6,937,272	\$ 6,991,746	\$ 0	\$ 6,991,746
Deferred Compensation	375,513	0	375,513	309,383	0	309,383
Tax Collection	10,874,918	0	10,874,918	11,089,941	0	11,089,941
Administration - Treasurer / Tax Collector	3,471,742	0	3,471,742	3,302,986	0	3,302,986
<b>Total</b>	<b>\$ 21,659,445</b>	<b>\$ 0</b>	<b>\$ 21,659,445</b>	<b>\$ 21,694,056</b>	<b>\$ 0</b>	<b>\$ 21,694,056</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 12,044,652	\$ 0	\$ 12,044,652	\$ 12,149,263	\$ 0	\$ 12,149,263
Services & Supplies	9,614,793	0	9,614,793	9,544,793	0	9,544,793
<b>Total</b>	<b>\$ 21,659,445</b>	<b>\$ 0</b>	<b>\$ 21,659,445</b>	<b>\$ 21,694,056</b>	<b>\$ 0</b>	<b>\$ 21,694,056</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Fines, Forfeitures & Penalties	\$ 1,035,450	\$ 0	\$ 1,035,450	\$ 1,035,450	\$ 0	\$ 1,035,450
Charges For Current Services	13,834,977	0	13,834,977	13,968,416	0	13,968,416
Miscellaneous Revenues	685,429	0	685,429	615,429	0	615,429
Use of Fund Balance	190,348	0	190,348	0	0	0
General Purpose Revenue Allocation	5,913,241	0	5,913,241	6,074,761	0	6,074,761
<b>Total</b>	<b>\$ 21,659,445</b>	<b>\$ 0</b>	<b>\$ 21,659,445</b>	<b>\$ 21,694,056</b>	<b>\$ 0</b>	<b>\$ 21,694,056</b>





# Chief Administrative Office



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Executive Office	6.00	0.00	6.00	6.00	0.00	6.00
Office of Intergovernmental Affairs	4.50	0.00	4.50	4.50	0.00	4.50
Office of Ethics & Compliance	4.00	0.00	4.00	4.00	0.00	4.00
<b>Total</b>	<b>14.50</b>	<b>0.00</b>	<b>14.50</b>	<b>14.50</b>	<b>0.00</b>	<b>14.50</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Executive Office	\$ 1,754,063	\$ 0	\$ 1,754,063	\$ 1,710,293	\$ 0	\$ 1,710,293
Office of Intergovernmental Affairs	1,488,361	0	1,488,361	1,489,099	0	1,489,099
County Memberships and Audit	767,579	0	767,579	767,579	0	767,579
Office of Ethics & Compliance	639,065	0	639,065	642,100	0	642,100
<b>Total</b>	<b>\$ 4,649,068</b>	<b>\$ 0</b>	<b>\$ 4,649,068</b>	<b>\$ 4,609,071</b>	<b>\$ 0</b>	<b>\$ 4,609,071</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 2,674,577	\$ 0	\$ 2,674,577	\$ 2,634,580	\$ 0	\$ 2,634,580
Services & Supplies	1,974,491	0	1,974,491	1,974,491	0	1,974,491
<b>Total</b>	<b>\$ 4,649,068</b>	<b>\$ 0</b>	<b>\$ 4,649,068</b>	<b>\$ 4,609,071</b>	<b>\$ 0</b>	<b>\$ 4,609,071</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Charges For Current Services	\$ 130,343	\$ 0	\$ 130,343	\$ 130,343	\$ 0	\$ 130,343
Use of Fund Balance	44,352	0	44,352	0	0	0
General Purpose Revenue Allocation	4,474,373	0	4,474,373	4,478,728	0	4,478,728
<b>Total</b>	<b>\$ 4,649,068</b>	<b>\$ 0</b>	<b>\$ 4,649,068</b>	<b>\$ 4,609,071</b>	<b>\$ 0</b>	<b>\$ 4,609,071</b>

# Auditor and Controller



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Audits	15.00	0.00	15.00	15.00	0.00	15.00
Controller Division	96.00	0.00	96.00	96.00	0.00	96.00
Revenue and Recovery	95.50	0.00	95.50	95.50	0.00	95.50
Administration	15.00	0.00	15.00	15.00	0.00	15.00
Information Technology Mgmt Services	11.00	0.00	11.00	11.00	0.00	11.00
<b>Total</b>	<b>232.50</b>	<b>0.00</b>	<b>232.50</b>	<b>232.50</b>	<b>0.00</b>	<b>232.50</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Audits	\$ 2,761,962	\$ 0	\$ 2,761,962	\$ 2,435,313	\$ 0	\$ 2,435,313
Controller Division	11,234,054	0	11,234,054	11,423,169	0	11,423,169
Revenue and Recovery	9,112,718	0	9,112,718	9,398,495	0	9,398,495
Administration	3,393,102	0	3,393,102	3,004,756	0	3,004,756
Information Technology Mgmt Services	7,389,536	0	7,389,536	7,217,607	0	7,217,607
<b>Total</b>	<b>\$ 33,891,372</b>	<b>\$ 0</b>	<b>\$ 33,891,372</b>	<b>\$ 33,479,340</b>	<b>\$ 0</b>	<b>\$ 33,479,340</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 22,496,929	\$ 0	\$ 22,496,929	\$ 22,680,356	\$ 0	\$ 22,680,356
Services & Supplies	11,344,443	0	11,344,443	10,748,984	0	10,748,984
Other Charges	50,000	0	50,000	50,000	0	50,000
<b>Total</b>	<b>\$ 33,891,372</b>	<b>\$ 0</b>	<b>\$ 33,891,372</b>	<b>\$ 33,479,340</b>	<b>\$ 0</b>	<b>\$ 33,479,340</b>



Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 118,449	\$ 0	\$ 118,449	\$ 118,449	\$ 0	\$ 118,449
Charges For Current Services	6,732,545	0	6,732,545	6,291,053	0	6,291,053
Miscellaneous Revenues	280,000	0	280,000	280,000	0	280,000
Use of Fund Balance	1,022,515	0	1,022,515	0	0	0
General Purpose Revenue Allocation	25,737,863	0	25,737,863	\$26,789,838	0	26,789,838
<b>Total</b>	<b>\$ 33,891,372</b>	<b>\$ 0</b>	<b>\$ 33,891,372</b>	<b>\$ 33,479,340</b>	<b>\$ 0</b>	<b>\$ 33,479,340</b>



# County Technology Office



No changes from the CAO Recommended Operational Plan.

**Staffing by Program**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
CTO Office	17.00	0.00	17.00	17.00	0.00	17.00
<b>Total</b>	<b>17.00</b>	<b>0.00</b>	<b>17.00</b>	<b>17.00</b>	<b>0.00</b>	<b>17.00</b>

**Budget by Program**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
CTO Office	\$ 16,272,592	\$ 0	\$ 16,272,592	\$ 12,794,466	\$ 0	\$ 12,794,466
Information Technology Internal Service Fund	155,018,945	0	155,018,945	142,425,473	0	142,425,473
<b>Total</b>	<b>\$ 171,291,537</b>	<b>\$ 0</b>	<b>\$ 171,291,537</b>	<b>\$ 155,219,939</b>	<b>\$ 0</b>	<b>\$ 155,219,939</b>

**Budget by Categories of Expenditures**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 3,308,651	\$ 0	\$ 3,308,651	\$ 3,259,525	\$ 0	\$ 3,259,525
Services & Supplies	167,982,886	0	167,982,886	151,960,414	0	151,960,414
<b>Total</b>	<b>\$ 171,291,537</b>	<b>\$ 0</b>	<b>\$ 171,291,537</b>	<b>\$ 155,219,939</b>	<b>\$ 0</b>	<b>\$ 155,219,939</b>

**Budget by Categories of Revenues**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 5,003	\$ 0	\$ 5,003	\$ 5,003	\$ 0	\$ 5,003
Charges For Current Services	150,904,724	0	150,904,724	138,029,474	0	138,029,474
Miscellaneous Revenues	100,000	0	100,000	100,000	0	100,000
Other Financing Sources	4,833,967	0	4,833,967	5,115,745	0	5,115,745
Use of Fund Balance	5,768,927	0	5,768,927	2,287,457	0	2,287,457
General Purpose Revenue Allocation	9,678,916	0	9,678,916	\$9,682,260	0	9,682,260
<b>Total</b>	<b>\$ 171,291,537</b>	<b>\$ 0</b>	<b>\$ 171,291,537</b>	<b>\$ 155,219,939</b>	<b>\$ 0</b>	<b>\$ 155,219,939</b>



# Civil Service Commission



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Civil Service Commission	4.00	0.00	4.00	4.00	0.00	4.00
<b>Total</b>	<b>4.00</b>	<b>0.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>	<b>4.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Civil Service Commission	\$ 606,114	\$ 0	\$ 606,114	\$ 572,885	\$ 0	\$ 572,885
<b>Total</b>	<b>\$ 606,114</b>	<b>\$ 0</b>	<b>\$ 606,114</b>	<b>\$ 572,885</b>	<b>\$ 0</b>	<b>\$ 572,885</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 519,567	\$ 0	\$ 519,567	\$ 486,338	\$ 0	\$ 486,338
Services & Supplies	86,547	0	86,547	86,547	0	86,547
<b>Total</b>	<b>\$ 606,114</b>	<b>\$ 0</b>	<b>\$ 606,114</b>	<b>\$ 572,885</b>	<b>\$ 0</b>	<b>\$ 572,885</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Charges For Current Services	\$ 51,341	\$ 0	\$ 51,341	\$ 51,341	\$ 0	\$ 51,341
Use of Fund Balance	9,294	0	9,294	0	0	0
General Purpose Revenue Allocation	545,479	0	545,479	521,544	0	521,544
<b>Total</b>	<b>\$ 606,114</b>	<b>\$ 0</b>	<b>\$ 606,114</b>	<b>\$ 572,885</b>	<b>\$ 0</b>	<b>\$ 572,885</b>

# Clerk of the Board of Supervisors



No changes from the CAO Recommended Operational Plan.

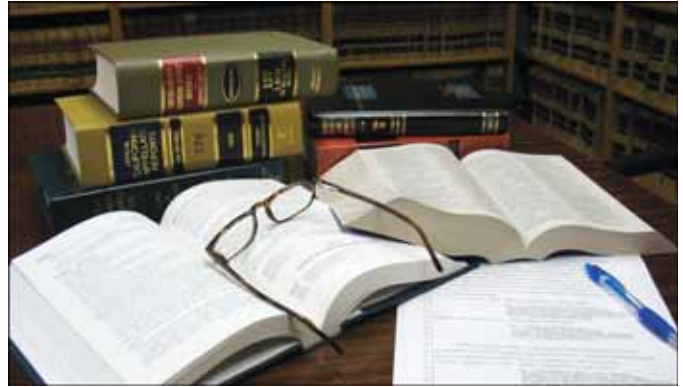
Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Legislative Services	12.00	0.00	12.00	12.00	0.00	12.00
Public Services	12.00	0.00	12.00	12.00	0.00	12.00
Executive Office	3.00	0.00	3.00	3.00	0.00	3.00
<b>Total</b>	<b>27.00</b>	<b>0.00</b>	<b>27.00</b>	<b>27.00</b>	<b>0.00</b>	<b>27.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Legislative Services	\$ 1,309,353	\$ 0	\$ 1,309,353	\$ 1,338,884	\$ 0	\$ 1,338,884
Public Services	1,235,435	0	1,235,435	1,254,856	0	1,254,856
Executive Office	938,044	0	938,044	891,577	0	891,577
<b>Total</b>	<b>\$ 3,482,832</b>	<b>\$ 0</b>	<b>\$ 3,482,832</b>	<b>\$ 3,485,317</b>	<b>\$ 0</b>	<b>\$ 3,485,317</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 2,806,388	\$ 0	\$ 2,806,388	\$ 2,808,873	\$ 0	\$ 2,808,873
Services & Supplies	676,444	0	676,444	676,444	0	676,444
<b>Total</b>	<b>\$ 3,482,832</b>	<b>\$ 0</b>	<b>\$ 3,482,832</b>	<b>\$ 3,485,317</b>	<b>\$ 0</b>	<b>\$ 3,485,317</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Charges For Current Services	\$ 685,600	\$ 0	\$ 685,600	\$ 685,600	\$ 0	\$ 685,600
Miscellaneous Revenues	11,085	0	11,085	11,085	0	11,085
Use of Fund Balance	46,071	0	46,071	0	0	0
General Purpose Revenue Allocation	2,740,076	0	2,740,076	2,788,632	0	2,788,632
<b>Total</b>	<b>\$ 3,482,832</b>	<b>\$ 0</b>	<b>\$ 3,482,832</b>	<b>\$ 3,485,317</b>	<b>\$ 0</b>	<b>\$ 3,485,317</b>

# County Counsel



No changes from the CAO Recommended Operational Plan.

**Staffing by Program**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
County Counsel	138.00	0.00	138.00	138.00	0.00	138.00
<b>Total</b>	<b>138.00</b>	<b>0.00</b>	<b>138.00</b>	<b>138.00</b>	<b>0.00</b>	<b>138.00</b>

**Budget by Program**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
County Counsel	\$ 27,604,747	\$ 0	\$ 27,604,747	\$ 24,990,894	\$ 0	\$ 24,990,894
<b>Total</b>	<b>\$ 27,604,747</b>	<b>\$ 0</b>	<b>\$ 27,604,747</b>	<b>\$ 24,990,894</b>	<b>\$ 0</b>	<b>\$ 24,990,894</b>

**Budget by Categories of Expenditures**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 24,452,089	\$ 0	\$ 24,452,089	\$ 24,125,091	\$ 0	\$ 24,125,091
Services & Supplies	4,006,841	0	4,006,841	1,719,986	0	1,719,986
Expenditure Transfer & Reimbursements	(854,183)	0	(854,183)	(854,183)	0	(854,183)
<b>Total</b>	<b>\$ 27,604,747</b>	<b>\$ 0</b>	<b>\$ 27,604,747</b>	<b>\$ 24,990,894</b>	<b>\$ 0</b>	<b>\$ 24,990,894</b>

**Budget by Categories of Revenues**

	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Charges For Current Services	\$ 12,070,104	\$ 0	\$ 12,070,104	\$ 12,104,562	\$ 0	\$ 12,104,562
Miscellaneous Revenues	2,000	0	2,000	2,000	0	2,000
Use of Fund Balance	2,683,259	0	2,683,259	0	0	0
General Purpose Revenue Allocation	12,849,384	0	12,849,384	12,884,332	0	\$12,884,332
<b>Total</b>	<b>\$ 27,604,747</b>	<b>\$ 0</b>	<b>\$ 27,604,747</b>	<b>\$ 24,990,894</b>	<b>\$ 0</b>	<b>\$ 24,990,894</b>

# San Diego County Grand Jury



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Grand Jury	1.00	0.00	1.00	1.00	0.00	1.00
<b>Total</b>	<b>1.00</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>1.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Grand Jury	\$ 595,975	\$ 0	\$ 595,975	\$ 595,046	\$ 0	\$ 595,046
<b>Total</b>	<b>\$ 595,975</b>	<b>\$ 0</b>	<b>\$ 595,975</b>	<b>\$ 595,046</b>	<b>\$ 0</b>	<b>\$ 595,046</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 130,479	\$ 0	\$ 130,479	\$ 129,550	\$ 0	\$ 129,550
Services & Supplies	465,496	0	465,496	465,496	0	465,496
<b>Total</b>	<b>\$ 595,975</b>	<b>\$ 0</b>	<b>\$ 595,975</b>	<b>\$ 595,046</b>	<b>\$ 0</b>	<b>\$ 595,046</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Use of Fund Balance	\$ 1,728	\$ 0	\$ 1,728	\$ 0	\$ 0	\$ 0
General Purpose Revenue Allocation	594,247	0	594,247	595,046	0	595,046
<b>Total</b>	<b>\$ 595,975</b>	<b>\$ 0</b>	<b>\$ 595,975</b>	<b>\$ 595,046</b>	<b>\$ 0</b>	<b>\$ 595,046</b>



# Human Resources



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Department of Human Resources	117.00	0.00	117.00	117.00	0.00	117.00
<b>Total</b>	<b>117.00</b>	<b>0.00</b>	<b>117.00</b>	<b>117.00</b>	<b>0.00</b>	<b>117.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Department of Human Resources	\$ 24,779,192	\$ 0	\$ 24,779,192	\$ 23,468,467	\$ 0	\$ 23,468,467
<b>Total</b>	<b>\$ 24,779,192</b>	<b>\$ 0</b>	<b>\$ 24,779,192</b>	<b>\$ 23,468,467</b>	<b>\$ 0</b>	<b>\$ 23,468,467</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 14,160,576	\$ 0	\$ 14,160,576	\$ 13,745,154	\$ 0	\$ 13,745,154
Services & Supplies	10,807,483	0	10,807,483	9,927,180	0	9,927,180
Capital Assets Equipment	15,000	0	15,000	0	0	0
Expenditure Transfer & Reimbursements	(203,867)	0	(203,867)	(203,867)	0	(203,867)
<b>Total</b>	<b>\$ 24,779,192</b>	<b>\$ 0</b>	<b>\$ 24,779,192</b>	<b>\$ 23,468,467</b>	<b>\$ 0</b>	<b>\$ 23,468,467</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 4,792	\$ 0	\$ 4,792	\$ 4,792	\$ 0	\$ 4,792
Charges For Current Services	1,676,582	0	1,676,582	1,600,788	0	1,600,788
Miscellaneous Revenues	7,537,194	0	7,537,194	7,448,276	0	7,448,276
Use of Fund Balance	1,172,717	0	1,172,717	0	0	0
General Purpose Revenue Allocation	14,387,907	0	14,387,907	14,414,611	0	14,414,611
<b>Total</b>	<b>\$ 24,779,192</b>	<b>\$ 0</b>	<b>\$ 24,779,192</b>	<b>\$ 23,468,467</b>	<b>\$ 0</b>	<b>\$ 23,468,467</b>

# County Communications Office



No changes from the CAO Recommended Operational Plan.

Staffing by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
County Communications Office	22.00	0.00	22.00	22.00	0.00	22.00
<b>Total</b>	<b>22.00</b>	<b>0.00</b>	<b>22.00</b>	<b>22.00</b>	<b>0.00</b>	<b>22.00</b>

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
County Communications Office	\$ 3,151,234	\$ 0	\$ 3,151,234	\$ 3,074,004	\$ 0	\$ 3,074,004
<b>Total</b>	<b>\$ 3,151,234</b>	<b>\$ 0</b>	<b>\$ 3,151,234</b>	<b>\$ 3,074,004</b>	<b>\$ 0</b>	<b>\$ 3,074,004</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 2,739,561	\$ 0	\$ 2,739,561	\$ 2,706,331	\$ 0	\$ 2,706,331
Services & Supplies	538,673	0	538,673	494,673	0	494,673
Capital Assets Equipment	223,000	0	223,000	223,000	0	223,000
Expenditure Transfer & Reimbursements	(350,000)	0	(350,000)	(350,000)	0	(350,000)
<b>Total</b>	<b>\$ 3,151,234</b>	<b>\$ 0</b>	<b>\$ 3,151,234</b>	<b>\$ 3,074,004</b>	<b>\$ 0</b>	<b>\$ 3,074,004</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Licenses Permits & Franchises	\$ 242,300	\$ 0	\$ 242,300	\$ 242,300	\$ 0	\$ 242,300
Use of Fund Balance	90,748	0	90,748	0	0	0
General Purpose Revenue Allocation	2,818,186	0	2,818,186	2,831,704	0	2,831,704
<b>Total</b>	<b>\$ 3,151,234</b>	<b>\$ 0</b>	<b>\$ 3,151,234</b>	<b>\$ 3,074,004</b>	<b>\$ 0</b>	<b>\$ 3,074,004</b>

# Capital Program Changes



## Capital Program Summary

Capital Program appropriations in the revised Recommended Operational Plan are \$83.7 million in Fiscal Year 2014–15 and \$12.4 million for Fiscal Year 2015–16. This reflects an increase of \$2.0 million or 2.5% in Fiscal Year 2014–15 from the CAO Recommended Operational Plan, for a total increase of \$25.2 million or 43.1% from the Fiscal Year 2013–14 Adopted Operational Plan.

### Fiscal Year 2014–15

Significant changes recommended for Fiscal Year 2014–15 from the CAO Recommended Operational Plan include:

- Increase of \$2.0 million in the Capital Outlay Fund for three projects in the Department of Parks and Recreation (DPR) and one project in the Finance and General Government Group (FGG).

### Fiscal Year 2015–16

No changes from the CAO Recommended Operational Plan.

## Expenditures

Increase of \$2.0 million.

- Capital Assets/Land Acquisition—increase of \$1.5 million to support funding in the following capital projects:
  - Increase of \$0.1 million for the Felicita Park American with Disabilities Act (ADA) Ramp and Sidewalks Replacement project.
  - Increase of \$0.3 million for the Jess Martin Large Ballfield Improvements project.
  - Increase of \$0.3 million for the Lamar Fitness Path project.
  - Increase of \$0.9 million for the County Administration Center (CAC) Waterfront Park project.
- Capital Assets Equipment—increase of \$0.5 million to support funding for the CAC Waterfront Park project.

## Revenues

Increase of \$2.0 million.

- Intergovernmental Revenues—increase of \$0.6 million in Community Development Block Grant (CDBG) funding to support the three DPR projects.
- Other Financing Sources—increase of \$1.4 million in General Fund revenue to support the one-time cost associated with the CAC Waterfront Park project.

## Capital Program Changes

Budget by Fund						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Capital Outlay Fund	\$ 2,100,000	\$ 2,025,000	\$ 4,125,000	\$ 0	\$ 0	\$ 0
Justice Facility Construction Fund	49,940,000	0	49,940,000	0	0	0
Library Projects Fund	9,750,000	0	9,750,000	0	0	0
Multiple Species Conservation Program Fund	10,000,000	0	10,000,000	2,500,000	0	2,500,000
Edgemoor Development Fund	9,917,783	0	9,917,783	9,916,433	0	9,916,433
<b>Total</b>	<b>\$ 81,707,783</b>	<b>\$ 2,025,000</b>	<b>\$ 83,732,783</b>	<b>\$ 12,416,433</b>	<b>\$ 0</b>	<b>\$ 12,416,433</b>

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Services & Supplies	\$ 633,000	\$ 0	\$ 633,000	\$ 633,000	\$ 0	\$ 633,000
Capital Assets/Land Acquisition	71,790,000	1,500,000	73,290,000	2,500,000	0	2,500,000
Capital Assets Equipment	0	525,000	525,000	0	0	0
Operating Transfers Out	9,284,783	0	9,284,783	9,283,433	0	9,283,433
<b>Total</b>	<b>\$ 81,707,783</b>	<b>\$ 2,025,000</b>	<b>\$ 83,732,783</b>	<b>\$ 12,416,433</b>	<b>\$ 0</b>	<b>\$ 12,416,433</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Revenue From Use of Money & Property	\$ 639,089	\$ 0	\$ 639,089	\$ 614,472	\$ 0	\$ 614,472
Intergovernmental Revenues	4,508,008	600,000	5,108,008	4,507,352	0	4,507,352
Miscellaneous Revenues	0	0	0	0	0	0
Other Financing Sources	75,434,000	1,425,000	76,859,000	3,184,000	0	3,184,000
Use of Fund Balance	1,126,686	0	1,126,686	4,110,609	0	4,110,609
General Purpose Revenue Allocation	0	0	0	0	0	0
<b>Total</b>	<b>\$ 81,707,783</b>	<b>\$ 2,025,000</b>	<b>\$ 83,732,783</b>	<b>\$ 12,416,433</b>	<b>\$ 0</b>	<b>\$ 12,416,433</b>

## Capital Outlay Fund

### Fiscal Year 2014–15

Increase of \$2.0 million in the Capital Outlay Fund as follows:

- \$1.4 million for the County Administration Center (CAC) Waterfront Park project, based on an operating transfer from the General Fund. This will fund various enhancements and additions to the CAC Waterfront Park, including improvements to the fountains, additional walkways, and security features.
- \$0.1 million for the Felicita Park ADA Ramp and Sidewalks Replacement project, based on CDBG funds. Felicita County Park is located in southwest Escondido and is listed in the National Register of Historic Places for its rich Native American and pioneer history. This project will replace the current amphitheater stage ramp and handrails with new, ADA-compliant facilities and replace existing sidewalks from the ADA parking spaces with ADA-compliant sidewalks. Construction is anticipated to begin in summer 2014 and complete in spring 2015
- \$0.3 million for the Jess Martin Large Ballfield Improvements project, based on CDBG funds. Jess Martin County Park is a nine-acre community park providing a number of recreational opportunities, from picnics to skateboarding, in the community of Julian. The project includes construction, grading, irrigation, import of dirt and sod for the current large ball field. Construction is anticipated to begin in summer 2014 and be completed in summer 2015.
- \$0.3 million for the Lamar Fitness Path project, based on CDBG funds. Lamar County Park is a nine-acre neighborhood park located in Spring Valley. It provides a playground, pavilion, restroom, picnic tables, lawn areas, barbecues and drinking fountains for community use. This project includes the construction of a walking path, stream crossing, and exercise stations. Construction is anticipated to begin in summer 2014 and be completed in summer 2015.

Capital Outlay Fund Projects			
	Amount	Funding Source	New/Existing Project
County Administration Center Waterfront Park (1015204)	\$ 1,425,000	General Fund	Existing
Felicita Park ADA Ramp and Sidewalks Replacement (1019009)	50,000	Community Development Block Grant	New
Jess Martin Large Ballfield Improvements (1019010)	300,000	Community Development Block Grant	New
Lamar Fitness Path (1019011)	250,000	Community Development Block Grant	New
<b>Total Capital Outlay Fund</b>	<b>\$ 2,025,000</b>		

### Justice Facility Construction Fund

No changes from the CAO Recommended Operational Plan.

### Library Projects Fund

No changes from the CAO Recommended Operational Plan.

### Multiple Species Conservation Program Fund

No changes from the CAO Recommended Operational Plan.

### Edgemoor Development Fund

No changes from the CAO Recommended Operational Plan.

### Fiscal Year 2015–16

No changes from the CAO Recommended Operational Plan.





## Finance Other Changes



### Finance Other Summary

#### Total Appropriations

Finance Other appropriations in the revised Recommended Operational Plan are \$336.3 million for Fiscal Year 2014–15 and \$310.0 million for Fiscal Year 2015–16. This is an increase of \$14.1 million or 4.4% in Fiscal Year 2014–15 from the CAO Recommended Operational Plan for a total increase of \$44.4 million or 15.2% from the Fiscal Year 2013–14 Adopted Budget. There are no staff years in Finance Other.

#### Community Enhancement

##### Fiscal Year 2014–15

Increase of \$0.5 million for the Community Enhancement Program due to anticipated over-realized Transient Occupancy Tax revenue in Fiscal Year 2013–14 (\$0.3 million) as well as anticipated increases in Fiscal Year 2014–15 (\$0.2 million).

##### Fiscal Year 2015–16

No significant changes.

#### Neighborhood Reinvestment Program

##### Fiscal Year 2014–15

Increase of \$5.0 million for grant awards made by individual members of the Board of Supervisors throughout the fiscal year for one-time community, social, environmental, educational, cultural or recreational needs.

##### Fiscal Year 2015–16

No significant changes.

#### Contingency Reserve: General Fund

##### Fiscal Year 2014–15

Increase of \$0.2 million due to increase in budgeted General Purpose Revenue (GPR) to maintain compliance with Board Policy B-71, *Fund Balance and Reserves*.

##### Fiscal Year 2015–16

No significant changes.

## Contributions to Capital Program

### Fiscal Year 2014–15

Increase of \$1.4 million for the County Administration Center Waterfront Park enhancements to fountains and improvements to the existing electronic surveillance system based on operational needs identified since the CAO Recommended Operational Plan.

### Fiscal Year 2015–16

No changes from the CAO Recommended Operational Plan.

## Countywide General Expenses

### Fiscal Year 2014–15

Increase of \$7.0 million in Pension Stabilization.

### Fiscal Year 2015–16

Increase of \$7.2 million in Pension Stabilization.

Budget by Program						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Cash Borrowing	\$ 7,700,000	\$ 0	\$ 7,700,000	\$ 7,700,000	\$ 0	\$ 7,700,000
Community Enhancement	2,996,966	543,034	3,540,000	2,850,000	250,000	3,100,000
Neighborhood Reinvestment Program	5,000,000	5,000,000	10,000,000	5,000,000	5,000,000	10,000,000
Contributions to County Library System	300,000	0	300,000	300,000	0	300,000
Contingency Reserve: General Fund	20,504,900	164,198	20,669,098	20,983,400	168,652	21,152,052
Contributions to Capital Program	71,790,000	1,425,000	73,215,000	46,099,999	0	46,099,999
Lease Payments: Capital Projects	36,797,565	0	36,797,565	37,117,674	0	37,117,674
Countywide General Expenses	27,377,062	7,003,667	34,380,729	27,617,678	7,218,872	34,836,550
Countywide Shared Major Maintenance	2,000,000	0	2,000,000	2,000,000	0	2,000,000
Employee Benefits Internal Service Funds (ISFs)						
<i>Workers Compensation Employee Benefits ISF</i>	43,270,094	0	43,270,094	43,270,094	0	43,270,094
<i>Unemployment Insurance Employee Benefits ISF</i>	2,102,153	0	2,102,153	2,102,153	0	2,102,153
Local Agency Formation Commission Administration	413,245	0	413,245	413,245	0	413,245
Public Liability ISF	20,442,025	0	20,442,025	20,442,025	0	20,442,025
Pension Obligation Bonds	81,462,679	0	81,462,679	81,469,642	0	81,469,642
Debt Service Local Boards	0	0	0	0	0	0
<b>Total</b>	<b>\$ 322,156,689</b>	<b>\$ 14,135,899</b>	<b>\$ 336,292,588</b>	<b>\$ 297,365,910</b>	<b>\$ 12,637,524</b>	<b>\$ 310,003,434</b>



## Appendix A: General Purpose Revenue Changes

### General Purpose Revenue Summary

General Purpose Revenues total \$1.03 billion in the revised CAO Recommended Operational Plan in Fiscal Year 2014–15 and \$1.06 billion in Fiscal Year 2015–16. For Fiscal Year 2014–15, this is an increase of \$8.2 million or 0.8% from the CAO Recommended Operational Plan for an increase of \$55.5 million or 5.7% from the Fiscal Year 2013–14 Adopted Operational Plan.

The increase is driven by two factors, the most significant being a revision to anticipated growth in Locally Assessed Secured Property Values. The CAO Recommended Operational Plan assumed a growth rate of 3%. However, revised estimates received subsequent to the development of the CAO Recommended Operational Plan indicate a growth rate of approximately 4%. The impacts to General Purpose Revenue are outlined in the table on the following page (see Property Taxes Current Secured and Property Tax in Lieu of VLF).

The secondary factor influencing the increase in General Purpose revenue is an increase in Transient Occupancy Tax (TOT) revenue. This increase reflects information received subsequent to the development of the CAO Recommended Operational Plan indicating that collections through the third quarter of Fiscal Year 2013–14 will exceed the Fiscal Year 2013–14 budget. The impacts to General Purpose Revenue are outlined in the table on the following page (see Transient Occupancy Tax).

## Appendix A: General Purpose Revenue Changes

General Purpose Revenue						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Property Taxes Current Secured	\$ 538,961,960	\$ 4,927,475	\$ 543,889,435	\$ 552,201,072	\$ 5,056,049	\$ 557,257,121
Property Taxes Current Supplemental	2,552,267	0	2,552,267	2,595,796	0	2,595,796
Property Taxes Current Unsecured	17,128,637	0	17,128,637	17,062,911	0	17,062,911
Property Taxes Current Unsecured Supplemental	51,511	0	51,511	52,284	0	52,284
<b>Total Property Tax Revenue</b>	<b>\$ 558,694,375</b>	<b>\$ 4,927,475</b>	<b>\$ 563,621,850</b>	<b>\$ 571,912,063</b>	<b>\$ 5,056,049</b>	<b>\$ 576,968,112</b>
<b>Total Property Tax In Lieu of VLF</b>	<b>\$ 323,296,493</b>	<b>\$ 3,036,177</b>	<b>\$ 326,332,670</b>	<b>\$ 332,678,280</b>	<b>\$ 3,127,262</b>	<b>\$ 335,805,542</b>
Teeter Tax Reserve Excess	\$ 13,100,000	\$ 0	\$ 13,100,000	\$ 13,100,000	\$ 0	\$ 13,100,000
Teeter Property Tax All Prior Years	6,003,200	0	6,003,200	6,003,200	0	6,003,200
<b>Total Teeter Revenue</b>	<b>\$ 19,103,200</b>	<b>\$ 0</b>	<b>\$ 19,103,200</b>	<b>\$ 19,103,200</b>	<b>\$ 0</b>	<b>\$ 19,103,200</b>
Sales & Use Taxes	\$ 18,443,383	\$ 0	\$ 18,443,383	\$ 18,996,684	\$ 0	\$ 18,996,684
In Lieu Local Sales & Use Tax	5,974,000	0	5,974,000	6,153,220	0	6,153,220
<b>Total Sales &amp; Use Tax/In Lieu of Sales Tax</b>	<b>\$ 24,417,383</b>	<b>\$ 0</b>	<b>\$ 24,417,383</b>	<b>\$ 25,149,904</b>	<b>\$ 0</b>	<b>\$ 25,149,904</b>
State Aid Homeowner's Property Tax Relief (HOPTR)	\$ 4,795,214	\$ 0	\$ 4,795,214	\$ 4,795,214	\$ 0	\$ 4,795,214
Federal In-Lieu Taxes	922,549	0	922,549	922,549	0	922,549
Local Detention Facility Revenue/State Aid Booking Fees	2,450,380	0	2,450,380	2,450,380	0	2,450,380
Aid From City of San Diego	2,772,173	0	2,772,173	2,772,173	0	2,772,173
Aid from Redevelopment Agencies/Aid from Redevelopment Successor Agencies	29,971,545	0	29,971,545	29,971,545	0	29,971,545
<b>Total Intergovernmental Revenue</b>	<b>\$ 40,911,861</b>	<b>\$ 0</b>	<b>\$ 40,911,861</b>	<b>\$ 40,911,861</b>	<b>\$ 0</b>	<b>\$ 40,911,861</b>
Property Taxes Prior Secured	\$ 400,000	\$ 0	\$ 400,000	\$ 400,000	\$ 0	\$ 400,000
Property Taxes Prior Secured Supplemental	5,685,976	0	5,685,976	5,742,562	0	5,742,562
Property Taxes Prior Unsecured	450,000	0	450,000	450,000	0	450,000
Property Taxes Prior Unsecured Supplemental	400,000	0	400,000	400,000	0	400,000
Other Tax Aircraft Unsecured	2,635,824	0	2,635,824	2,675,362	0	2,675,362
Transient Occupancy Tax	2,850,000	250,000	3,100,000	2,850,000	250,000	3,100,000
Real Property Transfer Taxes (RPTT)	19,175,936	0	19,175,936	19,367,696	0	19,367,696
Franchises, Licenses, Permits	10,441,416	0	10,441,416	10,491,137	0	10,491,137
Fees, Fines & Forfeitures	1,939,135	0	1,939,135	1,939,135	0	1,939,135
Penalties & Cost Delinquency Taxes	10,936,000	0	10,936,000	11,194,473	0	11,194,473
Interest On Deposits & Investments	2,867,302	0	2,867,302	2,867,302	0	2,867,302
Interfund Charges/Miscellaneous Revenues	1,036,334	0	1,036,334	1,036,334	0	1,036,334
<b>Total Other Revenues including RPTT</b>	<b>\$ 58,817,923</b>	<b>\$ 250,000</b>	<b>\$ 59,067,923</b>	<b>\$ 59,414,001</b>	<b>\$ 250,000</b>	<b>\$ 59,664,001</b>
<b>Total General Purpose Revenue</b>	<b>\$ 1,025,241,235</b>	<b>\$ 8,213,652</b>	<b>\$ 1,033,454,887</b>	<b>\$ 1,049,169,309</b>	<b>\$ 8,433,311</b>	<b>\$ 1,057,602,620</b>

## Appendix B: Changes by Fund

### General Fund

Staffing						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Staff Years	15,768.00	3.00	15,771.00	15,770.00	3.00	15,773.00

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 1,767,754,959	\$ 1,415,933	\$ 1,769,170,892	\$ 1,792,585,973	\$ 432,731	\$ 1,793,018,704
Services & Supplies	1,366,542,877	13,499,855	1,380,042,732	1,342,534,031	9,501,949	1,352,035,980
Other Charges	582,289,947	5,543,034	587,832,981	579,852,331	5,250,000	585,102,331
Capital Assets/Land Acquisition	0	0	0	0	0	0
Capital Assets Equipment	6,521,687	629,500	7,151,187	2,791,524	0	2,791,524
Expenditure Transfer & Reimbursements	(30,307,011)	0	(30,307,011)	(30,550,174)	0	(30,550,174)
Contingency Reserves	20,504,900	164,198	20,669,098	20,983,400	168,652	21,152,052
Fund Balance Component Increases	2,243,302	0	2,243,302	200,000	0	200,000
Operating Transfers Out	94,689,174	1,425,000	96,114,174	24,930,995	0	24,930,995
Management Reserves	29,750,000	0	29,750,000	29,250,000	0	29,250,000
<b>Total</b>	<b>\$3,839,989,835</b>	<b>\$ 22,677,520</b>	<b>\$ 3,862,667,355</b>	<b>\$ 3,762,578,080</b>	<b>\$ 15,353,332</b>	<b>\$ 3,777,931,412</b>

## Appendix B: Changes by Fund

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Taxes Current Property	\$ 558,694,375	\$ 4,927,475	\$ 563,621,850	\$ 571,912,063	\$ 5,056,049	\$ 576,968,112
Taxes Other Than Current Secured	398,414,812	3,286,177	401,700,989	408,817,004	3,377,262	412,194,266
Licenses Permits & Franchises	44,088,759	0	44,088,759	46,659,279	0	46,659,279
Fines, Forfeitures & Penalties	34,381,907	126,486	34,508,393	32,154,338	123,936	32,278,274
Revenue From Use of Money & Property	11,022,670	0	11,022,670	11,012,655	0	11,012,655
Intergovernmental Revenues	1,978,468,786	(350,864)	1,978,117,922	1,958,795,104	1,635,426	1,960,430,530
Charges For Current Services	344,270,159	225,000	344,495,159	341,702,646	0	341,702,646
Miscellaneous Revenues	20,362,389	6,214,791	26,577,180	18,835,751	160,659	18,996,410
Other Financing Sources	289,973,364	0	289,973,364	293,128,945	0	293,128,945
Fund Balance Component Decreases	1,421,854	0	1,421,854	17,735,336	0	17,735,336
Use of Fund Balance	158,890,760	8,248,455	167,139,215	61,824,959	5,000,000	66,824,959
<b>Total</b>	<b>\$3,839,989,835</b>	<b>\$ 22,677,520</b>	<b>\$ 3,862,667,355</b>	<b>\$ 3,762,578,080</b>	<b>\$ 15,353,332</b>	<b>\$ 3,777,931,412</b>



## County Library

Staffing						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Staff Years	270.00	0.00	270.00	270.00	0.00	270.00

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 22,558,038	\$ 0	\$ 22,558,038	\$ 22,888,852	\$ 0	\$ 22,888,852
Services & Supplies	13,429,885	270,000	13,699,885	13,429,885	270,000	13,699,885
Capital Assets Equipment	300,000	0	300,000	300,000	0	300,000
Management Reserves	1,000,000	0	1,000,000	1,000,000	0	1,000,000
<b>Total</b>	<b>\$ 37,287,923</b>	<b>\$ 270,000</b>	<b>\$ 37,557,923</b>	<b>\$ 37,618,737</b>	<b>\$ 270,000</b>	<b>\$ 37,888,737</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Taxes Current Property	\$ 29,791,616	\$ 270,000	\$ 30,061,616	\$ 30,532,950	\$ 270,000	\$ 30,802,950
Taxes Other Than Current Secured	421,461	0	421,461	421,461	0	421,461
Revenue From Use of Money & Property	105,000	0	105,000	105,000	0	105,000
Intergovernmental Revenues	2,387,959	0	2,387,959	2,409,169	0	2,409,169
Charges For Current Services	1,138,112	0	1,138,112	1,138,112	0	1,138,112
Miscellaneous Revenues	553,821	0	553,821	553,821	0	553,821
Other Financing Sources	300,000	0	300,000	300,000	0	300,000
Use of Fund Balance	2,589,954	0	2,589,954	2,158,224	0	2,158,224
<b>Total</b>	<b>\$ 37,287,923</b>	<b>\$ 270,000</b>	<b>\$ 37,557,923</b>	<b>\$ 37,618,737</b>	<b>\$ 270,000</b>	<b>\$ 37,888,737</b>

## Appendix B: Changes by Fund

### Sheriff's Inmate Welfare

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Services & Supplies	\$ 3,263,970	\$ 13,000	\$ 3,276,970	\$ 3,263,970	\$ 0	\$ 3,263,970
Capital Assets Equipment	0	24,000	24,000	0	0	0
Operating Transfers Out	3,459,385	0	3,459,385	3,532,160	0	3,532,160
<b>Total</b>	<b>\$ 6,723,355</b>	<b>\$ 37,000</b>	<b>\$ 6,760,355</b>	<b>\$ 6,796,130</b>	<b>\$ 0</b>	<b>\$ 6,796,130</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Revenue From Use of Money & Property	\$ 3,175,000	\$ 0	\$ 3,175,000	\$ 3,175,000	\$ 0	\$ 3,175,000
Miscellaneous Revenues	236,236	0	236,236	236,236	0	236,236
Other Financing Sources	2,000,000	0	2,000,000	2,000,000	0	2,000,000
Use of Fund Balance	1,312,119	37,000	1,349,119	1,384,894	0	1,384,894
<b>Total</b>	<b>\$ 6,723,355</b>	<b>\$ 37,000</b>	<b>\$ 6,760,355</b>	<b>\$ 6,796,130</b>	<b>\$ 0</b>	<b>\$ 6,796,130</b>

### Capital Outlay Fund

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Capital Assets/Land Acquisition	\$ 2,100,000	\$ 1,500,000	\$ 3,600,000	\$ 0	\$ 0	\$ 0
Capital Assets Equipment	0	525,000	525,000	0	0	0
<b>Total</b>	<b>\$ 2,100,000</b>	<b>\$ 2,025,000</b>	<b>\$ 4,125,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Intergovernmental Revenues	\$ 0	\$ 600,000	\$ 600,000	\$ 0	\$ 0	\$ 0
Other Financing Sources	2,100,000	1,425,000	3,525,000	0	0	0
<b>Total</b>	<b>\$ 2,100,000</b>	<b>\$ 2,025,000</b>	<b>\$ 4,125,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

## Facilities Management Internal Service Fund

Staffing						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Staff Years	289.00	4.00	293.00	289.00	4.00	293.00

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Salaries & Benefits	\$ 31,647,466	\$ 404,786	\$ 32,052,252	\$ 33,599,760	\$ 404,786	\$ 34,004,546
Services & Supplies	62,518,360	791,001	63,309,361	60,757,951	791,001	61,548,952
Other Charges	1,556,934	0	1,556,934	1,556,934	0	1,556,934
Capital Assets Equipment	220,000	0	220,000	20,000	0	20,000
Operating Transfers Out	4,450,000	0	4,450,000	2,950,000	0	2,950,000
<b>Total</b>	<b>\$ 100,392,760</b>	<b>\$ 1,195,787</b>	<b>\$ 101,588,547</b>	<b>\$ 98,884,645</b>	<b>\$ 1,195,787</b>	<b>\$ 100,080,432</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Revenue From Use of Money & Property	\$ 1,363,008	\$ 0	\$ 1,363,008	\$ 1,363,008	\$ 0	\$ 1,363,008
Intergovernmental Revenues	3,327,060	0	3,327,060	3,327,060	0	3,327,060
Charges For Current Services	85,060,668	1,195,787	86,256,455	85,931,934	1,195,787	87,127,721
Miscellaneous Revenues	998,604	0	998,604	998,604	0	998,604
Other Financing Sources	7,464,039	0	7,464,039	7,264,039	0	7,264,039
Use of Fund Balance	2,179,381	0	2,179,381	0	0	0
<b>Total</b>	<b>\$ 100,392,760</b>	<b>\$ 1,195,787</b>	<b>\$ 101,588,547</b>	<b>\$ 98,884,645</b>	<b>\$ 1,195,787</b>	<b>\$ 100,080,432</b>

## Appendix B: Changes by Fund

### San Diego County Sanitation District

Budget by Categories of Expenditures						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Services & Supplies	\$ 20,961,983	\$ 0	\$ 20,961,983	\$ 20,951,983	\$ 0	\$ 20,951,983
Other Charges	1,985,930	0	1,985,930	1,985,930	0	1,985,930
Capital Assets/Land Acquisition	9,437,000	0	9,437,000	2,963,000	0	2,963,000
Fund Balance Component Increases	61,119	0	61,119	0	0	0
Operating Transfers Out	0	0	0	0	0	0
<b>Total</b>	<b>\$ 32,446,032</b>	<b>\$ 0</b>	<b>\$ 32,446,032</b>	<b>\$ 25,900,913</b>	<b>\$ 0</b>	<b>\$ 25,900,913</b>

Budget by Categories of Revenues						
	Fiscal Year 2014-15 Recommended Budget	Fiscal Year 2014-15 Change	Fiscal Year 2014-15 Revised Budget	Fiscal Year 2015-16 Recommended Budget	Fiscal Year 2015-16 Change	Fiscal Year 2015-16 Revised Budget
Revenue From Use of Money & Property	\$ 188,800	\$ 0	\$ 188,800	\$ 188,800	\$ 0	\$ 188,800
Charges For Current Services	19,038,239	0	19,038,239	20,260,739	0	20,260,739
Other Financing Sources	77,100	0	77,100	77,100	0	77,100
Fund Balance Component Decreases	3,358,955	61,119	3,420,074	2,448,000	0	2,448,000
Use of Fund Balance	9,782,938	(61,119)	9,721,819	2,926,274	0	2,926,274
<b>Total</b>	<b>\$ 32,446,032</b>	<b>\$ 0</b>	<b>\$ 32,446,032</b>	<b>\$ 25,900,913</b>	<b>\$ 0</b>	<b>\$ 25,900,913</b>